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MEMO COUNCIL

APPROVAL OF MANGAUNG METROPOLITAN MUNICIPALITY FIVE (5) – YEAR INTEGRATED DEVELOPMENT PLAN (2017/22)

Purpose

The Executive Mayor of Mangaung Metropolitan Municipality would like to table the 4th Generation IDP (2017/2022). According to law, all Municipal councils are expected to table their plan for developing their area of jurisdiction. The plans should cover a period of five-years overlapping with the council term. The Mangaung Metropolitan Municipality's (MMM) five-year development blueprint is herewith attached for approval.

Background

In terms of law (the Municipal Systems Act, No 32 of 2000 and as amended), each municipality – viz metro, district or local – is required to develop a five-year development blueprint; the Integrated Development Plan (IDP). Chapter 5 of the Municipal Systems Act (MSA) provides profound rationale for and valuable guide on how to develop and IDP. Section 21 stipulates that each municipal council must, within a prescribed period after the start of its elected term, adopt a single, all inclusive and strategic plan for the development of the municipality as a whole.

The Mangaung Local Municipality (MLM) was established in 2000 with the amalgamation of four former transitional councils, but was recently (April 2011) elevated from category "B" municipality to a category "A" metropolitan municipality. On the 3rd of August 2016 it was determined by the Municipal Demarcation Board (MDB) that the former Naledi Local Municipality and Ikgomotseng / Soutpan area (which was part of Masilonyana Local Municipality) will be amalgamated into the jurisdiction of Mangaung Metropolitan Municipality.

This new status presents both challenges and opportunities to the Mangaung Metropolitan Municipality (MMM) and it is against this background that the Municipality intends to fulfil its Constitutional mandate by focusing on effective and efficient municipal service delivery, growing the economy and empowering its community with the development of the 4th Generation 5 Year Integrated Development Plan 2017/22.

The Municipal Systems Act, No 32 of 2000 (as amended) as well as the Municipal Finance Management Act, No 56 of 2003 confer the responsibility on the Executive Mayor to provide political guidance over the development of the IDP and the budget process and to identify priorities that must guide the preparation of the annual budgets. In compliance with this legislative imperative, the developing of the 4th Generation of IDP has taken into account the broad of the Mangaung Metropolitan Council as expressed by the Executive Mayor. The starting point has been the Mayor inaugural speech and Mayco Lekgotla.

The Executive Mayor Inaugural Speech on the 23rd September 2016 and Mayco Lekgotla held on 25 March 2017. Some of the development priorities derived from these are:

- 1) Facilitating **economic development** within the realm of agrarian economic development anchored by agricultural production and strengthen local economies and thereby broaden the revenue and property tax bases of the municipality. Interventions developed should exert a positive knock on effect on employment and thus reduce unemployment in the City. This should be buttressed by efforts of developing urban spaces and the Development of N8 corridor development, the redevelopment of Waaihoek Precinct and IPTN that are pivotal to these developments. The City to explore economic spin-offs to be derived from the Green Economy
- 2) Facilitate rural development give expanse of agricultural land within the City and implement innovative projects such as Agri-Park and Agri-Village in partnership with government and the private sector respectively. Accelerate the fencing of commonages and relocation of livestock;
- 3) Ratified and adopted these eight development priorities approved by the previous Council:
 - a. *Poverty eradication, rural and economic development and job creation;*
 - b. *Financial sustainability including revenue enhancement and clean audits;*
 - c. *Spatial Development and Build Environment;*
 - d. *Eradication of bucket system and VIP toilets;*
 - e. *Development of sustainable and integrated Human Settlements;*
 - f. *Implementation of Integrated Public Transport Network;*
 - g. *Environmental Management and Climate change; and*
 - h. *Social and community services.*
- 4) Evolve integrated human settlements with varied housing typologies (mixed development) closer to transport corridors and employment opportunities. ***Vista Park 2 and 3, Hillside View, Airport Development Node and Estoire are prioritized mixed development for this term of local government ending in 2022***
- 5) Facilitate equitable development within the regions of the City including the incorporated regions of Naledi Local Municipality and Ikhomotseng / Soutpan area that were amalgamated into the jurisdiction of Mangaung Metropolitan Municipality due to the recent re-demarcation process;
- 6) Ratchet up the implementation of the Integrated Public Transport Network with corresponding Non-Motorised Transport Initiative to evolve a reliable public transport system and confirm the city as a “walking city”;

- 7) Facilitate Youth Development given the obtaining reality that the majority of the City's population is under the age of 35.
- 8) City will be pursuing 90-90-90 strategy adopted by Cities' Mayors in combating the spread of HIV/AIDS through the established Local AIDS Council ;
- 9) Land development is pivotal for igniting development in the City and this should be preceded by an extensive land audit and land should be strategy released to facilitate industrial development
- 10) Revenue enhancement processes should be enhanced to improve the liquidity position of the City and thus position us to enter the municipal Bond market. City to explore other avenue for raising revenue (**including availing halls as payment centres for SASSA**). City to develop an effective investment strategy. We need to review that all facilities of the City are optimally used particularly whether the return on investment is realized by charging market related rentals at the recently refurbished rental stock
- 11) Enhancing institutional development of the City through skills development and partnering with institutions of higher learning (UFS and CUT) and enhancing efficiency gains in relation to operations related to key performance area of the Sub National Doing Business (SNDB) at the behest of the World Bank and National Treasury to attract investment and skilled personnel and contribute to an ideal of a Productive City. It is imperative that we thoroughly transform all departments in the City to be representatives of all demographics and "fit for purpose" institution that a ready to discharge their assigned mandates and responsibilities. City urgently need to review how it is providing waste removal services especially **the trade waste component**.
- 12) It will be imperative to make a corresponding investment in the maintenance of service delivery infrastructure and utilities to extend their useful life being mindful of the set threshold of 8% of the Operational Budget of the City
- 13) The security of water supply from source will be the lifeline to anchor development in the City. The Gariep pipeline will be implemented once the implementation modalities have been bedded down and finalized with critical stakeholders such as National Treasury, Water and Sanitation, BloemWater and neighbouring municipalities. The implementation of Water Conservation and Water Demand Management Programme is critical for the reduction of Non-Revenue Water (**that include dealing with illegal water connections**)
- 14) The ambitious basic sanitation programme of the city of upgrading 60 000 VIP and bucket toilets into waterborne sanitation should be reviewed given the obtaining reality of lack of security of supply from the source as indicated
- 15) Evolve a smart city by providing free WIFI services at Hoffman Square, Waterfront and Thaba Nchu CBD. We need to follow through the initiative of council of using its service delivery infrastructure for laying fibre-optic network that will reduce the cost of telephony and add a *fillip* to value proposition of the city.
- 16) Facilitation of social development is pivotal, ward HIV/AIDS forum should be established and be resourced to deal with anti-drug and substance abuse matters. Partner with CSIR and HRSC to deal with social development issues (**poverty mapping, use of technology and Alternative Building Technology**)

- 17) In pursuit of inclusive growth and radical economic develop, the City will implement 30% set aside in all the procurement of the City;
- 18) In pursuit of public safety, the City will be installing CCTV cameras at strategic locations;

These development priorities are informed by community needs highlighted by communities during the Public Hearing processes from 7th – 19th September 2016 and 19th – 28th April 2017.

Conclusion

The development of the plan took into account, the expanded mandate of the Municipality, contemporary developmental challenges, and challenges globalisation and factored-in migratory factors into the municipality.

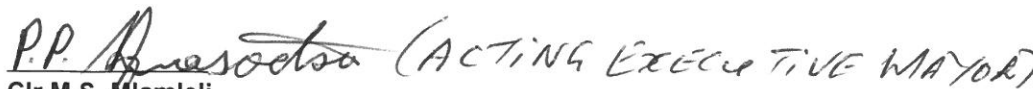
Participation by members of the community remain integral to Mangaung planning process as Fourteen (14) engagements meetings with communities were convened during the month of September 2016 to engage the communities on the development of a consolidated IDP 2016/17 and subsequently to inform the 5 – Year Draft Integrated Development Planning respectively. The law further provides that the process of drafting IDP should be consultative, participative and aligned with development priorities of other spheres of government. The community public participation on the Draft was also held from 19th – 28th April 2017 and also gave the community further 21 days to comments on the draft.

Recommendation

It is recommended that the Mangaung Metropolitan Municipality's Council

- 1) approve the 5 year IDP 2017/22 for Mangaung Metropolitan Municipality;
- 2) approve the Mangaung Metropolitan Municipality Sectoral Plans for:
 - Disaster Management Plan
 - Integrated Waste Management Plan
 - Centlec Sector Plan
 - Integrated Public Transport Plan – Operational Plans Phase 1
 - Integrated Human Settlement Plan
 - Built Environment Performance Plan
- 3) Notes that the 5 year IDP will be published on the website and newspapers; and
- 4) Notes that copies of the 5 year IDP 2017/22 will be forwarded to provincial and national departments of Treasury and Co-operative Governance and Traditional Affairs


Adv. Tankiso Mea
City Manager


P.P. Mlamleli (ACTING EXECUTIVE MAYOR)
C/r M.S. Mlamleli
Executive Mayor