

FOREWORD BY THE EXECUTIVE MAYOR

The promise of a better life for all the residents of Mangaung is fundamentally linked to the developmental mandate of the municipality as stipulated in the constitution and various local government legislation. The IDP of the municipality provides an integrated, coherent socio-economic development policy that strives to mobilise all of society towards a common developmental vision and mission. The constitution of the republic and the national development plan enjoins all of government to accelerate the delivery of people-driven better life for all that is democratic, inclusive, productive, and sustainable.

The long legacy of inherited uneven and unequal development of our communities continues to be experienced in our communities through the triple challenges of poverty, inequality, and unemployment. The building of social cohesion and nationhood is largely dependent on how local communities experience development, transformation, and democracy. It is noteworthy to observe that the longer the delivery of a better life, the more fragmented, fragile, and divided our communities and society we will be.

The scale of these legacy challenges, rapid rate of urbanisation and the emergence of Covid-19 pandemic has increased the complexity of integrated planning and community development. Given the enormous economic and service delivery challenges created by the new Covid-19 normal, a business unusual integrated planning approach is paramount. In partnership with the community, we must find innovative and flexible solutions to fast-track service delivery, improve municipal capacity, rebuild, and revive the economy, improve governance processes and financial state of the municipality.

The municipality is embarking on a difficult and necessary process of financial recovery that must strength the financial viability and health of the institution whilst at the same time ensuring sustainable service delivery and improvement of municipal governance. It is a journey that we must travel so that the we deliver a resilient municipality to the next term of Council. This is the last review of the term of Council IDP document and will lay the foundation of the new Council to build on.



Cllr. Lebohang Masoetsa
Acting Executive Mayor

FOREWORD BY CITY MANAGER

The Integrated Development Plan (IDP) is a critical strategic process and document of the municipality that outlines the strategic path and direction of the city and crystalise the operational planning core focus areas. Through the development of the IDP, a municipality envisions the desired state of the municipality and provides for identification of preferred options and mechanisms to progressively move towards the aspired state.

As an overarching institutional plan, the IDP provides the organising framework for development and planning of the municipality in an interactive and participatory partnership with the community and key stakeholders. The various departments of the municipality are bound together by the developmental vision and objectives expressed in the document and must at all material times align core processes, systems, and outcomes to the developmental strategic objectives. In essence all municipal planning, financial planning and budgeting, implementation, monitoring and evaluation must be anchored on the realisation of the IDP developmental objectives.

In line with the provisions of the Municipal Systems Act (MSA) and the Municipal Finance Management Act (MFMA), Mangaung Metropolitan Municipality (MMM) is tabling the reviewed IDP for 2021-2022, accompanied by the Medium-term Revenue and Expenditure Framework for the 2021-2024. The compliance to the legislative milestones and processes is important in improving the governance processes of the municipality towards meeting the developmental mandate as enshrined in the constitution.

The municipality is under immense financial pressures and constraints to meet the ever-increasing development needs of the community. Over the years, the financial pressures have seen the decrease in municipal revenue sources that limits the capacity to deliver on the expansion of services. The emergence of Covid-19 pandemic and the constrained economic environment has exacerbated the pressures to deliver quality and sustainable services. This reviewed IDP seeks to focus on reconstruction and recovery of the municipality to ensure viable and innovate interventions are implemented to revive and build the local economy.

The implementation of innovative solutions to the resource and capacity constraints of the municipality will require lasting partnership with stakeholders and the community. The introduction of the District Development Model presents an opportunity for integrated, solution driven partnerships within the intergovernmental system of the country. Building a resilient municipality with common purpose is the responsibility of all stakeholders of the municipality.



Adv. Tankiso Mea
City Manager