

DIRECTORATE FINANCE 10 DECEMBER 2020

THE CITY MANAGER THE EXECUTIVE MAYOR

MUNICIPAL FINANCE MANAGEMENT ACT (MFMA): PRELIMINARY MONTHLY FINANCIAL REPORT FOR THE PERIOD ENDED 30 NOVEMBER 2020 (MONTHLY BUDGET STATEMENT)

1. PURPOSE

To comply with section 71 of the MFMA, by providing a monthly statement on the implementation of the budget and the financial state of affairs for the municipality to the Executive Mayor, as legislated.

2. STRATEGIC OBJECTIVE

The strategic objective of this report is to ensure good governance, financial viability and optimal institutional transformation with capacity to execute its mandate.

Section 71 of the MFMA requires that:

The accounting officer of a municipality must by no later than **10 working days** after the end of each month submit to the **mayor of the municipality**, and the relevant **National and Provincial Treasury**, a statement in the prescribed format on the state of the municipality's budget reflecting certain details for that month and for the financial year up to the end of that month.

For the reporting period ending 30 November 2020, the ten-working day reporting period expires on the 14 December 2020. National Treasury have indicated that they wish to continue to directly monitor municipalities that have a significant impact on the South African economy. For this purpose, the required electronic reports were progressively lodged with the National Treasury. Material variances will be briefly referred to in this report.

Further explanation of the requirements is described in **Annexure A**.

3. REPORT FOR THE PERIOD ENDING 30 November 2020

This report is based upon financial information, as at 30 November 2020 and available at the time of preparation. All variances are calculated against the adjustment budget figures.

The financial results for the period ended 30 November 2020 are summarised as follows:

Statement of Financial Performance (SFP) (Annexure B – Table C4)

SFP shown in Annexure B is prepared on a similar basis to the prescribed budget format, detailing revenue by source. The total revenue excludes capital transfers and contributions, and expenditure is by type. The actual year to date revenue for the period of **R2 877.472 million** is lower than the year to date target of **R3 132.686 million** and the expenditure for the period is **R3 075.155** million, which is higher than the year to date target of **R2 884.853 million** respectively.

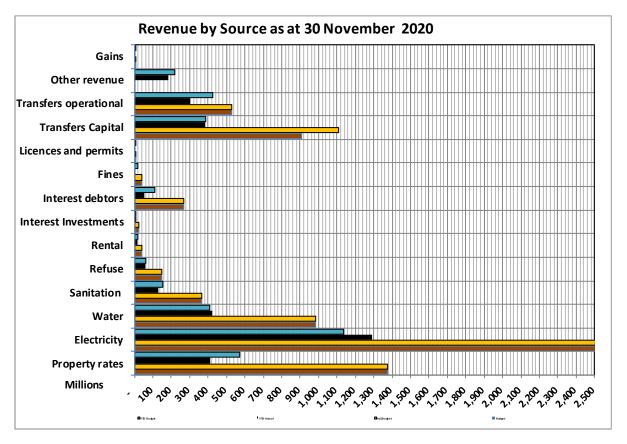
The summary report indicates the following:

MAN Mangaung - Table C4 Consolidated Month	Ĺ	2019/20				Budget Year 2				
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands				, j.,					%	
Revenue By Source										
Property rates		1,334,854	1,376,320	1,376,320	113,501	414,518	573,467	(158,949)	-28%	1,376,320
Service charges - electricity revenue		2,719,000	2,724,997	2,724,997	98,849	1,288,791	1,135,415	153,376	14%	2,724,997
Service charges - water revenue		833,393	983,100	983,100	101,125	420,585	409,625	10,960	3%	983,100
Service charges - sanitation revenue		357,634	364,526	364,526	31,355	129,617	151,886	(22,269)	-15%	364,526
Service charges - refuse revenue		134,652	148,264	148,264	11,779	58,561	61,777	(3,216)	-5%	148,264
Rental of facilities and equipment		46,527	42,366	42,366	3,054	14,355	17,653	(3,298)	-19%	42,366
Interest earned - external investments		15,142	22,915	22,915	1,326	8,404	9,548	(1,144)	-12%	22,915
Interest earned - outstanding debtors		264,677	269,971	269,971	22,749	56,260	112,488	(56,228)	-50%	269,971
Dividends received		3	1	1	-	2	0	2	877%	1
Fines, penalties and forfeits		18,344	38,920	38,920	77	663	16,217	(15,554)	-96%	38,920
Licences and permits		1,203	477	477	101	499	199	300	151%	477
Agency services								-		
Transfers and subsidies		740,646	910,524	1,109,312	-	301,217	423,560	(122,343)	-29%	1,109,312
Other revenue		606,983	529,684	529,684	18,043	183,999	220,702	(36,703)	-17%	529,684
Gains	ļ	21,982	360	360	-	1	150	(149)	-100%	360
Total Revenue (excluding capital transfers and		7,095,040	7,412,427	7,611,215	401,959	2,877,472	3,132,686	(255,214)	-8%	7,611,215
contributions)	ļ							ļ		
Expenditure By Type										
Employee related costs		2,033,391	2,103,205	2,103,714	183,708	932,348	876,454	55,895	6%	2,103,714
Remuneration of councillors		67,202	71,976	71,466	5,262	26,754	29,877	(3,123)	-10%	71,466
Debt impairment		765,000	1,114,764	1,114,764	88,562	690,953	464,485	226,468	49%	1,114,764
Depreciation & asset impairment		944,720	325,234	325,234		50,885	135,514	(84,629)	-62%	325,234
Finance charges		138,820	222,333	223,333	8,348	39,450	92,861	(53,411)	-58%	223,333
•									-30 %	
Bulk purchases		2,520,154	2,208,863	2,216,863	202,856	1,011,667	922,137	89,530	[]	2,216,863
Other materials		79,935	55,872	78,608	4,684	25,793	28,971	(3,178)	-11%	78,608
Contracted services		589,574	456,389	502,365	54,429	189,177	199,699	(10,522)	-5%	502,365
Transfers and subsidies		5,548	2,241	2,241	1,182	1,182	934	248	27%	2,241
Other ex penditure		634,121	314,449	327,296	14,605	106,862	133,921	(27,059)	-20%	327,296
Losses		27,326	-	-	2	84	-	84	#DIV/0!	-
Total Expenditure	ļ	7,805,792	6,875,325	6,965,884	563,639	3,075,155	2,884,853	190,302	7%	6,965,884
Surplus/(Deficit)		(710,751)	537,103	645,331	(161,679)	(197,683)	247,833	(445,516)	(0)	645,331
(National / Provincial and District)		526,806	911,532	952,065	226,378	380,522	388,812	(8,290)	(0)	952,065
Transfers and subsidies - capital (monetary allocations)		520,000	511,002	932,003	220,370	300,322	300,012	(0,290)	(0)	902,000
(National / Provincial Departmental Agencies,					_					
Households, Non-profit Institutions, Private Enterprises,		16,133	11,933	11,933	778	2,191	4,972	(2,781)	(0)	11,933
Transfers and subsidies - capital (in-kind - all)								-		
Surplus/(Deficit) after capital transfers &		(167,812)	1,460,567	1,609,328	65,477	185,030	641,617			1,609,328
contributions										
Taxation								-		
Surplus/(Deficit) after taxation		(167,812)	1,460,567	1,609,328	65,477	185,030	641,617			1,609,328
Attributable to minorities										
Surplus/(Deficit) attributable to municipality		(167,812)	1,460,567	1,609,328	65,477	185,030	641,617			1,609,328
	5	(,)	.,,	.,	J - ,			1		.,.,.,
Share of surplus/ (deficit) of associate										

The major revenue variances against the adjustment budget are:

- Property rates Unfavourable variance of -R158.949 million (-28%) for the period due to the impact of corrections made on the valuation of property rates of University of Free State.
- Electricity Favourable variance of R153.376 million (14%) for the period, due to higher user's consumption than budget.
- Water revenue Favourable variance of R10.960 million (3%) for the period due to higher user's consumption than budget.
- Services charges: Sanitation revenue- Unfavourable variance of -R22.269 million (-15%) due to the impact of corrections made on the valuation that was based on the outcome of the valuation appeal board of University of Free State.
- Services charges: Refuse revenue Unfavourable variance -R3.216 million (-5%) due to lower households billed than budgeted and the implementation of the national lockdown period. Performance is on target.
- Rental of facilities and equipment Unfavourable variance of –R3.298 million (-19%) due to less use of municipal facilities than anticipated and lower collection of rental income from municipal flats and housing.

- Interest earned External investments Unfavourable variance of –R1.144 million (-12%) for the period due to lower investment and cash balances than anticipated.
- Interest earned on Outstanding debtors Unfavourable variance of -R56.228 million (-50%) for the period, due to outstanding debtor's receipts as a result of incomplete information received from debtors.
- Fines Unfavourable variance of -R15.554 million (-96%) is mainly due to the non-accrual of traffic fines for the period. Performance is also hampered by the lack of the traffic management system and deficiencies in internal control measures.
- Licences and permits Favourable variance R300 398.45 (151%) due to the implementation and roll out of licences and permits to SMME's.
- Government Grants and subsidies Operating: Unfavourable variance of -R122.343 million (-29%) for the period due to a once off tranche for four months as against a monthly apportionment of the budget received for the month.
- Other revenue- Unfavourable variance of -R36.703 million (-17%) less revenue collected than anticipated for the month.



The following charts compare the actual revenue against the adjustment budget;

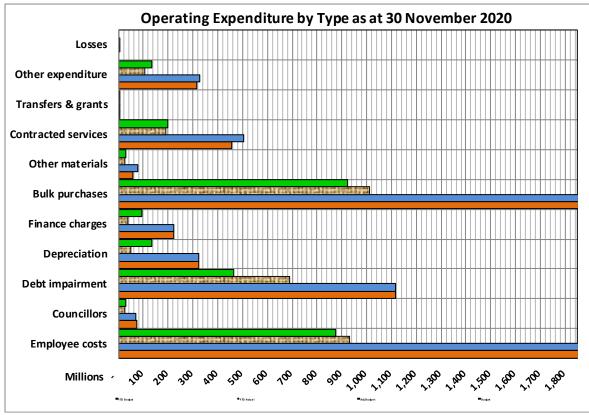
The major operating expenditure variances against the adjustment budget are:

Employee related costs – Unfavourable variance of R55.895 million (6%) on the year to date adjustment budget. The overspending on overtime to date is R61.307 million (Budget R8.333 million vs Actual R69.641 million). The overspending for the period to date on overtime will result in unauthorised expenditure in most of the votes.

OVERTIME PER DEPARTMENT	ORIGINAL BUDGET	ADJUSTMENT BUDGET	CURRENT MONTH	YTD BUDGET	YTD MOVEMENT	VARIANCE	PERCENTAGE
	BUDGET		MONTH		-	42.000	400.000/
CITY MANAGER OPERATIONS	-	78,538	-	-	13,090	13,090	100.00%
EXECUTIVE MAYOR	-	375,741	146,856	-	214,585	214,585	100.00%
CORPORATE SERVICES	-	665,862	525,095	-	2,137,749	2,137,749	100.00%
FINANCE	-	-	-	-	-	-	0.00%
SOCIAL SERVICES	3,284,301	7,554,691	3,509,558	1,368,459	9,164,655	7,796,196	85.07%
PLANNING	-	35,415	-	-	-	-	0.00%
FRESH PRODUCE MARKET	-	1,507,870	66,762	-	307,059	307,059	100.00%
HUMAN SETTLEMENTS	-	757,916	122,031	-	452,624	452,624	0.00%
ENGINEERING SERVICES	3,698,436	4,610,000	2,404,118	1,541,015	8,764,422	7,223,407	82.42%
WATER	3,063,622	5,271,567	2,444,557	1,276,509	9,064,667	7,788,158	0.00%
WASTE AND FLEET MANAGEMENT	9,953,641	13,182,974	6,618,498	4,147,350	26,313,999	22,166,649	84.24%
STRATEGIC PROJECTS	-	94,771	11,989	-	45,197	45,197	100.00%
NALEDI	-	1,654,886	298,962	-	961,231	961,231	0.00%
SOUTPAN	-	807,103	106,506	-	361,535	361,535	100.00%
CENTLEC	-	-	-	-	11,840,253	11,840,253	100.00%
TOTAL OVERTIME	20,000,000	36,597,334	16,254,932	8,333,333	69,641,066	61,307,732	88.03%

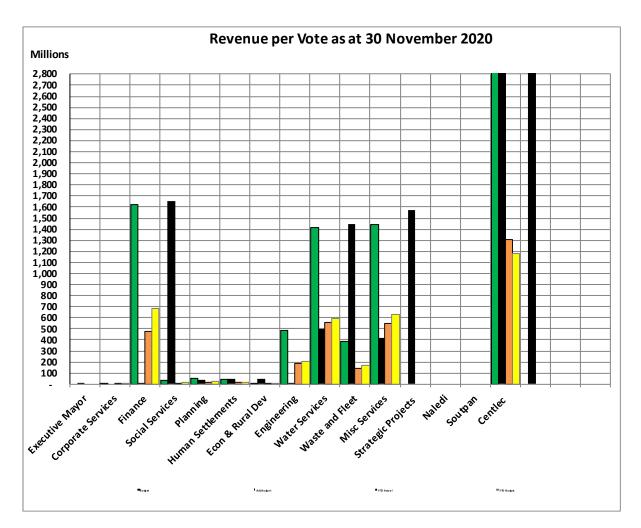
- Debt impairment Unfavourable variance R226.468 million (49%) due to processing of provision of bad debts and the billing integration for the month.
- Depreciation Favourable variance -R84.629 million (-62%) due to processing of actual depreciation for the month as per the asset register.
- Finance charges Favourable variance of –R53.411 million (-58%) due to non-accrual of finance costs for the period.
- Bulk purchases Unfavourable variance R89.530 million (10%) due to payments made to Bloemwater.
- Other materials Favourable variance -R3.178 million (-11%) underspending due to lower needs for materials and supplies by all the departments and the implementation of cost containment measures.
- Contracted services Favourable variance of -R10.522 million (-5%) due to underspending on repairs and maintenance for the month and the implementation of cost containment measures.
- Other expenditure Favourable variance -R27.059 million (-20%) underspending due to the implementation of cost containment measures and limitations on the current budget.

The following charts compare the actual expenditure against the adjustment budget;



The table below shows the revenue and expenditure per vote:

Vote Description		2019/20				Budget Year 2	2020/21			
	D .(Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
	Ref	Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands			-	-					%	
Revenue by Vote	1									
Vote 01 - Office Of The City Manager		0	12,301	12,301	0	0	5,125	(5,125)	-100.0%	12,301
Vote 02 - Office Of The Executive Mayor		-	-	-	-	-	-	-		-
Vote 03 - Corporate Services		4,521	10,900	10,900	834	855	4,542	(3,686)	-81.2%	10,900
Vote 04 - Finance		1,521,736	1,626,220	1,649,834	122,935	480,599	682,839	(202,240)	-29.6%	1,649,834
Vote 05 - Social Services		25,372	37,434	37,434	755	4,299	15,597	(11,298)	-72.4%	37,434
Vote 06 - Planning		36,182	50,496	50,496	3,538	17,099	21,040	(3,941)		50,496
Vote 07 - Human Settlement And Housing		44,521	46,608	46,608	2,984	13,296	19,420	(6,124)	-31.5%	46,608
Vote 08 - Economic And Rural Development		317	311	311	64	206	130	76	59.0%	311
Vote 09 - Engineering		584,648	484,350	500,949	34,715	184,672	205,501	(20,829)	-10.1%	500,949
Vote 10 - Water		1,207,540	1,412,165	1,450,023	112,188	556,042	596,815	(40,773)	-6.8%	1,450,023
Vote 11 - Waste And Fleet Management		273,219	382,948	413,765	13,232	146,172	166,410	(20,238)	-12.2%	413,765
Vote 12 - Miscellaneous		1,141,198	1,437,122	1,574,564	237,655	551,591	629,344	(77,753)	-12.4%	1,574,564
Vote 13 - Strategic Projects		-	-	-	-	-	-	-		-
Vote 14 - Naledi And Soutpan		-	-	-	-	-	-	-		-
Vote 15 - Other		2,798,725	2,835,037	2,828,030	100,216	1,305,353	1,179,708	125,645	10.7%	2,828,030
Total Revenue by Vote	2	7,637,979	8,335,892	8,575,213	629,116	3,260,185	3,526,470	(266,285)	-7.6%	8,575,213
Expenditure by Vote	1									
Vote 01 - Office Of The City Manager		107,310	143,741	143,741	10,473	47,913	59,893	(11,980)	-20.0%	143,741
Vote 02 - Office Of The Executive Mayor		228,449	255,104	258,605	17,027	104,221	107,072	(2,851)	-2.7%	258,605
Vote 03 - Corporate Services		418,383	258,125	271,687	18,144	87,983	110,567	(22,584)	-20.4%	271,687
Vote 04 - Finance		239,929	288,505	296,488	21,227	127,450	121,985	5,465	4.5%	296,488
Vote 05 - Social Services		542,785	455,468	475,800	36,070	182,115	194,298	(12,184)	-6.3%	475,800
Vote 06 - Planning		92,423	97,052	97,220	5,235	29,491	40,476	(10,985)	-27.1%	97,220
Vote 07 - Human Settlement And Housing		181,381	143,767	142,051	10,669	46,601	59,522	(12,921)	-21.7%	142,051
Vote 08 - Economic And Rural Development		23,504	33,864	33,980	1,714	9,070	14,136	(5,066)	-35.8%	33,980
Vote 09 - Engineering		830,617	501,410	515,433	34,099	168,746	212,038	(43,292)	-20.4%	515,433
Vote 10 - Water		1,263,061	1,383,121	1,401,907	147,923	808,628	580,476	228,152	39.3%	1,401,907
Vote 11 - Waste And Fleet Management		810,099	334,696	342,940	31,549	167,790	141,289	26,500	18.8%	342,940
Vote 12 - Miscellaneous		136,969	409,781	410,374	26,536	135,507	170,874	(35,367)	-20.7%	410,374
Vote 13 - Strategic Projects		51,919	58,197	58,197	4,653	22,819	24,249	(1,430)	-5.9%	58,197
Vote 14 - Naledi And Soutpan		58,100	65,730	70,697	6,466	25,879	28,491	(2,612)	-9.2%	70,697
Vote 15 - Other		2,820,860	2,446,764	2,446,764	191,856	1,110,942	1,019,486	91,456	9.0%	2,446,764
Total Expenditure by Vote	2	7,805,792	6,875,325	6,965,884	563,639	3,075,155	2,884,853	190,302	6.6%	6,965,884
Surplus/ (Deficit) for the year	2	(167,812)	1,460,567	1,609,328	65,477	185,030	641,617	(456,587)	-71.2%	1,609,328



The following charts compare the actual revenue and expenditure per vote against the adjustment budget;

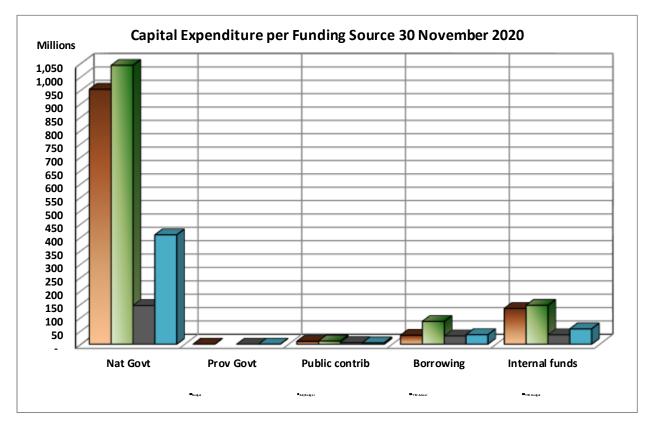
Capital Expenditure Report (Annexure B – Table C5)

The capital expenditure report shown in Annexure B has been prepared based on the format required to be lodged electronically with National Treasury and is categorised into major output 'type'. The actual spending for the period is 42.75% (**R216.604 million**) on the year to date budgeted target of **R506.670 million**. On an annual basis we have thus spent only 16.85% (**R216.604 million**) of the year to date expenditure versus the adjustment budget of **R1 285.523 million**.

The summary report indicates the following:

Summary Statement of Capital Expenditure - Financing

Description	Adjustment budget 2020/21 R'000	YTD Budget November 2020/21 R'000	YTD Actual November 2020/21 R'000	Variance YTD Fav / (Unfav.) R'000
Capital Expenditure	1 285 523	506 670	216 604	(290 067)
Capital Financing				
National Government	1 042 863	408 927	144 580	(264 347)
Public Contributions	11 933	4 927	5 979	1 007
Borrowing	85 179	35 491	30 929	(4 563)
Internally Generated Funds	145 549	57 280	35 116	(22 164)
Financing Total	1 285 523	506 670	216 604	(290 067)

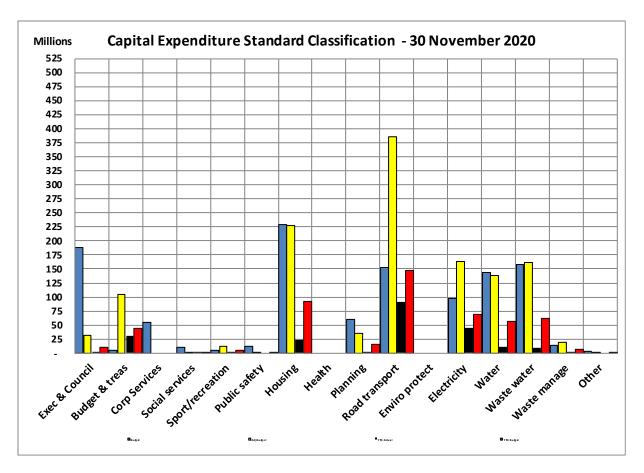


The following chart indicates the capital expenditure financing.

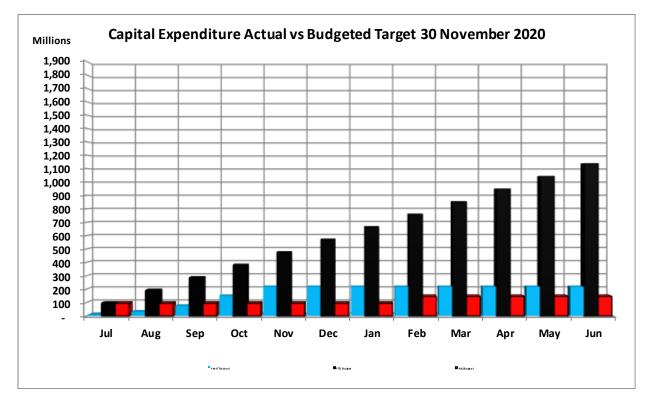
The status of year-to-date capital expenditure compared to the standard classification for the key infrastructure items as indicated in Annexure B – Table C5 are:

Governance and administration Community and public safety Economic and environmental services Electricity Water Wastewater management Waste management (R21.401 million less than budget target) (R72.814 million less than budget target) (R68.524 million less than budget target) (R23.609 million less than budget target) (R45.162 million less than budget target) (R52.278 million less than budget target) (R5.834 million less than budget target)

The following chart compares the year to date actual expenditure per standard classification with the year to date adjustment budget.



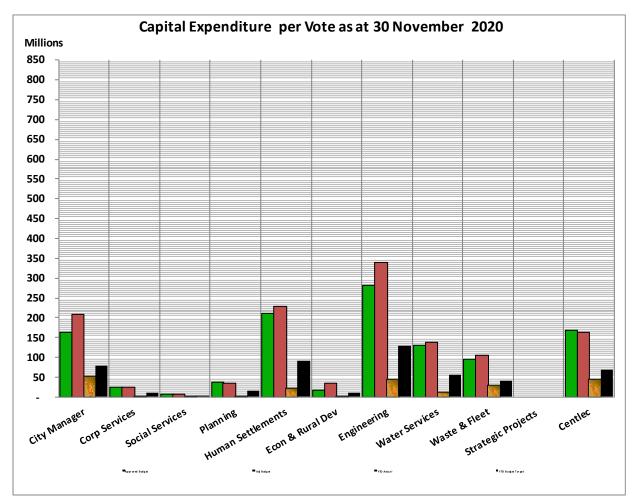
The following chart compares the year to date actual expenditure with the year to date adjustment budget (target).



The table below outlines the performance per vote status of the year-to-date capital expenditure:

Capital Expenditure per Vote	Approved Budget	Adj Budget	YTD Actual	YTD Budget Target	Percentage on Original Budget
City Manager	163,126,292	207,902,978	53,461,727	77,919,690	25.71%
Corp Services	25,768,667	25,768,667	487,325	10,765,859	1.89%
Social Services	6,068,396	7,672,834	866,593	2,885,047	11.29%
Planning	37,126,122	35,380,518	2,889,861	15,081,323	8.17%
Human Settlements	211,265,482	227,707,525	23,635,015	91,681,127	10.38%
Econ & Rural Dev	16,450,000	34,450,000	1,544,657	10,854,170	4.48%
Engineering	281,528,107	339,491,082	46,032,131	130,184,161	13.56%
Water Services	131,616,854	138,612,390	11,232,683	56,394,959	8.10%
Waste & Fleet	94,179,491	105,982,563	31,023,321	41,864,370	29.27%
Strategic Projects	-	-	-	-	0.00%
Centlec	169,432,828	162,424,901	45,430,648	69,039,783	27.97%
	1,136,562,239	1,285,393,458	216,603,961	506,670,488	16.85%

The following chart compares the year to date actual expenditure with the year to date adjustment budget (target) per vote:



The under expenditure on all services is due to the slow implementation and under spending of projects.

Cash Flow Statement (CFS) (Annexure A – Table C7)

The CFS report for the period ending 30 November 2020 indicates a closing balance (cash and cash equivalents) of R560.914 million (31 October 2020 – R421.319 million) which comprises of the following:

- Bank balance and cash
- Investment deposits
- Investment deposits

R1.678 million (Mangaung) ABSA R22.842 million (Mangaung) NEDBANK R13.730 million (Centlec) R5.704 million (Market) R516.955 million (Mangaung) R1 930.70 (Centlec)

Cash flows from operating activities category:

- Property rates, penalties & collection charges reflect a year to date amount of **R636.368** million, resulting in an **R177.595** million (39%) favourable variance, as compared to a year target of **R458.773** million;
- Service charges reflect a year to date amount cash collection of **R1 929.738 million**, resulting in an **R88.879 million (5%)** favourable variance, as compared to a year target of **R1 840.859 million**.
- Other revenue reflects a year to date amount of R632.019 million, resulting in an R811.145 million (-453%) favourable variance, as compared to a year target of R-179.127 million.
- Operating grants and subsidies show a year to date receipted amount of **R408.282** million compared to a year to date target of **R379.385** million resulting in **R28.897** million (8%) favourable variance. (Variance due to grant receipt apportionment quarterly vs monthly budget);
- Capital grants and subsidies show a year to date amount of **R452.875 million** compared to a year to date target of **R311.836 million** resulting in **R141.039 million** (45%) favourable variance due to grant receipt apportionment quarterly vs monthly budget);
- Interest show a year to date amount of **R16.140 million** compared to a year target of **R9.548 million**, indicating **R6.592 million** (69%) favourable variance.

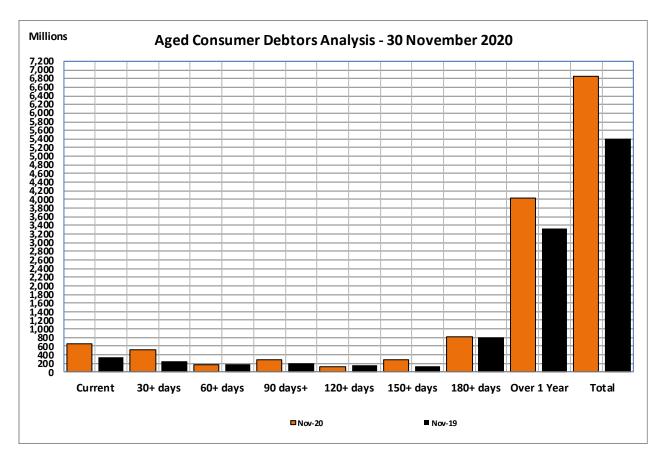
Regarding payments:

- Suppliers and employee payments indicate a year to date amount of -R3 620.002 million (R1 446.143 million unfavourable variance) compared to a year to date target of -R2 173.859 million mainly due to accrued creditors at the end June 2020, paid in July;
- Capital payments indicate a year to date amount of **R216.604 million** (**R256.964 million** favourable variance) compared to a target of **R473.568 million** due to the slow uptake of capex projects during the first month of the year;
- Finance charges shows a year to date amount of **–R61.053 million** compared to a year target of **–R92.861 million**, resulting in a favourable variance of **-R31.808 million**.
- Transfers and grants indicate a year to date amount of **R0 million** (**R0**) Unfavourable variance) compared to a target of -**R0**.
- Repayment of borrowing indicates a year to date amount of -R48.140 (-R1.185 million favourable variance) compared to a target of -R49.326 million due to the repayment of borrowings due.

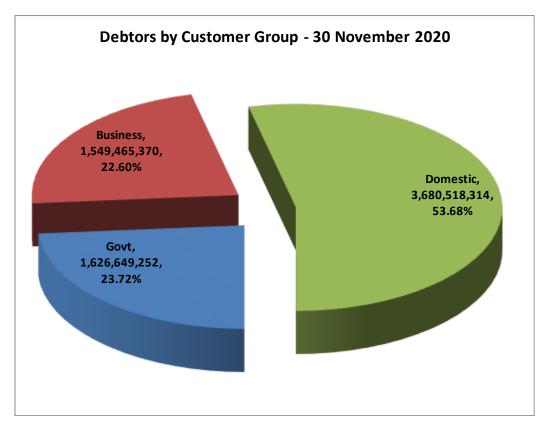
Outstanding Debtors Report (Annexure B – Table SC3)

The debtors report has been prepared based on the format required to be lodged electronically with National Treasury. This format provides an extended aged analysis, as well as an aged analysis by debtor type.

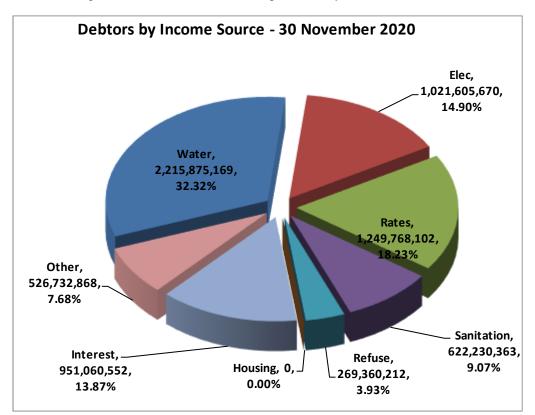
The debtors balance as at 30 November 2020 is **R6 856.633 million** (31 October 2020 – **R6 748.486 million**), thus reflecting an increase of **R108.147 million** (1.60%) for the month. The debtors also include an amount of R287.665 million for unallocated receipts. The following chart illustrates that the major debt is reflected in the over 1-year category. An amount of R4 032.310 million (R3 968.814 million – September 2020) is outstanding in this category (1 year and older), with R2 550.571 million attributable to households, an increase of R31.478 million from the balance of R2 509.280 million in October 2020.



The following chart indicates the oustanding debtors per customer group.



The following chart indicates the oustanding debtors by income source



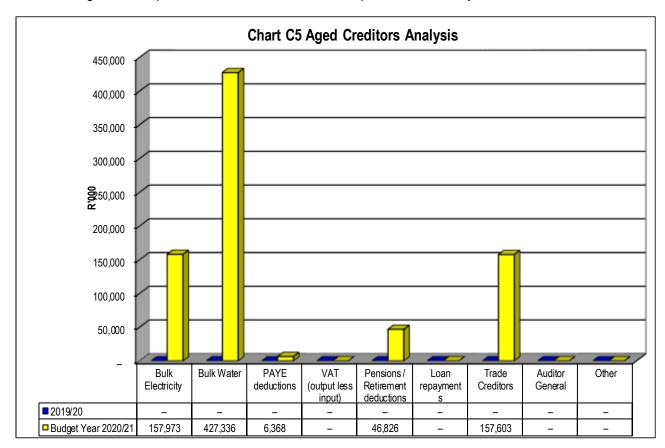
Outstanding Creditors Report (Annexure B – Table SC4)

The Creditors report has been prepared based on the format required to be lodged electronically with National Treasury. This format provides an extended aged analysis, as well as an aged analysis by creditor type. The total creditors amounted to **R796.106 million** compared to an amount of **R871.390 million** in October. The decrease of **R75.284 million** is in the items as depicted below.

The total trade creditors comprise out of the following:

	October	November
	2020	2020
	R'000	R'000
Bulk electricity	148 696	157 973
Trade creditors Centlec	38 873	35 599
Bulk water	511 855	427 336
Salaries/PAYE	6 368	6 368
Pensions Deductions	46 605	46 826
Other	-	-
Trade creditors Mangaung	118 993	122 003
Total	871 390	796 106

*The current portion of the amount due was R306.525 million.



The following chart compares this month's results with the previous financial year.

Key Performance Indicators (Annexure B - Table SC2)

The table refers to the agreed objectives as contained within the Restructuring Grant conditions and the actual percentages achieved.

Investment Portfolio (Annexure B – Table SC5)

The table indicates the status of the investment portfolio and detail of the instruments of where the funds are invested, which amounts to **R516.958 million** as at 30 November 2020 against **R368.230 million** at 31 October 2020.

4. FINANCIAL IMPLICATIONS

The report for the period ending 30 November 2020 indicates various financial risks which require monitoring during the financial year:

- Achievement of the operating expenditure and revenue budget;
- Achievement of the capital expenditure budget;
- The growing outstanding debtors and
- The management of our cash flow daily.

As at the end of November 2020 the operating revenue (excluding capital grants) and expenditure actual represented 37.81% and 44.15% respectively of the adjustment budget. The outcome reflects a variance of 3.35% (unfavourable) and -2.74% (unfavourable) respectively, when compared to the average target of 41.16% and 41.41% respectively (based on five months of the financial year). However, considering the under collection of debtors, outstanding creditors, the under spending on capital projects and operating expenditure and the low cash and cash equivalents, expenditure should

be restrained in the new financial year, without neglecting service delivery, to ensure a positive cash flow.

The actual year to date capital expenditure until 30 November 2020 represents only 16.85% of the adjustment budget, when compared to a target of 41.67% (5 months), a variance of 24.82 % for the year against the target.

Financial Ratios

• Cost Coverage Ratio – Cash and cash Equivalent/ (Total Expenditure – Non-cash items)

560 914 128/ (2 877 471 546 - 690 952 593 - 50 885 314) = 0.26 months

The ratio for the month is below the norm of 1-3 months which indicates that the city is not able to meet its financial commitments.

• Current Ratio – Current Assets/Current Liabilities

7 717681249/9 344 540 478= 1:08

The Metro is below the norm of 1:5 to 2:1 which indicates that the city is not able to pay its current or short-term obligations for this month.

• Capital Cost as % of Total Expenditure – Finance charges/ Total Expenditure

39 449 674/2 877 471 546 x 100 = 1.37%

The finance charges ratio is below the norm of 6% to 8% which indicates that payments on external loans are made according to repayment schedules.

• Repairs and Maintenance as % of PPE – R&M/ (PPE + Investment Property)

243 559 746/(19 081 995 496 + 1 571 238 440) = 1.18%

The ratio is below the norm of 8% which indicates low levels of spending on repairs to existing assets thus impacting negatively on service delivery.

 Collection Rate: (Gross Debtors Opening Balance – Unallocated Receipts) + Billed Revenue – (Gross Debtors Closing Balance -Unallocated Receipts) – Bad Debts Written Off) + Actual Collection / Billed Revenue x 100

 $(6\ 840\ 745\ 133\ -290\ 737\ 455)$ + 382 412 000 – (6 951 745 669 -287 665 007) – 0)= 268 339 027 + 5 992 150 /382 412 000 = 71.74%

The ratio for the month is below the norm of 95% which is an indication that the Metro should implement corrective measures and ensure that the credit control policy is effective and efficient.

5. KEY NOVEMBER 2020 PERFORMANCE (FINANCIAL) INDICATORS

The outcome in terms of the performance indicators is as outlined on the Supporting Table SC2 of the report pack. The various 'Debtors' ratios are also a cause for concern and are impacted by the size of the debtor's book.

6. INTERDEPARTMENTAL AND CLUSTER IMPACT

This report is prepared to achieve MFMA compliance.

7. COMMENTS OF THE HEAD: LEGAL SERVICES

The abovementioned report as such does not call for legal clarification.

8. IMPLICATIONS

- Human Resources
 Not applicable.
- Finances (budget and value for money)

This report is an overview of the financial results for the period ended 30 November 2020, as well as any Operating and Capital Budget variances.

Constitution and legal factors

The implication of approval of this report is compliance to legislative requirements (Section 71 of the MFMA).

Communication

In compliance to legislative requirements (Section 71 of the MFMA) this document is provided to all stakeholders by placing it on the Mangaung website.

 Previous Mayoral Committee Resolutions Not applicable.

9. CONCLUSION

This report complies with Section 71 of the MFMA, by providing a statement to the Executive Mayor containing certain financial particulars.

RECOMMENDED

That, in compliance with Section 71 of the MFMA:

- 1. The Accounting Officer submits to the Executive Mayor this statement reflecting the implementation of the budget and the financial state of affairs of the municipality for the period ending 30 November 2020 and
- 2. In order to comply with Section 71(4) of the MFMA, the Accounting Officer must ensure that this statement is submitted to National Treasury and the Provincial Treasury, in both a signed document format and in electronic format.

PREPARED BY:

Agitin M MASISI

GENERAL MANAGER BUDGET AND TREASURY

DATE: 11/12/2020.

SUBMITTED BY:

S E MOFOKENG CHIEF FINANCIAL OFFICER

1020 DATE: _ 12

City Manager's quality certification

I, Adv Tankiso Mea, the City Manager of the Mangaung Metropolitan Municipality, hereby certify that -

 The monthly report on the implementation of the budget and financial state affairs of the municipality for the financial period ending 30 November 2020 has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

lockin Mog du. Print name:

City Manager of the Mangaung Metropolitan Municipality

Signature:

Date:

Explanation of legal requirements

Section 71 of the MFMA requires that the monthly report should contain:

- (a) actual revenue, per revenue source;
- (b) actual borrowings;
- (c) actual expenditure, per vote;
- (d) actual capital expenditure, per vote;
- (e) the amount of any allocations received;
- (f) actual expenditure on those allocations, excluding expenditure on-
- (i) its share of the local government equitable share; and
- (ii) allocations exempted by the annual Division of Revenue Act from compliance with this paragraph; and (g) when necessary, an explanation of-
 - (i) any **material variances** from the municipality's projected revenue by source, and from the municipality's expenditure projections per vote;
 - (ii) any material variances from the service delivery and budget implementation plan;
 - (iii) any remedial or corrective steps taken or to be taken to ensure that projected revenue and expenditure remain within the municipality's adjustment budget.

The statement must also include:

- (a) a projection of the relevant municipality's revenue and expenditure for the rest of the financial year, and any revisions from initial projections; and
- (b) the prescribed information relating to the state of the budget of each municipal entity as provided to the municipality in terms of **section 87(10)**.
- (3) The amounts reflected in the statement must in each case be compared with the corresponding amounts budgeted for in the municipality's adjustment budget.
- (4) The statement to the provincial treasury must be in the format of a signed document and in electronic format.

Further, in terms of Government Notice 27431 dated 1 April 2005, regarding the "Local Government: Municipal Finance Management Act 2003 Municipal Investment Regulations: the following is applicable:

Reporting requirements:

- 9. (1) The accounting officer of a municipality or municipal entity must within 10 working days of the end of each month, as part of the section 71 report required by the Act, submit to the mayor of the municipality or the board of directors of the municipal entity a report describing in accordance with generally recognised accounting practice the investment portfolio of that municipality or municipal entity as at the end of the month.
 - (2) The report referred to in sub regulation (1) must set out at least -
 - (a) the **market value** of each investment as at the beginning of the reporting period;
 - (b) any changes to the investment portfolio during the reporting period;
 - (c) the market value of each investment as at the end of the reporting period; and
 - (d) fully accrued interest and yield for the reporting period.

[Highlighted requirements are further explained below].

Certain 'prescribed' municipalities are required to provide their financial reports to the National Treasury, in lieu of the Provincial Treasury, which includes Mangaung. National Treasury have indicated that they wish to continue to directly monitor municipalities that have a significant impact on the South African economy. For this purpose, the required electronic reports were progressively lodged with the National Treasury and for December 2018 the reports were submitted on 14 December 2018. These reports are:

- Statement of Financial Performance (OSA)
- Capital expenditure report (CAA)
- Cash Flow Statement (CFA)
- Outstanding Debtors report (AD)
- Outstanding Creditors report (AC)
- Statement of Financial Position actual (BSAC)

The specific format for the report required to be submitted to the Executive Mayor, as referred to in section 71(1), has now been prescribed in terms of Government Gazette No 32141 of 17 April 2009 but the receipt of

electronic submissions have not been replaced. Therefore, this report is based upon the content and format of the monthly electronic reports provided to National Treasury. The information provided to National Treasury is published quarterly; therefore, it is prudent that the Executive Mayor's report be prepared on a similar basis to ensure alignment.

Section 71(1) (e) refers to a requirement to report on 'allocations' received. The term, 'allocations' refers to government grants received from other spheres of government. These are reported upon in the Statement of Financial Performance.

National Treasury has determined the definition of a 'vote'. Each municipality may determine the vote format for its expenditure, provided it also supplies Government Financial Statistical (GFS) analysis.

Section 87 is a requirement to report on the performance of municipal entities. A report has been received on 09 November 2020.

The market value of the investment portfolio is based on the contractual/ cost price of the investment portfolio.

MANGAUNG C SCHEDULE MONTHLY BUDGET STATEMENT

General Information and	d Contact Information
Main Tables	Consolidated Monthly Budget Statements
Table C1-SUM	Summary
Table C2-FinPer SC	Financial Performance (standard classification)
Table C2C	Financial Performance (standard classification)
Table C3-Fin Per V	Financial Performance (revenue and expenditure by municipal vote)
Table C3C	Financial Performance (revenue and expenditure by municipal vote) - A
Table C4-FinPer RE	Financial Performance (revenue and expenditure)
Table C5-Capex	Capital Expenditure (municipal vote, standard classification and funding)
Table C5C	Capital Expenditure (municipal vote, standard classification and funding) - A
Table C6-FinPos	Financial Position
Table C7-Cflow	Cash Flow
Supporting Tables	
Table SC1	Material variance explanations
Table SC2	Monthly Budget Statement - Performance indicators
Table SC3	Monthly Budget Statement - Aged debtors
Table SC4	Monthly Budget Statement - aged creditors
Table SC5	Monthly Budget Statement - Investment portfolio
Table SC6	Monthly Budget Statement - Transfers and grant receipts
Table SC7	Monthly Budget Statement - Transfers and grant expenditure
Table SC8	Monthly Budget Statement - Councillor and staff benefits
Table SC9	Monthly Budget Statement - Actual and revised targets for cash receipts
Table SC10	Monthly Budget Statement - Parent Municipality Financial Performance (revenue and expenditure)
Table SC11	Monthly Budget Statement - Summary of municipal entities
Table SC12	Consolidated Monthly Budget Statement - Capital expenditure trend
Table SC13a	Consolidated Monthly Budget Statement - Capital expenditure on new assets by asset class
Table SC13b	Consolidated Monthly Budget Statement - Capital expenditure on renewal of existing assets by asset class
Table SC13c	Consolidated Monthly Budget Statement - Expenditure on repairs and maintenance by asset class

MAN Mangaung	Table C1 Consol	lidated Monthly Buc	dget Statement Summa	ry - M04 October

MAN Mangaung - Table C1 Consolidated	2019/20			ary 1104 00	Budget Year	2020/21			
Description	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
	Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands		_	-			-		%	
Financial Performance									
Property rates	1,334,854	1,376,320	1,376,320	(51,956)	301,016	458,773	(157,757)	-34%	1,376,320
Service charges	4,023,808	4,220,888	4,220,888	429,350	1,654,446	1,406,962	247,484	18%	4,220,888
Inv estment rev enue	15,064	22,915	22,915	1,613	7,078	7,638	(561)	-7%	22,915
Transfers and subsidies	740,646	910,524	1,109,312		301,217	325,596	(24,379)	-7%	1,109,312
Other own revenue Total Revenue (excluding capital transfers	958,346 7,072,717	881,780 7,412,427	881,780 7,611,215	25,771 404,778	211,755 2,475,512	293,926 2,492,896	(82,172) (17,384)	-28% -1%	881,780 7,611,215
and contributions)	1,012,111	1,412,421	7,011,213		2,413,312	2,432,030	(17,304)	-170	7,011,215
Employ ee costs	2,029,586	2,103,205	2,103,714	177,269	748,640	701,129	47,511	7%	2,103,714
Remuneration of Councillors	67,202	71,976	71,466	5,251	21,492	23,935	(2,443)	-10%	71,466
Depreciation & asset impairment	921,664	325,234	325,234	18,107	50,885	108,411	(57,526)	-53%	325,234
Finance charges	191,291	222,333	223,333	22,346	31,101	74,222	(43,121)	{	223,333
Materials and bulk purchases	2,618,747	2,264,734	2,295,471	79,844	829,920	759,056	70,864	9%	2,295,471
Transfers and subsidies	5,548	2,241	2,241	-	-	747	(747)	-100%	2,241
Other expenditure	1,714,297	1,885,602	1,944,425	157,251	829,478	634,344	195,133	31%	1,944,425
Total Expenditure	7,548,334	6,875,325	6,965,884	460,069	2,511,516	2,301,845	209,671	9%	6,965,884
Surplus/(Deficit)	(475,617)	537,103	645,331	(55,291)	{	191,051	(227,055)	-119%	645,331
Transfers and subsidies - capital (monetary	504,197	911,532	952,065	-	154,144	308,348	###	-50%	952,065
allocations) (National / Provincial and District) Transfers and subsidies - capital (monetary			-				###		
allocations) (National / Provincial Departmental									
Agencies, Households, Non-profit Institutions,									
Private Enterprises, Public Corporatons, Higher									
	7,916	11,933	11,933	502	1,413	3,978	(2,565)	-64%	11,933
Educational Institutions) & Transfers and Surplus/(Deficit) after capital transfers &	36,496	1,460,567	1,609,328	(54,788)	119,553	503,376	(383,823)	{	1,609,328
contributions	,								
Share of surplus/ (deficit) of associate	-	-	-		-	-	-		-
Surplus/ (Deficit) for the year	36,496	1,460,567	1,609,328	(54,788)	119,553	503,376	(383,823)	-76%	1,609,328
Capital expenditure & funds sources									
Capital expenditure	405,610	1,136,562	1,285,523	74,447	150,011	395,406	(245,395)	-62%	1,285,523
Capital transfers recognised	286,008	923,464	1,054,796	51,849	99,075	322,414	(223,339)	-69%	1,054,796
Borrowing	48,745	85,179	85,179	6,250	24,665	28,393	(3,728)	-13%	85,179
Internally generated funds	70,857	127,919	145,549	16,348	26,271	44,599	(18,328)	-41%	145,549
Total sources of capital funds	405,610	1,136,562	1,285,523	74,447	150,011	395,406	(245,395)	-62%	1,285,523
Financial position									
Total current assets	7,696,074	3,188,258	3,188,058		7,480,897				3,188,058
Total non current assets	19,181,846	20,725,428	20,874,589		19,440,425				20,874,589
Total current liabilities	8,928,378	2,153,568	2,153,568		8,878,862				2,153,568
Total non current liabilities	2,217,097	2,984,149	2,984,149		2,198,708				2,984,149
Community wealth/Equity	15,732,445	18,775,968	18,924,930		15,843,751				18,924,930
Cash flows									
Net cash from (used) operating	710	1,335,733	1,326,733	(258,762)	180,978	445,244	264,266	59%	12,215,386
Net cash from (used) investing	(752)	1,315,736	1,460,583	(74,447)	{ ·		588,590	134%	(961,503
Net cash from (used) financing	(8)	(79,618)	[1	£	1	£ '	-53%	(4,260
Cash/cash equivalents at the month/year end	127,936	2,466,536	2,563,619	-	421,319	857,284	435,964	51%	11,249,623
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys- 1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	935,926	202,711	286,458	132,014	296,828	92,553	833,181	########	6,748,486
Creditors Age Analysis	000,020	,, , , , ,							-,0, 100
Total Creditors	266,395	112,935	79,498	210,716	201,847	_	_	_	871,390
	_000,000	.12,000	10,100						0,1,000

MAN Mangaung - Table C1 Consolidated Monthly Budget Statement Summary - M05 November
--

	2019/20				Budget Year	2020/21	,		
Description	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
	Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands								%	
Financial Performance	4 004 054	4 070 000	4 070 000	440 504	44.4 540	570 407	(450.040)	000/	4 070 000
Property rates	1 334 854	1 376 320	1 376 320	113 501	414 518	573 467	(158 949)	-28%	1 376 320
Service charges	4 044 678	4 220 888	4 220 888	243 107	1 897 554	1 758 703	138 851	8%	4 220 888
Investment revenue	15 142	22 915	22 915	1 326	8 404	9 548	(1 144)	-12%	22 915
Transfers and subsidies	740 646	910 524	1 109 312		301 217	423 560	(122 343)	-29%	1 109 312
Other own revenue Total Revenue (excluding capital transfers	959 719 7 095 040	881 780 7 412 427	881 780 7 611 215	44 025 401 959	255 779 2 877 472	367 408 3 132 686	(111 629) (255 214)	-30% -8%	881 780 7 611 215
and contributions)	7 095 040	/ 412 42/	/011213	401 959	2011412	3 132 000	(200 2 14)	-0%	/ 011 213
Employ ee costs	2 033 391	2 103 205	2 103 714	183 708	932 348	876 454	55 895	6%	2 103 714
Remuneration of Councillors	67 202	71 976	71 466	5 262	26 754	29 877	(3 123)	-10%	71 466
Depreciation & asset impairment	944 720	325 234	325 234	-	50 885	135 514	(84 629)	-62%	325 234
Finance charges	138 820	222 333	223 333	8 348	39 450	92 861	(53 411)	-58%	223 333
Materials and bulk purchases	2 600 089	2 264 734	2 295 471	207 540	1 037 460	951 108	86 352	9%	2 295 471
Transfers and subsidies	5 548	2 241	2 241	1 182	1 182	934	248	27%	2 241
Other expenditure	2 016 021	1 885 602	1 944 425	157 598	987 076	798 105	188 970	24%	1 944 425
Total Expenditure	7 805 792	6 875 325	6 965 884	563 639	3 075 155	2 884 853	190 302	7%	6 965 884
Surplus/(Deficit)	(710 751)	537 103	645 331	(161 679)	(197 683)	247 833	(445 516)	-180%	645 331
Transfers and subsidies - capital (monetary	526 806	911 532	952 065	226 378	380 522	388 812	###	-2%	952 065
allocations) (National / Provincial and District)							###		
Transfers and subsidies - capital (monetary									
allocations) (National / Provincial Departmental									
Agencies, Households, Non-profit Institutions,									
Private Enterprises, Public Corporatons, Higher	10 100	11 022	11 000	770	0.404	4 070	(0.704)	500/	11 000
Educational Institutions) & Transfers and	16 133 (167 812)	11 933 1 460 567	11 933 1 609 328	778 65 477	2 191 185 030	4 972 641 617	(2 781) (456 587)	-56% -71%	11 933 1 609 328
Surplus/(Deficit) after capital transfers & contributions	(10/ 012)	1 400 307	1 009 320	054//	102 030	041017	(430 307)	-1170	1 009 320
Share of surplus/ (deficit) of associate	_	_	_	_	_	_	_		_
Surplus/ (Deficit) for the year	(167 812)	1 460 567	1 609 328	65 477	185 030	641 617	(456 587)	-71%	1 609 328
	(101 012)	1 400 001	1 003 020		100 000		(400 001)	-1170	1 003 020
Capital expenditure & funds sources	440.000	4 400 500	4 205 522	CC 502	240 004	500 070	(200.007)	570/	4 005 500
Capital expenditure Capital transfers recognised	419 996 286 015	1 136 562 923 464	1 285 523 1 054 296	66 593 51 485	216 604 150 560	506 670 413 899	(290 067) (263 340)	-57% -64%	1 285 523 1 054 296
Borrowing	48 745	923 404 85 179	85 179	6 263	30 929	35 491	l` í	-04 %	85 179
Internally generated funds	40 745 85 236	127 919	146 049	8 845	30 929 35 116	55 491 57 280	(4 563) (22 164)	-13% -39%	146 049
Total sources of capital funds	419 996	1 136 562	1 285 523	66 593	216 604	506 670	(22 104)	-59%	1 285 523
Total sources of capital futius	419 990	1 130 302	1 203 323	00 393	210 004	500 070	(290 007)	-31 %	1 203 323
Financial position									
Total current assets	7 783 827	3 188 258	3 188 058		7 717 681				3 188 058
Total non current assets	23 081 074	20 725 428	20 874 589		23 226 497				20 874 589
Total current liabilities	9 214 302	2 153 568	2 153 568		9 344 540				2 153 568
Total non current liabilities	3 033 122	2 984 149	2 984 149		3 015 037				2 984 149
Community wealth/Equity	18 617 478	18 775 968	18 924 930		18 584 602				18 924 930
<u>Cash flows</u>									
Net cash from (used) operating	710	1 335 733	1 326 733	200 767	394 367	554 555	160 189	29%	12 215 386
Net cash from (used) investing	(752)	1 315 736	1 460 583	(66 593)	{ ` ´	· · ·	(184 022)	46%	(961 503
Net cash from (used) financing	(8)	(75 583)	(118 382)	(7 201)	(47 774)	` '	{`` '	52%	(4 260
Cash/cash equivalents at the month/year end	127 936	2 470 571	2 563 619	-	560 914	53 503	(507 411)	-948%	11 249 623
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys- 1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	644 898	507 874	169 829	274 703	123 925	292 014	811 080	########	6 856 633
Creditors Age Analysis									
Total Creditors	306 525	109 099	84 097	216 094	80 293	-	- 1	-	796 106
					¢		c		

MAN Mangaung - Table C2 Consolidated Me	onthl	y Budget St	atement - Financial Performance (functional classification) - M05 November
	8	0040/00	

MAN Mangaung - Table C2 Consolidated	1	2019/20				Budget Year 2		,		
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
Description	Ker	Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands	1	Outcome	Buuyei	Buuyei	aciuai	actual	buugei	variance	%	ruiecasi
Revenue - Functional									/0	
Governance and administration		2 712 992	3 122 707	3 283 763	365 918	1 053 754	1 336 918	(283 164)	-21%	3 283 763
								1 í	1	
Executive and council		317	2 122 606	11 3 283 752	64 265 855	206	1 226 014	201	4350%	2 202 752
Finance and administration		2 712 675	3 122 696	3 203 / 32	365 855	1 053 548	1 336 914	(283 366)	-21%	3 283 752
Internal audit		-	-	-	-	-		(17, 110)	C 40/	- 64.037
Community and public safety		51 830	64 027	64 027	1 963	9 559	26 678	(17 119)	1	64 027
Community and social services		4 773	7 080	7 080	536	2 960	2 950	10	0%	7 080
Sport and recreation		2 384	7 573	7 573	55	236	3 155	(2 919)	1	7 573
Public safety		19 078	24 183	24 183	164	885	10 076	(9 191)	8	24 183
Housing		25 595	25 191	25 191	1 208	5 478	10 496	(5 019)	-48%	25 191
Health		-	-	-	-	-	-	-	0704	-
Economic and environmental services		25 164	33 319	33 319	883	4 637	13 883	(9 246)	1	33 319
Planning and development		8 717	20 631	20 631	848	4 357	8 596	(4 239)	1	20 631
Road transport		16 139	12 300	12 300	-	5	5 125	(5 120)	1	12 300
Environmental protection		309	388	388	35	275	162	114	70%	388
Trading services		4 847 993	5 114 501	5 192 766	260 351	2 192 234	2 148 434	43 801	2%	5 192 766
Energy sources		2 798 725	2 835 037	2 828 030	100 216	1 305 353	1 179 708	125 645	11%	2 828 030
Water management		1 207 540	1 412 165	1 450 023	112 188	556 042	596 815	(40 773)	-7%	1 450 023
Waste water management		568 509	484 350	500 949	34 715	184 667	205 501	(20 834)	-10%	500 949
Waste management		273 219	382 948	413 765	13 232	146 172	166 410	(20 238)	-12%	413 765
Other	4	-	1 337	1 337	-	-	557	(557)	-100%	1 337
Total Revenue - Functional	2	7 637 979	8 335 892	8 575 213	629 116	3 260 185	3 526 470	(266 285)	-8%	8 575 213
Expenditure - Functional										
Governance and administration		1 328 814	1 505 260	1 537 886	104 896	559 303	634 365	(75 062)	-12%	1 537 886
Executive and council		130 194	148 197	148 906	10 113	51 689	61 907	(10 217)	-17%	148 906
Finance and administration		1 198 620	1 357 063	1 388 980	94 782	507 614	572 458	(64 844)	-11%	1 388 980
Internal audit		-	-	-	-	-	-	- 1		-
Community and public safety		924 350	621 678	643 534	47 853	231 727	263 875	(32 149)	-12%	643 534
Community and social services		44 197	49 330	51 535	3 229	15 795	21 054	(5 259)	-25%	51 535
Sport and recreation		377 519	179 151	192 635	10 611	49 792	77 606	(27 813)	-36%	192 635
Public safety		328 980	259 970	267 625	24 026	123 103	110 022	13 081	12%	267 625
Housing		160 704	118 912	117 195	8 969	37 494	49 165	(11 671)	-24%	117 195
Health		12 950	14 316	14 545	1 018	5 543	6 028	(486)	1	14 545
Economic and environmental services		582 708	374 506	378 132	18 994	92 199	156 851	(64 652)	1	378 132
Planning and development		43 500	47 997	47 917	3 512	19 062	19 966	(904)	8	47 917
Road transport		514 233	295 968	297 968	13 522	61 728	123 765	(62 037)		297 968
Environmental protection		24 974	30 541	32 248	1 961	11 409	13 120	(1 711)		32 248
Trading services		4 965 340	4 367 099	4 399 411	391 526	2 190 097	1 826 905	363 191	20%	4 399 411
Energy sources		2 820 860	2 446 764	2 446 764	191 856	1 110 942	1 019 486	91 456	9%	2 446 764
Water management		1 266 652	1 392 848	1 414 394	148 192	809 938	585 142	224 796	38%	1 414 394
Waste water management		389 405	298 208	311 173	29 613	141 783	127 135	14 648	12%	311 173
Waste management		488 423	229 280	227 080	20 010	127 434	95 142	32 291	34%	227 080
Other		4 580	6 782	6 921	370	1 830	2 857	(1 027)	8	6 92 ²
Total Expenditure - Functional	3	7 805 792	6 875 325	6 965 884	563 639	3 075 155	2 884 853	190 302	7%	6 965 884
Surplus/ (Deficit) for the year	- J J	(167 812)	1 460 567	1 609 328	65 477	185 030	641 617	(456 587)	<u> </u>	1 609 328

MAN Mangaung - Table C2 Consolidated Monthly E		2019/20				Budget Yea				
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD variance	YTD variance	Full Year
R thousands	4	Outcome	Budget	Budget	actual	actual	budget	TTD variance	%	Forecast
Revenue - Functional	1								70	
Municipal governance and administration		2 712 992	3 122 707	3 283 763	365 918	1 053 754	1 336 918	(283 164)	-21%	3 283 76
Executive and council		317	<u> </u>	<u> </u>	64	206	1 330 918	(203 104) 201	-21/0	3 203 70
Municipal Manager, Town Secretary and Chief		317	11	11	04	200	5	201	U	I
Executive		317	11	11	64	206	5	201	0	1
Finance and administration		2 712 675	3 122 696	3 283 752	365 855	1 053 548	1 336 914	(283 366)	(0)	3 283 75
Administrative and Corporate Support		507	5	5	2 332	2 332	2	2 330	1	
Finance		2 662 427	3 063 337	3 224 393	358 258	1 029 857	1 312 180	(282 323)	(0)	3 224 39
Human Resources		3 350	8 068	8 068	0	0	3 362	(3 362)	(0)	8 06
Information Technology		-	5	5	798	798	2	796	0	
Marketing, Customer Relations, Publicity and										
Media Co-ordination		27 466	29 865	29 865	2 690	12 742	12 444	298	0	29 86
Property Services		18 926	21 416	21 416	1 776	7 818	8 924	(1 105)	(0)	21 41
Internal audit		-	-	-	-	-	-	-		-
Community and public safety		51 830	64 027	64 027	1 963	9 559	26 678	(17 119)	(0)	64 02
Community and social services		4 773	7 080	7 080	536	2 960	2 950	10	0	7 08
Cemeteries, Funeral Parlours and										
Crematoriums		3 248	5 756	5 756	408	2 294	2 398	(105)	(0)	5 75
Libraries and Archives		1 514	1 315	1 315	128	666	548	118	0	1 31
Museums and Art Galleries		11	9	9	-	-	4	(4)	(0)	
Sport and recreation		2 384	7 573	7 573	55	236	3 155	(2 919)	(0)	7 57
Community Parks (including Nurseries)		698	2 304	2 304	-	0	960	(960)	(0)	2 30
Recreational Facilities		362	570	570	7	159	237	(79)	(0)	57
Sports Grounds and Stadiums		1 324	4 699	4 699	47	78	1 958	(1 880)	(0)	4 69
Public safety		19 078	24 183	24 183	164	885	10 076	(9 191)	(0)	24 18
Civil Defence		16	22	22	3	6	9	(3)	(0)	2
Fire Fighting and Protection		857	1 090	1 090	35	221	454	(233)	(0)	1 09
Police Forces, Traffic and Street Parking								(200)	(*)	
Control		18 205	23 071	23 071	126	658	9 613	(8 955)	(0)	23 07
Housing		25 595	25 191	25 191	1 208	5 478	10 496	(5 019)	(0)	25 19
Housing		25 595	25 191	25 191	1 208	5 478	10 496	(5 019)	(0)	25 19
Health		-	-	-	-	-	-	-		-
Economic and environmental services		25 164	33 319	33 319	883	4 637	13 883	(9 246)	(0)	33 31
Planning and development		8 717	20 631	20 631	848	4 357	8 596	(4 239)	(0)	20 63
Town Planning, Building Regulations and										
Enforcement, and City Engineer		8 717	20 631	20 631	848	4 357	8 596	(4 239)	(0)	20 63
Road transport		16 139	12 300	12 300	-	5	5 125	(5 120)	(0)	12 30
Public Transport		-	12 300	12 300	-	-	5 125	(5 125)	(0)	12 30
Roads		16 139	-	-	-	5	-	5	#DIV/0!	-
Environmental protection		309	388	388	35	275	162	114	0	38
Pollution Control		309	388	388	35	275	162	114	0	38
Trading services		4 847 993	5 114 501	5 192 766	260 351	2 192 234	2 148 434	43 801	0	5 192 76
Energy sources		2 798 725	2 835 037	2 828 030	100 216	1 305 353	1 179 708	125 645	0	2 828 03
Electricity		2 798 725	2 835 037	2 828 030	100 216	1 305 353	1 179 708	125 645	0	2 828 03
Water management		1 207 540	1 412 165	1 450 023	112 188	556 042	596 815	(40 773)	(0)	1 450 02
Water Distribution		1 207 540	1 412 165	1 450 023	112 188	556 042	596 815	(40 773)	(0)	1 450 02
Waste water management		568 509	484 350	500 949	34 715	184 667	205 501	(40 773)	formation	500 94
Sewerage		568 509	484 350 484 350	500 949	34 715	184 667	205 501	(20 834)		500 94
·								†	(0)	
Waste management		273 219	382 948	413 765	13 232	146 172	166 410	(20 238)	(0)	413 76
Solid Waste Disposal (Landfill Sites)		0	1	1	-	-	0	(0)	(0)	
Solid Waste Removal		273 218	382 947	413 764	13 232	146 172	166 410	(20 237)	(0)	413 76
Other		-	1 337	1 337	-	-	557	(557)		1 33
Air Transport		-	1 037	1 037	-	-	432	(432)	(0)	1 03
Tourism		-	300	300	-	-	125	(125)	(0)	30
Fotal Revenue - Functional	2	7 637 979	8 335 892	8 575 213	629 116	3 260 185	3 526 470	(266 285)	(0)	8 575 21

Expenditure - Functional										
Municipal governance and administration		1 328 814	1 505 260	1 537 886	104 896	559 303	634 365	(75 062)	(0)	1 537 886
Executive and council		130 194	148 197	148 906	10 113	51 689	61 907	(10 217)	(0)	148 906
Mayor and Council		82 727	88 807	88 298	6 500	32 954	36 890	(3 936)	(0)	88 298
Municipal Manager, Town Secretary and Chief		47 466	59 390	60 608	3 613	18 735	25 017	(6 281)	(0)	60 608
Executive Finance and administration		1 198 620	1 357 063	1 388 980	94 782	507 614	572 458	(64 844)	(0)	1 388 980
Administrative and Corporate Support		505 149	327 150	331 383	21 031	122 364	137 274	(14 910)	(0)	331 38
Finance										
		378 793	693 805	702 381	47 989	263 999	290 992	(26 994)	(0)	702 38
Fleet Management		101 221	99 624	110 049	9 428	38 842	43 732	(4 890)	(0)	110 049
Human Resources		60 370	81 967	81 993	5 293	26 197	34 161	(7 964)	(0)	81 993
Information Technology		61 931	65 516	74 090	4 632	23 606	29 204	(5 598)	(0)	74 09
Legal Services		32 679	21 122	21 037	1 785	8 495	8 775	(280)	(0)	21 03
Marketing, Customer Relations, Publicity and		30 318	35 225	35 394	2 298	11 715	14 715	(2.000)	(0)	35 39
Media Co-ordination								(3 000)	(0)	
Property Services		20 678	24 855	24 856	1 700	9 107	10 357	(1 250)	(0)	24 85
Risk Management		7 483	7 798	7 798	626	3 290	3 249	40	0	7 79
Internal audit		-	-	-	-	-	-	-		-
Community and public safety		924 350	621 678	643 534	47 853	231 727	263 875	(32 149)	(0)	643 53
Community and social services		44 197	49 330	51 535	3 229	15 795	21 054	(5 259)	(0)	51 53
Cemeteries, Funeral Parlours and		/	(A = A-				o 10-			
Crematoriums		17 750	19 767	20 650	1 027	5 184	8 432	(3 248)	(0)	20 65
Libraries and Archives		25 498	28 630	29 952	2 124	10 220	12 233	(2 014)	(0)	29 95
Museums and Art Galleries		949	933	933	79	391	389	3	0	93
Sport and recreation		377 519	179 151	192 635	10 611	49 792	77 606	(27 813)	(0)	192 63
Community Parks (including Nurseries)		82 033	81 882	88 252	4 894	24 176	35 501	(11 324)	(0)	88 25
Recreational Facilities		11 986	17 058	18 338	782	3 013	7 392	(4 379)	(0)	18 33
Sports Grounds and Stadiums		283 500	80 212	86 045	4 936	22 603	34 713	(12 110)	(0)	86 04
Public safety		328 980	259 970	267 625	24 026	123 103	110 022	13 081	0	267 62
Civil Defence		11 732	12 040	12 283	1 138	5 156	5 071	85	0	12 283
Fire Fighting and Protection		(189 513)	75 388	77 840	7 131	33 399	31 954	1 446	0	77 840
Police Forces, Traffic and Street Parking										
Control		506 761	172 542	177 502	15 758	84 547	72 997	11 550	0	177 502
Housing		160 704	118 912	117 195	8 969	37 494	49 165	(11 671)	(0)	117 19
Housing		160 704	118 912	117 195	8 969	37 494	49 165	(11 671)	(0)	117 19
Health		12 950	14 316	14 545	1 018	5 543	6 028	(486)	(0)	14 54
Health Services		12 950	14 316	14 545	1 018	5 543	6 028	(486)	(0)	14 54
Economic and environmental services		582 708	374 506	378 132	18 994	92 199	156 851	(64 652)	(0)	378 13
Planning and development		43 500	47 997	47 917	3 512	19 062	19 966	(904)	(0)	47 91
Town Planning, Building Regulations and										
Enforcement, and City Engineer		43 500	47 997	47 917	3 512	19 062	19 966	(904)	(0)	47 91
Road transport		514 233	295 968	297 968	13 522	61 728	123 765	(62 037)	(0)	297 96
Public Transport		69 970	91 384	91 384	7 282	32 092	38 077	(5 985)	(0)	91 38
Roads		444 263	204 584	206 584	6 240	29 636	85 688	(56 052)	(0)	206 58
Environmental protection		24 974	30 541	32 248	1 961	11 409	13 120	(1 711)	(0)	32 24
Pollution Control		24 974	30 541	32 248	1 961	11 409	13 120	(1 711)	(0)	32 24
Trading services		4 965 340	4 367 099	4 399 411	391 526	2 190 097	1 826 905	363 191	0	4 399 41
Energy sources		2 820 860	2 446 764	2 446 764	191 856	1 110 942	1 019 486	91 456	0	2 446 764
Electricity		2 820 860	2 446 764	2 446 764	191 856	1 110 942	1 019 486	91 456	0	2 446 764
•		2 820 800 1 266 652	1 392 848			809 938	585 142		0	1 414 394
Water management Water Distribution			1	1 414 394	148 192	8		224 796	1	
		1 266 652	1 392 848	1 414 394	148 192	809 938	585 142	224 796	0	1 414 39
Waste water management		389 405	298 208	311 173	29 613	141 783	127 135	14 648	0	311 17
Sewerage		389 405	298 208	311 173	29 613	141 783	127 135	14 648	0	311 17
Waste management		488 423	229 280	227 080	21 865	127 434	95 142	32 291	0	227 08
Solid Waste Disposal (Landfill Sites)		42 544	40 637	42 637	3 742	23 629	17 532	6 097	0	42 63
Solid Waste Removal		394 100	140 749	140 749	13 491	82 241	58 646	23 596	0	140 74
Street Cleaning		51 778	47 894	43 694	4 633	21 563	18 964	2 599	0	43 69
Other		4 580	6 782	6 921	370	1 830	2 857	(1 027)	(0)	6 92
Tourism		4 580	6 782	6 921	370	1 830	2 857	(1 027)	(0)	6 92
otal Expenditure - Functional	3	7 805 792	6 875 325	6 965 884	563 639	3 075 155	2 884 853	190 302	0	6 965 88
Surplus/ (Deficit) for the year	-	(167 812)	1 460 567	1 609 328	65 477	185 030	641 617	(456 587)	(0)	1 609 32

MAN Mangaung - Table C3 Consolidated Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - N	MAN Mangaung	- Table C3 Consolidated Month	v Budget Statement - Finar	ncial Performance (revenue and ex	xpenditure by municipal vote) - M
---	--------------	-------------------------------	----------------------------	-----------------------------------	-----------------------------------

Vote Description		2019/20				Budget Year 2	2020/21			
	- <i>(</i>	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
	Ref	Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands			-	-			-		%	
Revenue by Vote	1									
Vote 01 - Office Of The City Manager		0	12 301	12 301	0	0	5 125	(5 125)	-100,0%	12 301
Vote 02 - Office Of The Executive Mayor		-	_	-	-	-	-	-		-
Vote 03 - Corporate Services		4 521	10 900	10 900	834	855	4 542	(3 686)	-81,2%	10 900
Vote 04 - Finance		1 521 736	1 626 220	1 649 834	122 935	480 599	682 839	(202 240)	-29,6%	1 649 834
Vote 05 - Social Services		25 372	37 434	37 434	755	4 299	15 597	(11 298)	-72,4%	37 434
Vote 06 - Planning		36 182	50 496	50 496	3 538	17 099	21 040	(3 941)	-18,7%	50 496
Vote 07 - Human Settlement And Housing		44 521	46 608	46 608	2 984	13 296	19 420	(6 124)	-31,5%	46 608
Vote 08 - Economic And Rural Development		317	311	311	64	206	130	76	59,0%	311
Vote 09 - Engineering		584 648	484 350	500 949	34 715	184 672	205 501	(20 829)	-10,1%	500 949
Vote 10 - Water		1 207 540	1 412 165	1 450 023	112 188	556 042	596 815	(40 773)	-6,8%	1 450 023
Vote 11 - Waste And Fleet Management		273 219	382 948	413 765	13 232	146 172	166 410	(20 238)	-12,2%	413 765
Vote 12 - Miscellaneous		1 141 198	1 437 122	1 574 564	237 655	551 591	629 344	(77 753)	-12,4%	1 574 564
Vote 13 - Strategic Projects		-	-	-	-	-	-	-		-
Vote 14 - Naledi And Soutpan		-	-	-	-	-	-	-		-
Vote 15 - Other		2 798 725	2 835 037	2 828 030	100 216	1 305 353	1 179 708	125 645	10,7%	2 828 030
Total Revenue by Vote	2	7 637 979	8 335 892	8 575 213	629 116	3 260 185	3 526 470	(266 285)	-7,6%	8 575 213
Expenditure by Vote	1									
Vote 01 - Office Of The City Manager		107 310	143 741	143 741	10 473	47 913	59 893	(11 980)	-20,0%	143 741
Vote 02 - Office Of The Executive Mayor		228 449	255 104	258 605	17 027	104 221	107 072	(2 851)	-2,7%	258 605
Vote 03 - Corporate Services		418 383	258 125	271 687	18 144	87 983	110 567	(22 584)	-20,4%	271 687
Vote 04 - Finance		239 929	288 505	296 488	21 227	127 450	121 985	5 465	4,5%	296 488
Vote 05 - Social Services		542 785	455 468	475 800	36 070	182 115	194 298	(12 184)	-6,3%	475 800
Vote 06 - Planning		92 423	97 052	97 220	5 235	29 491	40 476	(10 985)	-27,1%	97 220
Vote 07 - Human Settlement And Housing		181 381	143 767	142 051	10 669	46 601	59 522	(12 921)	-21,7%	142 051
Vote 08 - Economic And Rural Development		23 504	33 864	33 980	1 714	9 070	14 136	(5 066)	-35,8%	33 980
Vote 09 - Engineering		830 617	501 410	515 433	34 099	168 746	212 038	(43 292)	-20,4%	515 433
Vote 10 - Water		1 263 061	1 383 121	1 401 907	147 923	808 628	580 476	228 152	39,3%	1 401 907
Vote 11 - Waste And Fleet Management		810 099	334 696	342 940	31 549	167 790	141 289	26 500	18,8%	342 940
Vote 12 - Miscellaneous		136 969	409 781	410 374	26 536	135 507	170 874	(35 367)	-20,7%	410 374
Vote 13 - Strategic Projects		51 919	58 197	58 197	4 653	22 819	24 249	(1 430)	-5,9%	58 197
Vote 14 - Naledi And Soutpan		58 100	65 730	70 697	6 466	25 879	28 491	(2 612)	-9,2%	70 697
Vote 15 - Other		2 820 860	2 446 764	2 446 764	191 856	1 110 942	1 019 486	91 456	9,0%	2 446 764
Total Expenditure by Vote	2	7 805 792	6 875 325	6 965 884	563 639	3 075 155	2 884 853	190 302	6,6%	6 965 884
Surplus/ (Deficit) for the year	2	(167 812)	1 460 567	1 609 328	65 477	185 030	641 617	(456 587)	-71,2%	1 609 328

Vote Description	Ref	2019/20				Budget Yea	r 2020/21			
R thousand		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
Revenue by Vote	1								%	
Vote 01 - Office Of The City Manager		0	12,301	12,301	0	0	5,125	(5,125)	-100%	12,30
01.4 - Transport Unit		-	12,300	12,300	-	-	5,125	(5,125)	-100%	12,30
01.6 - Knowledge Management		0	1	1	0	0	0	(0)	-83%	
Vote 02 - Office Of The Executive Mayor		-	-	-	-	-	-			-
Vote 03 - Corporate Services		4,521	10,900	10,900	834	855	4,542	(3,686)	-81%	10,90
03.3 - Operational Training		-	2,613	2,613	-	-	1,089	(1,089)	-100%	2,6
03.4 - Administration		2,661	1,800	1,800	-	-	750	(750)	-100%	1,8
03.9 - Employment		-	2	2	-	-	1	(1)	-100%	
03.10 - Pay roll Management		689	3,653	3,653	-	-	1,522	(1,522)	-100%	3,6
03.19 - Facilities Management - Stadiums		1,172	2,828	2,828	36	57	1,178	(1,121)	-95%	2,8
03.25 - It Administration		-	5	5	798	798	2	796	38274%	
Vote 04 - Finance		1,521,736	1,626,220	1,649,834	122,935	480,599	682,839	(202,240)	-30%	1,649,8
04.1 - Chief Financial Officer - Administration		507	5	5	2,332	2,332	2	2,330	112026%	
04.7 - Treasury		787	(5)	(5)	-	-	(2)	2	-100%	
04.10 - Administration		-	(2)	(2)	_	_	(1)	1	-100%	
04.12 - Demand And Acquisition		750	1,352	1,352	72	400	563	(163)	1 8	1,3
04.15 - Contract And Performance Management		-	3	3	_	-	1	(100)	1 1	.,0
04.17 - Logistics And Warehouse		17	2,517	2,517	_	_	1,049	(1,049)	: 8	2,5
04.21 - Billing		66,269	73,876	73,876	6,703	(2,225)	30,782	(33,007)		73,8
04.23 - Rates And Tax es		2,835	2,195	2,195	322	1,632	915	718	78%	2,1
04.27 - Customer Services		2,000	118	118	4	14	49	(35)	1 1	-, -
04.41 - Assessment Rates		1,450,535	1,546,162	1,569,776	113,501	478,446	649,482	(171,036)	1 8	1,569,7
Vote 05 - Social Services		25,372	37,434	37,434	755	4,299	15,597	(11,298)	E 8	37,4
05.3 - Libraries And Information Services		23,372 1,514	1,315	1,315	128	4,299	548	118	-72 %	1,3
05.3 - Libraries And Information Services		1,514	1,315	1,315	-	- 000	546 4	(4)	1 1	1,3
		309		388	35	275		1 · · ·	70%	3
05.6 - Environmental Health Services			388	8	1	- 8	162	114	1 1	
05.11 - Facilities Management - Swimming Pools		362	570	570	7	159	237	(79)	; 8	5
05.12 - Facilities Management - Stadiums		153	1,872	1,872	12	21	780	(759)	: 8	1,8
05.14 - Fire And Rescue Operations Bloemfonteir	1	857	1,090	1,090	35	221	454	(233)	; 8	1,0
05.17 - Traffic Operations		16,671	21,626	21,626	16	112	9,011	(8,899)	1 8	21,6
05.22 - Parking Garage		1,534	1,446	1,446	111	546	602	(56)	1 8	1,4
05.28 - Nature Resource Management - Zoo		624	2,073	2,073	-	0	864	(864)	1 1	2,0
05.29 - Nature Resource Management - Nature A	reas	-	74	74	-	-	31	(31)	\$ 8	
05.30 - Tempe Airport		-	1,037	1,037	-	-	432	(432)	1 I I I I I I I I I I I I I I I I I I I	1,0
05.31 - Cemeteries Bloemfontein		1,392	2,021	2,021	198	966	842	124	15%	2,0
05.32 - Cemeteries Botshabelo		1,665	3,369	3,369	204	1,222	1,404	(181)	-13%	3,3
05.33 - Cemeteries Thaba Nchu		191	366	366	7	106	153	(47)	; 8	3
05.34 - Parks Development		74	157	157	-	-	66	(66)	-100%	1
05.44 - Disaster Management Operations		16	22	22	3	6	9	(3)	-35%	
Vote 06 - Planning		36,182	50,496	50,496	3,538	17,099	21,040	(3,941)	-19%	50,4
06.3 - Urban Design		110	304	304	23	66	127	(61)	-48%	3
06.5 - Development Applications		447	848	848	56	246	353	(107)	-30%	8
06.6 - Building Zoning Control		5,791	7,139	7,139	676	3,237	2,974	263	9%	7,1
06.7 - Enforcement Division		-	528	528	-	-	220	(220)	-100%	5
06.8 - Outdoor Advertising		2,369	11,813	11,813	93	808	4,922	(4,114)	-84%	11,8
06.18 - Administration And Finance		24,505	26,359	26,359	2,467	11,645	10,983	662	6%	26,3
06.19 - Business Operations		2,961	3,506	3,506	223	1,097	1,461	(364)	E 8	3,5
Vote 07 - Human Settlement And Housing		44,521	46,608	46,608	2,984	13,296	19,420	(6,124)	E 8	46,6
07.3 - Church Street Houses		415	357	357	34	216	149	67	45%	3
07.4 - Hostels Mangaung		1,456	2,285	2,285	148	694	952	(258)	; 8	2,2
07.6 - Omega Service Centre Rooms		1,-00	15	15	1	5	6	(200)	1 8	2,2
07.7 - Economic Flats		560	529	529	43	206	220	(14)		5
07.8 - Economic Letting Scheme 1 & 2		-	167	167	_	_	70	(70)	; 8	1
-			82	82	- 7	42	34	(70)	22%	1
07.10 - Flats For The Aged 07.11 - Sub Economic Letting Scheme 1				8		8		1	1 8	1 0
Ū.		15,186	1,014	1,014	69 15	346	423	(76)	E 8	1,0
07.12 - Sub Economic Letting Scheme 2		269	259	259	15	73	108	(35)	1 8	2
07.13 - Sub Economic Letting Scheme 3		140	134	134	9	47	56	(9)	E	1
07.14 - Bloemhof Flats		1,907	3,251	3,251	176	898	1,355	(456)	\$ 8	3,2
07.15 - Erlich Park Homes		3,185	3,266	3,266	383	2,125	1,361	765	56%	3,2
07.16 - Lente Hof		(5)	237	237	(8)	(14)	99	(112)	; 8	2
07.17 - Lourier Park Houses		(55)	2,270	2,270	(28)	(196)	946	(1,142)	£	2,2
07.18 - Sundry Dwellings		1,204	1,168	1,168	111	536	487	49	10%	1,1
07.20 - Stillirus		740	749	749	66	305	312	(8)	-2%	7
07.22 - Property Rentals		16,879	16,108	16,108	1,704	7,510	6,712	798	12%	16,1
07.23 - Property Disposal		921	5,308	5,308	72	308	2,212	(1,903)	: 8	5,3
07.26 - Land Banking And Development		1,125	_	_	_	-	,			-14
07.27 - Bng & Property Finance Administration		449	9,409	9,409	184	195	3,920	(3,725)	-95%	9,4

Vote 08 - Economic And Rural Development		317	311	311	64	206	130	76	59%	311
08.3 - Tourism		-	300	300	-	-	125	(125)	-100%	300
08.4 - Rural Development		70	-	-	-	-	-	-		-
08.5 - Smme's		247	11	11	64	206	5	201	4350%	11
Vote 09 - Engineering		584,648	484,350	500,949	34,715	184,672	205,501	(20,829)	-10%	500,949
09.9 - Engineering Services		16,139	-	-	-	5	-	5	#DIV/0!	-
09.12 - Sanitary Services Revenue		568,491	483,878	500,476	34,715	184,666	205,304	(20,638)	-10%	500,476
09.13 - Bloemfontein Sewer Reticulation		18	27	27	1	1	11	(11)	-95%	27
09.16 - Vacuum Services		-	445	445	_	-	185	(185)	-100%	445
Vote 10 - Water		1,207,540	1,412,165	1,450,023	112,188	556,042	596,815	(40,773)	-7%	1,450,023
10.2 - Bulk Water Services		1,200,858	1,411,699	1,449,556	111,765	554,504	596,621	(42,117)	-7%	1,449,556
10.4 - Water Demand Management		6,682	466	466	423	1,538	194	1,344	692%	466
Vote 11 - Waste And Fleet Management		273,219	382,948	413,765	13,232	146,172	166,410	(20,238)	-12%	413,765
11.3 - Administration		0	1	1	-	-	0	(0)	-100%	1
11.6 - Administration		265,351	375,056	405,872	12,534	142,656	163,121	(20,466)	-13%	405,872
11.7 - Administration		7,867	7,892	7,892	698	3,517	3,288	228	7%	7,892
Vote 12 - Miscellaneous		1,141,198	1,437,122	1,574,564	237,655	551,591	629,344	(77,753)	-12%	1,574,564
12.3 - Sundries		254,148	138,408	138,408	11,277	58,026	57,670	356	1%	138,408
12.6 - Gov ernmental Transfers		887,050	1,298,714	1,436,156	226,378	493,564	571,673	(78,109)	-14%	1,436,156
Vote 13 - Strategic Projects		-	-	-	-	-	-	-		-
Vote 14 - Naledi And Soutpan		-	-	-	-	-	-	-		-
Vote 15 - Other		2,798,725	2,835,037	2,828,030	100,216	1,305,353	1,179,708	125,645	11%	2,828,030
15.7 - Marketing & Communication		47	-	-	-	23	-	23	#DIV/0!	-
15.13 - Revenue Management		73,252	97,221	90,213	1,371	16,206	38,951	(22,746)	-58%	90,213
15.15 - Supply Chain Management		3,886	-	-	_	1	-	1	#DIV/0!	-
15.16 - Asset Management		415	2,355	2,355	-	-	981	(981)	-100%	2,355
15.20 - Human Resource Development		6	4,302	4,302	_	-	1,793	(1,793)	-100%	4,302
15.22 - Revenue And Customer Management		2,778	11,194	11,194	1,754	4,146	4,664	(519)	-11%	11,194
15.23 - Trading Services		2,566,694	2,719,965	2,719,965	86,257	1,208,424	1,133,319	75,106	7%	2,719,965
15.36 - Electricity Supply: Naledi		26	-	-	-	-	-	-		-
15.37 - Electricity Supply: Kopanong		70,559	-	-	3,414	33,574	-	33,574	#DIV/0!	-
15.38 - Electricity Supply: Mohokare		32,498	-	-	2,028	14,504	-	14,504	#DIV/0!	-
15.39 - Electricity Supply: Mantsopa		48,564	-	-	5,392	28,475	-	28,475	#DIV/0!	-
Total Revenue by Vote	2	7,637,979	8,335,892	8,575,213	629,116	3,260,185	3,526,470	(266,285)	-8%	8,575,213

Expenditure by Vote 1									1
Vote 01 - Office Of The City Manager	107,310	143,741	143,741	10,473	47,913	59,893	(11,980)	-20%	143,741
01.1 - Office Of City Manager	10,268	12,914	12,914	746	4,006	5,381	(1,375)	-26%	12,914
01.2 - Deputy Executive Director Operations	2,496	2,272	2,272	413	1,207	947	260	27%	2,272
01.3 - Idp And Org Performance Strategic Planning	612	498	498	2	161	208	(47)	-23%	498
01.4 - Transport Unit	69,970	91,384	91,384	7,282	32,092	38,077	(5,985)	-16%	91,384
01.6 - Knowledge Management	3,122	7,773	7,773	270	1,385	3,239	(1,854)	-57%	7,773
01.7 - Intergoverment Relations	31	3,792	3,792	-	-	1,580	(1,580)	-100%	3,792
01.8 - Administrative Support	4,218	6,540	6,540	356	1,926	2,725	(799)	-29%	6,540
01.9 - Risk Manage And Anti-Fraud & Corruption	7,483	7,798	7,798	626	3,290	3,249	40	1%	7,798
01.10 - Internal Audit	9,110	10,770	10,770	778	3,848	4,487	(640)	-14%	10,770
Vote 02 - Office Of The Executive Mayor	228,449	255,104	258,605	17,027	104,221	107,072	(2,851)	-3%	258,605
02.2 - Office Of The Speaker	47,131	56,371	56,371	4,016	20,523	23,488	(2,965)	-13%	56,371
02.4 - Councils General Expences	17,051	15,048	19,058	134	16,207	7,161	9,046	126%	19,058
02.5 - M P A C	7,270	10,089	10,089	594	3,291	4,204	(913)	-22%	10,089
02.7 - Administrative Support	37,180	42,254	42,254	2,761	15,391	17,606	(2,215)	-13%	42,254
02.9 - Special Programmes	4,803 6,494	3,991	3,991	357	1,885	1,663	222 365	13%	3,991
02.10 - Youth Coordination 02.11 - Communications	6,494 5,692	5,334	5,334	516 526	2,588 2,567	2,222 3,725	305 (1,158)	16% -31%	5,334 8,939
	5,692	8,939	8,939 402	520	2,307	3,725 168	(1,156) (168)	-100%	6,939 402
02.12 - Communications - Projects	8	402	1	- 6 226		34,648		-100%	402 82,916
02.13 - Deputy Executive Mayor 02.14 - Policy & Strategy	78,500 3,723	83,426 4,980	82,916 4,980	6,226 275	31,303 1,652	34,646 2,075	(3,345) (423)	-10%	4,980
02.14 - Policy & Strategy 02.15 - Intervention Unit	6,931	4,980 8,287	4,980 8,287	576	3,279	3,453	(423) (174)	-20%	4,980 8,287
02.16 - Office Of The Councils Whip	13,169	15,984	15,984	1,046	5,536	6,660	(1,124)	-17%	15,984
02.17 - Office Of The Councils Whip	-		0,001	-	-	-	(1,124)		
Vote 03 - Corporate Services	418,383	258,125	271,687	18,144	87,983	110,567	(22,584)	-20%	271,687
03.1 - Head Corporate Services Administration	7,920	8,471	8,491	803	3,486	3,536	(50)	-1%	8,491
03.2 - Administrative Training	6,531	10,511	10,489	447	2,414	4,373	(1,959)	-45%	10,489
03.3 - Operational Training	8,217	8,744	8,692	704	3,279	3,628	(349)	-10%	8,692
03.4 - Administration	80	1,683	1,683	14	14	701	(688)	-98%	1,683
03.5 - Skills Development	1,207	1,281	1,281	99	494	534	(40)	-7%	1,281
03.6 - Benefits Administration	2,693	2,941	2,933	225	1,260	1,224	36	3%	2,933
03.7 - Leave Section	9,399	9,581	9,581	719	3,761	3,992	(231)	-6%	9,581
03.8 - Performance Improvement	4,935	5,789	5,789	348	1,784	2,412	(628)	-26%	5,789
03.9 - Employment	9,220	9,608	9,616	679	3,555	4,005	(450)	-11%	9,616
03.10 - Pay roll Management	(854)	6,457	6,472	594	2,615	2,695	(80)	-3%	6,472
03.11 - Occupational Health	3,302	3,563	3,595	275	1,476	1,494	(19)	-1%	3,595
03.13 - Job Evaluation	1,960	2,026	2,026	263	889	844	45	5%	2,026
03.14 - Employee Wellness	2,004	1,991	1,999	161	817	832	(15)	-2%	1,999
03.15 - Labour Relations	13,830	11,781	11,866	929	4,748	4,934	(186)	-4%	11,866
03.16 - Legal Services	32,679	21,122	21,037	1,785	8,495	8,775	(280)	-3%	21,037
03.19 - Facilities Management - Stadiums	234,340	66,462	71,448	3,881	17,382	28,801	(11,419)	-40%	71,448
03.20 - Safety And Loss Control 03.21 - Committee Services	2,944	3,115	3,116	235	1,183	1,298	(115)	-9%	3,116
	16,047	17,484 7,660	17,484 7,660	1,350 195	6,725 975	7,285 3,192	(560)	-8%	17,484 7,660
03.22 - Administration Management 03.23 - E-Governance Architechture And Design	3,514 4,847	4,921	9,985	1,210	2,794	3,192 3,176	(2,216) (382)	-69% -12%	9,985
03.24 - Service Management And Infra-Struc Support	1	37,164	40,636	2,072	15,009	16,254	(302)	-12 %	40,636
03.25 - It Administration	22,090	15,771	15,808	1,155	4,827	6,583	(1,756)	-27%	15,808
Vote 04 - Finance	239,929	288,505	296,488	21,227	127,450	121,985	5,465	4%	296,488
04.1 - Chief Financial Officer - Administration	9,684	16,479	16,479	768	4,105	6,866	(2,761)	-40%	16,479
04.3 - Financial Support Division	920	1,953	1,953	74	347	814	(467)	-57%	1,953
04.4 - Financial Systems	4,140	10,058	10,058	247	2,195	4,191	(1,995)	-48%	10,058
04.7 - Treasury	7,382	7,973	7,973	568	3,027	3,322	(295)	-9%	7,973
04.9 - Budget	1,122	2,174	2,174	96	527	906	(379)	-42%	2,174
04.10 - Administration	688	2,823	2,836	61	317	1,179	(862)	-73%	2,836
04.12 - Demand And Acquisition	8,251	10,136	10,136	698	3,641	4,223	(582)	-14%	10,136
04.15 - Contract And Performance Management	2,306	2,720	2,720	218	951	1,133	(182)	-16%	2,720
04.17 - Logistics And Warehouse	13,170	14,198	14,198	987	4,745	5,916	(1,171)	-20%	14,198
04.18 - Debt Collection	41,189	31,652	31,678	6,098	21,272	13,203	8,069	61%	31,678
04.21 - Billing	17,548	42,850	42,579	851	5,552	17,785	(12,233)	-69%	42,579
04.23 - Rates And Tax es	6,777	18,444	18,660	623	2,817	7,733	(4,917)	-64%	18,660
04.24 - Cash Management	30,586	22,578	25,706	2,386	10,987	10,121	866	9%	25,706
04.27 - Customer Services	11,502	13,073	12,945	1,023	5,196	5,400	(205)	-4%	12,945
04.29 - Operational Division	24,800	30,860	30,860	2,535	11,553	12,858	(1,305)	-10%	30,860
04.30 - Data Analysys	3,680	3,819	3,819	323	1,631	1,591	40	2%	3,819
04.32 - Acquisition And Control	38,760	22,402	27,402	341	23,010	10,445	12,565	120%	27,402
04.35 - Accounting And Reporting	2,655	5,568	5,568	219	1,189	2,320	(1,132)	-49%	5,568
04.36 - Control And Operations	2,534	3,168	3,168	230	1,126	1,320	(194)	-15%	3,168
04.38 - Cc Heading	1,214	4,472	4,472	1,123	1,385	1,864	(479)	-26%	4,472
04.41 - Assessment Rates	11,022	21,105	21,105	1,759	21,878	8,794	13,084	149%	21,105

Vote 05 - Social Services	542,785	455,468	475,800	36,070	182.115	194,298	(12,184)	-6%	475,800
05.1 - Head Social Services - Administration	4,931	8,341	8,391	429	2,033	3,490	(1,457)	-42%	8,391
05.2 - Administration	2,250	3,314	2,918	103	568	1,262	(694)	-55%	2,918
05.3 - Libraries And Information Services	23,708	26,701	28,023	1,976	9,407	11,430	(2,023)	-18%	28,023
05.4 - Arts And Culture	949	933	933	79	391	389	3	1%	933
05.5 - Hiv/Aids	7,645	8,762	8,951	582	3,250	3,702	(452)	-12%	8,951
05.6 - Environmental Health Services	16,540	17,408	18,901	1,391	7,009	7,596	(587)	-8%	18,901
05.7 - Laboratory	1,874 223	3,599 121	3,659 304	80 20	494 90	1,517 91	(1,024)	-67% -1%	3,659 304
05.8 - Pest And Vector Control 05.9 - Community Development	4,477	4,690	4,910	435	90 1,915	2,003	(1) (88)	-1% -4%	304 4,910
05.10 - Sports Development	5,403	4,030 5,504	5,451	412	2,146	2,003	(131)	-4 % -6%	5,451
05.11 - Facilities Management - Swimming Pools	11,986	17,058	18,338	782	3,013	7,392	(4,379)	-59%	18,338
05.12 - Facilities Management - Stadiums	43,756	8,246	9,146	643	3,076	3,636	(560)	-15%	9,146
05.13 - Administration	4,797	6,356	6,351	407	1,886	2,647	(761)	-29%	6,351
05.14 - Fire And Rescue Operations Bloemfontein	(194,310)	69,032	71,489	6,724	31,514	29,307	2,207	8%	71,489
05.16 - Traffic Administration	2,986	3,812	3,490	219	1,133	1,492	(358)	-24%	3,490
05.17 - Traffic Operations	352,250	69,489	74,411	6,156	27,961	30,066	(2,105)	-7%	74,411
05.20 - Traffic Administrative Support	6,146	7,747	7,780	461	2,507	3,238	(731)	-23%	7,780
05.22 - Parking Garage	1,299	1,466	1,466	101	513	611	(98)	-16%	1,466
05.25 - Law Enforcement Operations	144,080	90,028	90,355	8,821	52,433	37,590	14,843	39%	90,355
05.27 - Administration	3,713 19,029	4,523 12,976	4,519 13,336	243 841	1,315 4,257	1,883	(568)	-30% -22%	4,519
05.28 - Nature Resource Management - Zoo 05.29 - Nature Resource Management - Nature Area	1	4,414	4,614	250	4,257	5,487 1,884	(1,230) (859)	-22% -46%	13,336 4,614
05.31 - Cemeteries Bloemfontein	9,364	10,392	11,279	450	2,015	4,527	(2,512)	-55%	11,279
05.32 - Cemeteries Botshabelo	3,567	3,863	3,863	271	1,509	1,610	(101)	-6%	3,863
05.33 - Cemeteries Thaba Nchu	1,106	989	989	63	344	412	(68)	-17%	989
05.34 - Parks Development	22,890	21,557	21,704	859	4,423	9,015	(4,592)	-51%	21,704
05.35 - Parks - Sports Field Maintenance	1,236	2,892	2,921	86	413	1,211	(799)	-66%	2,921
05.36 - Parks - Technical Services	3,778	4,631	4,632	297	1,560	1,930	(370)	-19%	4,632
05.37 - Parks - Horticultural Central	4,913	4,681	4,745	429	2,066	1,964	101	5%	4,745
05.38 - Parks - Horticultural North	4,438	5,817	5,961	354	1,841	2,454	(613)	-25%	5,961
05.39 - Parks - Horticultural South	3,052	3,605	3,670	187	1,081	1,516	(435)	-29%	3,670
05.40 - Parks - Horticultural East	3,398	3,632	3,650	249	1,235	1,517	(282)	-19%	3,650
05.41 - Parks - Horticultural Botshabelo	4,396	5,642	5,651	347	1,633	2,353	(720)	-31%	5,651
05.42 - Parks - Horticultural Thaba Nchu	2,668	1,732	7,241	227	1,142 781	1,946	(804)	-41%	7,241
05.43 - Management	1,902 2,876	2,389 3,065	2,432 3,265	152 355	1,348	1,005 1,322	(224) 26	-22% 2%	2,432 3,265
05.44 - Disaster Management Operations 05.45 - Control Centre	6,465	5,005 6,064	6,064	589	2,790	2,527	20	10%	5,205 6,064
Vote 06 - Planning	92,423	97,052	97,220	5,235	29,491	40,476	(10,985)	-27%	97,220
06.1 - Head - Administration And Finance	31,029	28,325	28,435	578	2,914	11,842	(8,928)	-75%	28,435
06.2 - Spatial Development Framework	1,043	1,506	1,461	9	9	618	(609)	-99%	1,461
06.3 - Urban Design	6,122	6,516	6,516	281	2,194	2,715	(521)	-19%	6,516
06.4 - Transport Planning	4,738	5,332	5,332	382	1,948	2,222	(274)	-12%	5,332
06.5 - Development Applications	8,344	8,365	8,585	750	3,580	3,563	17	0%	8,585
06.6 - Building Zoning Control	9,034	11,675	11,705	930	5,569	4,871	698	14%	11,705
06.7 - Enforcement Division	1,992	2,063	2,063	161	866	860	7	1%	2,063
06.8 - Outdoor Advertising	1,740	1,723	1,795	177	809	746	63	8%	1,795
06.9 - Architectural Services	1,901	3,181	3,271	212	851	1,351	(500)	-37%	3,271
06.11 - Qauntity Surveying	769 4,433	1,296 3,929	625 4,118	- 328	– 1,729	318 1,688	(318) 41	-100% 2%	625 4,118
06.12 - Design And Development 06.13 - Data Compilation	4,433 2,370	3,929 1,326	4,118	197	1,729	563	526	2 % 94%	4,118
06.15 - Environmental Strategic Planning	3,921	6,856	6,826	270	2,822	2,850	(28)	-1%	6,826
06.16 - Environmental Strategic Planning	1,189	1,265	1,265	98	489	527	(20)	-7%	1,265
06.17 - Environmental Assessment Division	1,228	1,293	1,293	102	506	539	(33)	-6%	1,293
06.18 - Administration And Finance	4,871	4,284	4,524	309	1,651	1,885	(234)	-12%	4,524
06.19 - Business Operations	7,701	8,118	8,046	450	2,467	3,320	(853)	-26%	8,046
Vote 07 - Human Settlement And Housing	181,381	143,767	142,051	10,669	46,601	59,522	(12,921)	-22%	142,051
07.1 - Head: Administration	4,990	11,076	11,076	332	1,656	4,615	(2,959)	-64%	11,076
07.2 - Administration	86,282	26,927	26,928	1,994	10,566	11,220	(654)	-6%	26,928
07.17 - Lourier Park Houses	3	3	3	-	-	1	(1)	-100%	3
07.18 - Sundry Dwellings	2,254	2,010	2,867	9	13	1,028	(1,015)	-99%	2,867
07.20 - Stillirus	7 503	1	1	634	- 2 222	0 3 469	(0)	-100%	1
07.22 - Property Rentals	7,503 4,811	8,324 4,826	8,324 4,826	433	3,332 2,213	3,468 2,011	(137) 202	-4% 10%	8,324 4,826
07.23 - Property Disposal 07.25 - Property Maintenance	5,728	4,826 8,070	4,826 8,071	433	2,213 2,311	3,363	(1,052)	-31%	4,828 8,071
07.25 - Property Mantenance 07.26 - Land Banking And Development	2,635	3,635	3,635	251	1,252	3,303 1,515	(1,052) (263)	-31%	3,635
07.27 - Bng & Property Finance Administration	8,773	7,292	7,292	729	3,802	3,039	763	25%	7,292
07.28 - Administration	11,985	11,685	11,685	997	5,170	4,869	301	6%	11,685
07.29 - Pmu Mega Projects	17,355	22,638	20,062	2,423	3,751	8,860	(5,109)	-58%	20,062
07.30 - Bloemfontein South	9,085	13,488	13,488	777	3,658	5,620	(1,962)	-35%	13,488
07.31 - Bloemfontein North	5,008	5,424	5,424	423	2,253	2,260	(8)	0%	5,424
07.32 - Thaba Nchu	3,886	4,332	4,332	326	1,718	1,805	(87)	-5%	4,332
07.33 - Botshabelo	11,080	14,034	14,035	959	4,909			-16%	

Vote 08 - Economic And Rural Development	23,504	33,864	33,980	1,714	9,070	14,136	(5,066)	-36%	33,980
08.1 - Administration And Strategic Support	3,205	6,872	6,872	247	1,302	2,863	(1,561)	-55%	6,872
08.2 - Marketing & Investment Promotion	4,590	6,750	6,750	243	2,040	2,813	(773)	-27%	6,750
08.3 - Tourism	4,580	6,782	6,921	370	1,830	2,857	(1,027)	-36%	6,921
08.4 - Rural Development	4,269	4,770	4,770	303	1,578	1,987	(409)	-21%	4,770
08.5 - Smme's	6,861	8,690	8,667	551	2,320	3,616	(1,296)	-36%	8,667
Vote 09 - Engineering	830,617	501,410	515,433	34,099	168,746	212,038	(43,292)	-20%	515,433
09.1 - Administration And Strategic Support	5,150	8,399	8,422	433	2,119	3,505	(1,386)	-40%	8,422
09.2 - Traffic Signs	4,078	3,739	3,739	302	1,569	1,558	11	1%	3,739
09.3 - Administrativ e Support	2,510	2,741	2,741	300	1,277	1,142	134	12%	2,741
09.4 - Bloemfontein North	20,097	23,945	23,945	1,687	7,659	9,977	(2,318)	-23%	23,945
09.5 - Bloemfontein South	19,103	23,971	23,971	1,293	6,590	9,988	(3,398)	-34%	23,971
09.6 - Botshabelo	13,088	19,541	19,541	1,026	4,942	8,142	(3,201)	-39%	19,541
09.7 - Thaba Nchu	3,530	4,627	4,627	326	1,556	1,928	(372)	-19%	4,627
09.8 - Epw p And Wayleaves	5,636	6,707	8,707	481	2,373	3,239	(866)	-27%	8,707
09.9 - Engineering Services	372,528	115,950	115,950	509	2,177	48,313	(46,136)	-95%	115,950
09.11 - Purification And Sanitation	238,635	181,578	181,578	7,328	55,109	75,657	(20,549)	-27%	181,578
09.12 - Sanitary Services Revenue	17,252	31,230	31,230	_	22,183	13,012	9,171	70%	31,230
09.13 - Bloemfontein Sew er Reticulation	58,454	28,698	34,698	12,248	27,911	13,291	14,620	110%	34,698
09.14 - Botshabelo Sew er Reticulation	17,660	8,564	10,564	1,260	5,194	4,013	1,181	29%	10,564
09.15 - Thaba Nchu Sewer Reticulation	6,465	4,832	5,832	1,437	3,045	2,235	809	36%	5,832
09.16 - Vacuum Services	46,430	36,889	39,889	5,469	25,044	16,037	9,006	56%	39,889
Vote 10 - Water	1,263,061	1,383,121	1,401,907	147,923	808,628	580,476	228,152	39%	1,401,907
10.1 - Administrative Support	3,706	2,310	2,310	337	1,605	962	642	67%	2,310
10.2 - Bulk Water Services	1,050,080	1,278,968	1,286,968	132,650	740,736	534,681	206,055	39%	1,286,968
10.3 - Engineering Services	4,406	4,360	4,360	345	1,733	1,817	(84)	-5%	4,360
10.4 - Water Demand Management	82,810	16,745	20,031	1,136	6,933	7,707	(774)	-10%	20,031
10.5 - Water Reticulation Bloemfontein	76,889	47,443	53,443	10,186	37,165	21,101	16,064	76%	53,443
10.6 - Water Reticulation Thaba Nchu	16,189	8,781	9,281	1,173	7,701	3,770	3,931	104%	9,281
10.7 - Water Reticulation Botshabelo	26,401	20,246	21,246	1,939	11,965	8,658	3,307	38%	21,246
10.8 - Laboratory Services	2,580	4,269	4,269	156	790	1,779	(989)	-56%	4,269
Vote 11 - Waste And Fleet Management	810,099	334,696	342,940	31,549	167,790	141,289	26,500	19%	342,940
11.1 - Administration	221,571	5,064	5,083	375	1,892	2,112	(221)	-10%	5,083
11.2 - Administration	5,424	12,828	11,828	478	2,407	5,123	(2,716)	-53%	11,828
11.3 - Administration	37,120	27,809	30,809	3,264	21,222	12,409	8,813	71%	30,809
11.4 - Administration	3,921	3,470	3,470	343	1,729	1,446	284	20%	3,470
11.5 - Administration	51,778	47,894	43,694	4,633	21,563	18,964	2,599	14%	43,694
11.6 - Administration	59,662	53,100	53,100	4,178	37,448	22,125	15,323	69%	53,100
11.7 - Administration	25,251	46,531	46,531	4,621	22,366	19,388	2,979	15%	46,531
11.8 - Administration	284,120	22,122	22,122	2,432	11,838	9,218	2,620	28%	22,122
11.9 - Administration	18,662	13,476	13,476	1,683	7,836	5,615	2,221	40%	13,476
11.10 - Administration	1,369	2,778	2,778	115	646	1,158	(511)	-44%	2,778
11.11 - Fleet Maintenance	56,286	66,954	77,334	5,373	25,795	30,109	(4,314)	-14%	77,334
11.12 - Engineering Support	20,956	17,440	17,444	1,448	8,074	7,268	806	11%	17,444
11.13 - Diverse Workshop Support	23,978	15,231	15,271	2,607	4,973	6,355	(1,382)	-22%	15,271
Vote 12 - Miscellaneous	136,969	409,781	410,374	26,536	135,507	170,874	(35,367)	-21%	410,374
12.2 - Grant In Aid And Donations	1,406	1,167	1,617	40	592	586	6	1%	1,617
12.3 - Sundries	61,191	327,138	330,744	26,489	133,377	137,109	(3,732)	-3%	330,744
12.6 - Gov ernmental Transfers	74,372	81,476	78,012	7	1,538	33,179	(31,640)	-95%	78,012
Vote 13 - Strategic Projects	51,919	58,197	58,197	4,653	22,819	24,249	(1,430)	-6%	58,197
13.6 - Strategic Projects & Service Deliver	3,234	4,905	4,905	327	1,448	2,044	(595)	-29%	4,905
13.7 - Administrative Support	2,779	2,723	2,723	238	1,184	1,134	49	4%	2,723
13.8 - Projects Contract Management Unit	2,629	3,339	3,339	267	1,182	1,391	(209)	-15%	3,339
13.9 - Projects Implementation Unit	1,256	500	500	40	277	208	69	33%	500
13.12 - Administration	4,992	3,126	3,126	379	2,095	1,302	793	61%	3,126
13.13 - Crm And Information Services	4,607	4,619	4,619	329	1,996	1,925	71	4%	4,619
13.14 - Service Del Regulatory - Mon & Evaluation	11,136	14,570	14,570	1,024	4,805	6,071	(1,265)	-21%	14,570
13.15 - Administration	5,280	7,152	7,152	476	2,382	2,980	(598)	-20%	7,152
13.16 - Crm And Information Services	1,182	1,259	1,259	99	568	525	43	8%	1,259
13.17 - Service Del Regulatory - Mon & Evaluation	6,089	6,770	6,770	580	2,824	2,821	3	0%	6,770
13.18 - Administration	1,443	970	970	156	621	404	217	54%	970
13.19 - Crm And Information Services	780	828	828	88	420	345	75	22%	828
13.20 - Service Del Regulatory - Mon & Evaluation	6,513	7,437	7,437	650	3,017	3,099	(82)	-3%	7,437

14.1 - Ragonal Maragement 6.648 7.168 7.171 3.666 2.287 6.79 29% 7.164 14.2 - Administration 11.579 11.989 11.989 994 5.146 4.99 147 3.86 2.282 2.09 8% 6.323 14.4 - Doaster Management 2.505 2.301 2.230 2.28 1.019 5.99 60 6.90 2.331 14.3 - Staning Sevices - Administration 1.015 1.065 1.685 6.44 1.939 60 6.90 2.331 14.1 - Engineent Sevices - Administration 1.035 1.065 1.685 6.44 1.938 7.76 1.326 14.1 - Engineent Sevices - Administration 3.335 3.431 3.431 3.431 3.431 3.433 3.431 1.144 1.439 7.72 1.2467 1.024 1.894 1.010 3.77% 1.336 14.1 - Engineent Management 2.527 9.477 1.2467 1.0246 1.994 1.046 9.72% 1.2465 1.0404 1.0494 1.0404 1.0494 1.0414 1.0414 1.0414 1.0414 </th <th>Vote 14 - Naledi And Soutpan</th> <th>58,100</th> <th>65,730</th> <th>70,697</th> <th>6,466</th> <th>25,879</th> <th>28,491</th> <th>(2,612)</th> <th>-9%</th> <th>70,697</th>	Vote 14 - Naledi And Soutpan	58,100	65,730	70,697	6,466	25,879	28,491	(2,612)	-9%	70,697
142 - Adapti Seary Administration 6.214 6.222 6.00 2.831 2.222 2.09 8% 6.232 144 - Bodget Amagement 488 6.52 5.52 4.2 2.37 2.18 2.0 9% 6.233 147 - Parks 2.55 2.30 2.30 1.282 1.198 90 9% 6.233 143 - Budging Zeing Control 1.197 1.292 1.84 610 84 410 4.452 (3.3) -7% 1.308 14.1 - Engineering Sevices - Administration 3.381 3.431 3.431 2.224 1.244 1.45 1.55 1.7% 3.108 14.1 - Severage 4.598 6.418 7.333 1.871 3.292 2.246 5.44 7.44 7.44 7.44 7.44 7.426 7.44 7.44 7.427 <t< td=""><td></td><td>8,648</td><td>7,168</td><td>7,168</td><td>761</td><td>3,866</td><td>2,987</td><td>879</td><td>29%</td><td>7,168</td></t<>		8,648	7,168	7,168	761	3,866	2,987	879	29%	7,168
14 - Desker Maragement 488 522 522 42 237 528 500 630 6% 5230 14 - Ubaries 1.790 1.329 1.929 148 6113 584 49 9 157 1328 14 - Euling Zoing Control 1.015 1.056 1.056 64 449 454 333 -75 3308 14 1 - Engineering Services - Administration 3.328 3.343 3.343 222 1.444 1045 15 1% 3.343 14 1 - Severage 4.508 6.418 7.333 1.871 3.299 2.286 410 14% 7.333 14 14 - Wear 3.363 3.363 3.353 3.151 1.494 1.401 636 7% 3.364 14 15 - Delix Offices 7.70 2.060 2.060 19 333 585 1.102 1.024 1.024 1.024 1.024 1.024 1.024 1.024 1.024 1.024 1.024 1.024 1.024 1.024 1.024 1.024 1.024 1.024 1.024 1.024		6,214	6,292	6,292	600	2,831	2,622	209	8%	6,292
14.7 - Parks 2.505 2.201 2.201 1.019 969 60 6% 2.201 14.3 - Liburies Control 1.015 1.085 1.085 844 449 442 (33) -7% 1.082 14.1 - Engineen Service - Administration 3.288 3.281 3.281 3.281 3.281 3.281 3.281 3.281 3.281 3.281 3.281 3.281 3.281 3.281 3.281 3.281 3.281 3.281 3.282 2.286 1.044 1.406 1.65 1.55 3.264 1.015 1.068 644 1.028 654 7.75 1.2487 1.2491 1.014 4.066 (3.356) -7.2% 1.2481 14.1 5- Public Works 3.664 3.353 3.353 3.353 1.151 1.0466 6.356 9.1488 9.448 9.447 2.060 1.919.466 1.919.466 9.1488 9.448 2.066 1.919.466 9.1488 <td>14.4 - Budget & Treasury Administration</td> <td>11,579</td> <td>11,998</td> <td>11,998</td> <td>994</td> <td>5,146</td> <td>4,999</td> <td>147</td> <td>3%</td> <td>11,998</td>	14.4 - Budget & Treasury Administration	11,579	11,998	11,998	994	5,146	4,999	147	3%	11,998
143-Building.contol 1,790 1,929<	14.6 - Disaster Management	488	522	522	42	237	218	20	9%	522
14.9. Labiling Zoning Control 1.015 1.085 1.085 4.44 4.19 4.22 (3) -7% 1.085 14.11 - Engineen Service - Administration 3.288 3.431 3.431 3.431 3.228 2.286 1.024 6.54 170 20% 2.265 14.13 - Severage 4.551 9.027 12.487 270 1.310 4.666 (3.356) -7.2% 12.487 14.15 - Found Olmetem 8.259 9.477 10.486 14.16 19.856 1.110.942 1.019.466 19.456 9.95 4.467.14 1.446 1.019.466 19.456 9.95 4.467.14 1.446 1.019.466 19.456 1.102 1.010 (246.744 2.446.714 1.448 1.000 (246.744 2.446.714 1.448 1.000 (246.744 1.444 1.00 (246.744 2.446.714 1.246.744 1.444 1.00 (246.744 1.444 1.00 (246.744 2.446.744 1.1022 1.010 1.010 1.010 1.010 1.010 1.010 1.010 1.010 1.010 1.010 1.010 1.010	14.7 - "Parks	2,505	2,301	2,301	228	1,019	959	60	6%	2,301
14.11 Lagnageming 3.328 3.431 3.431 2.22 1.444 1.030 163 170 2.06 14.12 -Resk enerwait 4.508 6.618 7.383 1.024 6.84 1.004 6.84 1.004 6.84 1.004 6.84 1.004 6.84 1.004 6.84 1.004 6.84 1.004 6.84 1.004 6.84 1.004 6.84 1.004 6.84 1.004 6.84 1.004 6.84 1.004 6.84 1.004 6.84 1.004 6.84 1.004 6.84 1.004 6.84 1.004 1.004 6.84 1.004 1.004 6.84 1.004	14.8 - Libraries	1,790	1,929	1,929	148	813	804	9	1%	1,929
14 12 - Severage 2.44 2.051 2.24 10.24 654 170 20% 14 33 - Severage 4.509 6.418 7.333 1371 2.08 2.289 410 14 15 - Polici Works 3.664 3.633 3.633 3.151 1.494 1.401 3.959 .77% 1.2487 14 15 - Polici Works 3.664 3.633 3.633 3.151 1.494 1.401 39 .7% 3.283 15 1- Sourd Of Directors 770 2.000 2.060 19 3.31 686 1.97.6 2.05.7 15 - Company Secretary Office 2.133 3.300 105 1.15.2 1.000 2.066 3.466 .9% 3.244 1.02 1.019.48 1.024 8.244 1.228 102 1.65 .185.7 .016.48 .000 1.589 1.072 1.65 .188 2.046 .244 1.22 1.02 1.65 .185 .016.5 .185 .017 .165.7 .185 .016.6 3.456 3.160 .185 .016.6 .145.7 .110.56 .155.5 .55 </td <td>14.9 - Building Zoning Control</td> <td>1,015</td> <td>1,085</td> <td>1,085</td> <td>84</td> <td>419</td> <td>452</td> <td>(33)</td> <td>-7%</td> <td>1,085</td>	14.9 - Building Zoning Control	1,015	1,085	1,085	84	419	452	(33)	-7%	1,085
14.13 - Sewarage 4.600 6.448 7.383 1.171 3.288 2.889 4.10 14% 7.72 14.14 - Vulcer 3.641 3.641 3.633 3.633 3.953 1.401 1.401 3.93 7% 3.234 14.16 - Regional Management 2.820 2.446.764 2.446.764 191.655 1.119.442 1.919.466 91.466 7% 2.246.764 15.1 - Sound Of Directors 770 2.000 2.000 19 3.31 688 8.027 6.46.764 2.446.764 191.555 1.119.442 1.919.466 91.46.6 1.95. 2.335 3.300 3.300 1.80 1.004 3.48 8.037 2.345. 3.365 3.356 3.356 3.150 91%.8 2.345. 3.365 3.555 3.555 3.555 3.556 3.555 3.556 3.555 3.556 3.557 3.57	14.11 - Engineering Services - Administration	3,328	3,431	3,431	272	1,444	1,430	15	1%	3,431
14.14 - Wate 3.661 3.777 12.487 270 13.10 4.665 6.3350 37% 3.364 14.15 - Politi Works 3.664 3.864 3.833 3151 1.464 1.401 93 7% 3.364 15 - Board Of Directors 770 2.203.060 2.444.744 191.365 1.110.942 1.019.468 9% 2.444.744 12 2.287 1.019.48 1.665 9% 2.444.744 12 2.28 102 1.66 1.652 -0.066 3.456 3.340 3.380 3.380 1.85 1.110.942 1.228 102 1.68 1.24% 2.244 1.24 1.228 102 1.68 1.24% 3.44 1.244 1.22 1.228 102 1.68 3.667 3.453 3.434 1.368 1.304 4.664 3.456 3.169 9.1% 8.324 15.5 - Sherq Commics 3.511 4.0244 1.522 - - 6.34 0.197 1.55 8.379 9.575 1.355 1.515 1.515 5.55 5.55 5.55 5.56 <	14.12 - Refuse Removal	2,484	2,051	2,051	234	1,024	854	170	20%	2,051
14.15 Public Works 3.84 3.383 1.585 1.110,422 1.010,426 91,456 91	14.13 - Sew erage	4,508	6,418	7,383	1,871	3,298	2,889	410	14%	7,383
14.16Regional Management 8.27 9.447 10.689 647 2.210 10.93 659 10.93 650 10.624 65.24 62.244 12 220 10 12.65 55.95 10.99 10.624 65.224 62.94 12.93 10.99 40.84 10.99 41.84 10.99 41.84 10.99 41.44 10.22 11.99 11.95 <td>14.14 - Water</td> <td>3,591</td> <td>9,727</td> <td>12,487</td> <td>270</td> <td>1,310</td> <td>4,666</td> <td>(3,356)</td> <td>-72%</td> <td>12,487</td>	14.14 - Water	3,591	9,727	12,487	270	1,310	4,666	(3,356)	-72%	12,487
Vote 5-Other 2.83.860 2.446.764 2446.764 191.855 11.10.946 91.456	14.15 - Public Works	3,694	3,363	3,363	315	1,494	1,401	93	7%	3,363
15.1 Deard Of Directors 770 2.060 2.060 19 331 258 (527) 61% 2.060 15.2 -Company Secretary Office 2.133 3.380 3.380 185 1.152 1.400 (248) 1.6% 3.380 15.3 -Audit And Risk Committee 33.636 8.394 4.244 12 228 1.02 128 124% 244 15.5 -Sherq 10.624 8.294 6.284 8.294 2.004 3.498 6.507 223% 6.334 15.5 -Sherq 10.624 8.294 2.98 6.606 3.456 3.150 91% 8.292 15.5 -Intermatic A Constant	14.16 - Regional Management	8,257	9,447	10,689	647	2,977	4,212	(1,235)	-29%	10,689
15.2 - Company Secretary Office 2.133 3.360 3.360 185 1.112 1.400 (248) -19% 3.360 15.3 - Audit And Risk Committee 532 244 244 12 128 102 126 124% 644 15.4 - Chief Executive Officer 33.636 8.394 1.888 12.004 3.498 65.07 424% 8.294 6.066 3.466 3.160 91% 8.294 15.5 - Shrategic Support 2.074 1.622 - - - - 6.34 6.074 4.074 1.622 15.6 - Shrategic Support 3.511 4.084 4.084 4.084 1.059 1.702 (113) 7% 4.084 15.8 - Internal Audit R Nisk Management 6.024 19.516 19.516 1.909 4.941 8.132 (3.190) -39% 19.516 15.11 - Chief Financial Officer 18.50 0.208 3.466 9.00 1.4941 1.444 50 3% 3.466 15.11 - Chief Financial Management 107.065 21.230 21.230 21.230 21.231 21.231	Vote 15 - Other	2,820,860	2,446,764	2,446,764	191,856	1,110,942	1,019,486	91,456	9%	2,446,764
153-AuditAn Fisk Committe 532 244 244 12 228 102 128 124% 244 154 - Chief Executive Officer 33,666 8,394 8,394 1,888 12,004 3,498 8,507 243% 8,394 156 - Shratgic Support 2,074 1,522 1,522 - - 634 (634) -100% 1,522 157 - Markteing & Communication 3,511 4,084 4,084 200 1,599 1,772 (113) -% 4,084 15.0 - Legal & Contract Services 2,533 3,466 3,466 90 1,444 1,44 50 3,% 3,466 15.1 - Legal & Contract Services 2,533 3,466 3,466 90 1,444 1,44 50 3,% 3,466 15.1 - Eugla & Contract Services 2,533 3,466 3,420 2,093 506 9,321 8,743 578 7% 2,093 15.1 - Eugla & Contract Services 2,230 2,1230 2,133 1,006 8,464 4,250 4,4% 2,234 2,234 2,234 2,234 2	15.1 - Board Of Directors	770	2,060	2,060	19	331	858	(527)	-61%	2,060
15.4 - Chief Executive Officer 33.635 8.394 8.394 1.888 12,004 3.498 8.690 243% 8.394 15.5 - Shenq 10.624 8.294 2.98 6.666 3.456 3.150 91% 8.234 15.6 - Strategic Support 2.074 1.522 - - 634 (100%) 1.522 15.7 - Markeing & Communication 3.511 4.064 4.004 200 1.589 1.772 (113) -7% 4.064 15.8 - Internal Audit & Risk Management 6.058 8.992 4.455 3.175 3.746 (571) 1.5% 8.743 7.7% 4.008 15.10 - Chief Exervices 2.535 3.466 3.066 5.06 6.322 2.082 2.711 (629) 2.23% 6.506 15.1 - Chief Exervices 2.548 129.546 129.546 7.276 13.352 53.978 (40.626) -75% 129.546 15.1 - Sacetive Management 24.490 4.123 4.123 1.100 6.424 9.781 (3.366) 3.4% 2.3474 1.101 6.1479 6.149	15.2 - Company Secretary Office	2,133	3,360	3,360	185	1,152	1,400	(248)	-18%	3,360
15.5 - Sherq 10.624 8.294 228 228 6.606 3.456 3.150 91% 8.294 15.6 - Strategic Support 2.074 1.522 1.522 - - 634 (634) -100% 1.522 15.7 - Markeing & Communication 3.511 4.064 4.004 200 1.589 1.772 (634) (571) -7% 4.064 15.9 - Intornation Management 6.056 8.992 8.992 4.45 3.175 3.746 (571) -15% 8.896 15.1 - Chief Financial Officer 18.610 20.983 6.956 5.352 2.082 2.711 (629) -23% 6.506 15.1 - Chief Financial Management 107.065 21.230 21.230 21.332 5.378 (40.626) -75% 13.352 5.378 (40.626) -75% 15.15 -5.464 6.506 3.52 2.082 2.711 (60.63) 3.466 4.900 4.123 4.123 4.123 4.123 4.123 4.124 4.123 4.124 4.124 4.124 4.124 4.141 4.124 4.141	15.3 - Audit And Risk Committee	532	244	244	12	228	102	126	124%	244
15.6 - Strategic Support 2.074 1,522 1,522 - - 634 (634) -100% 1,522 15.7 - Markeling & Communication 3,511 4.084 4.064 2.045 3,175 3,746 (511) -////-///-//-//-//-//-//-//-//-//-/-//-/-	15.4 - Chief Executive Officer	33,636	8,394	8,394	1,888	12,004	3,498	8,507	243%	8,394
15.7 - Markeing & Communication 3.511 4.084 4.084 200 1.589 1,702 (113) -7% 4.084 15.9 - Inbranal Audit & Risk Management 6.056 8.992 8.992 4.99 3,175 3,746 (571) -15% 8.992 15.9 - Inbranal Management 6.020 19.516 10.99 4.941 8.132 (3.100) 39% 3.466 15.1 - Chief Financial Officer 18.510 20.983 20.983 6.965 352 2.062 2.711 (6.29) 23% 6.506 15.1 - Ender & Compliance 259.466 129.546 129.546 6.505 332 5.378 4(0.66.50 77% 1.99.44 15.1 - Budger & Compliance 259.466 129.546 129.546 129.546 5.884 (1.826) -77% 129.544 15.1 - Supply Chain Management 16.405 9.574 9.574 1.110 6.615 3.989 2.626 66% 9.574 15.1 - Exocutive Management 17.361 2.3592 - 6 6.1497 (1.430) 9.6% 2.006 1.57 9.47 8	15.5 - Sherq	10,624	8,294	8,294	298	6,606	3,456	3,150	91%	8,294
15.8 - Internal Audit & Risk Management 6.058 8.992 8.992 445 3.175 3.746 (571) -15% 8.992 15.9 - Intornation Management 6.204 19,516 19,516 19,909 4,941 8,132 (3,190) -39% 19,516 15.1 - Cheif Financial Officer 18,510 20,983 506 9.321 8.743 578 7% 20,983 15.1 - Cheif Financial Officer 10,7065 21,230 21,230 2,193 13,096 8.846 4,250 48% 21,233 15.1 - Revenue Management 107,065 21,230 21,230 2,193 13,096 8.846 4,250 48% 21,233 15.1 - Supply Chain Management 16,405 9,574 9,574 1,110 6,615 3,989 2,626 66% 9,574 15.1 - Labour Relations 1,646 2,106 1,123 1,103 4,059 5,884 (1,426) -31% 1,4123 15.1 - Labour Relations 1,646 2,106 2,574 2,374 1,140 6,462 9,371 1,515 3,978 2,2454 1,24,	15.6 - Strategic Support	2,074	1,522	1,522	-	-	634	(634)	-100%	1,522
15.9 - Information Management 6.204 19,516 19,516 19,99 4,941 8,132 (3,190) 39% 19,516 15.10 - Legal & Contract Services 2,535 3,466 3,466 390 1,444 1,444 50 3% 3,466 15.11 - Chief Financial Management & Support 5,148 6,506 6,506 352 2,082 2,711 (629) -23% 6,506 15.13 - Bredraid & Compliance 2554,65 129,546 129,546 7,776 13,352 55,978 (40,626) -75% 129,346 15.14 - Budget & Compliance 2564,65 129,546 129,546 129,546 129,546 149,577 4,110 6,615 3,989 2,626 66% 9,574 15.16 - Asset Management 116,405 9,574 9,574 1,110 6,615 3,989 2,626 66% 9,574 15.17 - Executive Management 17,361 2,3474 2,3474 1,806 6,424 9,781 (1,335) 3,474 3,784 15.19 - Human Resource Bavelopment 18,183 22,514 22,164 1,163 6,766	15.7 - Marketing & Communication	3,511	4,084	4,084	200	1,589	1,702	(113)	-7%	4,084
15.10 - Legal & Contract Services 2,535 3,466 3,466 90 1,494 1,444 50 3% 3,466 15.11 - Chief Financial Management & Support 5,148 6,506 6,506 352 2,082 2,093 5,96 9,321 8,743 578 7% 2,096 15.12 - Financial Management & Support 5,148 6,506 6,506 352 2,092 2,711 (629) -23% 6,506 15.13 - Revenue Management 107,065 21,230 21,230 2,193 13,096 8,846 4,250 48% 21,230 15.14 - Budget & Complance 259,465 129,546 129,546 17,776 13,352 53,378 4(4,626) -75% 129,546 15.15 - Steptive Chain Anagement 16,46 2,106 2,106 117 947 788 70 8% 2,100 15.18 - Labource Neasource Bavelopment 18,183 22,514 1,163 6,424 9,781 (3,356) -34% 23,474 15.21 - Executive Manager - Rebai 2,260 3,708 3,708 2200 1,567 1,545 22 <td>15.8 - Internal Audit & Risk Management</td> <td>6,058</td> <td>8,992</td> <td>8,992</td> <td>445</td> <td>3,175</td> <td>3,746</td> <td>(571)</td> <td>-15%</td> <td>8,992</td>	15.8 - Internal Audit & Risk Management	6,058	8,992	8,992	445	3,175	3,746	(571)	-15%	8,992
15.11 - Chief Financial Management & Support 18,510 20,983 20,983 596 9,321 8,743 578 7% 20,883 15.12 - Financial Management & Support 5,146 6,506 6,506 352 2,062 2,711 (629) -23% 6,506 15.13 - Revenue Management 107,065 21,20 2,193 13,096 8,846 4,250 44% 5,123 42,123 13,052 53,978 (40,626) -75% 129,546 15.15 - Supply Chain Management 16,405 9,574 1,110 6,615 3,989 2,626 66% 9,574 14,123 168 4,059 5,884 (1,826) -37% 14,122 15.17 - Executive Management 12,440 14,123 1616 4,059 5,884 (1,826) -37% 2,906 3,562 - 66 14,97 (1,430) -96% 3,362 - 66 14,97 (1,430) -96% 3,362 - 66 14,97 (1,430) -96% 3,362 - 66 148 22,94 2,145 12,806 9,321 2,347	- 1	6,204	19,516		1,909	4,941	8,132	(3,190)	-39%	19,516
15.12 - Financial Management & Support 5,148 6,506 352 2,082 2,711 (629) 23% 6,506 15.13 - Revenue Management 107,065 21,230 2,193 13,096 6,846 4,250 48% 21,234 15.14 - Budget & Compliance 259,465 129,546 7276 13,352 53,978 (40,626) -75% 129,544 15.15 - Supply Chain Management 16,405 9,574 9,574 1,110 6,615 3,989 2,626 66% 9,574 15.16 - Asset Management 24,490 14,123 168 4,059 5,848 (18,26) -34% 4,14,23 15.17 - Executive Manager - Human Resource Development 17,361 23,474 23,474 1,180 6,424 9,781 (3,356) -34% 23,474 15.20 - Human Resource Development 18,183 22,514 22,154 1,160 6,626 9,331 (2,615) -28% 22,314 1,567 1,545 22 1% 3,708 15.21 - Executive Manager - Retail 2,850 3,708 3,708 20,145 12,805 9,327	15.10 - Legal & Contract Services	2,535	3,466	3,466	90	1,494	1,444	50	3%	3,466
15.13 - Revenue Management 107,065 21,230 21,230 2,193 13,096 8,846 4,250 48% 21,230 15.14 - Budget & Compliance 259,465 129,546 129,546 129,546 129,546 13,352 53,978 (40,626) -75% 129,546 15.15 - Supply Chain Management 16,405 9,574 9,574 1,110 6,615 3,899 2,626 66% 9,574 15.16 - Asset Management 17,361 23,592 - 66 1,497 (1,430) 96% 3,592 15.19 - Human Resource Management 17,361 23,474 23,474 1,180 6,424 9,781 (3,356) -34% 22,474 15.20 - Human Resource Management 16,344 22,384 22,145 12,805 9,327 3,478 3,708 15.22 - Revenue And Customer Management 16,344 22,384 22,145 12,805 9,327 3,474 3,3708 768 761,455 22 13,376 23,444 14,804 44,898 44,494 49% 5667 15.22 - Revenue And Customer Management 12,61,219 1	15.11 - Chief Financial Officer	18,510	20,983	20,983	596	9,321	8,743	578	7%	20,983
15.14 Budget & Compliance 259,465 129,546 7,276 13,352 53,978 (40,626) -75% 129,546 15.15 Supply Chain Management 16,405 9,574 9,174 1,110 6,615 3,999 2,626 66% 9,574 1,41,23 168 4,099 5,844 (1,826) -3,1% 14,123 15.16 Assat Management 1,446 2,106 157 947 878 70 8% 2,002 3,592 - 66 1,497 (1,430) -96% 3,592 15.19 Human Resource Management 17,361 23,474 23,474 1,180 6,766 9,381 (2,615) -28% 22,514 15.20 Human Resource Development 18,183 22,514 22,145 12,805 9,327 3,478 37% 22,254 22,514 12,61,219 1,804,379 137,768 761,145 751,825 29,320 4% 1,804,379 137,768 761,145 751,825 29,320 4% 1,804,379 137,768 761,145 751,825 29,320 4% 1,804,379	15.12 - Financial Management & Support	5,148	6,506	6,506	352	2,082	2,711	(629)	-23%	6,506
15.14 Budget & Compliance 259,465 129,546 7,276 13,352 53,978 (40,626) -75% 129,546 15.15 Supply Chain Management 16,405 9,574 9,174 1,110 6,615 3,999 2,626 66% 9,574 1,41,23 168 4,099 5,844 (1,826) -3,1% 14,123 15.16 Assat Management 1,446 2,106 157 947 878 70 8% 2,002 3,592 - 66 1,497 (1,430) -96% 3,592 15.19 Human Resource Management 17,361 23,474 23,474 1,180 6,766 9,381 (2,615) -28% 22,514 15.20 Human Resource Development 18,183 22,514 22,145 12,805 9,327 3,478 37% 22,254 22,514 12,61,219 1,804,379 137,768 761,145 751,825 29,320 4% 1,804,379 137,768 761,145 751,825 29,320 4% 1,804,379 137,768 761,145 751,825 29,320 4% 1,804,379	15.13 - Revenue Management	107,065	21,230	21,230	2,193	13,096	8,846	4,250	48%	21,230
15.15 - Supply Chain Management 16,405 9,574 9,574 1,110 6,615 3,989 2,626 66% 9,574 15.16 - Asset Management 24,490 14,123 14,123 168 4,059 5,884 (1,826) -31% 14,122 15.17 - Executive Manager - Human Resources 2,032 3,592 - 66 1,497 (1,430) -96% 3,592 15.19 - Human Resource Management 17,361 23,474 23,474 1,160 6,424 9,781 (3,356) -34% 22,374 15.21 - Executive Manager - Retail 2,800 3,708 3,708 220 1,567 1,545 22 1% 3,704 15.22 - Revenue And Customer Management 16,344 22,384 2,145 12,805 9,327 3,478 37% 22,384 15.24 - System Engineering 8,747 5,667 117 2,795 2,361 434 18% 5,667 15.25 - Executive Manager - Wires 658 35,011 35,011 51,01 340 14,588 (14,248) -96% 35,011 15.26 - Flanning	•	259,465			7,276	13,352	53,978		-75%	129,546
15.16 - Asset Management 24,490 14,123 14,123 168 4,059 5,884 (1,826) -31% 14,123 15.17 - Executive Manager - Human Resources 2,032 3,592 3,592 - 66 1,497 (1,430) -96% 3,592 15.18 - Labour Relations 1,646 2,016 157 947 878 70 8% 22,347 15.19 - Human Resource Manager- Retail 23,474 1,180 6,424 9,781 (3,356) -34% 22,514 15.20 - Human Resource Development 18,183 22,514 22,514 1,163 6,766 9,381 (2,615) -28% 22,514 15.23 - Trading Services 1,261,219 1,804,379 137,768 781,145 751,825 29,320 4% 1,804,379 15.24 - System Engineering 8,747 5,667 5,667 117 2,795 2,361 434 18% 5,667 15.25 - Executive Manager - Wires 658 35,011 35,11 51 340 14,533 13,003 16,668 6,806 9,762 143% 16,334 <				9,574		6,615	3,989		66%	9,574
15.18 - Labour Relations 1,646 2,106 157 947 678 70 8% 2,106 15.19 - Human Resource Management 17,361 23,474 23,474 1,180 6,424 9,781 (3,356) -34% 23,474 15.20 - Human Resource Development 18,183 22,514 1,163 6,766 9,381 (2,615) -28% 22,514 15.21 - Executive Manager - Retail 2,850 3,708 3,708 220 1,545 22 1% 3,77% 22,384 15.22 - Revenue And Customer Management 16,344 22,384 2,145 12,805 9,327 3,478 37% 22,384 15.23 - Trading Services 1,261,219 1,804,379 137,768 781,145 751,825 29,320 4% 1,804,376 15.25 - Executive Manager - Wires 658 35,011 50,11 51 340 14,588 (14,248) 98% 35,011 15.26 - Planning 22,465 23,345 1,162 7,661 9,727 (2,066) 2.7% 23,345 15.27 - Network Services 127,675 127,070		24,490	14,123	14,123	168	4,059	5,884	(1,826)	-31%	14,123
15.18 - Labour Relations 1,646 2,106 157 947 878 70 8% 2,106 15.19 - Human Resource Management 17,361 23,474 23,474 1,180 6,424 9,781 (3,356) -34% 23,474 15.20 - Human Resource Development 18,183 22,514 22,514 1,163 6,766 9,381 (2,615) -28% 22,514 15.21 - Executive Management 16,344 22,384 22,384 21,45 12,805 9,327 3,478 37% 22,384 15.23 - Trading Services 1,261,219 1,804,379 137,768 781,145 751,825 29,320 4% 1,804,375 15.25 - Executive Manager - Wires 668 3,501 35,011 51 340 14,588 (14,248) 98% 35,011 15.26 - Planning 22,466 23,345 23,345 1,162 7,661 9,727 (2,066) -21% 23,345 15.29 - Network Services 127,675 127,070 11,390 59,515 52,946 6,568 12% 127,070 15.29 - Network Services 132,		3			_				-96%	3,592
15.19 - Human Resource Management 17,361 23,474 23,474 1,180 6,424 9,781 (3,356) -34% 23,474 15.20 - Human Resource Development 18,183 22,514 22,514 1,163 6,766 9,381 (2,615) -28% 22,514 15.21 - Executive Manager - Retail 2,850 3,708 3,708 260 1,567 1,545 22 1% 3,708 15.22 - Revenue And Customer Management 16,344 22,384 2,135 12,805 9,327 3,478 37% 22,384 15.23 - Trading Services 1,261,219 1,804,379 137,768 781,145 751,825 29,320 4% 1,804,375 15.24 - System Engineering 8,747 5,667 5,667 117 2,795 2,361 434 18% 5,667 15.25 - Executive Manager - Wires 658 35,011 35,011 51 340 14,588 (14,248) -98% 35,011 15.26 - Planning 22,456 23,345 1,262 7,070 11,300 59,515 52,946 6,669 12% 127,070 <t< td=""><td>- 1</td><td>1,646</td><td>2,106</td><td>2,106</td><td>157</td><td>947</td><td>878</td><td>70</td><td>8%</td><td>2,106</td></t<>	- 1	1,646	2,106	2,106	157	947	878	70	8%	2,106
15.21 - Executive Manager - Retail 2,850 3,708 3,708 260 1,567 1,545 22 1% 3,706 15.22 - Revenue And Customer Management 16,344 22,384 22,384 2,145 12,805 9,327 3,478 37% 22,384 15.23 - Trading Services 1,261,219 1,804,379 1,804,379 137,768 781,145 751,825 29,320 4% 1,804,375 15.24 - System Engineering 8,747 5,667 5,667 117 2,795 2,361 434 18% 5,667 15.25 - Executive Manager - Wires 658 35,011 351 161 340 14,588 (14,248) -98% 35,011 15.26 - Planning 22,456 23,345 123,345 1162 7,661 9,727 (2,066) -21% 23,345 15.27 - Network Services 127,675 127,070 127,070 11,390 59,515 52,946 6,569 12% 12% 16,334 15.29 41,121 25,358 3,226 18 1,126 1,444 (219) -66 11% 6,56	15.19 - Human Resource Management	\$	23,474	23,474	1,180	6,424	9,781	(3,356)	-34%	23,474
15.21 - Executive Manager - Retail 2,850 3,708 3,708 260 1,567 1,545 22 1% 3,706 15.22 - Revenue And Customer Management 16,344 22,384 22,384 2,145 12,805 9,327 3,478 37% 22,384 15.23 - Trading Services 1,261,219 1,804,379 1,804,379 137,768 781,145 751,825 29,320 4% 1,804,375 15.24 - System Engineering 8,747 5,667 5,667 117 2,795 2,361 434 18% 5,667 15.25 - Executive Manager - Wires 658 35,011 351 161 340 14,588 (14,248) -98% 35,011 15.26 - Planning 22,456 23,345 123,345 1162 7,661 9,727 (2,066) -21% 23,345 15.27 - Network Services 127,675 127,070 127,070 11,390 59,515 52,946 6,569 12% 12% 16,334 15.29 41,121 25,358 3,226 18 1,126 1,444 (219) -66 11% 6,56	-	2				6,766	9,381		-28%	22,514
15.23 - Trading Services 1,261,219 1,804,379 1,804,379 137,768 781,145 751,825 29,320 4% 1,804,379 15.24 - System Engineering 8,747 5,667 5,667 117 2,795 2,361 434 18% 5,667 15.25 - Executive Manager - Wires 658 35,011 35,011 51 340 14,588 (14,248) -98% 35,011 15.26 - Planning 22,456 23,345 23,345 1,162 7,661 9,727 (2,066) -21% 23,345 15.27 - Network Services 127,675 127,070 112,700 11,390 59,515 52,946 6,569 12% 127,070 15.28 - S/Hem F/State & Other Mun(Tha Nchu & Bots 33,688 16,334 16,334 3,003 16,568 6,806 9,762 143% 16,334 15.29 - 4,749 5,141 5,141 1,126 1,344 (219) -16% 3,226 15.30 - Executive Manager - Compl & Performance 2,058 3,226 3,1398 3,1398 2,595 14,571 13,083 1,489 11% 31,39	15.21 - Executive Manager - Retail	2,850	3,708	3,708	260	1,567	1,545	22	1%	3,708
15.23 - Trading Services 1,261,219 1,804,379 1,804,379 137,768 781,145 751,825 29,320 4% 1,804,379 15.24 - System Engineering 8,747 5,667 5,667 117 2,795 2,361 434 18% 5,667 15.25 - Executive Manager - Wires 658 35,011 35,011 51 340 14,588 (14,248) -98% 35,011 15.26 - Planning 22,456 23,345 23,345 1,162 7,661 9,727 (2,066) -21% 23,345 15.27 - Network Services 127,675 127,070 112,700 11,390 59,515 52,946 6,569 12% 127,070 15.28 - S/Hem F/State & Other Mun(Tha Nchu & Bots 33,688 16,334 16,334 3,003 16,568 6,806 9,762 143% 16,334 15.29 - 4,749 5,141 5,141 1,126 1,344 (219) -16% 3,226 15.30 - Executive Manager - Compl & Performance 2,058 3,226 3,1398 3,1398 2,595 14,571 13,083 1,489 11% 31,39	15.22 - Revenue And Customer Management	16,344	22,384	22,384	2,145	12,805	9,327	3,478	37%	22,384
15.25 - Executive Manager - Wires 658 35,011 35,011 51 340 14,588 (14,248) -98% 35,011 15.26 - Planning 22,456 23,345 23,345 1,162 7,661 9,727 (2,066) -21% 23,345 15.27 - Network Services 127,675 127,070 127,070 11,390 59,515 52,946 6,569 12% 127,070 15.28 - S/Hem F/State & Other Mun(Tha Nchu & Bots 33,688 16,334 16,334 3,003 16,568 6,806 9,762 143% 16,334 15.29 - 41,121 25,358 25,358 3,282 20,680 10,566 10,114 96% 25,355 15.30 - Executive Manager - Compl & Performance 2,058 3,226 3,226 181 1,126 1,344 (219) -16% 3,226 15.31 - Compliance & Performance Management 4,749 5,141 5,141 25,15 14,571 13,083 1,489 11% 31,398 15.33 - Business Development 44 1,197 1,197 - - 499 (499) -100% 1,197 <td>•</td> <td>s</td> <td></td> <td></td> <td>137,768</td> <td>781,145</td> <td>751,825</td> <td>29,320</td> <td>4%</td> <td>1,804,379</td>	•	s			137,768	781,145	751,825	29,320	4%	1,804,379
15.26 - Planning 22,456 23,345 23,345 1,162 7,661 9,727 (2,066) -21% 23,345 15.27 - Network Services 127,675 127,070 127,070 11,390 59,515 52,946 6,569 12% 127,070 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots 33,688 16,334 16,334 3,003 16,568 6,806 9,762 143% 16,334 15.29 - 41,121 25,358 25,358 3,282 20,680 10,666 10,114 96% 25,356 15.30 - Executive Manager - Compl & Performance 2,058 3,226 3,226 181 1,126 1,344 (219) -16% 3,226 15.31 - Compliance & Performance Management 4,749 5,141 5,141 25,151 13,083 1,489 11% 31,398 15.33 - Business Development 4 1,197 1,197 - - 499 400% 1,197 15.34 - Power Generation 5,027 7,054 7,054 328 2,050 2,939 (889) -30% 7,054 15.35 - Facilities Mana	15.24 - System Engineering	8,747	5,667	5,667	117	2,795	2,361	434	18%	5,667
15.26 - Planning 22,456 23,345 23,345 1,162 7,661 9,727 (2,066) -21% 23,345 15.27 - Network Services 127,675 127,070 127,070 11,390 59,515 52,946 6,569 12% 127,070 15.28 - S/Hem F/State & Other Mun(Tha Nchu & Bots 33,688 16,334 16,334 3,003 16,568 6,806 9,762 143% 16,334 15.29 - 41,121 25,358 25,358 3,282 20,680 10,566 10,114 96% 25,355 15.30 - Executive Manager - Compl & Performance 2,058 3,226 3,226 181 1,126 1,344 (219) -16% 3,226 15.31 - Compliance & Performance Management 4,749 5,141 5,141 25,755 14,571 13,083 1,489 11% 31,398 15.33 - Business Development 4 1,197 1,197 - - 499 -00% 7,054 15.33 - Facilities Management 137,731 21,910 21,910 864 49,575 9,129 40,446 443% 21,910	15.25 - Executive Manager - Wires	658	35,011	35,011	51	340	14,588	(14,248)	-98%	35,011
15.27 - Network Services 127,675 127,070 127,070 11,390 59,515 52,946 6,6,69 12% 127,070 15.28 - S/Hem F/State & Other Mun(Tha Nchu & Bots 33,688 16,334 16,334 3,003 16,568 6,806 9,762 143% 16,334 15.29 - 41,121 25,358 25,358 3,282 20,680 10,566 10,114 96% 25,358 15.30 - Executiv e Manager - Compl & Performance 2,058 3,226 3,226 181 1,126 1,344 (219) -16% 3,226 15.31 - Compliance & Performance Management 4,749 5,141 5,141 2,575 14,571 13,083 1,489 11% 31,398 15.32 - Fleet & Security Management 35,426 31,398 31,398 2,595 14,571 13,083 1,489 11% 31,398 15.33 - Business Development 44 1,197 1,197 - - 499 (400) 100% 1,197 15.34 - Power Generation 5,027 7,054 7,054 328 2,050 2,939 (889) -30% 7	- 1	5			1					23,345
15.28 - S/Hem F/State & Other Mun(Tha Nchu & Bots 33,688 16,334 16,334 3,003 16,568 6,806 9,762 143% 16,334 15.29 - 41,121 25,358 25,358 3,282 20,680 10,566 10,114 96% 25,356 15.30 - Executive Manager - Compl & Performance 2,058 3,226 3,226 181 1,126 1,344 (219) -16% 3,226 15.31 - Compliance & Performance Management 4,749 5,141 5,141 2,575 1,887 2,142 (255) -12% 5,141 15.32 - Fleet & Security Management 35,426 31,398 31,398 2,595 14,571 13,083 1,489 11% 31,398 15.33 - Business Development 44 1,197 1,197 - - 499 (499) -100% 1,197 15.34 - Power Generation 5,027 7,054 7054 328 2,050 2,939 889) -30% 7,054 15.35 - Facilities Management 137,731 21,910 21,910 864 49,575 9,129 40,444 443% 21,910<	15.27 - Network Services	127,675	127,070	127,070	11,390	59,515	52,946	6,569	12%	127,070
15.29 - 41,121 25,358 25,358 3,282 20,680 10,566 10,114 96% 25,356 15.30 - Executive Manager - Compl & Performance 2,058 3,226 3,226 181 1,126 1,344 (219) -16% 3,226 15.31 - Compliance & Performance Management 4,749 5,141 5,141 25,758 1,887 2,142 (255) -12% 5,141 15.32 - Fleet & Security Management 35,426 31,398 31,398 2,595 14,571 13,083 1,489 11% 31,396 15.33 - Business Development 44 1,197 1,197 - - 499 (499) -100% 1,197 15.34 - Power Generation 5,027 7,054 7,054 328 2,050 2,939 (89) -30% 7,054 15.35 - Facilities Management 137,731 21,910 21,910 864 49,575 9,129 40,446 43% 21,910 15.36 - Electricity Supply: Naledi 465,902 - - - - - - - - - - <td< td=""><td>8</td><td>2</td><td></td><td></td><td>· • •</td><td>16,568</td><td></td><td></td><td>143%</td><td>16,334</td></td<>	8	2			· • •	16,568			143%	16,334
15.30 - Executive Manager - Compl & Performance 2,058 3,226 3,226 181 1,126 1,344 (219) -16% 3,226 15.31 - Compliance & Performance Management 4,749 5,141 5,141 257 1,887 2,142 (255) -12% 5,141 15.32 - Fleet & Security Management 35,426 31,398 31,398 2,595 14,571 13,083 1,489 11% 31,398 15.33 - Business Development 44 1,197 1,197 - - 499 (499) -100% 1,197 15.34 - Power Generation 5,027 7,054 7,054 328 2,050 2,939 (889) -30% 7,054 15.35 - Facilities Management 137,731 21,910 21,910 864 49,575 9,129 40,446 21,910 15.36 - Electricity Supply: Naledi 465,902 -		8					10,566		96%	25,358
15.31 - Compliance & Performance Management 4,749 5,141 5,141 257 1,887 2,142 (255) -12% 5,141 15.32 - Fleet & Security Management 35,426 31,398 31,398 2,595 14,571 13,083 1,489 11% 31,398 15.33 - Business Development 44 1,197 1,197 - - 499 (499) -100% 1,197 15.34 - Power Generation 5,027 7,054 7,054 328 2,050 2,939 (889) -30% 7,054 15.35 - Facilities Management 137,731 21,910 21,910 864 49,575 9,129 40,46 21,910 15.36 - Electricity Supply: Naledi 465,902 - <t< td=""><td>15.30 - Executive Manager - Compl & Performance</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>-16%</td><td>3,226</td></t<>	15.30 - Executive Manager - Compl & Performance								-16%	3,226
15.32 - Fleet & Security Management 35,426 31,398 31,398 2,595 14,571 13,083 1,489 11% 31,398 15.33 - Business Development 44 1,197 1,197 - - 499 (499) -100% 1,197 15.34 - Power Generation 5,027 7,054 7,054 328 2,050 2,939 (889) -30% 7,054 15.35 - Facilities Management 137,731 21,910 21,910 864 49,575 9,129 40,446 443% 21,910 15.36 - Electricity Supply: Naledi 465,902 - </td <td>. .</td> <td>4,749</td> <td></td> <td>5,141</td> <td>257</td> <td>1,887</td> <td>2,142</td> <td>(255)</td> <td>-12%</td> <td>5,141</td>	. .	4,749		5,141	257	1,887	2,142	(255)	-12%	5,141
15.33 - Business Development 44 1,197 1,197 - - 499 (499) -100% 1,197 15.34 - Power Generation 5,027 7,054 7,054 328 2,050 2,939 (889) -30% 7,054 15.35 - Facilities Management 137,731 21,910 21,910 864 49,575 9,129 40,446 443% 21,910 15.36 - Electricity Supply: Naledi 465,902 -					2,595	14,571			11%	31,398
15.34 - Power Generation 5,027 7,054 7,054 328 2,050 2,939 (889) -30% 7,054 15.35 - Facilities Management 137,731 21,910 21,910 864 49,575 9,129 40,446 443% 21,910 15.36 - Electricity Supply: Naledi 465,902 -						_			-100%	1,197
15.35 - Facilities Management 137,731 21,910 21,910 864 49,575 9,129 40,446 443% 21,910 15.36 - Electricity Supply: Naledi 465,902 -<		5			328	2.050				7,054
15.36 - Electricity Supply: Naledi 465,902 - <td></td> <td>s</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>21,910</td>		s								21,910
15.37 - Electricity Supply: Kopanong 67,064 - - 5,134 27,349 - 27,349 #DIV/0! - 15.38 - Electricity Supply: Mohokare 37,583 - - 4,015 16,620 - 16,620 #DIV/0! - 15.39 - Electricity Supply: Mantsopa 12,135 - - 64 440 - 440 #DIV/0! -	Ū	8			_					
15.38 - Electricity Supply: Mohokare 37,583 - - 4,015 16,620 - 16,620 #DIV/0! - 15.39 - Electricity Supply: Mantsopa 12,135 - - 64 440 - 440 #DIV/0! -			_	_	5.134	27.349		27.349	#DIV/0!	_
15.39 - Electricity Supply: Mantsopa 12,135 64 440 - 440 #DIV/0! -		3	_						_	_
			_	_	· ;					_
	Total Expenditure by Vote 2	7,805,792	6,875,325	6,965,884	563,639	3,075,155	2,884,853	190,302	0	6,965,884

MAN Mangaung - Table C4 Consolidated Monthly Budget Statement - Financial Pe	erformance (revenue and expenditure) - M05 November
--	---

MAN Mangading - Table 04 Consolidated Month	1	2019/20				Budget Year 2	,		0111501	
Description	Ref		Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
	1	Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands		Outcome	Duugei	Duugei	actual	actual	buugei	variance	%	TUTECASE
	1								/0	
Revenue By Source Property rates		1,334,854	1,376,320	1,376,320	113,501	414,518	573,467	(158,949)	-28%	1,376,320
Service charges - electricity revenue		2,719,000	2,724,997	2,724,997	98,849	1,288,791	1,135,415	153,376	-20% 14%	2,724,997
Service charges - water revenue		833,393	983,100	983,100	101,125	420,585	409,625	10,960	3%	983,100
Service charges - sanitation revenue		357,634	364,526	364,526	31,355	129,617	151,886	(22,269)	-15%	364,526
Service charges - refuse revenue	-	134,652	148,264	148,264	11,779	58,561	61,777	(3,216)	-5%	148,264
Rental of facilities and equipment		46,527	42,366	42,366	3,054	14,355	17,653	(3,298)	-19%	42,366
Interest earned - external investments		15,142	22,915	22,915	1,326	8,404	9,548	(1,144)	-12%	22,915
Interest earned - outstanding debtors		264,677	269,971	269,971	22,749	56,260	112,488	(56,228)	-50%	269,971
Div idends receiv ed		3	1	1	_	2	0	2	877%	1
Fines, penalties and forfeits		18,344	38,920	38,920	77	663	16,217	(15,554)	-96%	38,920
Licences and permits		1,203	477	477	101	499	199	300	151%	477
Agency services								-		
Transfers and subsidies		740,646	910,524	1,109,312	-	301,217	423,560	(122,343)	-29%	1,109,312
Other revenue		606,983	529,684	529,684	18,043	183,999	220,702	(36,703)	-17%	529,684
Gains		21,982	360	360	-	1	150	(149)	-100%	360
Total Revenue (excluding capital transfers and		7,095,040	7,412,427	7,611,215	401,959	2,877,472	3,132,686	(255,214)	-8%	7,611,215
contributions)	_									
Expenditure By Type										
Employ ee related costs		2,033,391	2,103,205	2,103,714	183,708	932,348	876,454	55,895	6%	2,103,714
Remuneration of councillors		67,202	71,976	71,466	5,262	26,754	29,877	(3,123)	-10%	71,466
Debt impairment		765,000	1,114,764	1,114,764	88,562	690,953	464,485	226,468	49%	1,114,764
Depreciation & asset impairment		944,720	325,234	325,234	-	50,885	135,514	(84,629)	-62%	325,234
Finance charges		138,820	222,333	223,333	8,348	39,450	92,861	(53,411)	-58%	223,333
Bulk purchases		2,520,154	2,208,863	2,216,863	202,856	1,011,667	922,137	89,530	10%	2,216,863
Other materials		79,935	55,872	78,608	4,684	25,793	28,971	(3,178)	-11%	78,608
Contracted services		589,574	456,389	502,365	54,429	189,177	199,699	(10,522)	-5%	502,365
Transfers and subsidies		5,548	2,241	2,241	1,182	1,182	934	248	27%	2,241
Other expenditure		634,121	314,449	327,296	14,605	106,862	133,921	(27,059)	-20%	327,296
Losses		27,326	-	-	2	84	-	84	#DIV/0!	-
Total Expenditure]	7,805,792	6,875,325	6,965,884	563,639	3,075,155	2,884,853	190,302	7%	6,965,884
Surplus/(Deficit)		(710,751)	537,103	645,331	(161,679)	(197,683)	247,833	(445,516)	(0)	645,331
(National / Provincial and District)		526,806	911,532	952,065	226,378	380,522	388,812	(8,290)	(0)	952,065
Transfers and subsidies - capital (monetary allocations)		520,000	511,332	932,003	220,370	300,322	300,012	(0,290)	(0)	902,000
(National / Provincial Departmental Agencies,	-									
Households, Non-profit Institutions, Private Enterprises,		16,133	11,933	11,933	778	2,191	4,972	(2,781)	(0)	11,933
Transfers and subsidies - capital (in-kind - all)	-							-		
Surplus/(Deficit) after capital transfers &	-	(167,812)	1,460,567	1,609,328	65,477	185,030	641,617			1,609,328
contributions										
Taxation								-		
Surplus/(Deficit) after taxation		(167,812)	1,460,567	1,609,328	65,477	185,030	641,617			1,609,328
Attributable to minorities										
Surplus/(Deficit) attributable to municipality		(167,812)	1,460,567	1,609,328	65,477	185,030	641,617			1,609,328
Share of surplus/ (deficit) of associate		(,	.,,	.,	50,1		,			.,.,.,
Surplus/ (Deficit) for the year	+	(167,812)	1,460,567	1,609,328	65,477	185,030	641,617			1,609,328
ourpras, (Denoid for the year	1	(101,012)	1,400,007	1,000,020	55,411	100,000	041,01 <i>1</i>	:	ç İ	1,003,020

M05 November	1	2019/20				Budget Year 2	2020/21			
Vote Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands	1								%	
Multi-Year expenditure appropriation	2									
Vote 01 - Office Of The City Manager		56,165	163,126	207,903	12,155	53,462	77,920	(24,458)	-31%	207,903
Vote 02 - Office Of The Executive Mayor		-	-	-	-	-	-	-		-
Vote 03 - Corporate Services		-	-	-	-	-	-	-		-
Vote 04 - Finance		-	-	-	-	-	-	-		-
Vote 05 - Social Services		-	-	-	-	-	-	-		-
Vote 06 - Planning		-	-	-	-	-	-	-		-
Vote 07 - Human Settlement And Housing		-	-	-	-	-	-	-		-
Vote 08 - Economic And Rural Development		-	-	-	-	-	-	- 1		-
Vote 09 - Engineering		109,493	281,528	312,067	11,219	46,032	126,659	(80,627)	-64%	312,067
Vote 10 - Water		71,838	131,617	132,824	6,088	11,233	55,671	(44,439)	-80%	132,824
Vote 11 - Waste And Fleet Management		54,186	94,179	104,783	6,358	31,023	41,714	(10,691)	-26%	104,783
Vote 12 - Miscellaneous		04,100	-	-	0,000	01,020		(10,001)	2070	
Vote 12 - Wiscenarieous Vote 13 - Strategic Projects		87	-	-	_	_	_	-		_
• ,		07	-	-	-	-	-	-		-
Vote 14 - Naledi And Soutpan		-	-	-	-	-	-	-		-
Vote 15 - Other		112,130	169,433	162,425	12,069	45,431	69,040	(23,609)	-34%	162,425
Total Capital Multi-year expenditure	4,7	403,898	839,884	920,001	47,888	187,181	371,004	(183,824)	-50%	920,001
Single Year expenditure appropriation	2									
Vote 01 - Office Of The City Manager		-	-	-	-	-	-	-		-
Vote 02 - Office Of The Executive Mayor		-	-	-	-	-	-	-		-
Vote 03 - Corporate Services		2,019	25,769	25,769	487	487	10,737	(10,250)	-95%	25,769
Vote 04 - Finance		-	-	130	-	-	29	(29)	-100%	130
Vote 05 - Social Services		4,801	6,068	7,673	819	867	2,885	(2,018)	-70%	7,673
Vote 06 - Planning		5,870	37,126	35,381	1,965	2,890	15,081	(12,191)	-81%	35,381
Vote 07 - Human Settlement And Housing		-	211,265	227,708	14,853	23,635	91,681	(68,046)	-74%	227,708
Vote 08 - Economic And Rural Development		3,408	16,450	34,450	580	1,545	10,854	(9,310)	-86%	34,450
Vote 09 - Engineering		-	-	27,425	-	-	3,525	(3,525)	-100%	27,425
Vote 10 - Water		-	-	5,789	-	_	724	(724)	-100%	5,789
Vote 11 - Waste And Fleet Management		-	-	1,200	-	-	150	(150)	-100%	1,200
Vote 12 - Miscellaneous		-	-	_	-	-	-	-		-
Vote 13 - Strategic Projects		_	_	_	-	_	_	_		-
Vote 14 - Naledi And Soutpan		-	_	-	-	_	_	_		_
Vote 15 - Other		_	_	_	-	_	_	_		_
Total Capital single-year expenditure	4	16,098	296,679	365,523	18,705	29,423	135,666	(106,243)	-78%	365,523
Total Capital Expenditure	1	419,996	1,136,562	1,285,523	66,593	216,604	506,670	(290,067)	-57%	1,285,523
Capital Expenditure - Functional Classification	1	· · · · · · · · · · · · · · · · · · ·								
		54.040	440.000	407 750	C 040	00.470	52.074	(04.404)	400/	407 750
Governance and administration		51,319	119,629	137,759	6,843	32,473	53,874	(21,401)	-40%	137,759
Executive and council Finance and administration		1,779	16,450	32,450	580	1,545	10,410	(8,865)	-85%	32,450
		49,540	103,179	105,309	6,263	30,929	43,465	(12,536)	-29%	105,309
Internal audit		6.044	005 400	040 440	40.450	04.000	07.000	(70.044)	740/	040.440
Community and public safety		6,244	225,103	243,149	16,159	24,989	97,803	(72,814)	-74%	243,149
Community and social services		1,880	3,000	1,914	231	278	1,009	(731)	-72%	1,914
Sport and recreation		2,223	9,187 1,650	11,878	1,076	1,076	4,426	(3,350)	-76%	11,878
Public safety		2,141	1,650	1,650	-	-	688	(688)	-100%	1,650
Housing		-	211,265	227,708	14,853	23,635	91,681	(68,046)	-74%	227,708
Health		-	-	-	-	-	-	-	1001	-
Economic and environmental services		159,544	351,634	420,789	22,765	93,358	161,882	(68,524)	-42%	420,789
Planning and development		5,846	37,126	35,381	1,965	2,890	15,081	(12,191)	-81%	35,381
Road transport		153,697	314,508	385,409	20,799	90,469	146,801	(56,332)	-38%	385,409
Environmental protection		-	-	-	-	-	-	-	0.051	-
Trading services		201,260	440,197	481,826	20,826	65,783	192,666	(126,883)	-66%	481,826
Energy sources		112,130	169,433	162,425	12,069	45,431	69,040	(23,609)	-34%	162,425
Water management		71,838	131,617	138,612	6,088	11,233	56,395	(45, 162)	-80%	138,612
Waste water management		11,960	130,147	161,985	2,574	9,025	61,303	(52,278)	-85%	161,985
Waste management		5,332	9,000	18,803	95	95	5,929	(5,834)	-98%	18,803
Other	ļ	1,629	-	2,000	_	-	444	(444)	-100%	2,000
Total Capital Expenditure - Functional Classification	3	419,996	1,136,562	1,285,523	66,593	216,604	506,670	(290,067)	-57%	1,285,523
Funded by:										
National Government		276,405	911,532	1,042,363	50,370	144,580	408,927	(264,347)	-65%	1,042,363
Provincial Government								-		
District Municipality								-		
Transfers and subsidies - capital (monetary	L									
allocations) (National / Provincial Departmental										
Agencies, Households, Non-profit Institutions, Private										
	.	9,610	11,933	11,933	1,114	5,979	4,972	1,007	20%	11,933
Transfers recognised - capital		286,015	923,464	1,054,296	51,485	150,560	413,899	(263,340)	-64%	1,054,296
Borrowing	6	48,745	85,179	85,179	6,263	30,929	35,491	(4,563)	-13%	85,179
Internally generated funds		85,236	127,919	146,049	8,845	35,116	57,280	(22, 164)	-39%	146,049

MAN Mangaung - Table C5 Consolidated Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding - M05 November

01.4 - Transport Unit Vote 02 - Office Of The Executive Mayor Vote 03 - Corporate Services Vote 04 - Finance Vote 05 - Social Services Vote 06 - Planning Vote 07 - Human Settlement And Housing Vote 08 - Economic And Rural Development Vote 09 - Engineering 09.9 - Engineering Services 09.11 - Purification And Sanitation Vote 10 - Water 10.2 - Bulk Water Services 10.4 - Water Demand Management 10.6 - Water Reticulation Thaba Nchu Vote 11 - Waste And Fleet Management 11.2 - Administration 11.3 - Administration 11.1 - Fleet Maintenance 11.13 - Diverse Workshop Support Vote 12 - Miscellaneous Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 15 - Other 1 15.20 - Human Resource Development 15.20 - Human Resource Development		Original Budget	Adjusted						
Expenditure of multi-year capital appropriation1Vote 01 - Office Of The City Manager01.4 Transport UnitVote 02 - Office Of The Executive MayorVote 03 - Corporate ServicesVote 03 - Corporate ServicesVote 04 - FinanceVote 05 - Social ServicesVote 06 - PlanningVote 07 - Human Settlement And HousingVote 08 - Economic And Rural DevelopmentVote 09 - Engineering109.9 - Engineering Services09.11 - Purification And SanitationVote 10 - Water10.2 - Bulk Water Services10.4 - Water Reticulation Thaba NchuVote 11 - Waste And Fleet Management11.3 - Administration11.3 - Administration11.4 - Fleet Maintenance11.3 - Div erse Workshop SupportVote 13 - Strategic Projects13.9 - Projects Inplementation UnitVote 14 - Naledi And SoutpanVote 15 - Other15.20 - Human Resource Development15.22 - Rev enue And Customer Management15.20 - Strategic Projects15.28 - Si/Herm F/State & Other Mun(Tha Nchu & Bots)15.2915.29			Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Vote 01 - Office Of The City Manager01.4 - Transport UnitVote 02 - Office Of The Executive MayorVote 03 - Corporate ServicesVote 04 - FinanceVote 05 - Social ServicesVote 06 - PlanningVote 07 - Human Settlement And HousingVote 08 - Economic And Rural DevelopmentVote 09 - Engineering09.9 - Engineering Services09.11 - Purification And SanitationVote 10 - Water10.2 - Bulk Water Services10.4 - Water Demand Management10.6 - Water Reticulation Thaba NchuVote 11 - Waste And Fleet Management11.2 - Administration11.3 - Administration11.1 - Fleet Maintenance11.13 - Diverse Workshop SupportVote 13 - Strategic Projects13.9 - Projects Implementation UnitVote 15 - Other15.20 - Human Resource Development15.22 - Rev enue And Customer Management15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots)15.29								/0	
01.4 - Transport Unit Vote 02 - Office Of The Executive Mayor Vote 03 - Corporate Services Vote 04 - Finance Vote 05 - Social Services Vote 06 - Planning Vote 07 - Human Settlement And Housing Vote 08 - Economic And Rural Development Vote 09 - Engineering 09.9 - Engineering Services 09.11 - Purification And Sanitation Vote 10 - Water 10.2 - Bulk Water Services 10.4 - Water Demand Management 10.6 - Water Reticulation Thaba Nchu Vote 11 - Waste And Fleet Management 11.2 - Administration 11.3 - Administration 11.1 - Fleet Maintenance 11.1.3 - Diverse Workshop Support Vote 12 - Miscellaneous Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 15 - Other 1 15.20 - Human Resource Development 15.22 - Reve nue And Customer Management 15.26 - Planning 15.27 - Network Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29									
Vote 02 - Office Of The Executive Mayor Vote 03 - Corporate Services Vote 04 - Finance Vote 05 - Social Services Vote 06 - Planning Vote 07 - Human Settlement And Housing Vote 09 - Engineering 09.9 - Engineering Services 09.11 - Purification And Sanitation Vote 10 - Water 10.2 - Bulk Water Services 10.4 - Water Demand Management 10.5 - Water Reticulation Thaba Nchu Vote 11 - Waste And Fleet Management 11.2 - Administration 11.3 - Administration 11.1 - Fleet Maintenance 11.11 - Fleet Maintenance 11.13 - Diverse Workshop Support Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 15 - Other 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.26 - Planning 15.27 - Network Services 15.28 - S/Herm F/State & Other Mun(Tha Nchu & Bots) 15.29	6,165	163,126	207,903	12,155	53,462	77,920	(24,458)	-31%	207,90
Vote 03 - Corporate Services Vote 04 - Finance Vote 05 - Social Services Vote 06 - Planning Vote 07 - Human Settlement And Housing Vote 08 - Economic And Rural Development Vote 09 - Engineering 09.9 - Engineering Services 09.11 - Purification And Sanitation Vote 10 - Water 10.2 - Bulk Water Services 10.4 - Water Demand Management 10.6 - Water Reticulation Thaba Nchu Vote 11 - Waste And Fleet Management 11.2 - Administration 11.3 - Administration 11.1 - Fleet Maintenance 11.1 - Fleet Maintenance 11.3 - Diverse Workshop Support Vote 12 - Miscellaneous Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 14 - Naledi And Soutpan Vote 15 - Other 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.22 - Network Services 15.28 - S/Hem F/State & Other Mun(Tha Nchu & Bots) 15.29	6,165	163,126	207,903	12,155	53,462	77,920	(24,458)	-31%	207,90
Vote 04 - Finance Vote 05 - Social Services Vote 07 - Human Settlement And Housing Vote 08 - Economic And Rural Development Vote 09 - Engineering 01.9 - Engineering 01.1 - Purification And Sanitation Vote 10 - Water 10.2 - Bulk Water Services 10.4 - Water Permand Management 10.6 - Water Reticulation Thaba Nchu Vote 11 - Waste And Fleet Management 11.2 - Administration 11.3 - Administration 11.1 - Fleet Maintenance 11.3 - Diverse Workshop Support Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 14 - Naledi And Soutpan Vote 15 - Other 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.26 - Planning 15.27 - Network Services 15.28 - S/Hem F/State & Other Mun(Tha Nchu & Bots) 15.29	-	-	-	-	-	-	-		-
Vote 05 - Social Services Vote 06 - Planning Vote 07 - Human Settlement And Housing Vote 08 - Economic And Rural Development Vote 09 - Engineering 09.9 - Engineering Services 09.11 - Purification And Sanitation Vote 10 - Water 10.2 - Bulk Water Services 10.4 - Water Demand Management 10.5 - Water Reticulation Thaba Nchu Vote 11 - Waste And Fleet Management 11.2 - Administration 11.3 - Administration 11.4 - Fleet Maintenance 11.3 - Diverse Workshop Support Vote 12 - Miscellaneous Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 15 - Other 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.26 - Planning 15.27 - Network Services 15.28 - S/Hem F/State & Other Mun(Tha Nchu & Bots) 15.29	-	-	-	-	-	-	-		-
Vote 06 - Planning Vote 07 - Human Settlement And Housing Vote 08 - Economic And Rural Development Vote 09 - Engineering 09.9 - Engineering Services 09.11 - Purification And Sanitation Vote 10 - Water 10.2 - Bulk Water Services 10.4 - Water Demand Management 10.6 - Water Reticulation Thaba Nchu Vote 11 - Waste And Fleet Management 11.2 - Administration 11.3 - Administration 11.11 - Fleet Maintenance 11.13 - Diverse Workshop Support Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 15 - Other 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.26 - Planning 15.27 - Netw ork Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	-	-	-	-	-	-	-		-
Vote 07 - Human Settlement And Housing Vote 08 - Economic And Rural Development Vote 08 - Engineering 09.9 - Engineering Services 09.11 - Purification And Sanitation Vote 10 - Water 10.2 - Bulk Water Services 10.4 - Water Demand Management 10.6 - Water Reticulation Thaba Nchu Vote 11 - Waste And Fleet Management 11.2 - Administration 11.3 - Administration 11.11 - Fleet Maintenance 11.13 - Diverse Workshop Support Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 14 - Naledi And Soutpan Vote 15 - Other 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.26 - Planning 15.27 - Netw ork Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	-	-	-	-	-	-	-		-
Vote 08 - Economic And Rural Development Vote 09 - Engineering 09.9 - Engineering Services 09.11 - Purification And Sanitation Vote 10 - Water 10.2 - Bulk Water Services 10.4 - Water Demand Management 10.6 - Water Reticulation Thaba Nchu Vote 11 - Waste And Fleet Management 11.2 - Administration 11.3 - Administration 11.1 - Fleet Maintenance 11.13 - Diverse Workshop Support Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 14 - Naledi And Soutpan Vote 15 - Other 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.22 - Network Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	-	- 1	-	-	-	-	-		-
Vote 09 - Engineering109.9 - Engineering Services09.11 - Purification And SanitationVote 10 - Water10.2 - Bulk Water Services10.4 - Water Demand Management10.6 - Water Reticulation Thaba NchuVote 11 - Waste And Fleet Management11.2 - Administration11.3 - Administration11.1 - Fleet Maintenance11.11 - Fleet Maintenance11.13 - Diverse Workshop SupportVote 12 - MiscellaneousVote 13 - Strategic Projects13.9 - Projects Implementation UnitVote 15 - Other15.20 - Human Resource Development15.22 - Revenue And Customer Management15.26 - Planning15.27 - Network Services15.28 - S/Herm F/State & Other Mun(Tha Nchu & Bots)15.29 -	-	-	-	-	-	-	-		-
09.9 - Engineering Services 09.11 - Purification And Sanitation Vote 10 - Water 10.2 - Bulk Water Services 10.4 - Water Demand Management 10.6 - Water Reticulation Thaba Nchu Vote 11 - Waste And Fleet Management 11.2 - Administration 11.3 - Administration 11.1 - Fleet Maintenance 11.11 - Fleet Maintenance 11.13 - Diverse Workshop Support Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 15 - Other 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.22 - Netw ork Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	-	-	-	-	-	-	-		-
09.11 - Purification And Sanitation Vote 10 - Water 10.2 - Bulk Water Services 10.4 - Water Demand Management 10.6 - Water Reticulation Thaba Nchu Vote 11 - Waste And Fleet Management 11.2 - Administration 11.3 - Administration 11.3 - Administration 11.11 - Fleet Maintenance 11.13 - Diverse Workshop Support Vote 12 - Miscellaneous Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 14 - Naledi And Soutpan Vote 15 - Other 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.26 - Planning 15.27 - Netw ork Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	9,493	281,528	312,067	11,219	46,032	126,659	(80,627)	-64%	312,06
Vote 10 - Water 10.2 - Bulk Water Services 10.4 - Water Demand Management 10.6 - Water Reticulation Thaba Nchu Vote 11 - Waste And Fleet Management 11.2 - Administration 11.3 - Administration 11.1 - Fleet Maintenance 11.13 - Diverse Workshop Support Vote 12 - Miscellaneous Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 15 - Other 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.26 - Planning 15.27 - Network Services 15.28 - S/Hem F/State & Other Mun(Tha Nchu & Bots) 15.29	7,533	151,381	157,602	8,644	37,007	66,344	(29,338)	-44%	157,60
10.2 - Bulk Water Services 10.4 - Water Demand Management 10.6 - Water Reticulation Thaba Nchu Vote 11 - Waste And Fleet Management 11.2 - Administration 11.3 - Administration 11.13 - Administration 11.14 - Fleet Maintenance 11.13 - Diverse Workshop Support Vote 12 - Miscellaneous Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 15 - Other 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.26 - Planning 15.27 - Network Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	1,960	130,147	154,465	2,574	9,025	60,314	(51,289)	-85%	154,46
10.4 - Water Demand Management 10.6 - Water Reticulation Thaba Nchu Vote 11 - Waste And Fleet Management 11.2 - Administration 11.3 - Administration 11.8 - Administration 11.11 - Fleet Maintenance 11.11 - Fleet Maintenance 11.13 - Diverse Workshop Support Vote 12 - Miscellaneous Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 15 - Other 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.22 - Netw ork Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	1,838	131,617	132,824	6,088	11,233	55,671	(44,439)	-80%	132,82
10.6 - Water Reticulation Thaba Nchu Vote 11 - Waste And Fleet Management 11.2 - Administration 11.3 - Administration 11.4 - Fleet Maintenance 11.11 - Fleet Maintenance 11.11 - Fleet Maintenance 11.13 - Diverse Workshop Support Vote 12 - Miscellaneous Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 15 - Other 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.26 - Planning 15.27 - Netw ork Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	4,994	50,508	59,369	-	-	26,209	(26,209)	-100%	59,36
Vote 11 - Waste And Fleet Management 11.2 - Administration 11.3 - Administration 11.8 - Administration 11.8 - Administration 11.1 - Fleet Maintenance 11.11 - Fleet Maintenance 11.13 - Diverse Workshop Support Vote 12 - Miscellaneous Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 14 - Naledi And Soutpan Vote 15 - Other 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.22 - Network Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	2,808	81,109	73,455	6,088	11,233	29,462	(18,230)	-62%	73,45
11.2 - Administration 11.3 - Administration 11.8 - Administration 11.8 - Administration 11.11 - Fleet Maintenance 12 - Miscellaneous Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 14 - Naledi And Soutpan Vote 15 - Other 1 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.26 - Planning 15.27 - Netw ork Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	4,036	-	-	-	-	-	-		-
11.3 - Administration 11.8 - Administration 11.11 - Fleet Maintenance 11.13 - Diverse Workshop Support Vote 12 - Miscellaneous Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 15 - Other 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.26 - Planning 15.27 - Netw ork Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	4,186	94,179	104,783	6,358	31,023	41,714	(10,691)	-26%	104,78
11.8 - Administration 11.11 - Fleet Maintenance 11.13 - Diverse Workshop Support Vote 12 - Miscellaneous Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 14 - Naledi And Soutpan Vote 15 - Other 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.27 - Network Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	1,453	2,939	2,672	95	95	1,165	(1,070)	-92%	2,67
11.11 - Fleet Maintenance 11.13 - Diverse Workshop Support Vote 12 - Miscellaneous Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 14 - Naledi And Soutpan Vote 15 - Other 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.27 - Network Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	3,878	6,061	12,432	-	-	4,058	(4,058)	-100%	12,43
11.13 - Diverse Workshop Support Vote 12 - Miscellaneous Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 14 - Naledi And Soutpan Vote 15 - Other 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.26 - Planning 15.27 - Network Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	-	-	2,500	-	-	556	(556)	-100%	2,50
Vote 12 - Miscellaneous Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 14 - Naledi And Soutpan Vote 15 - Other 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.26 - Planning 15.27 - Network Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	8,854	85,179	85,179	6,263	30,929	35,491	(4,563)	-13%	85,17
Vote 13 - Strategic Projects 13.9 - Projects Implementation Unit Vote 14 - Naledi And Soutpan Vote 15 - Other 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.26 - Planning 15.27 - Network Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	-	-	2,000	-	-	444	(444)	-100%	2,00
13.9 - Projects Implementation Unit Vote 14 - Naledi And Soutpan Vote 15 - Other 15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.26 - Planning 15.27 - Network Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	-	- 1	-	-	-	-	-		-
Vote 14 - Naledi And Soutpan 1 Vote 15 - Other 1 15.20 - Human Resource Development 1 15.22 - Revenue And Customer Management 1 15.26 - Planning 1 15.27 - Network Services 1 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 1 15.29 1	87	-	-	-	-	-	-		-
Vote 15 - Other 1 15.20 - Human Resource Development 1 15.22 - Revenue And Customer Management 1 15.26 - Planning 1 15.27 - Network Services 1 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 1 15.29 - 1	87	-	-	-	-	-	-		-
15.20 - Human Resource Development 15.22 - Revenue And Customer Management 15.26 - Planning 15.27 - Network Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	-	-	-	-	-	-	-		-
15.22 - Revenue And Customer Management 15.26 - Planning 15.27 - Network Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	2,130	169,433	162,425	12,069	45,431	69,040	(23,609)	-34%	162,42
15.26 - Planning 15.27 - Network Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	188	519	519	-	-	216	(216)	-100%	51
15.27 - Network Services 15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	5,367	12,911	12,911	714	8,964	5,380	3,585	67%	12,9
15.28 - S/Hern F/State & Other Mun(Tha Nchu & Bots) 15.29	3,709	104,644	97,636	4,240	14,684	42,044	(27,360)	-65%	97,63
15.29	4,175	5,952	5,952	2	61	2,480	(2,419)	-98%	5,95
	4,853	2,115	2,115	-	124	881	(757)	-86%	2,1
15 32 - Elect & Security Management	5,221	32,711	32,711	6,837	20,413	13,630	6,783	50%	32,7
	-	7,296	7,296	-	225	3,040	(2,815)	-93%	7,29
15.34 - Power Generation	4,998	1,946	1,946	-	-	811	(811)	-100%	1,94
15.35 - Facilities Management	1,729	1,339	1,339	-	275	558	(283)	-51%	1,3
15.37 - Electricity Supply: Kopanong	1,067	-	-	275	562	-	562	#DIV/0!	-
15.38 - Electricity Supply: Mohokare	187	-	-	-	122	-	122	#DIV/0!	-
15.39 - Electricity Supply: Mantsopa	637	- 839.884	- 920.001	1 47.888	1 187.181	371.004	(183.824)	#DIV/0! -50%	- 920.00

Capital expenditure - Municipal Vote			1							
Expenditue of single-year capital appropriation	1							_		
Vote 01 - Office Of The City Manager		_	_	_	_	_	_			_
Vote 02 - Office Of The Executive Mayor					_	_				
Vote 02 - Corporate Services		2.019	25,769	25,769	487	487	10,737	(10,250)	-95%	25,769
03.19 - Facilities Management - Stadiums		1.443	7.769	7,769	487	487	3,237	(10,200)	-0070	7,769
03.22 - Administration Management		576	18,000	18,000	-	-	7,500			18,000
Vote 04 - Finance		570	-	130		_	29	(29)	-100%	130
04.35 - Accounting And Reporting		-	_	130	_		29	(23)	-100 //	130
Vote 05 - Social Services		4,801	6,068	7,673	819	867	2,885	(2,018)	-70%	7,673
05.14 - Fire And Rescue Operations Bloemfontein		353	0,000		-	- 007	2,005	(2,010)	-7070	7,075
05.17 - Traffic Operations		555	_ 1,650	- 1,650	_	_	_ 688			_ 1,650
05.17 - Traile Operations 05.25 - Law Enforcement Operations		1,789	1,050	1,000	_	_	000			1,050
05.28 - Nature Resource Management - Zoo		1,703	500	500	_		208			500
05.29 - Nature Resource Management - Nature Are		215	500	500	_	_	200			500
05.29 - Nature Resource Management - Nature Are	503	1,880	3,000		231	278	_ 1,009			_ 1,914
05.34 - Parks Development		564	3,000	3.609	23 I 589	270 589	802			3,609
05.39 - Parks - Horticultural South		504	- 459	3,609	509	509	89			3,009
05.40 - Parks - Horticultural East		_	459	_	_	_	89			0
Vote 06 - Planning		5,870	37,126	35,381	1,965	2,890	15,081	(12,191)	-81%	35,381
06.3 - Urban Design		5,319	11,847	14,127	-	512	5,443	(12,131)	-91%	14,127
06.9 - Architectural Services		0,010	25,279	21.254	1.965	2,378	9.638	(7,261)	-75%	21,254
06.12 - Design And Development		527		- 21,204	-	2,070	5,000	(1,201)	-1070	21,204
06.19 - Business Operations		24								_
Vote 07 - Human Settlement And Housing		-	211.265	227,708	14,853	23,635	91.681	(68,046)	-74%	227,708
07.30 - Bloemfontein South		_	87,286	95,387		1,795	38,169	(00,010)	11/0	95,387
07.31 - Bloemfontein North		_	45,860	43,960	3,197	7,017	18,686			43,960
07.32 - Thaba Nchu		_	24,610	24,520	1,263	1,263	10,234			24,520
07.33 - Botshabelo		_	53,510	63,841	10,392	13,560	24,592			63,841
Vote 08 - Economic And Rural Development		3.408	16,450	34,450	580	1,545	10,854	(9,310)	-86%	34,450
08.1 - Administration And Strategic Support		-	10,000	10,000	580	580	4,167	(3,587)	-86%	10,000
08.3 - Tourism		1,629	-	2,000	_	-	444	(444)	-100%	2,000
08.4 - Rural Development		543	_	7.000	_	_	1,556	(1,556)	-100%	7,000
08.5 - Smme's		1,236	6,450	15,450	_	965	4,687	(3,723)	-79%	15,450
Vote 09 - Engineering		_	-	27,425	_	-	3,525	(3,525)	-100%	27,425
09.9 - Engineering Services		_	_	19,904	_	_	2,537	(2,537)	-100%	19,904
09.11 - Purification And Sanitation		-	-	7,521	-	-	989	(_,,		7,521
Vote 10 - Water		-	-	5,789	-	-	724	(724)	-100%	5,789
10.2 - Bulk Water Services		-	-	4,288	_	-	536	(536)	-100%	4,288
10.4 - Water Demand Management		-	-	1,500	_	_	188	(188)	-100%	1,500
Vote 11 - Waste And Fleet Management		-	-	1,200	_	_	150	(150)	-100%	1,200
11.3 - Administration		-	-	1,200	_	_	150	(150)	-100%	1,200
Vote 12 - Miscellaneous		-	-	-	-	_	-	-		_
Vote 13 - Strategic Projects		-	-	-	-	-	-	-		-
Vote 14 - Naledi And Soutpan		-	-	-	-	-	-	-		-
Vote 15 - Other		-	-	-	-	_	-	-		-
Total single-year capital expenditure		16,098	296,679	365,523	18,705	29,423	135,666	(106,243)	(0)	365,523
	·	419,996	1,136,562	1,285,523	66,593	216,604	506,670	(290,067)	(0)	1,285,523

MAN Mangaung - Ta	able C6 Consolidated Monthl	v Budget Statement -	Financial Position	- M05 November

		2019/20		Budget Ye	ar 2020/21		
Description		Audited	Original	Adjusted	YearTD	Full Year	
		Outcome	Budget	Budget	actual	Forecast	
R thousands	1		_	_			
ASSETS							
Current assets							
Cash		75,249	193,429	193,229	43,956	193,229	
Call investment deposits		352,375	-	-	516,958	-	
Consumer debtors		2,806,288	2,249,620	2,249,620	2,454,627	2,249,620	
Other debtors		3,119,009	128,062	128,062	3,276,985	128,062	
Current portion of long-term receivables		782,870	-	-	776,670	-	
Inv entory		648,036	617,147	617,147	648,485	617,147	
Total current assets		7,783,827	3,188,258	3,188,058	7,717,681	3,188,058	
Non current assets							
Long-term receivables		860,425	4,070	4,070	910,455	4,070	
Investments		104	-	-	104	-	
Investment property		1,571,238	1,570,114	1,570,114	1,571,238	1,570,114	
Investments in Associate		1,124	-	-	1,124	-	
Property, plant and equipment		18,984,433	18,321,522	18,470,683	19,081,995	18,470,683	
Biological		_	-	-	-	_	
Intangible		87,283	95,306	95,306	85,113	95,306	
Other non-current assets		1,576,467	734,417	734,417	1,576,467	734,417	
Total non current assets		23,081,074	20,725,428	20,874,589	23,226,497	20,874,589	
TOTAL ASSETS		30,864,901	23,913,686	24,062,647	30,944,179	24,062,647	
LIABILITIES							
Current liabilities							
Bank overdraft		-	-	-	-	_	
Borrowing		303,293	-	-	303,293	_	
Consumer deposits		165,440	122,642	122,642	169,158	122,642	
Trade and other payables		7,849,335	1,571,485	1,571,485	7,975,856	1,571,485	
Provisions		896,234	459,442	459,442	896,234	459,442	
Total current liabilities		9,214,302	2,153,568	2,153,568	9,344,540	2,153,568	
Non current liabilities							
Borrowing		1,344,126	987,952	987,952	1,317,663	987,952	
Provisions		1,688,996	1,996,198	1,996,198	1,697,374	1,996,198	
Total non current liabilities		3,033,122	2,984,149	2,984,149	3,015,037	2,984,149	
TOTAL LIABILITIES		12,247,423	5,137,718	5,137,718	12,359,577	5,137,718	
NET ASSETS	2	18,617,478	18,775,968	18,924,930	18,584,602		
	2	10,017,470	10,110,900	10,324,330	10,004,002	18,924,930	
COMMUNITY WEALTH/EQUITY		40.040.400	40,000,000	40 404 700	40.000.007	40 404 700	
Accumulated Surplus/(Deficit)		13,342,403	16,282,808	16,431,769	13,309,527	16,431,769	
Reserves		5,275,075	2,493,161	2,493,161	5,275,075	2,493,161	
TOTAL COMMUNITY WEALTH/EQUITY	2	18,617,478	18,775,968	18,924,930	18,584,602	18,924,930	

MAN Mangaung - Table C7 Consolidated Monthly Budget Statement - Cash Flow - M05 November

		2019/20				Budget Year 2	2020/21			
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands	1								%	
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		1,039	1,101,056	1,101,056	117,564	636,368	458,773	177,595	39%	1,101,056
Service charges		3,467	4,418,062	4,418,062	306,497	1,929,738	1,840,859	88,879	5%	4,418,062
Other revenue		632	(429,904)	(429,904)	151,663	632,019	(179,127)	811,145	-453%	(429,904)
Transfers and Subsidies - Operational		745	910,524	910,524	-	408,282	379,385	28,897	8%	910,524
Transfers and Subsidies - Capital		687	748,405	748,405	238,178	452,875	311,836	141,039	45%	748,405
Interest		27	22,915	22,915	4,463	16,140	9,548	6,592	69%	22,915
Dividends		0	1	1	-	-	0	(0)	-100%	1
Payments										
Suppliers and employees		(5,651)	(5,212,994)	(5,220,994)	(610,740)	(3,620,002)	(2,173,859)	#######	-67%	5,220,994
Finance charges		(234)	(222,333)	(223,333)	(6,857)	(61,053)	(92,861)	(31,808)	34%	223,333
Transfers and Grants		(2)	-	-	-	-	_	-		-
NET CASH FROM/(USED) OPERATING ACTIVITIES		710	1,335,733	1,326,733	200,767	394,367	554,555	160,189	29%	12,215,386
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	175,059	175,059	-	-	72,941	(72,941)	-100%	175,059
Decrease (increase) in non-current receivables		(0)	4,219	-	-	-	-	-		-
Decrease (increase) in non-current investments		(0)	(104)	-	-	-	-	-		-
Payments										
Capital assets		(752)	1,136,562	1,285,523	(66,593)	(216,604)	(473,568)	(256,964)	54%	(1,136,562)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(752)	1,315,736	1,460,583	(66,593)	(216,604)	(400,626)	(184,022)	46%	(961,503)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans								_		
Borrowing long term/refinancing								-		
Increase (decrease) in consumer deposits		(8)	42,799	_	131	367	(51,101)	51,467	-101%	(122,642)
Payments										
Repayment of borrowing		_	(118,382)	(118,382)	(7,332)	(48,140)	(49,326)	(1,185)	2%	118,382
NET CASH FROM/(USED) FINANCING ACTIVITIES		(8)	(75,583)	(118,382)	(7,201)	(47,774)	(100,426)	(52,653)	52%	(4,260)
NET INCREASE/ (DECREASE) IN CASH HELD		(50)	2,575,886	2,668,934	126,973	129,989	53,503			11,249,623
Cash/cash equivalents at beginning:		127,986	(105,315)	(105,315)	120,010	430,925	00,000			. 1,2-10,020
Cash/cash equivalents at month/y ear end:		127,936	2,470,571	2,563,619		560,914	53,503			11,249,623

MAN Mangaung - Supporting Table SC1 Material variance explanations - M05 November

Ref	Description			
		Variance	Reasons for material deviations	Remedial or corrective steps/remarks
	R thousands			
1	Revenue By Source			
	Property rates	158 0/0	Unfavourable variance due to less billed than anticipated	None. Performance is on target
	Service charges - electricity revenue		Favourable variance but still on target	None. Performance is on target
	Service charges - water revenue		Favourable variance due to more water sold then target	Adjustment of revenue forecast required.
	Service charges - sanitation revenue		Unfavourable variance due to more water sold then target	None. Performance is on target
	Service charges - refuse revenue		Unfavourable variance but still on target	None. Performance is on target
	Rental of facilities and equipment		Unfavourable variance but still on target	Improvement on supply of municipal facilities for rental
	Interest earned - external investments		Unfavourable variance but still on target	None. Performance is on target
	Interest earned - external investments		Favourable variance and still on target	None. Performance is on target
	Fines		Unfavourable variance and suit on larget	Upgrading and improvement of traffic management system.
	Licences and permits		Favourable variance	None. Performance is on target
	Transfers recognised - operational			5
	Other revenue		Favourable variance due to more grants receive then target Unfavourable variance	None. Periormance is on larger
	Gains on disposal of PPE		Unfavourable variance but still on target	
	Gains on disposal of PPE	-149	Uniavourable variance but suir on target	
2	Expenditure By Type			
	Employee related costs	55 805	Unfavourable variance due to overexpenditure on overtime	Effective and officient management of evertime
	Remuneration of councillors		Favourable variance but still on target	Monitoring on overspend allowances.
	Debt impairment		Unfavourable variance	Accrual of bad debt writen off.
	Depreciation & asset impairment		Favourable variance due to accrual of depreciation provision	
	Finance charges		Favourable variance	Accrual of finance charges on a monthly basis.
	Bulk purchases		Unfavourable variance	Accidat of infance charges on a monthly basis.
	Other materials		Favourable variance	
	Contracted services		Favourable variance	Monitoring of spending on contracted services.
	Transfers and grants		Unfavourable variance	workdring of spending of contracted services.
	Other expenditure		Unfavourable variance	None
3	Capital Expenditure	21.000		None
Ŭ	Projects	-290 067	Favourable variance due to slow implementation of projects	Recovery plan is required to speed up implentation
	110,000	200.001		
7	Municipal Entities			
	Revenue	40.192	Favourable varince -less revenue collected then anticipated	l
	Expenditure	44.941	Unfavourable variance - more spent then targeted	Monitor of spending on services.
	Capital	-24.981	Unfavourable variance	Improvement on capital spending.

			2019/20		Budget Ye	*****	·
Description of financial indicator	Basis of calculation	Ref	Audited	Original	Adjusted	YearTD	Full Year
			Outcome	Budget	Budget	actual	Forecast
Borrowing Management							
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Ex penditure		1.8%	8.0%	7.9%	1.3%	4.2%
Borrow ed funding of 'ow n' capital ex penditure	Borrowings/Capital expenditure excl. transfers and grants		11.6%	7.5%	6.6%	14.3%	6.6%
Safety of Capital	0						
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		51.0%	13.6%	13.5%	51.6%	13.5%
Gearing Liquidity	Long Term Borrowing/ Funds & Reserves		25.5%	39.6%	39.6%	25.0%	39.6%
Current Ratio Liquidity Ratio	Current assets/current liabilities Monetary Assets/Current Liabilities	1	84.5% 4.6%	148.0% 9.0%	148.0% 9.0%	82.6% 6.0%	148.0% 9.0%
Revenue Management							
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing					71.7%	
Outstanding Debtors to Revenue Longstanding Debtors Recovered	Total Outstanding Debtors to Annual Revenue Debtors > 12 Mths Recovered/Total Debtors >		106.7% 0.0%	32.1% 0.0%	31.3% 0.0%	257.8% 0.0%	31.3% 0.0%
Creditors Management	12 Months Old						
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))						
Funding of Provisions	00(0))						
Percentage Of Provisions Not Funded <u>Other Indicators</u>	Unfunded Provisions/Total Provisions						
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2	0.0%	8.0%	8.0%	0.0%	8.0%
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2	0.0%	32.0%	32.0%	0.0%	32.0%
Employ ee costs	Employee costs/Total Revenue - capital revenue		28.7%	28.4%	27.6%	32.4%	27.6%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		7.9%	6.4%	7.0%	8.5%	7.0%
Interest & Depreciation	I&D/Total Revenue - capital revenue		15.3%	7.4%	7.2%	1.4%	3.9%
IDP regulation financial viability indicators							
i. Debt cov erage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)		0.0%	2370.0%	2370.0%	0.0%	2370.0%
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services		0.0%	7740.0%	7740.0%	0.0%	7740.0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure		0.0%	120.0%	120.0%	0.0%	120.0%

MAN Mangaung - Supporting Table SC3 Monthly Budget Statement - aged debtors - M05 November

Description			Budget Year 2020/21										
R thousands	NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 davs	Off against	Impairment - Bad Debts i.t.o Council Policy
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	221,229	71,039	72,066	87,418	59,023	39,232	270,391	1,395,477	2,215,875	1,851,541	-	1,199,526
Trade and Other Receivables from Exchange Transactions - Electricity	1300	130,080	35, 123	36,523	32,983	16,388	205,214	49,566	515,729	1,021,606	819,879	701	236,188
Receivables from Non-exchange Transactions - Property Rates	1400	175,154	39,056	36,701	131,218	28,507	27,627	210,532	600,973	1,249,768	998,857	-	564,138
Receivables from Exchange Transactions - Waste Water Management	1500	48,938	17,410	16,412	15,494	13,421	13,068	83,765	413,721	622,230	539,470	-	257,022
Receivables from Exchange Transactions - Waste Management	1600	18,791	6,963	6,562	6,235	5,584	5,426	30,046	189,755	269,360	237,045	-	158,572
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-	-	15,267
Interest on Arrear Debtor Accounts	1810	44,048	21,398	15	1	3	0	118,277	767,317	951,061	885,599	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	6,658	316,886	1,548	1,353	999	1,447	48,503	149,339	526,733	201,641	-	27,616
Total By Income Source	2000	644,898	507,874	169,829	274,703	123,925	292,014	811,080	4,032,310	6,856,633	5,534,032	701	2,458,331
2019/20 - totals only										-	-		
Debtors Age Analysis By Customer Group													
Organs of State	2200	109,024	40,409	44,436	146,011	28,856	218,819	247,150	791,945	1,626,649	1,432,781		
Commercial	2300	241,839	360,290	35,279	30,776	19,574	21,122	150,792	689,794	1,549,465	912,058		
Households	2400	294,036	107,176	90,114	97,916	75,495	52,074	413,137	2,550,571	3,680,518	3,189,193	701	2,458,331
Other	2500	-	-	-	-	-	-	-	-	-	-		
Total By Customer Group	2600	644,898	507,874	169,829	274,703	123,925	292,014	811,080	4,032,310	6,856,633	5,534,032	701	2,458,331

MAN Mangaung - Supporting Table SC4 Monthly Budget Statement - aged creditors - M05 November

Description	NT				Bud	lget Year 2020)/21				Prior year
Description		0 -	31 -	61 -	91 -	121 -	151 -	181 Days -	Over 1	Total	totals for chart
R thousands	Code	30 Days	60 Days	90 Days	120 Days	150 Days	180 Days	1 Year	Year		(same period)
Creditors Age Analysis By Customer	Туре										
Bulk Electricity	0100	157,973								157,973	
Bulk Water	0200	65,501	89,338	61,282	130,921	80,293				427,336	
PAYE deductions	0300	6,368								6,368	
VAT (output less input)	0400									-	
Pensions / Retirement deductions	0500	46,826								46,826	
Loan repayments	0600									-	
Trade Creditors	0700	29,856	19,760	22,814	85,173					157,603	
Auditor General	0800									-	
Other	0900									-	
Total By Customer Type	1000	306,525	109,099	84,097	216,094	80,293	-	-	-	796,106	-

MAN Mangaung - Supporting Table SC5 Mon	thly I	Budget Stat	ement - invo	estment por	tfolio - M05	November			
			Type of	Expiry date	Accrued	Yield for the	Market	Change in	Market
Investments by maturity		Period of	Investment	of	interest for	month 1	value at	market	value at end
Name of institution & investment ID	Ref	Investment		investment	the month	(%)	beginning	value	of the
							of the		month
R thousands		Yrs/Months					month		
Municipality									
Absa Call Account 1		call	call account		49	3.70%	24,738	49	24,787
Standard Bank Call 1		call	call account		-	0.00%	-	-	-
Standard Bank Call 2		call	call account		-	0.00%	-	-	-
Standard Bank Call 3		call	call account		-	0.00%	-	-	-
Standard Bank Call 4		call	call account		-	0.00%	-	-	-
Standard Bank Call 5		call	call account		-	0.00%	-	-	-
Nedbank		call	call account		0	0.00%	56	0	56
Nedbank		call	call account		1	3.55%	496	1	498
Nedbank		call	call account		57	3.55%	906	57	963
Nedbank		call	call account		810	3.55%	242,356	178,898	421,253
Nedbank		call	call account		22	3.55%	7,605	(3,778)	3,827
Nedbank		call	call account		218	3.55%	81,837	(17,606)	64,231
Nedbank		call	call account		27	3.55%	9,931	(8,590)	1,341
Municipality sub-total					1,185		367,925	149,031	516,956
Entities				****					
Centlec(SOC)		February 201	Call Account	n/a	6	6.2%	306	(304)	2
TOTAL INVESTMENTS AND INTEREST	2				1,190		368,230	148,727	516,958

Develop		2019/20	<u></u>		,	Budget Year 2				E 11 14
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands									%	
<u>RECEIPTS:</u>	1,2									
Operating Transfers and Grants										
National Government:		739,887	906,024	1,104,812	-	301,217	421,685	(120,468)	-28.6%	1,104,812
Energy Efficiency and Demand Side Management Grant		_	-	-	-	_	_	_		-
Equitable Share		735,867	800,260	911,525	-	301,217	358,167	(56,950)	-15.9%	911,525
Expanded Public Works Programme Integrated Grant		1,020	1,843	1,843	-	-	768	(768)	-100.0%	1,843
Infrastructure Skills Development Grant		_	_	-	-	-	-	-		-
Integrated City Development Grant		-	_	-	-	-	-	-		-
Local Government Financial Management Grant	3	3,000	2,200	2,200	-	-	917	(917)	-100.0%	2,200
Municipal Demarcation Transition Grant		-	_	-	-	-	-	-		-
Municipal Disaster Recovery Grant		-	_	-	-	-	-	-		-
Municipal Disaster Relief Grant		-	_	-	-	-	-	-		-
Municipal Human Settlement Capacity Grant [Schedule 5B]		_	_	_	-	_	_	-		_
Public Transport Network Grant		-	79,084	166,606	-	-	52,401	(52,401)	-100.0%	166,606
Public Transport Network Operations Grant [Schedule 5B]		_	_	_	_	_				
Urban Settlement Development Grant		_	22,638	22,638	-	_	9,432	(9,432)	-100.0%	22,638
Water Services Operating Subsidy Grant [Schedule 5B]		_			-	_	-	-		
WiFi Grant [Department of Telecommunications and Postal Serv	ices	_	_	_	_	_	_	_		_
Provincial Government:		-	-	-	-	-	_	-		-
Library Services			_		_	_	_	-		_
Other transfers and grants [insert description]								_		
District Municipality:		-	-	-	-	-	-	-		-
[insert description]								_		
Other grant providers:		759	4,500	4,500	-	-	1,875	(1,875)	-100.0%	4,500
Education Training and Development Practices SETA		-	-,000	-	-	_	-	(1,070)		-
Free State Arts and Cultural Council		759	2,000	2,000	-	_	833	(833)	-100.0%	2,000
National Skills Fund		-	2,500	2,500	_	_	1,042	(1,042)	1 1	2,500
Unspecified		_	2,000	2,000	-	_	-	(1,012)	1001070	2,000
Total Operating Transfers and Grants	5	740,646	910,524	1,109,312	-	301,217	423,560	(122,343)	-28.9%	1,109,312
Capital Transfers and Grants				,,				(, , , ,		,,
									0.40/	
National Government:		526,806	911,532	952,065	226,378	380,522	388,812	(8,290)	-2.1%	952,065
Energy Efficiency and Demand Side Management Grant		-	-	-	-	-	-	-		-
Integrated City Development Grant		1,317	6,450	6,450	-	3,225	2,688	538	20.0%	6,450
Integrated National Electrification Programme Grant		-	-	-	-	-	-	-		-
Metro Informal Settlements Partnership Grant		-	-	-	-	-	-	-		-
Municipal Disaster Recovery Grant		-	-	-	-	-	-	-		-
Municipal Human Settlement		-	-	-	-	-	-	-		-
Municipal Water Infrastructure Grant		-	-	-	-	-	-	-		-
Neighbourhood Development Partnership Grant		99	10,000	10,000	-	-	4,167	(4,167)	-100.0%	10,000
Public Transport Infrastructure Grant		-	-	-	-	-	-	-		-
Public Transport Network Grant		142,213	163,126	124,680	-	-	59,426	(59,426)	8 8	124,680
Urban Settlement Development Grant		383,177	731,955	810,934	226,378	377,297	322,532	54,765	17.0%	810,934
WIFI Connectivity		-	-	-	-	-	-	-		-
Provincial Government:		-	-	-	-	-	-	-		-
Other		-	-	-	-	-	_	-		_
District Municipality:		-	-	-	-	-	-	-	ļļ	-
[insert description]										
Other grant providers:		16,133	11,933	11,933	778	2,191	4,972	(2,781)	-55.9%	11,933
[insert description]								-		
Developers Contribution		16,133	11,933	11,933	778	2,191	4,972	(2,781)	-55.9%	11,933
Unspecified		-	-	-	-	-	-	-		-
Total Capital Transfers and Grants	5	542,939	923,464	963,998	227,156	382,713	393,784	(11,071)	-2.8%	963,998
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	1,283,585	1,833,989	2,073,310	227,156	683,930	817,344	(133,414)	-16.3%	2,073,310

		2019/20				Budget Year 2	2020/21			
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands									%	
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		502,771	528,259	444,903	30,316	159,028	197,474	(38,446)	-19.5%	444,903
								-		
Equitable Share		270,166	307,115	310,616	20,220	120,126	128,743	(8,617)	-6.7%	310,616
Expanded Public Works Programme Integrated Grant		1,020	-	-	7	35	-	35		-
Local Government Financial Management Grant		50,918	81,476	5,858	-	-	17,144	(17,144)	-100.0%	5,858
Municipal Disaster Relief Grant		12,150	-	20,483	-	5,771	5,174	597	11.5%	20,483
Public Transport Network Grant		69,311	91,384	83,384	7,278	26,316	35,677	(9,361)	-26.2%	83,384
Public Transport Network Operations Grant [Schedule 5B]		-	-	-	-	-	-	- 1		-
Urban Settlement Development Grant		99,206	48,284	24,562	2,812	6,779	10,735	(3,956)	-36.9%	24,562
WiFi Grant [Department of Telecommunications and Postal Serv	ices	-	-	-	-	-	-	-		-
Provincial Government:		-	-	-	-	-	-	-		-
								-		
District Municipality:		-	-	-	-	-	-	-		-
								-		
Other grant providers:	Í	-	-	-	-	-	-	-		-
								-		
Free State Arts and Cultural Council		660	2,094	2,138	-	-	882	(882)	-100.0%	2,138
Total operating expenditure of Transfers and Grants:		502,771	528,259	444,903	30,316	159,028	197,474	(38,446)	-19.5%	444,903
Capital expenditure of Transfers and Grants										
National Government:		276,405	911,532	1,042,363	50,370	144,580	408,927	(264,347)	-64.6%	1,042,363
Integrated City Development Grant		1,236	6,450	6,450	-	965	2,688	(1,723)	-64.1%	6,450
Integrated National Electrification Programme Grant		-	_	-	-	-	_			-
Metro Informal Settlements Partnership Grant		-	-	_	-	-	_	-		-
Municipal Disaster Relief Grant		-	4,763	-	-	-	253	(253)	-100.0%	-
Municipal Human Settlement		-	-	-	-	-	-	-		-
Neighbourhood Development Partnership Grant		87	10,000	10,000	580	580	4,167	(3,587)	-86.1%	10,000
Public Transport Infrastructure Grant		-	-	-	-	-	-	- 1		-
Public Transport Network Grant		56,165	163,126	207,903	12,155	53,462	77,920	(24,458)	-31.4%	207,903
Urban Settlement Development Grant		218,917	727,193	818,010	37,636	89,574	323,901	(234,327)	-72.3%	818,010
Provincial Government:		-	-	-	-	-	-	-		-
		~~~~~~						-		
District Municipality:		-	-	-	-	-	-	-		-
								-		
Other grant providers:		9,610	11,933	11,933	1,114	5,979	4,972	1,007	20.3%	11,933
Unspecified		9,610	11,933	11,933	1,114	5,979	4,972	1,007	20.3%	11,933
Total capital expenditure of Transfers and Grants		286,015	923,464	1,054,296	51,485	150,560	413,899	(263,340)	-63.6%	1,054,296
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		788,786	1,451,723	1,499,199	81,801	309,587	611,373	(301,786)	-49.4%	1,499,199

			I	Budget Year 2020/2	21	
Description	Ref	Approved Rollover 2019/20	Monthly actual	YearTD actual	YTD variance	YTD variance
R thousands						%
EXPENDITURE						
Operating expenditure of Approved Roll-overs						
National Government:		_	_	_	-	
Provincial Government:		_	_	_	- -	
District Municipality:			_	_	-	
					-	
Other grant providers:		_	_	_	-	
Total operating expenditure of Approved Roll-overs		_	_	_	-	
Capital expenditure of Approved Roll-overs						
National Government:		244,576	11,529	11,529	149,705	61.2%
Urban Settlement Development Grant		157,053	7,348	7,348	149,705	95.3%
Public Transport Network Grant		87,523	4,181	4,181	83,342	95.2%
Provincial Government:		-	_	_	_	
District Municipality					-	
District Municipality:		-	_	_	-	
Other grant providers:		_	_	-	-	
Total capital expenditure of Approved Roll-overs		244,576	11,529	11,529	 149,705	61.2%
		,			· · · · · · · · · · · · · · · · · · ·	
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS		244,576	11,529	11,529	149,705	61.2%

### MAN Mangaung - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - M05 November

MAN Mangaung - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M05 November

MAN Mangaung - Supporting Table SC8 Monthly B	luuye	2019/20	- councillor	and staff b						
Summary of Employee and Councillor remuneration	Ref	Audited	Original	Adjusted	Monthly	Budget Year 2 YearTD	YearTD	YTD	YTD	Full Year
	Ker	Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands	1	A	В	с					%	D
Councillors (Political Office Bearers plus Other)	+ '	~		0						
Basic Salaries and Wages		47,588	51,100	50,591	3,765	19,132	21,178	(2,047)	-10%	50,591
Pension and UIF Contributions		1,731	1,998	1,998	136	685	832	(148)	-18%	1,998
Medical Aid Contributions		692	639	639	57	287	266	21	8%	639
Motor Vehicle Allowance		-	826	826	_	_	344	(344)		826
Cellphone Allow ance		4,447	4,808	4,808	328	1,672	2,003	(331)	-17%	4,808
Housing Allow ances		74	79	79	6	31	33	(2)	-7%	79
Other benefits and allowances		12,670	12,526	12,526	969	4,947	5,219	(272)	-5%	12,526
Sub Total - Councillors		67,202	71,976	71,466	5,262	26,754	29,877	(3,123)	-10%	71,466
% increase	4	07,202	7.1%	6.3%	J,202	20,734	25,011	(3, 123)	-10 /6	6.3%
% Increase	4		7.170	0.3%						0.3%
Senior Managers of the Municipality	3									
Basic Salaries and Wages		12,444	19,962	19,962	1,034	5,171	8,318	(3,146)	-38%	19,962
Pension and UIF Contributions		881	1,939	1,939	73	367	808	(441)	-55%	1,939
Medical Aid Contributions		407	440	463	37	183	188	(5)	-3%	463
Overtime		-	-	-	-	_	-	-		-
Performance Bonus		770	_	_	144	144	-	144	#DIV/0!	-
Motor Vehicle Allowance		1,656	1,654	1,930	138	690	772	(82)		1,930
Cellphone Allow ance		178	190	190	15	74	79	(5)	-7%	190
Housing Allow ances			276	-	10	-	32	(32)	-100%	100
-	1	- 1	2/0	- 1	- 0	-	32 0	1	-100%	- 1
Other benefits and allowances	1							(0)	§	
Sub Total - Senior Managers of Municipality		16,336	24,462 49.7%	24,486 49.9%	1,441	6,630	10,198	(3,568)	-35%	24,486
% increase	4		49.7%	49.9%						49.9%
Other Municipal Staff										
Basic Salaries and Wages	1	968,117	1,177,672	1,074,696	83,822	421,926	467,633	(45,707)	-10%	1,074,696
Pension and UIF Contributions	1	152,962	109,738	126,538	13,241	66,369	49,458	16,911	34%	126,538
Medical Aid Contributions		83,609	93,945	94,009	7,177	36,032	39,159	(3,127)		94,009
Overtime		830	53	271	45	150	79	71	89%	271
Performance Bonus		74,864	72,994	97,344	5,688	32,335	35,828	(3,493)	-10%	97,344
Motor Vehicle Allowance		99,898	110,973	111,267	8,063	40,862	46,279	(5,433)	-10%	111,267
								1 1 1		
Cellphone Allow ance		2,704	2,692	3,002	215	1,073	1,191	(118)	-10%	3,002
Housing Allow ances		5,009	4,961	5,357	450	2,232	2,156	75	3%	5,357
Other benefits and allowances		173,950	32,717	86,323	18,886	73,570	25,732	47,838	186%	86,323
Payments in lieu of leave		33,545	25,107	25,107	2,092	10,461	10,461	(0)	0%	25,107
Long service awards		7,435	1,622	9,003	571	3,470	2,319	1,151	50%	9,003
Post-retirement benefit obligations	2	(22,839)	48,507	48,507	4,066	20,361	20,211	149	1%	48,507
Sub Total - Other Municipal Staff		1,580,084	1,680,981	1,681,423	144,314	708,842	700,508	8,334	1%	1,681,423
% increase	4		6.4%	6.4%						6.4%
Total Parent Municipality		1,663,622	1,777,420	1,777,375	151,018	742,226	740,582	1,643	0%	1,777,375
Unpaid salary, allowances & benefits in arrears:			<u> </u>	• ••·						<u> </u>
Board Members of Entities										
Basic Salaries and Wages		597	1,832	1,832	16	265	763	(498)	-65%	1,832
Sub Total - Board Members of Entities	2	597	1,832	1,832	16	265	763	(498)	-65%	1,832
% increase	4		206.7%	206.7%						206.7%
Senior Managers of Entities										
Basic Salaries and Wages		3,474	12,662	12,662	_	_	5,276	(5,276)	-100%	12,662
Pension and UIF Contributions		3,474	445	445	_	0	186	(185)	s :	445
Medical Aid Contributions	1	4	445 114	445 114		U	47	1 1		445
	1				-	-		(47)		
Motor Vehicle Allowance	1	-	527	527	-	-	220	(220)		527
Cellphone Allow ance	1	24	126	126	-	-	52	(52)	-100%	126
Housing Allow ances	1	-	-	-	-	-	-	-		-
Other benefits and allow ances	1	0	0	0		-	0	(0)	-100%	0
Sub Total - Senior Managers of Entities	1	3,544	13,874	13,874	-	0	5,781	(5,781)	-100%	13,874
% increase	4		291.5%	291.5%						291.5%
Other Staff of Entities	1									
Basic Salaries and Wages	1	253,134	248,175	246,258	22,357	131,182	102,984	28,198	27%	246,258
Pension and UIF Contributions	1	43,328	39,444	240,230 39,444	3,802	22,324	16,435	5,889	36%	39,444
Medical Aid Contributions	1	24,822	39,444	39,444 34,733	2,143	22,324 12,594	10,435	(1,879)	-13%	39,444 34,733
	1							1		34,733 248
Overtime	1	2,617	161	248	354	1,299	86	1,212	1405%	
Performance Bonus	1	19,195	18,612	18,612	954	8,511	7,755	756	10%	18,612
Motor Vehicle Allowance	1	25,717	21,991	21,991	2,121	12,409	9,163	3,246	35%	21,991
Cellphone Allow ance	1	854	898	898	71	432	374	58	16%	898
Housing Allow ances	1	1,703	1,668	1,668	152	900	695	205	29%	1,668
Other benefits and allow ances	1	54,238	7,186	8,937	5,976	26,900	3,384	23,517	695%	8,937
Payments in lieu of leave	1	4,650	8,970	8,970	-	-	3,737	(3,737)	-100%	8,970
Long service awards	1	2,572	217	342	8	60	118	(58)	-49%	342
Post-retirement benefit obligations	1	-	-	-	_	-	-	-		-
Sub Total - Other Staff of Entities	1	432,829	382,055	382,100	37,937	216,611	159,204	57,407	36%	382,100
% increase	4		-11.7%	-11.7%						-11.7%
Total Municipal Entities	1	436,971	397,761	397,806	37,953	216,876	165,748	51,128	31%	397,806
TOTAL SALARY, ALLOWANCES & BENEFITS		2,100,593	2,175,181	2,175,181	188,970	959,102	906,331	52,771	6%	2,175,181
% increase	4		3.6%	3.6%						3.6%
					,	932,083		-,		2,101,883

#### MAN Mangaung - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - M05 November

;	Duu	get Statement - actuals and revised targets for cash receipts - M05 November											2020/21 Medium Term Revenue &			
Description	Ref						Budget Yea	r 2020/21						Expe	nditure Frame	ework
		July	August	Sept	October	Nov	Dec	January	Feb	March	April	May	June		Budget Year	,
R thousands	1	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Budget	Budget	2020/21	+1 2021/22	+2 2022/23
Cash Receipts By Source																
Property rates		149,018	109,714	137,217	122,855	117,564	91,755	91,755	91,755	91,755	91,755	91,755	(85,840)	1,101,056	1,111,624	1,245,799
Service charges - electricity revenue		246,310	544,884	288,929	291,869	234,721	259,445	259,445	259,445	259,445	259,445	259,445	(50,043)	3,113,342	3,428,910	3,598,547
Service charges - water revenue		31,118	28,791	34,353	43,828	41,309	73,844	73,844	73,844	73,844	73,844	73,844	263,667	886,132	983,451	1,096,000
Service charges - sanitation revenue		20,470	17,460	21,883	22,345	22,287	24,340	24,340	24,340	24,340	24,340	24,340	41,597	292,084	292,977	338,468
Service charges - refuse		7,870	6,765	8,003	8,362	8,180	10,542	10,542	10,542	10,542	10,542	10,542	24,072	126,504	140,241	153,944
Rental of facilities and equipment		43	38	60	54	112	3,606	3,606	3,606	3,606	3,606	3,606	21,328	43,269	45,345	47,522
Interest earned - external investments		78	45	67	55	34	1,910	1,910	1,910	1,910	1,910	1,910	11,179	22,915	24,015	25,168
Interest earned - outstanding debtors		2,616	2,297	2,292	4,227	4,429							(15,862)			
Dividends received		-	-	-	-	-	0	0	0	0	0	0	0	1	1	1
Fines, penalties and forfeits		8	16	16	44	16	3,243	3,243	3,243	3,243	3,243	3,243	19,360	38,920	40,788	42,746
Licences and permits		6	151	23	62	39	40	40	40	40	40	40	(42)	477	500	524
Agency services		-	-	-	-	-							-			
Transfers and Subsidies - Operational		301,217	107,065	-	-	-	75,877	75,877	75,877	75,877	75,877	75,877	46,980	910,524	848,560	925,630
Other rev enue		96,614	28,898	152,077	202,245	151,496	(42,714)	(42,714)	(42,714)	(42,714)	(42,714)	(42,714)	(887,616)	(512,570)	(817,087)	(832,400)
Cash Receipts by Source		855,368	846,125	644,920	695,947	580,187	501,888	501,888	501,888	501,888	501,888	501,888	(611,219)	6,022,654	6,099,325	6,641,951
Other Cash Flows by Source													-			
Transfers and subsidies - capital (monetary allocations)		211,472	3,225	-	-	238,178	62,367	62,367	62,367	62,367	62,367	62,367	(78,672)	748,405	759,318	772,911
(National / Provincial and District) Transfers and subsidies - capital (monetary allocations)		-	-	-	-	-	14,588	14,588	14,588	14,588	14,588	14,588	87,530	175,059	159,872	142,356
(National / Provincial Departmental Agencies, Households,																
Non-profit Institutions, Private Enterprises, Public																
Proceeds on Disposal of Fix ed and Intangible Assets		-	-	-	_	-							_			
Short term loans		-	-	-	_	-							-			
Borrowing long term/refinancing		-	-	-	_	-							-			
Increase (decrease) in consumer deposits		50	47	78	61	131	-	-	-	-	-	-	(367)	-	5.887	6,169
Decrease (increase) in non-current receiv ables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source		1,066,890	849,397	644,998	696,007	818,496	578,843	578,843	578,843	578,843	578,843	578,843	(602,729)	6,946,119	7,024,402	7,563,387
Cash Payments by Type													-			
Employ ee related costs		210,871	125,250	172,115	170,472	160,026	181,265	181,265	181,265	181,265	181,265	181,265	248,857	2,175,181	2,378,353	2,504,026
Remuneration of councillors		5,553	5,432	5,407	5,300	5,278							(26,969)			
Interest paid		21,747	5,479	5,585	21,385	6,857	18,639	18,639	18,639	18,639	18,639	18,639	50,447	223,333	199,458	181,001
Bulk purchases - Electricity		189,094	462,310	251,090	188,861	132,907	143,378	143,378	143,378	143,378	143,378	143,378	(363,996)	1,720,532	1,881,718	1,972,040
Bulk purchases - Water & Sew er		52,174	61,248	93,975	26,119	35,779	41,583	41,583	41,583	41,583	41,583	41,583	(22,463)	496,331	520,072	553,877
Other materials		14,060	5,162	14,915	6,129	13,471							(53,736)			
Contracted services		69,489	30,469	34,051	44,024	29,486							(207,519)			
Grants and subsidies paid - other municipalities		-	-	-	-	-							-			
Grants and subsidies paid - other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General expenses		173,773	121,347	192,773	252,267	215,380	69,079	69,079	69,079	69,079	69,079	69,079	(541,065)	828,950	950,314	985,550
Cash Payments by Type		736,761	816,697	769,909	714,556	599,183	453,944	453,944	453,944	453,944	453,944	453,944	(916,444)	5,444,327	5,929,915	6,196,494
Other Cash Flows/Payments by Type																
Capital assets		37,397	15,939	34,664	63,263	53,971	94,714	94,714	94,714	94,714	94,714	94,714	363,046	1,136,562	1,180,261	1,123,556
Repay ment of borrow ing		16,543	1,100	-	23,165	7,332	9,865	9,865	9,865	9,865	9,865	9,865	11,050	118,382	131,522	145,979
Other Cash Flows/Payments		2,698	2,215	10,221	21,768	18,415							(55,317)			
Total Cash Payments by Type		793,399	835,952	814,794	822,753	678,902	558,523	558,523	558,523	558,523	558,523	558,523	(597,664)	6,699,270	7,241,699	7,466,029
NET INCREASE/(DECREASE) IN CASH HELD		273,491	13,445	(169,796)	(126,745)	139,595	20,321	20,321	20,321	20,321	20,321	20,321	(5,065)	246,848	(217,297)	97,358
Cash/cash equivalents at the month/year beginning:		430,925	704,416	717,861	548,065	421,319	560,914	(8,776)	(8,776)	(8,776)	(8,776)	(8,776)	11,544	(105,315)	193,429	308,156
Cash/cash equivalents at the month/year end:		704,416	717,861	548,065	421,319	560,914	581,235	11,544	11,544	11,544	11,544	11,544	6,479	141,533	(23,868)	405,514

		2019/20 Budget Year 2020/21									
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year	
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast	
R thousands	1								%		
Revenue By Source											
Property rates		1,334,854	1,376,320	1,376,320	113,501	414,518	573,467	(158,949)	-28%	1,376,320	
Service charges - electricity revenue		151,102	639	639	10,912	76,797	266	76,531	28766%	639	
Service charges - water revenue		833,393	983,100	983,100	101,125	420,585	409,625	10,960	3%	983,100	
Service charges - sanitation revenue		357,634	364,526	364,526	31,355	129,617	151,886	(22,269)	-15%	364,526	
Service charges - refuse revenue		134,652	148,264	148,264	11,779	58,561	61,777	(3,216)	-5%	148,264	
Rental of facilities and equipment		46,527	42,366	42,366	3,054	14,355	17,653	(3,298)	-19%	42,366	
Interest earned - external investments		12,204	18,408	18,408	1,292	8,101	7,670	431	6%	18,408	
Interest earned - outstanding debtors		239,272	256,863	256,863	22,831	45,587	107,026	(61,440)	-57%	256,863	
Dividends received		3	1	1	-	2	0	2	877%		
Fines, penalties and forfeits		858	10,590	10,590	0	0	4,413	(4,412)	-100%	10,590	
Licences and permits		1,203	477	477	101	499	199	300	151%	477	
Agency services								- 1			
Transfers and subsidies		740,646	910,524	1,109,312	-	301,217	423,560	(122,343)	-29%	1,109,312	
Other revenue		599,563	513,117	513,117	17,388	180,912	213,799	(32,887)	-15%	513,117	
Gains		18,096	-	-	-	-	-				
Total Revenue (excluding capital transfers and contrib	ution	4,470,008	4,625,197	4,823,984	313,340	1,650,751	1,971,340	(320,589)	-16%	4,823,984	
Expenditure By Type											
Employ ee related costs		1,596,421	1,705,444	1,705,909	145,756	715,472	710,706	4,766	1%	1,705,909	
Remuneration of councillors		67,202	71,976	71,466	5,262	26,754	29,877	(3,123)	-10%	71,466	
Debt impairment		398,667	1,106,042	1,106,042	87,760	686,941	460,851	226,090	49%	1,106,042	
Depreciation & asset impairment		802,233	251,086	251,086	_	_	104,619	(104,619)	-100%	251,086	
Finance charges		121,377	102,276	103,276	2,144	33,226	42,837	(9,611)	-22%	103,276	
Bulk purchases		844,611	488,331	496,331	74,522	265,616	205,249	60,367	29%	496,331	
Other materials		47,703	31,175	53,412	2,400	17,137	18,554	(1,417)	-8%	53,412	
Contracted services		477,245	346,634	389,432	45,122	148,095	153,262	(5,166)	-3%	389,432	
Transfers and subsidies		5,548	2,241	2,241	1,182	1,182	934	248	27%	2,24	
Other expenditure		372,878	253,868	265,515	10,693	86,238	108,412	(22,174)	-20%	265,515	
Losses		15,580	_	_	_	_	-	-		-	
Total Expenditure		4,749,464	4,359,072	4,444,710	374,840	1,980,661	1,835,300	145,360	8%	4,444,710	
Surplus/(Deficit) ກາດກາວກາວ ຕາມ ຈາມອານາຣະ - ປະຊາແດ (ກາດກາວສາງ ດາເບບດະນາກາງ		(279,456)	266,125	379,275	(61,501)	(329,909)	136,040	(465,949)	-343%	379,275	
(National / Provincial and District)		504,197	854,032	901,573	226,378	380,522	366,411	14,111	4%	901,573	
(National / Provincial Departmental Agencies,											
Households, Non-profit Institutions, Private Enterprises,											
Public Corporatons, Higher Educational Institutions)											
Transfers and subsidies - capital (in-kind - all)		-	-	-		-	-			-	
Surplus/(Deficit) after capital transfers &											
<b>contributions</b> Taxation		224,741	1,120,156	1,280,847	164,877	50,613	502,451	(451,838) –	-90%	1,280,84	
Surplus/(Deficit) after taxation		224,741	1,120,156	1,280,847	164,877	50,613	502,451	(451,838)	-90%	1,280,847	

### MAN Mangaung - Supporting Table SC10 Monthly Budget Statement - Parent Municipality Financial Performance (revenue and expenditure) - M05 Nov

#### MAN Mangaung - Supporting Table SC11 Monthly Budget Statement - summary of municipal entities - M05 November

		2019/20		-		Budget Year 2	2020/21			
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands									%	
Revenue By Municipal Entity										
Centlec		2,663,774	2,856,663	2,849,655	89,398	1,228,911	1,188,719	40,192	3%	2,849,655
Total Operating Revenue	1	2,663,774	2,856,663	2,849,655	89,398	1,228,911	1,188,719	40,192	3%	2,849,655
Expenditure By Municipal Entity										
Centlec		3,056,327	2,516,253	2,521,175	188,798	1,094,494	1,049,553	44,941	4%	2,521,175
Total Operating Expenditure	2	3,056,327	2,516,253	2,521,175	188,798	1,094,494	1,049,553	44,941	4%	2,521,175
Surplus/ (Deficit) for the yr/period		(392,553)	340,411	328,481	(99,400)	134,417	139,166	85,134	61%	328,481
Capital Expenditure By Municipal Entity										
Centlec		110,239	171,083	164,075	11,793	44,746	69,727	(24,981)	-36%	164,075
Total Capital Expenditure	3	110,239	171,083	164,075	11,793	44,746	69,727	(24,981)	-36%	164,075

	2019/20	Budget Year 2020/21								
Month	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	% spend of Original Budget	
R thousands								%		
Monthly expenditure performance trend										
July	2,776	94,714	94,714	8,532	8,532	94,714	86,182	91.0%	1%	
August	15,816	94,714	94,714	22,787	31,319	189,427	158,108	83.5%	3%	
September	29,692	94,714	94,714	44,245	75,564	284,141	208,577	73.4%	7%	
October	37,275	94,714	111,265	74,447	150,011	395,406	245,395	62.1%	13%	
November	43,075	94,714	111,265	66,593	216,604	506,670	290,067	57.2%	19%	
December	50,227	94,714	111,265	-		617,935	-			
January	30,416	94,714	111,265	-		729,200	-			
February	20,413	94,714	111,265	-		840,465	-			
March	51,948	94,714	111,265	-		951,730	-			
April	28,010	94,714	111,265	-		1,062,995	-			
Мау	21,975	94,714	111,265	-		1,174,260	-			
June	118,796	94,714	111,264	-		1,285,523	-			
Total Capital expenditure	450,419	1,136,562	1,285,523	216,604						

MAN Mangaung - Supporting Table SC13a Co		onthly Budget Statement - capital expenditure on new assets by asset class - M05									
	2019/20	Budget Year 2020/21									
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year	
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast	
R thousands	1								%		
Capital expenditure on new assets by Asset Class/S	ub-cl	ass									
Infrastructure		225,496	503,414	519,865	17,746	72,265	213,412	141,147	66.1%	519,865	
Roads Infrastructure		97,533	197,851	196,656	8,644	37,007	82,172	45,165	55.0%	196,656	
Roads		_	7,470	5,150	_	_	2,597	2,597	100.0%	5,150	
Road Structures		97,533	189,429	190,648	8,644	37,007	79,200	42,193	53.3%	190,648	
Road Furniture		-	953	857	_	_	376	376	100.0%	857	
Storm water Infrastructure		-	-	-	_	_	-	_		_	
Electrical Infrastructure		70,877	111,738	104,730	5,230	23,471	45,000	21,529	47.8%	104,730	
Power Plants		-	1,813	1,813	- 0,200	- 20,471	756	756	100.0%	1,813	
HV Substations		-	16,335	16,335	67	67	6,806	6,739	99.0%	16,335	
MV Networks		11,604	8,851	8,851	338	3,516	3,688	171	4.6%	8,851	
LV Networks		59,272	84,739	77,731	4,825	19,887	33,751	13,863	41.1%	77,731	
								8	80.8%		
Water Supply Infrastructure		43,134	118,739	112,281	3,197	9,209	48,039	38,830		112,281	
Bulk Mains		-	-	3,000	-	-	667	667	100.0%	3,000	
Distribution		43,134	118,739	109,281	3,197	9,209	47,373	38,164	80.6%	109,281	
Sanitation Infrastructure		8,534	56,086	75,396	-	1,903	27,660	25,757	93.1%	75,396	
Reticulation		8,534	56,086	75,396	-	1,903	27,660	25,757	93.1%	75,396	
Solid Waste Infrastructure		5,419	19,000	30,803	675	675	10,540	9,865	93.6%	30,803	
Landfill Sites		5,419	18,082	27,977	675	675	9,733	9,058	93.1%	27,977	
Waste Transfer Stations		-	918	2,827	-	-	807	807	100.0%	2,827	
Rail Infrastructure		-	-	-	-	-	-	-		-	
Coastal Infrastructure		-	-	-	-	-	-	-		-	
Information and Communication Infrastructure		-	-	-	-	-	-	-		-	
Community Assets		11,903	65,921	82,339	10,002	22,632	30,913	8,282	26.8%	82,339	
Community Facilities		9,871	65,402	79,820	10,002	22,632	30,252	7,621	25.2%	79,820	
Centres		4,009	34,718	32,693	8,871	20,024	14,016	(6,008)	-42.9%	32,693	
Fire/Ambulance Stations		-	14,419	12,419	1,131	1,131	5,563	4,432	79.7%	12,419	
Purls		_	918	2,082	-		439	439	100.0%	2,082	
Public Open Space		5,862	14,847	30,627	_	1,477	9,693	8,216	84.8%	30,627	
Nature Reserves		0,002	500	2,000	_	-	542	542	100.0%	2,000	
Sport and Recreation Facilities		2,032	500 519	2,000	_	_	661	661	100.0%	2,000	
Outdoor Facilities		2,032	519	2,519	_	_	661	661	100.0%	2,519	
		2,052		2,519	_	_			100.070	2,315	
Heritage assets		_	-	_	_	-	-	-		-	
Investment properties		_	-	-		-	_	-		-	
Revenue Generating		-	-	-	-	-	-	-		-	
Non-revenue Generating		-	-	-	-	-	-	-		-	
Other assets		-	-	1,000	-	-	222	222	100.0%	1,000	
Operational Buildings		-	-	1,000	-	-	222	222	100.0%	1,000	
Municipal Offices		-	-	1,000	-	-	222	222	100.0%	1,000	
Housing		-	-	-	-	-	-	-		-	
Biological or Cultivated Assets		_	_	_	_	_	_	_		_	
		_	-	-	-	-	-	-		-	
Intangible Assets		-	-	-	-	-	-	-	ļ	-	
Licences and Rights		-	-	-	-	-	-	-		-	
Computer Equipment		15,896	21,243	21,243	-	937	8,851	7,914	89.4%	21,243	
Computer Equipment		15,896	21,243	21,243	-	937	8,851	7,914	89.4%	21,243	
Furniture and Office Equipment		4,998	132	262	-	-	84	84	100.0%	262	
Furniture and Office Equipment		4,998	132	262	-	-	84	84	100.0%	262	
Machinery and Equipment		2,236	2,254	2,254	-	-	939	939	100.0%	2,254	
Machinery and Equipment		2,236	2,254	2,254	-	-	939	939	100.0%	2,254	
		404 040			40 440	04 646	445 044	24 225	27.0%		
Transport Assets		104,910	254,377	<b>299,154</b>	18,418	84,616	115,941	31,325	27.0%	299,154	
Transport Assets		104,910	254,377	299,154	18,418	84,616	115,941	31,325	21.0%	299,154	
Land		-	-	-	-	-	-	-		-	
Zoo's, Marine and Non-biological Animals		_	-	_		_	_	_		_	
		-	-	_	_					-	
Total Capital Expenditure on new assets	1	365,438	847,342	926,118	46,167	180,449	370,363	189,914	51.3%	926,118	

MAN Mangaung - Supporting Table SC13b Consolidated Monthly Budget Statement - capital expenditure on renewal of existing assets by asset												
		2019/20										
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year		
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast		
R thousands	1								%			
Capital expenditure on renewal of existing assets	by Ass	et Class/Sub-	<u>class</u>									
Infrastructure		34,027	258,978	329,723	19,120	34,752	123,532	88,780	71.9%	329,723		
Roads Infrastructure		-	-	-	-	-	-	-		-		
Storm water Infrastructure		-	-	-	-	-	-	-		-		
Electrical Infrastructure		1,874	7,509	7,509	(1,198)	1,971	3,129	1,158	37.0%	7,509		
HV Substations		251	907	907	(1,260)	140	378	238	62.9%	907		
MV Networks		1,504	4,731	4,731	60	1,770	1,971	201	10.2%	4,731		
LV Networks		119	1,872	1,872	2	61	780	719	92.2%	1,872		
Water Supply Infrastructure		28,682	144,998	169,483	17,744	23,755	65,760	42,004	63.9%	169,483		
Water Treatment Works		650	953	857	-	-	376	376	100.0%	857		
Bulk Mains		28,032	144,046	168,626	17,744	23,755	65,384	41,629	63.7%	168,626		
Sanitation Infrastructure		3,471	106,471	152,730	2,574	9,025	54,643	45,618	83.5%	152,730		
Reticulation		3,471	106,471	152,730	2,574	9,025	54,643	45,618	83.5%	152,730		
Solid Waste Infrastructure		-	-	-	-	-	-	-		-		
Rail Infrastructure		-	-	-	-	-	-	-		-		
Coastal Infrastructure		-	-	-	-	-	-	-		-		
Information and Communication Infrastructure		-	-	-	-	-	-	-		-		
Community Assets		3,681	8,287	8,728	819	867	3,753	2,887	76.9%	8,728		
Community Facilities		3,116	8,287	7,200	231	278	3,211	2,934	91.3%	7,200		
Cemeteries/Crematoria		1,880	3,000	1,914	231	278	1,009	731	72.4%	1,914		
Markets		-	1,837	1,837	-	-	765	765	100.0%	1,837		
Stalls		1,236	3,450	3,450	-	-	1,438	1,438	100.0%	3,450		
Sport and Recreation Facilities		564	-	1,527	589	589	542	(47)	-8.7%	1,527		
Outdoor Facilities		564	-	1,527	589	589	542	(47)	-8.7%	1,527		
Heritage assets		-	-	_	-	-	_	-		-		
Investment properties		-	-	-	-	-	-	-		-		
Revenue Generating		-	-	-	-	-	-	-		-		
Non-revenue Generating		-	-	-	-	-	-	-		-		
Other assets		-	2,255	2,255	-	-	940	940	100.0%	2,255		
Operational Buildings		-	2,255	2,255	-	-	940	940	100.0%	2,255		
Municipal Offices		-	2,255	2,255	-	-	940	940	100.0%	2,255		
Housing		-	-	-	-	-	-	-		-		
Biological or Cultivated Assets		-	-	-	-	-	-	_		-		
Intangible Assets		-	-	-	-	-	-	- 1		-		
Licences and Rights		-	-	-	-	-	-	-		-		
Computer Equipment		-	-	-	-	-	-	-		-		
Furniture and Office Equipment		-	-	_	-	-	_	-		-		
Machinery and Equipment		1,443	4,942	4,942	487	487	2,059	1,572	76.3%	4,942		
Machinery and Equipment		1,443	4,942	4,942	487	487	2,059	1,572	76.3%	4,942		
Transport Assets		_	_	-	-	_	-	_		-		
Land		-	-	-	-	-	-	-		-		
Zoo's, Marine and Non-biological Animals		_	_	_	-	-	_	-		-		
Total Capital Expenditure on renewal of existing a	iss 1	39,151	274,462	345,648	20,426	36,106	130,284	94,178	72.3%	345,648		
iotal ouplial Experiature on renewal of existing a		33,131	214,40Z	J+J,U+O	20,420	30,100	130,204	34,170	12.0/0	J4J,040		

MAN Mangaung - Supporting	a Table SC13c Consolidated Monthl	v Budget Statement -	expenditure on repairs and	maintenance by asset class - M05

MAN mangading - oupporting rable oorise	MAN Mangaung - Supporting Table SC13C Consolidated Monthly Budget Statement - expenditure on repairs and maintenance by asset class 2019/20 Budget Year 2020/21							1033 - 11105		
Description	Ref	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
		Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands	1		_	_					%	
Repairs and maintenance expenditure by Asset C	lass/Su	b-class								
Infrastructure		389,798	307,874	334,766	45,584	181,083	134,257	(46,825)	-34.9%	334,766
Roads Infrastructure		56,575	61,072	61,072	4,308	21,295	25,447	4,151	16.3%	61,072
Road Structures		52,498	57,334	57,334	4,006	19,726	23,889	4,163	17.4%	57,334
Road Furniture		4,077	3,738	3,738	302	1,569	1,557	(12)	-0.7%	3,738
Storm water Infrastructure		3,694	3,462	3,462	315	1,495	1,442	(52)	-3.6%	3,462
Drainage Collection		3,694	3,462	3,462	315	1,495	1,442	(52)	-3.6%	3,462
Electrical Infrastructure		96,236	83,821	83,821	8,765	49,670	34,925	(14,745)	-42.2%	83,821
Power Plants		90,363	77,099	77,099	8,328	47,256	32,124	(15,132)	-47.1%	77,099
HV Substations		5,518	6,722	6,722	413	2,389	2,801	411	14.7%	6,722
LV Networks		355	-	-	24	24	-	(24)	#DIV/0!	-
Water Supply Infrastructure		130,883	101,164	115,769	13,506	57,582	45,397	(12,185)	-26.8%	115,769
Boreholes		362	326	466	-	-	167	167	100.0%	466
Water Treatment Works		79,065	69,885	69,885	7,248	34,300	29,119	(5,181)	-17.8%	69,885
Bulk Mains	1	51,385	30,840	45,306	6,258	23,282	16,065	(7,217)	-44.9%	45,306
Distribution Points		72	113	113	-	-	47	47	100.0%	113
Sanitation Infrastructure		102,411	58,355	70,642	18,688	51,041	27,045	(23,995)	-88.7%	70,642
Reticulation		1,055	575	575	-	267	240	(28)	-11.6%	575
Waste Water Treatment Works		93,268	48,608	57,894	15,631	39,321	22,317	(17,004)	-76.2%	57,894
Toilet Facilities		8,088	9,173	12,173	3,057	11,452	4,489	(6,963)	-155.1%	12,173
Solid Waste Infrastructure		-	-	-	-	-	-	-		-
Rail Infrastructure		-	-	-	-	-	-	-		-
Coastal Infrastructure		-	-	-	-	-	-	-		-
Information and Communication Infrastructure		-	1	1	-	-	0	0	100.0%	1
Data Centres		-	1	1	-	-	0	0	100.0%	1
Community Assets		1,149	1,431	2,412	143	309	814	505	62.0%	2,412
Community Facilities		24	37	52	_	_	19	19	100.0%	52
Cemeteries/Crematoria		24	35	50	_	_	18	18	100.0%	50
Purls		_	1	2	_	_	1	1	100.0%	2
Sport and Recreation Facilities		1,125	1,394	2,360	143	309	795	486	61.1%	2,360
Indoor Facilities		-	-		_	_	-	_		
Outdoor Facilities		1,125	1,394	2,360	143	309	795	486	61.1%	2,360
Heritage assets		-	_	_,	_	_	_	-		_,
-										
Investment properties		-	-	-	-	-	-	-		-
Revenue Generating		-	-	-	-	-	-	-		-
Non-revenue Generating		-	-	-	- E 40E	-	-	-	20.0%	70.042
Other assets		72,201	74,615	79,943	5,465	25,824	32,274	6,450	20.0%	79,943
Operational Buildings Municipal Offices		72,201	74,615	79,943	5,465 5,465	25,824	32,274	6,450	20.0%	79,943 79,943
Housing		72,201	74,615	79,943	5,465	25,824	32,274	6,450	20.070	19,945
Housing		-	-	-	-	-	-	-		-
Biological or Cultivated Assets		-	-	-	-	-	-	-		-
Intangible Assets		-	-	-	-	-	-	-		-
Licences and Rights	1	-	-	-	-	-	_	-		-
Computer Equipment			_	_	_	_	_	_		
		_								-
Furniture and Office Equipment		19,807	6,587	9,778	3,698	6,858	3,454	(3,404)	-98.6%	9,778
Furniture and Office Equipment		19,807	6,587	9,778	3,698	6,858	3,454	(3,404)	-98.6%	9,778
Machinery and Equipment		13,499	17,338	26,369	528	1,984	9,231	7,247	78.5%	26,369
Machinery and Equipment		13,499	17,338	26,369	528	1,984	9,231	7,247	78.5%	26,369
Transport Assets		63,661	68,006	78,404	5,720	27,503	30,549	3,047	10.0%	78,404
Transport Assets		63,661	68,006	78,404	5,720 5,720	27,503	30,549	3,047	10.0%	78,404 78,404
		00,001	00,000	10,404	5,720	21,000	50,549	5,047	10.070	10,404
Land		-	-	-	-	-	-	-	ļ	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Total Repairs and Maintenance Expenditure	1	560,115	475,851	531,672	61,138	243,560	210,580	(32,980)	-15.7%	531,672
iotar neparis anu mannenance Experiuture	1	500,115	470,001	JJ1,07Z	01,130	243,300	210,000	(32,300)	-10.170	J31,0/Z

MAX Mangung, Contact InformationPerspective or TranscoreActimative informationPerspective or TranscoreActimative informationPerspective or TranscoreActimative informationPerspective or TranscoreActimative informationPerspective informationActimative informationPerspective informationActimative informationPerspective informationActimative informationPerspective informationActimative informationPerspective informationActimative informationPerspective informationActimative informative informationPerspective informationActimative informative informationPerspective informationActimative informative i				
Number of PartnerPartner of Partner of PartnerWardingPartner of PartnerWardingPartner of PartnerWardingPartner of PartnerPartner artner				
Data         Construction         PREP STR           With Address         Management or one         Notest         Notest           Statistics         Management of one         Notest         Notest           Do Draw         Statistics         Notest         Notest           Do Draw         Statistics         Notest         Notest           Statistics         Statistics         Notest				
ProvinceProcessorRecord and ControlSectorRecord and ControlSectorRecord and ControlSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSectorSector	. ,		Set name on 'Instruction	ns' sheet
Web AddressImage and a set of the set of			1 Grade in terms of the R	emuneration of Public Office Bearers Act.
B. Contral advances           PRO 1802 JUNE SUPPORT PROFESSION OF SUPPORT PROFESSIO				
Protein derives:         Construction         State of the second of the				
0.0 box     304       0.0 box     Box       F0.0 box     Dox				
Cay / ToomBuernamenStreet addressSource and stars fuelowsStreet addressSource addressStreet addressSource addressStreet addressSource addressCay / ToomDescription under fuelowsStreet addressSource addressStreet addressSource addressStreet addressSource addressStreet addressSource addressStreet addressSource addressC PULTINE LEADERSUPSource addressC PULTINE LEADERSUPSource addressStreet addressSource addressC PULTINE LEADERSUPSource addressC PULTINE ADDRESSSource address </td <td></td> <td></td> <td></td> <td></td>				
Real actionsIssue Server addressIssue Server addressButtering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Buttering Bu				
Street addres         Fundamine         Street Addres         Street Addres           Street No. A hame         S Do Viller, Street         Street No. A hame	-			
Durbing Durbing Durbing Disp Vison ShordDisp Vison ShordCity / Torvin Disp Vison Shord Disp Vison Disp Vison Shord Disp Vison Disp Vison Shord Disp Vison Disp Vison D		9300		
Strastiko & Jame         © De Villers Street           Nonau Conto         Boorthombon           Nonau Conto         Boorthombon           Nonau Conto         Boorthombon           Nonau Conto         Boorthombon           Secretar Contacto         De August           Fan Nonber         De August           Secretar Conto         De August				
City 1 or with with with with with with with with		· · · · · · · · · · · · · · · · · · ·		
Pacial ConsiderSeries (Construction)Construction(D14 408 001)C POLITICAL LADORSTURESeries (Construction)C POLITICAL LADORSTURESeries (Construction)C POLITICAL LADORSTURESeries (Construction)C POLITICAL LADORSTURESeries (Construction)C POLITICAL LADORSTURESeries (Construction)D ParticitSeries (Construction)C POLITICAL LADORSTURESeries (Construction)D ParticitSeries (Construction)D ParticitSeries (Construction)Telephone nurber051 405 867C Radorstor(Construction)C Radorstor(Construction)C Radorstor(Construction)C Radorstor(Construction)C Radorstor(Construction)D Narrise(Construction)D Narri				
General Contraits         Second 2000           Fax number         051 40.8 0101           Fax number         051 40.8 0101           Secolar Contraits         051 40.8 0101           Secolar Contraits         051 40.8 0101           Secolar Contraits         051 40.0 0001           Secolar Contraits         Name           Damber Contraits         Name           Name         Mathematics           Name         051 40.0 0007           Tepplore number         051 40.0 0007           Secolar Contraits         Name           Name         051 40.0 0007           Secolar Number         051 40.0 0007           Secolar Number         051 40.0 0007           Secolar Number         051 40.0 0007           Name         Name           Name         Name           Name         Name           Name         Name           Name         Name           Secolar Number         051 40.0 0001           Secolar Number         05	· ·			
Taephonenuriese 051 405 89191 Fase Nuriese 051 405 89191 C. PCUTCAL LEARERSHIF C. PCUTCA		9301		
Face marter         Stoke Stol 10         Percentation of the speaker:           Speaker:         Speaker:         Speaker:         Speaker:           Speaker:         D Nurber         D Nurber         Marter           Take         Marter of the fact of the fact of sympans         Name         Name           Take         Marter of the fact of the fact of sympans         Name         Name           Take         Marter of the fact of the fact of sympans         Name         Name           Take         Marter of the fact of sympans         Name         Name         Name           Take of the fact of sympans         Take of the fact of sympans         Name         Name         Name           Marcer of the fact of sympans         Take of the fact of sympans         Name         Name         Name           D Nurber         D Nurber         D Nurber         D Nurber         D Nurber         D Nurber           Take         Marter         Take         D Nurber         D Nurber         D Nurber         D Nurber           Take         Marter         D Nurber         D Nurber         D Nurber         D Nurber           Take         Marter         D Nurber         D Nurber         D Nurber         D Nurber           Take of the		051 405 9014		
C - DU TACA L LADREN IF Speaker. C - DU Auroba				
Speaker:         Secretary/PA to the Speaker:           Distructor         Distructor           Take         Mol           None         Molia Anthord Styringania         Name           Contructor         051 405 8867         Telephone number         051 405 8867           Contructor         052 825 7300         Cel number         051 405 867           Franciscom         058 486 7300         Cel number         051 405 867           Franciscom         052 485 7300         Cel number         051 405 867           Franciscom         modeling Synchronia Simandauria can za         Centructor         051 405 844           Distructor         Distructor         Distructor         Marten           Distructor         Distructor         Distructor         Distructor           Distructor         Distructor         Distructor				
DiversityDiversityDiversityDiversityMareNameNameModel Anthold StynnameNameN MusiaNameObs 405 5607Telephore nurther091 405 5477Cell nurther092 4281 5300Cell nurther092 448 1440Cell nurther092 4281 5300Cell nurther092 448 1440Cell nurther092 408 1440091 405 5970Telephore nurtherDiversityMarene100 140 55700Telephore nurtherDiversityDiversitySecretary/PA to the Mary/Executive Mayor:TileName154 5441Telephore nurtherDiversityMarene154 5441Cell nurther002 688 5302 /022 417 6022Cell nurtherCell nurther002 688 5302 /022 417 6023Cell nurtherCell nurther002 688 5302 /022 417 6023Cell nurtherCell nurther002 688 5302 /022 417 6023Cell nurtherDiversityMary Cell nurther100 5404Tele nurther102 5405 640Tele nurtherCell nurther002 688 5302 /022 417 6023Cell nurtherDiversityMary Cell nurther101 5405 6404Tele nurther101 5405 6404Tele nurtherDiversityMary Cell nurther101 5405 6404Tele nurther101 5405 6404Tele nurtherDiversit				
TeleMesMesNameMaxieNameNameTelephone number061 405 0607Cel number062 407Cal number062 407 000Cel number062 407Fars number061 406 807Fars number061 406 807Fars number061 406 804Telenol advanceNameTelenol advance168 horMeMeName061 406 8044Telenol advance061 406 8044Cel number061 406 8044Telenol advance061 406 8044Cel number061 406 8044E-mail addressE-mail addressCel number10 1400 8040Telephone number061 406 8044DamberNameNameNameNameDamber10 1400 8040Telephone number061 406 6044Cel number01 400 8040Telephone number01 400 8040Cel number01 400 8040Telephone number01 400 8040Cel number01 400 8040Telephone number01 400 8040Cel number01 400 8041E-mail address				Speaker:
NameNameNameNameNameOrangebone number061 406 8467.Cell number062 408 1640.Fan number405 8475 0511.Fan number051 408 8467.Fan number405 8475 0511.Fan number051 408 8467.Byorl/Lecutive Mayor:Email address.Untrubuzenelle numuel manual managers.021 408 1640.Byorl/Lecutive Mayor:Beerstan/PA to the Mayorl/Lecutive Mayor:021 408 1640.D NumberIn NumberIn Number051 408 9404.Cell number101 408 1641.106 Number106 NumberCell number102 408 3200.024 417 0228.Cell number105 408 1641.Cell number102 408 3200.024 417 0228.Cell number106 1408 1641.Cell number102 408 3200.024 417 0228.Cell number106 1408 1641.Fan addressIggerdanistik Strangaung co.z.atEmail address.Iggerdanistik Strangaung co.z.atFan addressIggerdanistik Strangaung co.z.atEmail address.Iggerdanistik Strangaung co.z.atFan addressIggerdanistik Strangaung co.z.atEmail address.Iggerdanistik Strangaung co.z.atCent number101 408 640.Talephone number101 408 640.Talephone number101 408 640.Cell number101 408 640.Cent number101 408 640.Cell number101 408 640.Cent number101 408 640.Cell number101 408 640.Talephone number101 408 640.Cell number101 408 640.Talephone number101 408 640.Cell number				
Telephone number         091 409 5897         Telephone number         091 409 6467           Cell number         082 8970 061         Cell number         081 406 6678           Fan address         Inschlig. Advocanna & manualina, c.o. 2.a         Evanla address         Inschlig. Advocanna & manualina, c.o. 2.a           Mayorf Executive Mayor:         Secretary/PA to the Mayorf Executive Mayor:         Inschlig. Advocanna & manualina, c.o. 2.a           Name         Shi Marieta         Name         L Mathebal           Telephone number         In Marieta         Name         L Mathebal           Shi Marieta         Name         L Mathebal         Name           Shi Marieta         Name         L Mathebal         Name           Shi Marieta         Name         L Mathebal         Name           Shi Marieta         Name         C Namber         Introdown         Name           Telephone number         Introdown         Secretary/PA to the Support Name         Name         Name           Shi Marieta         Name         Introdown         Introdown         Name				
Carl number 042 429 1920 Cell number 051 408 249 1940 E-neil address models alsvonzana & E-mel address (ptombizanels-man 216 manaauno, co. za) Mayorff.ecutive Mayor: US Number 1 D Number 2 D Munder 3 D Munder 4 D Munder				
Fase number         405 8070 061         Exame latives         014 400 8076           Freel address         (IdonBlack Cale)         (IdonBlack Cale)         (IdonBlack Cale)           Mayor/Executive Mayor:         SecretaryPA to the Mayor/Executive Mayor:         IdonBlack Cale)           ININGE         IdonBlack Cale)         SecretaryPA to the Mayor/Executive Mayor:           ININGE         IdonBlack Cale)         SecretaryPA to the Mayor/Executive Mayor:           ININGE         IdonBlack Cale)         Name           SM Marriel         Name         IdonBlack Cale)           Ininger         062 808 302 (002 417 0028         Cell number         000 061 3708           Fase number         IdonBlack Cale)         Fase number         Fase number           Fase number         IdonBlack Cale)         Fase number         Fase number           ID humber         IdonBlack Cale)         Tabeplane number         IdonBlack Cale)           ID humber         IdonBlack Cale)         Marce         IdonBlack Cale)				
E-mai address moutles alyonr una 82 monouung, co.2 al Mayorif xecutive Mayor - ID Nurbar - ID Nu				
Mayorf. Executive Mayor.Secretary/PA to the Mayorf. Executive Mayor.ID NumberID NumberTileMaNameSM MarikelTalephone numberSM MarikelNameColl Ads 5444Telephone number051 405 5454Call number052 4032 / 002 / 17 0228Call numberCall number02 803 302 / 002 / 17 0228Call numberFax numberCall numberCall numberDeputy Mayorf. Executive Mayor.Secretary/PA to the Deputy Mayorf. Executive Mayor.Deputy Mayorf. Executive Mayor.Benedit Advantation.Deputy Mayorf. Executive Mayor.Secretary/PA to the Deputy Mayorf. Executive Mayor.TileMarceCh OliphantTalenon number101 405 8640Talephone numberCall number101 405 8640Talephone numberCall number101 405 8640Call numberTalephone number101 405 8641Call numberTalephone number101 405 8641Call numberTalephone number101 405 8641Call number </td <td></td> <td></td> <td></td> <td></td>				
DNurbarDNurbarDNurbarTileMeMinoreNameSM MinoreiNameL. MañebulaNameGM MinoreiCel number051 405 8404Cel number058 405 8404David ManaganErreil addressIathobulle.mattabula.Stranapaung.ct.u.2aErreil addressIathobulle.mattabula.Stranapaung.ct.u.2aDavid ManaganCel numberCel 100 Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoulte.Mayorff.scoul				
Title         Mar         Mar         Mar         Mar           Name         SM Mareia         Name         Name         Mathebula           Telephone number         051 405 5444         Cel number         051 405 5444           Call number         062 893 320 /062 117 023         Cel number         051 405 5444           Fas number         E-mail address         Jathobulia @manopung.co.za         E-mail address         Jathobulia @manopung.co.za           Beputy MayorExecutive Mayor:         Becrist MayorA16 to the Deputy MayorExecutive Mayor.         Di Number           Title         Mar         Title         Ma           Name         LA Macosta         Name         OS1 405 640           Call number         011 405 640         Telephone number         061 405 640           Call number         011 405 640         Telephone number         061 405 640           Call number         01 405 640         Telephone number         061 405 640           Call number         01 405 640         Telephone number         061 405 640           Di Muncker         Datasetter         Datasetter         Datasetter           Di Muncker         Datasetter         Datasetter         Datasetter           Di Muncker         Dataseter         Dataset				Nayor/Executive Mayor:
Name         L. Mathebula           Name         L. Mathebula           Cell number         061 405 8494           Telephone number         061 405 8494           Cell number         060 961 3708           Fan Intéer         International Construction           E-mail address         International Construction           DNumber         Email address           ID Number         Email address           ID Number         International Construction           Tale         Mr           Name         CA Masorba           Name         CN Olphant           Talephone number         Of 1405 8040           Cell number         Exa number           Minicipal Manager:         Do Number           Di Number         Exa number           Tale         Mr           Name         Adv Tankso Mea           Name         Adv Tankso Mea           Name         Adv Tankso Mea           Name         Adv Tank				
Telephone number 051 405 8404 [September 2014				
Cel number 92 288 3302 / 082 417 6928 Cel number 060 961 7008 Eran under Eran address 2147 million mangaung.co.za Erail address 16thokuha numbehula 20 mangaung.co.za Deputy Mayor/Executive Mayor: D Number 101 Vumber 101 Vumber 101 Number 101 Number 101 Number 101 Number 101 100 8400 Cel number 011 405 8400 Cel number 014 405 8401 Cel number				
Fan under         Even anderes         Inclusion and and and and and and and and and an				
E-mail address   lothy-manufall@Ranogoung.co.2a   Deputy MayorKsecutive Mayor: Secretary/PA to the Deputy MayorKsecutive Mayor: Di Nurcher   Di Di Nurcher   Di Di Nurcher   Di Nurcher   Di Nurcher   Di Nurcher		082 888 3302 / 082 417 6928		060 961 3708
Deputy Mayor/Executive Mayor:         Secretary/PA to the Deputy Mayor/Executive Mayor:           Di Number         Dumber           Tile         Mr           Name         LA Masorise           Name         LA Masorise           Officient Construction         Officient Construction           Officient Construction         Officient Construction           Officient Construction         Officient Construction           Di Munder         Officient Construction           Di Munder         E-mail address           Di Munder         E-mail address           Di Munder         E-mail address           Di Munder         E-mail address           Di Munder         ID           Tile         Mr           Manicipal Manager:         ID Munder           ID Number         ID           Tile         Mr           Tile         Mr           Name         Adv Tankao Mea           Name         Adv Tankao Mea           Tale         Mr           Secretary/PA to the Municipal Managor:           Officient Secretary/PA to the Municipal Managor:           Tile         Mr           Secretary/PA to the Municipal Managor:           Officient Constretaded M		_		
DNumber         DNumber         DNumber           Tite         Mr         Tife         Ms           Name         LA Masocisa         Name         CN Olphant.           Diaghone number         051 405 8400         Cole number         051 405 8400           Call number         071 688 9000         Cole number         061 405 6094           Ex number         Diaghone number         061 405 6094         Cole number           D.mANACOMENT LEADERSHIP         Fax number         Diaghone number         Cole number           D.Number         Indicipal Manager:         Secretary/PA to the Municipal Manager:         Diaghone number           D.Number         Tife         Mr         Secretary/PA to the Municipal Manager:         Diaghone number           Diaghone number         051 405 8621         Telephone number         Diaghone number         Diaghone number           Call number         Diaghone number				
Title     Mar     Title     Ma       Name     LA Masoeka     Name     CN Olphant       Telephone number     051 405 89409     Cel number       Cal number     051 405 8900     Cel number       Eval address     Ebohana masoeka attemangaung.co.za     E-meil address       E-mall address     Ebohana masoeka attemangaung.co.za     E-meil address       D. MANAGEMENT LEADERSHP     Secretary/PA to the Municipal Manager:       Do Number     ID Number     ID Number       Title     Mr     Mr       Title     Mr     Itemation       Cell number     ID Number     Itemation       Title     Mr     Itemation       Nama     Adv Tankso Mea     Name       Cell number     Itemation     Itemation       Telephone number     ID Number     Itemation       Cell number     Itemation     Itemation       Cell number     Itemation     Itemation       Cell number     Itemation     Itemation       Take     Mr     Itemation       Name     Stattemation     Itemation       Cell number     Itemation     Itemation       Teal address     Itetation     Itetation       Cell number     Itetation     Itetation       Name		e Mayor:		Deputy Mayor/Executive Mayor:
Name         LA Masoesa         Name         CM Ophant           Usephone number         051 405 8400         Telephone number         051 405 6004           Cal number         051 405 6004         Cal number         051 405 6004           Ex number         Ex number         Ex number         Ex number           D. MAACACHEYT LEADERSHIP         ExercitaryIPA to the Municipal Manager:         D           ID Number         ID Number         ID Number         ID Number           Tele         Mr         Tife         Mr           Name         Adv Tankso Mea         Name         Cal number         051 405 621           Cal number         051 405 621         Cel number         051 405 821         Cel number           Cal number         051 405 621         Cel number         051 405 821         Cel number         051 405 826         Cel number         051 405 826         Cel number         051 405 825         Cel number         051 405 867         Cel number				
Telephone number       051 405 860       Cel number       061 405 809         Cell number       061 405 6094       Cell number         E-meil address       [abshang, mascetta @mangaung, co.za       E-meil address       [aharmaine, ciljphant @mangaung, co.za]         MANACEMENT LEADERSHIP       SecretarylPA to the Municipal Manager:       ID         ID Number       ID Number       ID Number         Tile       Mr       Name         AWA Tankigo Mea       Name       LA Monyeke         Telephone number       051 405 8621       Cel number         Coll number       O51 405 8621       Cel number         Coll number       O51 405 8621       Cel number         ID Number       Coll number       051 405 8621         E-meil address       Iankis, mea @mangaung, co.za       E-meil address         ID Number       Tife       Ma         Tile       Mr       Tife       Ma         Name       Masc       SecretarylPA to the Chief Financial Officer         ID Number       ID Number       ID Number       SecretarylPA to the Chief Financial Officer         ID Number       ID Number       SecretarylPA to the Chief Financial Officer       SecretarylPA to the Chief Financial Officer         ID Number       Se Molokeng				
Cell number     Of 1 688 9000     Cell number     Of 1 688 9004       Fax number     Fax number     Fax number       E-mail address     Labobano, mascelta @mangaung.co.za     E-mail address     charmaine.oliphant@mangaung.co.za       D. MAAGCEMENT LEADERSHIP     ID Number     ID Number     ID Number       ID Number     ID Number     ID Number     ID Number       ID Number     ID Number     ID Number     Mr       Tiele     Mr     Tille     Mr       Name     Adv Tankiso Mea     Name     LAMoryeke       Cell number     Of 1 405 8621     Cell number     Of 1 405 8621       Cell number     Of 1 405 86741     Fax number     Of 1 405 86101       E-mail address     far/kiso.mas@mangaung.co.za     E-mail address     Iathole.monycke@mangaung.co.za       E-mail address     far/kiso.mas@mangaung.co.za     E-mail address     Iathole.monycke@mangaung.co.za       ID Number     ID Number     ID Number     ID Number     ID Number       Tiele     Mr     Name     RecetarylPA to the Chief Financial Officer       ID Number     ID Number     ID Number     ID Number     ID Number       Tiele     Mr     Name     Retuina famagaga     Iathole.mongaga@mangaung.co.za       Cell number     ID Number     ID Number				
Fax number       Fax number         Fax number       E-meil address       Charmaineoliphant@mangaung.co.zä         D. MANAGEMENT LEADERSHIP       Secretary/PA to the Municipal Manager:         UD Number       ID Number       ID Number         ID Number       ID Number       Municipal Manager:         ID Number       ID Number       Municipal Manager:         Tife       Mr       Municipal Manager:         ID Number       ID Number       Municipal Manager:         Tife       Mr       Municipal Manager:         Name       Adv Tankiso Mea       Name         Call number       051 405 8021       Telephone number       051 405 8021         Call number       OS1 405 8021       E-mail address       Inthole Managaung.co.za         Fax number       051 405 8021       Do Number       Inthole Managaung.co.za         Di Number       ID Number       Inthole Managaung.co.za       E-mail address       Inthole Managaung.co.za         Di Number       ID Number       Inthole Managaung.co.za       E-mail address       Inthole Managaung.co.za         Call number       SE Molokeng       Name       Pelunia Ranagauga       East address       Inthole Managaung.co.za         Call number       IS 405 8623       Cel number	· · ·			
E-mail address [abohang.mascets a @mangaung.co.za] D. MANAGEMENT LEADERSHIP Municipal Manager: ID Number ID Number I		071 688 9000		061 405 6094
D. MANACCHENT LEADERSHIP         Secretary/PA to the Municipal Manager:           Di Number         ID Number           Tile         Mr           Name         AdV Tankiso Mea           Name         AdV Tankiso Mea           Name         AdV Tankiso Mea           Name         AdV Tankiso Mea           Cell number         051 405 8621           Cell number         073 362 8764           Fax number         051 405 8741           E-meil address         Iatholes.monyake@mangaung.co.za           Chief Financial Officer         SecretaryIPA to the Chief Financial Officer           ID Number         Tile           Tile         Ms           Name         S E Mobkeng           Name         S E Mobkeng           Tanyaber         051 405 8737           Fax number         051 405 8737 <t< td=""><td></td><td></td><td></td><td></td></t<>				
Municipal Manager:         Secretary/PA to the Municipal Manager:           ID Number         ID Number           ID Number         ID Number           Name         Adv Tankiso Mea           Cell number         051405 821           Cell number         051405 821           E-mail address         Itankiso.maa@mangaung.co.za           E-mail address         Itankiso.maa@mangaung.co.za           E-mail address         Itankiso.maa@mangaung.co.za           E-mail address         Itankiso.maa@mangaung.co.za           D Number         ID Number           ID Number         ID Number           Rife Financial Officer         Ms           Name         SE Mokking           Name         SE Mokking           Name         OS1 405 8625           Cell number         051 405 8787           E-mail address         sabata.mofokeng@mangaung.co.za           E-mail address         sabata.mofokeng@mangaung.co.za           ID Number         ITele           Ms			E-mail address	charmaine.oliphant@mangaung.co.za
ID Number     D Number       Tile     Mr       Name     Adv Tankiso Mea       Name     Adv Tankiso Mea       Name     Adv Tankiso Mea       Name     Cell number       Cell number     051 405 8621       Cell number     051 405 8621       Cell number     051 405 8711       E-mail address     Itathkso.mea@mangaung.co.za       E-mail address     Itathkso.mea@mangaung.co.za       Chief Financial Officer     ID Number       ID Number     ID Number       ID Number     ID Number       ID Number     ID Number       IBeiphone number     051 405 8625       Cell number     051 405 8787       E-meil address     sabata.mofokeng@mangaung.co.za       Cell number     051 405 8787       E-meil address     petunia.ramagaga@mangaung.co.za       Official responsible for submitting financial information     051 405 8787       Di Number     1051 405 8787       Fax number     051 405 8787       Cell number     051 405 878		RSHIP		
Tile     Mr     Tile     Mr       Name     Adv Tankiso Mea     Name     LA Monyeke       Name     Adv Tankiso Mea     Name     LA Monyeke       Cell number     051 405 8621     Telephone number     051 405 8621       Cell number     051 405 8741     Fax lumber     051 405 8101       E-mail address     tankiso_mea @mangaung.co.za     E-mail address     tankiso_mea @mangaung.co.za       Chief Financial Officer     Secretary/PA to the Chief Financial Officer     Di Number       ID Number     ID Number     ID Number     Mathematical Mathmathematical Mathmathema				Aunicipal Manager:
NameAdv Tankiso MeaNameLA MonyskeTelephone number051 405 8621Cell number051 405 8621Cell number073 425 8764Cell number073 425 8764Exan unber051 405 8711Fax number051 405 8101E-mail addresstelephone number051 405 8101Cell numberDi NumberIb NumberIb Number051 405 8771ID NumberID NumberIb Number051 405 8625Telephone number051 405 8625Telephone number051 405 8625Call number083 456 5823Cell number083 419 6673Fax number051 405 8625Telephone number051 405 8625Call number051 405 8677Fax number051 405 8677E-mail addresssabata.mofokeng@mangaung.co.zaE-mail addresspetunia.ramagaga@mangaung.co.zaOfficial responsible for submitting financial informationE-mail addresspetunia.ramagaga@mangaung.co.zaID NumberIt 405 8627E-mail addresspetunia.ramagaga@mangaung.co.zaCell number051 405 877E-mail addresspetunia.ramagaga@mangaung.co.zaOfficial responsible for submitting financial informationIDIDIDID NumberIt 405 8627It 405 8627It 405 8627Cell number051 405 877It 405 8627It 405 8627Cell number051 405 8787It 405 8627It 405 8628Cell number051 405 8631It 405 8631It 405 8631ID NumberIt 405 86501It 405 8651It 405 8651				
Telephone number     051 405 8621     Telephone number     051 405 8621       Cell number     051 405 8741     Fax number     051 405 8741       Fax number     051 405 8741     Fax number     051 405 8741       E-mail address     tanktiso.mea@mangaung.co.za     E-mail address     tanktiso.mea@mangaung.co.za       Diversity PA to the Chief Financial Officer     Diversity PA to the Chief Financial Officer       Diversity PA to the Chief Financial Officer     Diversity PA to the Chief Financial Officer       Diversity PA to the Chief Financial Officer     Diversity PA to the Chief Financial Officer       Diversity PA to the Chief Financial Officer     Diversity PA to the Chief Financial Officer       Cell number     083 456 5823     Cell number     083 419 6673       Cell number     083 456 5823     Cell number     083 419 6673       E-meil address     pathata.mc/okeng@mangaung.co.za     E-meil address     petunia.ramagaga@mangaung.co.za       Cell number     051 405 877     Fax number     051 405 877       E-meil address     mathapelo.masisi@mangaung.co.za     E-meil address     petunia.ramagaga@mangaung.co.za       Official responsible for submitting financial information     Information     Information     Information       Di Number     051 405 877     E-meil address     E-meil address     Information       Di Number     Info				
Cell number     073 362 8764       Fax number     051 405 8741       Fax number     051 405 8741       Fax number     051 405 8101       E-mail address     [Enhole_monveke@mangaung.co.za]       Chief Financial Officer     Secretary/PA to the Chief Financial Officer       ID Number     ID Number       Title     Mr       Title     Mr       Tolephone number     051 405 8625       Cell number     051 405 8625       Cell number     051 405 8625       Cell number     051 405 8623       Cell number     051 405 877       Fax number     051 405 877       Title     Ms       Name     Masisi       Telephone number     051 405 877       Title     Ms       Name     M Masisi       Telephone number     051 405 877       Fax number				
Fax number       051 405 8741       Fax number       051 405 8101         E-mail address       Itahkiso.maa@mang.ung.co.za       E-mail address       Itahole.monyeke@mang.ung.co.za         Chief Financial Officer       ID Number       ID Number       ID Number         ID Number       ID Number       ID Number       ID Number         Title       Mr       Title       Ms         Name       S E Molokeng       Name       Petunia Ramagaga         Telephone number       051 405 8625       Telephone number       051 405 8625         Cell number       051 405 8787       Fax number       051 405 873         E-mail address       sabata.molokeng@mangaung.co.za       E-mail address       petunia.ramagaga@mangaung.co.za         Official responsible for submitting financial information       ID       ID       ID         ID Number       ID       ID       ID       ID       ID         ID Number       ID       Masis       ID       ID       ID       ID         ID Number       ID       Masis       ID		051 405 8621		
E-mail address lankiso.maa@mangaung.co.za E-mail address lathole.monyske@mangaung.co.za Chief Financial Officer ID Number ID Number ID Number ID Number IS E Mokking Name (Petunia Ramagaga Cell number 051 405 8625 Cell number 063 419 6673 Cell number 063 419 6673 Cell number 051 405 877 Eax number 051 405 877 Eax number 051 405 877 Eax number 051 405 877 Cell number Cell numbe				
Chief Financial Officer         Secretary/PA to the Chief Financial Officer           ID Number         ID Number           ID Number         ID Number           Tile         Mr           Name         S E Molkeng           Telephone number         051 405 8625           Cell number         083 456 5623           Cell number         051 405 8787           E-mail address         sabata.mofokeng@mangaung.co.za           Cell number         051 405 8627           Cell number         051 405 8787           E-mail address         sabata.mofokeng@mangaung.co.za           Cell number         051 405 8627           Cell number				
ID Number         ID Number           Tife         Mr         Tife         Ms           Name         S E Mokkeng         Name         Petunia Ramagaga           Telephone number         051 405 8625         Telephone number         051 405 8625           Cell number         083 456 5823         Cell number         083 419 6673           Fax number         051 405 8767         Fax number         051 405 8767           E-mail address         sabata.mofokeng@mangaung.co.za         E-mail address         petunia.ramagaga@mangaung.co.za           Official responsible for submitting financial information         ID         ID         ID           D Number         051 405 877         E-mail address         petunia.ramagaga@mangaung.co.za           Official responsible for submitting financial information         ID         ID         ID           D Number         051 405 8627         ID         ID         ID           Cell number         051 405 877         E-mail address         ID		tankiso.mea@mangaung.co.za		
Title     Mr     Title     Ms       Name     S E Mokkeng     Name     Petunia Ramagaga       Telephone number     051 405 8625     Telephone number     051 405 8625       Cell number     083 419 6673     Cell number     083 419 6673       Fax number     051 405 8787     Fax number     051 405 8787       E-mail address     sabata_mofokeng@mangaung.co.za     E-mail address     petunia.ramagaga@mangaung.co.za       Official responsible for submitting financial information     Image: State				Chief Financial Officer
NameS E MofokengNamePetunia RamagagaTelephone number051 405 8625Telephone number051 405 8625Cell number083 456 5523Cell number083 419 6673Fax number051 405 8787Fax number051 405 8787E-mail addresssabata.mofok.eng@mangaung.co.zaE-mail addresspetunia.ramagaga@mangaung.co.zaOfficial responsible for submitting financial informationImage addresspetunia.ramagaga@mangaung.co.zaOfficial responsible for submitting financial informationImage addressImage addressTileMsImage addressImage addressNameMasisImage addressImage addressCell number051 405 8787Image addressImage addressE-mail addressmathapelo.masisi@mangaung.co.zaImage addressImage addressOfficial responsible for submitting financial informationImage addressImage addressTileMrImage addressImage addressImage addressTileMrImage addressImage addressImage addressTileMrImage addressImage addressImage addressTileMrImage addressImage addressImage addressCell number051 405 8793Image addressImage addressCell number051 405 8793Image addressImage addressFax olumber051 405 8793Image addressImage addressCell number051 405 8793Image addressImage addressFax olumber <td< td=""><td></td><td></td><td></td><td></td></td<>				
Telephone number         051 405 8625         Telephone number         051 405 8625           Cell number         083 456 5823         Cell number         083 419 6673           Exm number         051 405 8787         Fax number         051 405 8787           E-mail address         sabata.mofokeng@mangaung.co.za         E-mail address         petunia.ramagaga@mangaung.co.za           Official responsible for submitting financial information         IIII         IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII				
Cell number       083 456 5823       Cell number       083 419 6673         Fax number       051 405 8787       Fax number       051 405 8787         E-mail address       sabata.mofokeng@mangaung.co.za       E-mail address       petunia.ramagaga@mangaung.co.za         Official responsible for submitting financial information       III       IIII       IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII				
Fax number       051 405 8787       Fax number       051 405 8787         E-mail address       sabata.motokeng@mangaung.co.za       E-mail address       petunia.ramagaga@mangaung.co.za         Official responsible for submitting financial information       IIII       IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII				
E-mail address       sabata.mofokeng@mangaung.co.za       E-mail address       petunia.ramagaga@mangaung.co.za         Official responsible for submitting financial information            ID Number             III de       Ms             Name       M Masisi <td></td> <td></td> <td></td> <td></td>				
Official responsible for submitting financial information         ID Number         ID Number         Tille       Ms         Name       M Masisi         Telephone number       051 405 8627         Cell number       834 651 527         Fax number       051 405 8627         Cell number       834 651 527         Fax number       051 405 8787         E-mail address       mathapelo.masisi@mangaung.co.za         Official responsible for submitting financial information       ID Number         ID Number       071 871 5988         Fax number       051 405 8793         E-mail address       arrie.bartnis@mangaung.co.za         Official responsible for submitting financial information       ID Number         Cell number       071 871 5988         Fax number       051 405 8793         E-mail address       arrie.bartnis@mangaung.co.za         Official responsible for submitting financial information       ID         ID Number       ID         Tille       ID         Name       Image: Image				
ID Number         Image			E-mail address	petunia.ramagaga@mangaung.co.za
Title         Ms           Name         M Masisi           Telephone number         051 405 8627           Cell number         834 651 527           Fax number         051 405 8787           E-mail address         mathapelo,masisi@mangaung.co.za           Official responsible for submitting financial information            ID Number            Title         Mr           Name         Arrie Barthis           Telephone number         051 405 8701           Cell number         051 405 8701           Cell number         051 405 8701           Cell number         071 871 5988           Fax number         051 405 8793           E-mail address         arrie, barthis@mangaung.co.za           Official responsible for submitting financial information            ID Number         Official responsible for submitting financial information           ID Number         Title            Title         Information            ID Number         Cell number         Cell number           Title         Cell number         Cell number           Title         Cell number         Cell number           Fax number         Cell number <td></td> <td>submitting financial information</td> <td></td> <td></td>		submitting financial information		
NameM MasisiTelephone number051 405 8627Cell number834 651 527Fax number051 405 8787E-mail addressmathapelo,masisi@manqaunq.co.zaOfficial responsible for submitting financial informationID NumberImage: Strate St				
Telephone number051 405 8627Cell number834 651 527Fax number051 405 8787E-mail addressmathapelo_masisi@mangaung.co.zaOfficial responsible for submitting financial informationIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII				
Cell number834 651 527Fax number051 405 8787E-mail addressmathapelo.masisi@manqaunq.co.zaOfficial responsible for submitting financial informationID NumberID NumberTitleMrNameArrie BartnisTelephone number051 405 8501Cell number051 405 8501Cell number051 405 8501Cell number051 405 8793E-mail addressarrie.bartnis@manqaunq.co.zaOfficial responsible for submitting financial informationID Number051 405 8793E-mail addressarrie.bartnis@manqaunq.co.zaOfficial responsible for submitting financial informationID NumberIfileID NumberIfileIT IdeIfileID NumberIfileIT IdeIfileID NumberIfileIT IdeIfileID NumberIfileID NumberIfileID NumberIfileID NumberIfileID NumberIfileID NumberIfileID NumberIfileID Number				
Fax number       051 405 8787         E-mail address       mathapelo,masisi@mangaung.co.za         Official responsible for submitting financial information         ID Number         Title       Mr         Name       Arrie Bartnis         Telephone number       051 405 8501         Cell number       071 871 5988         Fax number       051 405 8793         E-mail address       arrie.bartnis@mangaung.co.za         Official responsible for submitting financial information       Image: Co.za         Official responsible for submitting financial information       Image: Co.za         ID Number       051 405 8793         E-mail address       arrie.bartnis@mangaung.co.za         Official responsible for submitting financial information       Image: Co.za         ID Number       Image: Co.za         Title       Image: Co.za         Name       Image: Co.za         Official responsible for submitting financial information       Image: Co.za         ID Number       Image: Co.za         Title       Image: Co.za         Name       Image: Co.za         Telephone number       Image: Co.za         Cell number       Image: Co.za         Telephone number       Image: Co.za				
E-mail address       mathapelo,masisi@mangaung.co,za         Official responsible for =ubmitting financial information       Image: Control of Co				
Official responsible for submitting financial information         ID Number         ID Number         Title       Mr         Name       Arrie Bartnis         Telephone number       051 405 8501         Cell number       071 871 5988         Fax number       051 405 8793         E-mail address       arrie.bartnis@mangaung.co.za         Official responsible for submitting financial information       ID Number         ID Number       IIII Information         ID Number       IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII				
ID Number     ID Number       Title     Mr       Name     Arrie Bartnis       Telephone number     051 405 8501       Cell number     071 871 5988       Fax number     051 405 8793       E-mail address     arrie.bartnis@manqaunq.co.za       Official responsible for submitting financial information       ID Number       Title       Name       Aame       Name       Cell number       Cell number       Fax number       Fax number       Fax number       Fax number		÷		
Title     Mr       Name     Arrie Bartnis       Telephone number     051 405 8501       Cell number     071 871 5988       Fax number     051 405 8793       E-mail address     arrie.bartnis@mangaung.co.za       Official responsible for submitting financial information       ID Number       Title       Name       Cell number       Cell number       Fax number		submitting financial information	_	
NameArrie BartnisTelephone number051 405 8501Cell number071 871 5988Fax number051 405 8793E-mail addressarrie.bartnis@mangaung.co.zaOfficial responsible for submitting financial informationID NumberTitleNameTelephone numberCell numberCell numberFax numberFax numberFax numberFax numberFax numberFax numberCell numberFax numberFax number			-	
Telephone number       051 405 8501         Cell number       071 871 5988         Fax number       051 405 8793         E-mail address       arrie.bartnis@mangaung.co.za         Official responsible for submitting financial information          ID Number       1         Title       1         Name       1         Cell number       1         Cell number       1         Fax number       1         Fax number       1         Fax number       1			-	
Cell number     071 871 5988       Fax number     051 405 8793       E-mail address     arrie.bartnis@mangaung.co.za       Official responsible for submitting financial information       ID Number       Title       Name       Telephone number       Cell number       Fax number       Fax number			-	
Fax number     051 405 8793       E-mail address     arrie.bartnis@mangaung.co.za       Official responsible for submitting financial information       ID Number       Title       Name       Telephone number       Cell number       Fax number       Fax number			-	
E-mail address     arrie.bartnis@mangaung.co.za       Official responsible for submitting financial information       ID Number       ID Number       Title       Name       Telephone number       Cell number       Fax number			-	
Official responsible for submitting financial information       ID Number       ID Number       Title       Name       Telephone number       Cell number       Fax number			-	
ID Number       Title       Name       Telephone number       Cell number       Fax number				
Title     Image: Comparison of the compa		submitting financial information		
Name     Image: Marce State				
Telephone number				
Cell number Fax number				
Fax number				
E-mail address				
	E-mail address			