

Toward a city that is
“Globally safe, attractive to live, work and invest in”



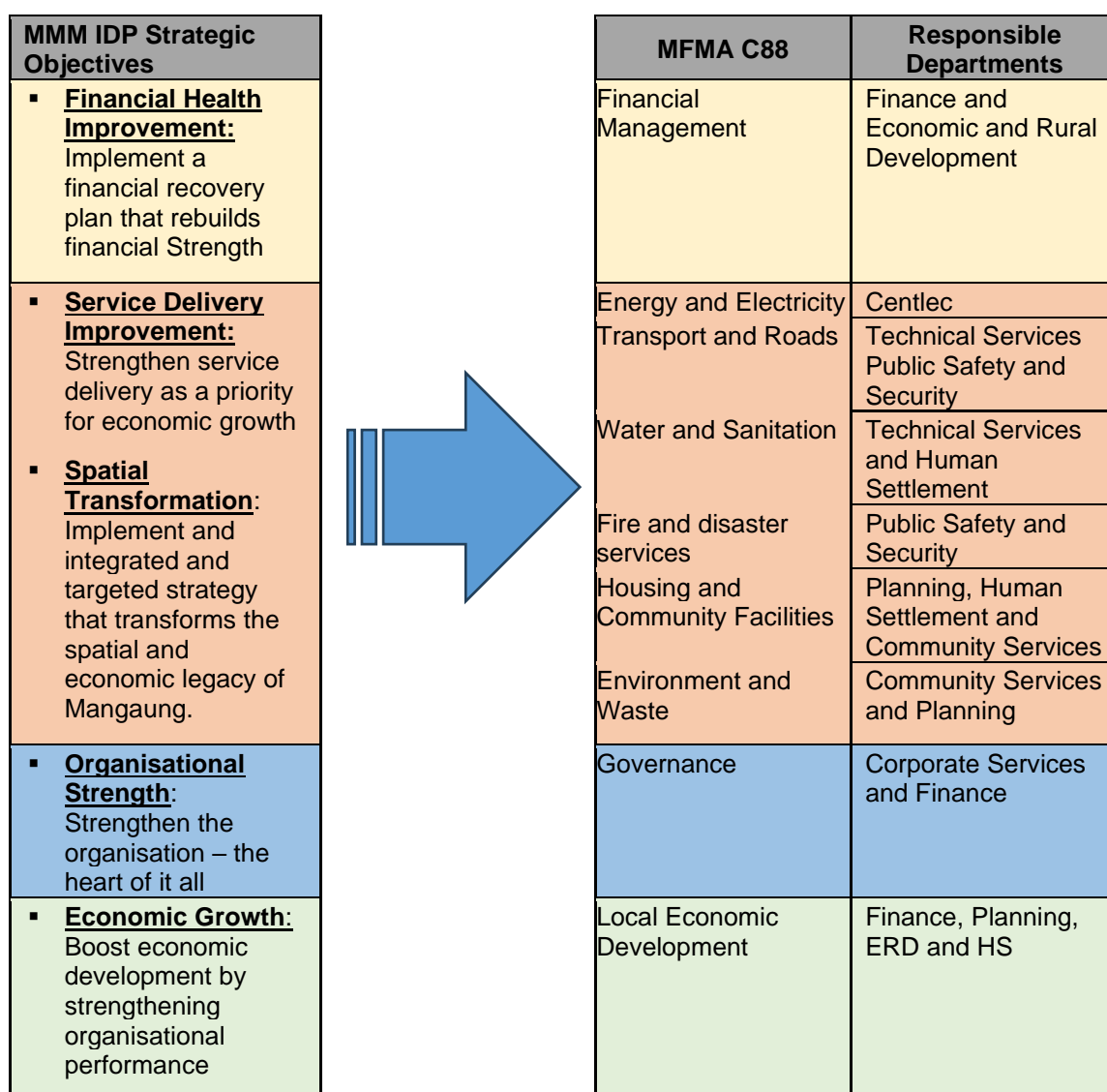
SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
STRATEGIC SCORECARD
[2024/2025]

Prepared by office of the City Manager: IDP and OPM

Foreword by the Executive Mayor

In this mid-term of our office and having set ourselves many ambitious plans during the start of this term, this Service Delivery and Budget Implementation Plan (SDBIP) is certainly a plan in continuing the work that was started in 2022. Thus, the SDBIP remains a kind of contract that holds the Mangaung Metropolitan Municipality accountable to the community. This SDBIP is a culmination of the developmental plans as well as the comprehensive community needs and aspirations orchestrated through intense public participation process. This year's targets being the focus on quality provision of services and implementing the financial recovery plan to enable the municipality to achieve all set priorities, the city will not lose focus of its intensions..

This strategic document continues to focus on the City's five (5) IDP Strategic Objectives to provide strategic aim of the city. To comply with the requirements of MFMA Circular 88, all indicators as prescribed are incorporated in this strategic SDBIP and aligned with the municipality's objectives. A linkage is depicted below and will enable the municipality at a high level to measure its performance in line with required standards. This strategic scorecard is additionally addressing the issues which were identified during the audit process in the prior years and are continued to be monitored through the audit action plan.



Although this is a top layer SDBIP, all other operational indicators as per the city's IDP and Budget will still be monitored through the departmental SDBIP and reported to Executive Management Team (EMT) monthly and quarterly. This will ensure continues alignment to this strategic SDBIP.

This SDBIP will ensure that objectives of good governance, spatial transformation, service delivery improvement, economic growth and financial health improvement as outlined in our Integrated Development Plan, Budget and Financial Recovery Plan (FRP) are fully attained.

As a commitment to overarching national outcomes and key performance areas, this plan will improve the lives of the communities and the prosperity of this municipality.

I therefore, approve this Service Delivery and Budget Implementation Plan for 2024/2025.



Cllr. Gregory Nthatisi

Executive Mayor

Mangaung Metropolitan Municipality

19 July 2024

MANGAUNG METROPOLITAN MUNICIPALITY
2024/2025
SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

TABLE OF CONTENTS

Foreword by the Executive Mayor	1
1. Introduction.....	4
2. MFMA legislative requirement.....	5
3. The statutory planning context as introduced by circular 88.....	5
3.1 Clarifying the IDP and SDBIP interface	6
4. Linking the IDP and the Budget	7
5. Reporting on SDBIP	8
5.1 Monthly Reporting	8
5.2 Quarterly Reporting	9
5.3 Mid-year Reporting.....	9
5.4 Mangaung Strategic Scorecard with IDP strategic objectives aligned with MFMA Circular 88	10
5.5 Three Year Capital Plan (SA6).....	11
6. Revenue and Expenditure projections	12
6.1 Monthly Projections of Revenue by Source and Expenditure by Type (SA25)	12
6.2 Monthly Projections of Revenue and Expenditure by Vote (SA26)	13
6.3 Consolidated Budgeted Monthly Capital Expenditure (Municipal vote) (SA28).....	14
6.3.1 Departments Capital Budget Allocation	15
6.4 Mangaung Programmes / Projects and MFMA Circular 88	16
6.4.1 Entity Centlec.....	16
6.4.2 Community Services	19
6.4.3 Finance Department	23
6.4.4 Public Safety and Security	27
6.4.5 Planning, Economic and Rural Development and Human Settlement	30
6.4.6 Corporate Services	35
6.4.7 Technical Services.....	37
6.4.8 Office of the City Manager	41
6.4.9 Project Management Office	42
6.5 Compliance indicators.....	43
6.6 Compliance questions.....	49
7. Capital Projects and Budget for 2024/2025 Per Ward	51

MANGAUNG METROPOLITAN MUNICIPALITY
2024/2025
SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

1. Introduction

This Service Delivery and Budget Implementation Plan (SDBIP) details the implementation of service delivery and the budget for the financial year in compliance with the Municipal Finance Management Act(MFMA), 2003 (Act 56 of 2003). Legally, the SDBIP serves as a convention between the administration, the Council and the community of Mangaung, expressing the objectives set by the City's Council as measurable products that can be implemented by the administration for the 2024/2025 financial year. Therefore, this strategic implement includes the service delivery targets and performance indicators for each quarter that is been linked to the performance agreements of senior managers. These are integral to the implementation and entrenchment of our performance management system.

One of the fundamental aims of this SDBIP is to facilitate accountability and transparency of the municipal administration and managers to the Council and subsequently, Councillors to the communities of Mangaung. It also fosters the management, implementation and monitoring of the budget, the performance of top management and the achievement of the strategic objectives as contained in the IDP.

The SDBIP enables the Municipal Manager to monitor the performance of senior managers, the mayor to monitor the performance of the municipal manager and for the community to monitor the performance of the municipality as each activity contains outputs, measurable targets and timeframes. The compilation of this SDBIP is yet another important step to realise the developmental local government vision as well as the principle of democratic and accountable local government as enshrined in the White Paper on Local Government and in Section 152 (a) of the Constitution of the Republic of South Africa (1996) respectively.

The SDBIP is the management and implementation tool which sets in-year information such as quarterly service delivery and monthly budget targets and links each service delivery output to the budget of the municipality. It further indicates the responsibilities and outputs for each of the senior managers and the top management team, the resources to be used and the deadlines set for the relevant activities. The SDBIP is a layered plan, with the top layer dealing with consolidated service delivery targets, and linking such targets to top management. This is high-level and strategic in nature and is required to be tabled in Council for noting by the Executive Mayor

The strategic SDBIP is intended for the use by the public and Councillors. Such high-level information should also include per ward information, particularly for key expenditure items on capital projects and service delivery which will enable each Ward Councillor and Ward Committee members to oversee service delivery in their ward. The top management is then expected to develop the next (lower) layer of detail of the SDBIP, by providing more detail on each output for which they are responsible, and breaking up such outputs into specific activities and linking these to each middle-level and junior manager. This is crucial in the City's quest to extend in phases performance management system to managers and other employees of Council.

2. MFMA legislative requirement

In terms of Section 53 (1) I (ii) of the MFMA, the SDBIP is defined as a detailed plan approved by the mayor of a municipality for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate the following:

- (a) projections for each month of –
 - (i) revenue to be collected, by source; and
 - (ii) operational and capital expenditure, by vote
 - (b) service delivery targets and performance indicators for each quarter, and
- other matters prescribed being a management and implementation plan (not a policy proposal)

The SDBIP is not required to be approved by the council. According to Section 53 of the MFMA, the Executive Mayor is expected to approve the SDBIP within 28 days after the approval of the budget. This section requires him or her to take all reasonable steps to ensure that the SDBIP is approved within 28 days. In addition, the Executive Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are circulated or made public within 14 days after its approval.

3. The statutory planning context as introduced by circular 88

Since 2021/22, the metropolitan municipalities have been encouraged to institutionalise the planning, budgeting and reporting reforms through the metros longer term frameworks and strategies, spatial development frameworks (SDFs), integrated development plans (IDPs), MTREF budgets, service delivery and budget implementation plans (SDBIPs) and their reporting in terms of Circular 88 indicators.

Moreover, the Municipal Systems Act and Municipal Finance Management Act provides a legal framework around which a municipal planning must occur. The Spatial Planning and Land Use Management Act of 2013, in combination with the Division of Revenue Act, has given impetus as

an additional planning instrument for metropolitan municipalities with a distinct spatial imperative for the built environment. Figure 1 illustrates how these planning instruments relate to the results-chain and the targeted spread of indicators.

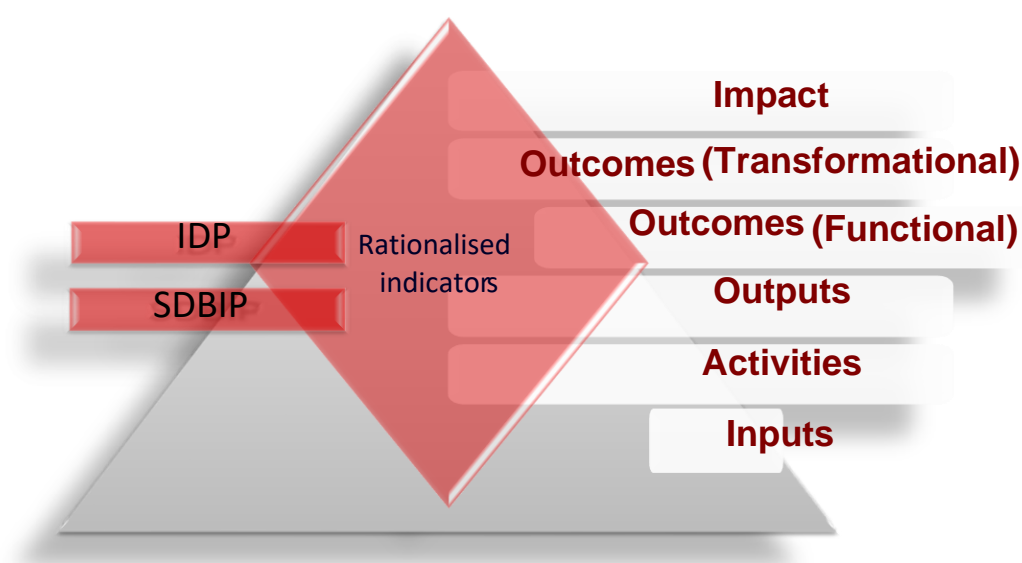


Figure 1: Performance indicators on the results-chain as the focus of the reporting reforms work

From the above it is clear that each planning instrument is intended to correspond to a distinct results-chain level and that this should guide and inform the selection and application of indicators in these planning documents. Also apparent is that the emphasis of the rationalised set of indicators is to ensure a leaner, more streamlined and strategic set of indicators is prioritised and tracked, particularly between the output and outcome levels.

Importantly, the nature of city transformation sought at the level of the BEPP does not allow for a clear-cut or distinct conceptual alignment between this level and that of the functional outcome level expressed in the IDP. The alignment and logical functional linkage is however sought between the IDP, SDBIP and the performance part in the Annual Report, recognising the critical importance of the mechanisms operating between the product or service delivery and the result sought by the municipality.

3.1 Clarifying the IDP and SDBIP interface

Component 3 of MFMA Circular No. 13 has been widely interpreted by municipalities. As a result, many municipalities have blurred the lines between selecting outcome and output indicators in their IDPs and SDBIPs and reporting on them in their quarterly and annual reports. **In line with the original intention of the SDBIPs, this circular seeks to clarify that the SDBIP should only be concerned with performance information that speaks to “products or services” directly produced or delivered within the control of the municipality, otherwise known as outputs.** The targets set for these indicators should therefore be informed by the resourcing

allocation derived from the prioritisation and strategic direction set out in the IDP. Similarly, the IDP should be concerned primarily with the outcomes and set targets in relation to these over the medium term.

The following is intended to provide conceptual clarity with regards to the planned and reporting instruments appropriate for the respective result chain level.

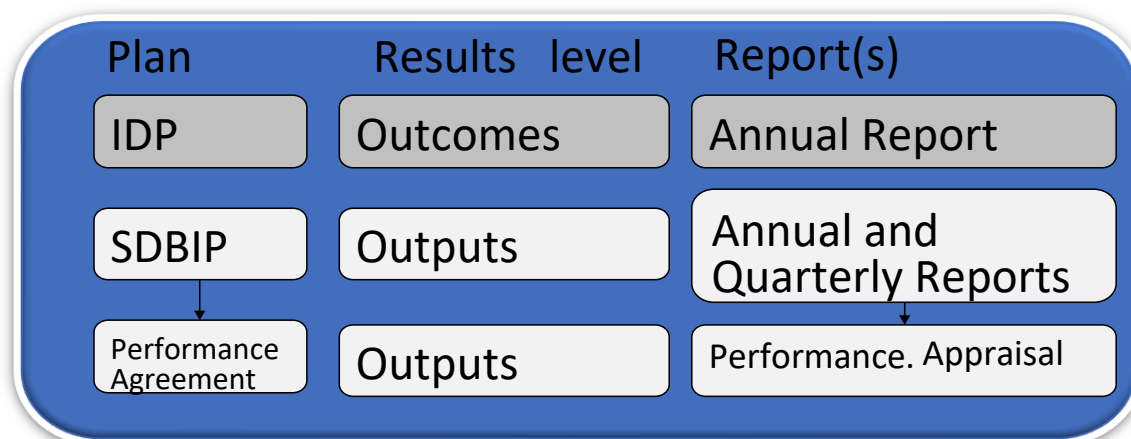


Figure 2: Planning and reporting instruments and their result level

In Figure 2 there is an important relationship between the Outcomes (Functional) and the Outputs (Functional) reflected in the SDBIP. The indicators were crafted at outcome and output level with a common conceptual frame and it is expected that both would find expression in terms of annual reporting so that this logical linkage can be made.

4. Linking the IDP and the Budget

Integrated Development Planning requires many different planning processes to be brought together and co-ordinated. In terms of linking service plans or service delivery and budget implementation plans of the individual department in the Municipality with the other planning processes in the IDP, the departments routinely produce operational plans, capital plans, annual budgets, institutional and staffing plans, etc. to take the IDP forward. Clearly it is not feasible to include these details within the IDP document.

The 5 IDP strategic development objectives below corresponds perfectly with the goals of the national government's 14 Outcomes, particularly Outcomes 4, 8 and 9; National Development Plan (Vision 2030), and the Free State Government's Growth and Development Strategy. All these plans and strategies share the common goals of integrated sustainable human settlements, growing the economy to create jobs; reducing unemployment and halving poverty; ensuring reliable basic services; financial sustainability, and fostering of good governance.

- Spatial Transformation
- Economic Growth
- Service Delivery Improvement
- Financial Health Improvement
- Organisational Strength

The MTREF budget is allocated against these key performance areas at a municipal level. Corporate objectives with measurable key performance indicators (KPIs) and targets are identified. The municipal planning processes undertaken at departmental and sub-department levels yields objectives with indicators, targets and resource allocation (includes the budgets) at these various levels.

5. Reporting on SDBIP

This section covers reporting on the SDBIP as a way of linkage with the oversight and monitoring operations of the Municipal administration.

Various reporting requirements are outlined in the MFMA. Both the mayor and the accounting officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA requires. The reports then allow the Mangaung Metropolitan Council (Ward and Proportional Representative Councillors) to monitor the implementation of service delivery programmes and initiatives across the Municipality.

5.1 Monthly Reporting

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur monthly. This reporting must be conducted by the accounting officer of a municipality no later than 10 working days, after the end of each month.

Reporting must include the following:

- (i) actual revenue, per source;
- (ii) actual borrowings;
- (iii) actual expenditure, per vote; actual capital expenditure, per vote;
- (iv) the amount of any allocations received

If necessary, explanation of the following must be included in the monthly reports:

- (a) Any material variances from the municipality's projected revenue by source, and from the municipality's expenditure projections per vote
- (b) Any material variances from the service delivery and budget implementation plan and;
Any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain within the municipalities approved budget.

5.2 Quarterly Reporting

Section 52 (d) of the MFMA compels the mayor to submit a report to the council on the implementation of the budget and the financials of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the mayor's quarterly report.

5.3 Mid-year Reporting

Section 72(1) (a) of the MFMA outlines the requirements for mid-year reporting. The accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year considering:

- (i) the monthly statements referred to in section 71 of the first half of the year
- (ii) the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) the past year's annual report, and progress on resolving problems identified in the annual report; and
- (iv) the performance of every municipal entity under the sole or shared control of the municipality, considering reports in terms of Section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP. The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus, the SDBIP remains a kind of contract that holds the Mangaung Metropolitan Municipality accountable to the community.

5.4 Mangaung Strategic Scorecard with IDP strategic objectives aligned with MFMA Circular88

The city has five (5) strategic development objectives as underlined and bolded below and aligned to MFMA Circular 88 will report in this strategic SDBIP as a top layer Scorecard of the City.

- ☐ **Spatial Transformation:** Implement and integrated and targeted strategy that transforms the spatial and economic legacy of Mangaung.
- ☐ **Economic Growth:** Boost economic development by strengthening organisational performance
- ☐ **Service Delivery Improvement:** Strengthen service delivery as a priority for economic growth
- ☐ **Financial Health Improvement:** Implement a financial recovery plan that rebuilds financial Strength
- ☐ **Organisational Strength:** Strengthen the organisation – the heart of it all

The municipality's scorecard is structured as follows:

- **Mangaung Scorecard aligned with MFMA Circular 88 and compliance indicators/questions** ¹
- **Annexure A** Technical Indicator Descriptions ²
- **Annexure B** Comprehensive departmental SDBIP as per the IDP and Budget 2024/2025

³

¹ To be approved by the Executive Mayor and reported to Council and National Treasury: Quarterly (Sec 52), Bi-Annually (Sec 72) and Annually (Sec 121). Moreover, Performance Agreements of the City Manager and HODs will be developed based on this scorecard.

² A template for specifying and defining an indicator that includes the details of all generic metadata for an indicator.

³ To be monitored monthly, and quarterly by the departments and reported to EMT. This will enable accurate reporting on the Strategic Scorecard.

5.5 Three Year Capital Plan (SA6)

MAN Mangaung - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2020/21	2021/22	2022/23	Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand												
ORGANIZATIONAL STRENGTH				368 817	290 306	267 110	455 858	339 375	339 375	586 831	527 784	438 408
FINANCIAL HEALTH IMPROVEMENT				1	69	–	1	501	501	–	–	–
SERVICE DELIVERY IMPROVEMENT				208 873	285 814	184 544	151 804	170 144	170 144	251 196	306 157	321 995
ECONOMIC GROWTH				249 123	276 570	240 872	537 074	443 782	443 782	495 054	495 359	609 454
SPATIAL TRANSFORMATION				–	848	2 684	9 750	6 950	6 950	6 800	20 692	18 740
Allocations to other priorities			3									
Total Capital Expenditure			1	826 814	853 607	695 210	1 154 487	960 751	960 751	1 339 880	1 349 993	1 388 596

6. Revenue and Expenditure projections

6.1 Monthly Projections of Revenue by Source and Expenditure by Type (SA25)

MAN Mangaung - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand																
Revenue																
Exchange Revenue																
Service charges - Electricity		345 463	345 463	345 463	345 463	345 463	345 463	345 463	345 463	345 463	345 463	345 463	345 463	4 145 552	4 336 247	4 531 378
Service charges - Water		119 926	119 926	119 926	119 926	119 926	119 926	119 926	119 926	119 926	119 926	119 926	119 926	1 439 110	1 585 899	1 749 247
Service charges - Waste Water Management		46 550	46 550	46 550	46 550	46 550	46 550	46 550	46 550	46 550	46 550	46 550	46 550	558 604	598 265	639 545
Service charges - Waste Management		16 476	16 476	16 476	16 476	16 476	16 476	16 476	16 476	16 476	16 476	16 476	16 476	197 710	211 748	226 358
Sale of Goods and Rendering of Services		5 627	5 627	5 627	5 627	5 627	5 627	5 627	5 627	5 627	5 627	5 627	5 627	67 527	71 956	76 669
Agency services		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Interest		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Interest earned from Receivables		42 838	42 838	42 838	42 838	42 838	42 838	42 838	42 838	42 838	42 838	42 838	42 838	514 053	539 135	526 116
Interest earned from Current and Non Current Assets		6 520	6 520	6 520	6 520	6 520	6 520	6 520	6 520	6 520	6 520	6 520	6 520	78 241	82 130	80 113
Dividends		1	1	1	1	1	1	1	1	1	1	1	1	12	13	13
Rent on Land		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Rental from Fixed Assets		4 034	4 034	4 034	4 034	4 034	4 034	4 034	4 034	4 034	4 034	4 034	4 035	48 414	51 803	55 429
Licence and permits		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Operational Revenue		3 522	3 522	3 522	3 522	3 522	3 522	3 522	3 522	3 522	3 522	3 522	3 522	42 268	45 129	48 181
Non-Exchange Revenue																
Property rates		137 838	137 838	137 838	137 838	137 838	137 838	137 838	137 838	137 838	137 838	137 838	137 838	1 654 053	1 771 491	1 893 724
Surcharges and Taxes		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Fines, penalties and forfeits		2 688	2 688	2 688	2 688	2 688	2 688	2 688	2 688	2 688	2 688	2 688	2 688	32 250	35 193	38 412
Licences or permits		126	126	126	126	126	126	126	126	126	126	126	126	1 507	1 657	1 823
Transfer and subsidies - Operational		106 291	106 291	106 291	106 291	106 291	106 291	106 291	106 291	106 291	106 291	106 291	106 291	1 275 488	1 335 575	1 441 154
Interest		12 534	12 534	12 534	12 534	12 534	12 534	12 534	12 534	12 534	12 534	12 534	12 534	150 408	157 928	150 032
Fuel Levy		36 970	36 970	36 970	36 970	36 970	36 970	36 970	36 970	36 970	36 970	36 970	36 970	443 643	458 563	474 389
Operational Revenue		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Gains on disposal of Assets		825	825	825	825	825	825	825	825	825	825	825	825	9 900	10 355	10 821
Other Gains		115	115	115	115	115	115	115	115	115	115	115	115	1 385	1 448	1 514
Discontinued Operations		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total Revenue (excluding capital transfers and contributions)		888 344	888 344	888 344	888 344	888 344	888 344	888 344	888 344	888 344	888 344	888 344	888 345	10 660 125	11 294 536	11 944 918
Expenditure																
Employee related costs		209 448	209 448	209 448	209 448	209 448	209 448	209 448	209 448	209 448	209 448	209 448	209 435	2 513 360	2 589 841	2 708 213
Remuneration of councillors		6 644	6 644	6 644	6 644	6 644	6 644	6 644	6 644	6 644	6 644	6 644	6 644	79 728	83 395	87 231
Bulk purchases - electricity		214 099	214 099	214 099	214 099	214 099	214 099	214 099	214 099	214 099	214 099	214 099	214 099	2 569 190	2 687 373	2 808 305
Inventory consumed		53 506	53 506	53 506	53 506	53 506	53 506	53 506	53 506	53 506	53 506	53 506	53 504	642 068	591 035	558 139
Debt impairment		159 797	159 797	159 797	159 797	159 797	159 797	159 797	159 797	159 797	159 797	159 797	159 797	1 917 562	1 772 170	1 643 118
Depreciation and amortisation		35 058	35 058	35 058	35 058	35 058	35 058	35 058	35 058	35 058	35 058	35 058	35 058	420 694	462 763	509 039
Interest		2 256	2 256	2 256	2 256	2 256	2 256	2 256	2 256	2 256	2 256	2 256	2 256	27 072	12 723	2 606
Contracted services		51 670	51 670	51 670	51 670	51 670	51 670	51 670	51 670	51 670	51 670	51 670	51 669	620 042	684 915	716 821
Transfers and subsidies		30	30	30	30	30	30	30	30	30	30	30	30	361	378	395
Irrecoverable debts written off		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Operational costs		49 407	49 407	49 407	49 407	49 407	49 407	49 407	49 407	49 407	49 407	49 407	(70 598)	472 875	506 518	540 188
Losses on disposal of Assets		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Other Losses		30 975	30 975	30 975	30 975	30 975	30 975	30 975	30 975	30 975	30 975	30 975	30 975	371 700	308 688	248 988
Total Expenditure		812 890	812 890	812 890	812 890	812 890	812 890	812 890	812 890	812 890	812 890	812 890	692 868	9 634 653	9 699 799	9 823 043
Surplus/(Deficit)		75 454	75 454	75 454	75 454	75 454	75 454	75 454	75 454	75 454	75 454	75 454	195 477	1 025 472	1 594 737	2 121 875
Transfers and subsidies - capital (monetary allocations)		86 237	86 237	86 237	86 237	86 237	86 237	86 237	86 237	86 237	86 237	86 237	86 237	1 034 842	1 033 957	1 083 333
Transfers and subsidies - capital (in-kind)		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after capital transfers & contributions		161 691	161 691	161 691	161 691	161 691	161 691	161 691	161 691	161 691	161 691	161 691	281 714	2 060 314	2 628 694	3 205 208
Income Tax		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after income tax		161 691	161 691	161 691	161 691	161 691	161 691	161 691	161 691	161 691	161 691	161 691	281 714	2 060 314	2 628 694	3 205 208
Share of Surplus/Deficit attributable to Joint Venture		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Share of Surplus/Deficit attributable to Minorities		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) attributable to municipality		161 691	161 691	161 691	161 691	161 691	161 691	161 691	161 691	161 691	161 691	161 691	281 714	2 060 314	2 628 694	3 205 208
Share of Surplus/Deficit attributable to Associate		—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Intercompany/Parent subsidiary transactions		—	—	—	—	—	—	—	—	—	—	—	120 000	120 000	120 000	120 000
Surplus/(Deficit) for the year	1	161 691	161 691	161 691	161 691	161 691	161 691	161 691	161 691	161 691	161 691	161 691	401 714	2 180 314	2 748 694	3 325 208

6.2 Monthly Projections of Revenue and Expenditure by Vote (SA26)

MAN Mangaung - Supporting Table SA26 Consolidated budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue by Vote																
Vote 01 - Office OfThe City Manager		0	0	0	0	0	0	0	0	0	0	0	0	1	1	1
Vote 02 - Office OfThe Executive Mayor		0	0	0	0	0	0	0	0	0	0	0	0	1	1	1
Vote 03 - Corporate Services		2 286	2 286	2 286	2 286	2 286	2 286	2 286	2 286	2 286	2 286	2 286	2 286	27 429	6 180	6 612
Vote 04 - Finance		171 881	171 881	171 881	171 881	171 881	171 881	171 881	171 881	171 881	171 881	171 881	171 881	2 062 575	2 207 520	2 342 886
Vote 05 - Community Services		48 665	48 665	48 665	48 665	48 665	48 665	48 665	48 665	48 665	48 665	48 665	48 665	583 982	627 010	669 680
Vote 06 - Planning And Economic Development		4 243	4 243	4 243	4 243	4 243	4 243	4 243	4 243	4 243	4 243	4 243	4 243	50 917	54 531	58 362
Vote 07 - Human Settlement		3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	37 176	39 772	42 518
Vote 08 - Technical Services		68 270	68 270	68 270	68 270	68 270	68 270	68 270	68 270	68 270	68 270	68 270	68 270	819 242	876 750	929 458
Vote 09 - Water		179 108	179 108	179 108	179 108	179 108	179 108	179 108	179 108	179 108	179 108	179 108	179 108	2 149 291	2 342 547	2 528 185
Vote 10 - Miscellaneous		148 635	148 635	148 635	148 635	148 635	148 635	148 635	148 635	148 635	148 635	148 635	148 635	1 783 622	1 796 884	1 868 734
Vote 11 - Public Safety		2 374	2 374	2 374	2 374	2 374	2 374	2 374	2 374	2 374	2 374	2 374	2 374	28 490	31 241	34 261
Vote 12 - Centlec		356 020	356 020	356 020	356 020	356 020	356 020	356 020	356 020	356 020	356 020	356 020	356 021	4 272 241	4 466 057	4 667 554
Vote 13 - N/A1		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - N/A		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote		984 580	984 580	984 580	984 580	984 580	984 580	984 580	984 580	984 580	984 580	984 580	984 582	11 814 967	12 448 493	13 148 250
Expenditure by Vote to be appropriated																
Vote 01 - Office OfThe City Manager		11 347	11 347	11 347	11 347	11 347	11 347	11 347	11 347	11 347	11 347	11 347	11 346	136 166	134 059	140 258
Vote 02 - Office OfThe Executive Mayor		14 070	14 070	14 070	14 070	14 070	14 070	14 070	14 070	14 070	14 070	14 070	14 069	168 841	174 203	182 206
Vote 03 - Corporate Services		30 858	30 858	30 858	30 858	30 858	30 858	30 858	30 858	30 858	30 858	30 858	30 855	370 294	373 654	392 802
Vote 04 - Finance		25 548	25 548	25 548	25 548	25 548	25 548	25 548	25 548	25 548	25 548	25 548	25 546	306 569	324 826	339 644
Vote 05 - Community Services		56 843	56 843	56 843	56 843	56 843	56 843	56 843	56 843	56 843	56 843	56 843	56 839	682 107	727 190	764 986
Vote 06 - Planning And Economic Development		11 874	11 874	11 874	11 874	11 874	11 874	11 874	11 874	11 874	11 874	11 874	11 873	142 488	147 089	152 379
Vote 07 - Human Settlement		10 067	10 067	10 067	10 067	10 067	10 067	10 067	10 067	10 067	10 067	10 067	10 066	120 809	133 316	135 708
Vote 08 - Technical Services		65 401	65 401	65 401	65 401	65 401	65 401	65 401	65 401	65 401	65 401	65 401	65 399	784 812	782 842	801 826
Vote 09 - Water		201 009	201 009	201 009	201 009	201 009	201 009	201 009	201 009	201 009	201 009	201 009	201 008	2 412 103	2 196 385	1 998 698
Vote 10 - Miscellaneous		23 758	23 758	23 758	23 758	23 758	23 758	23 758	23 758	23 758	23 758	23 758	23 758	285 096	243 136	239 601
Vote 11 - Public Safety		28 585	28 585	28 585	28 585	28 585	28 585	28 585	28 585	28 585	28 585	28 585	28 584	343 022	397 346	420 777
Vote 12 - Centlec		332 484	332 484	332 484	332 484	332 484	332 484	332 484	332 484	332 484	332 484	332 484	332 481	3 989 806	4 172 636	4 360 436
Vote 13 - N/A1		1 045	1 045	1 045	1 045	1 045	1 045	1 045	1 045	1 045	1 045	1 045	(11 496)	-	-	-
Vote 14 - N/A		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	12 541	12 541	13 118	13 721
Total Expenditure by Vote		812 890	812 890	812 890	812 890	812 890	812 890	812 890	812 890	812 890	812 890	812 890	812 868	9 754 653	9 819 799	9 943 043
Surplus/(Deficit) before assoc.		171 691	171 691	171 691	171 691	171 691	171 691	171 691	171 691	171 691	171 691	171 691	171 714	2 060 314	2 628 694	3 205 208
Income Tax		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		(30 975)	(30 975)	(30 975)	(30 975)	(30 975)	(30 975)	(30 975)	(30 975)	(30 975)	(30 975)	(30 975)	340 725	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	120 000	120 000	120 000	120 000
Surplus/(Deficit)	1	140 716	140 716	140 716	140 716	140 716	140 716	140 716	140 716	140 716	140 716	140 716	632 439	2 180 314	2 748 694	3 325 208

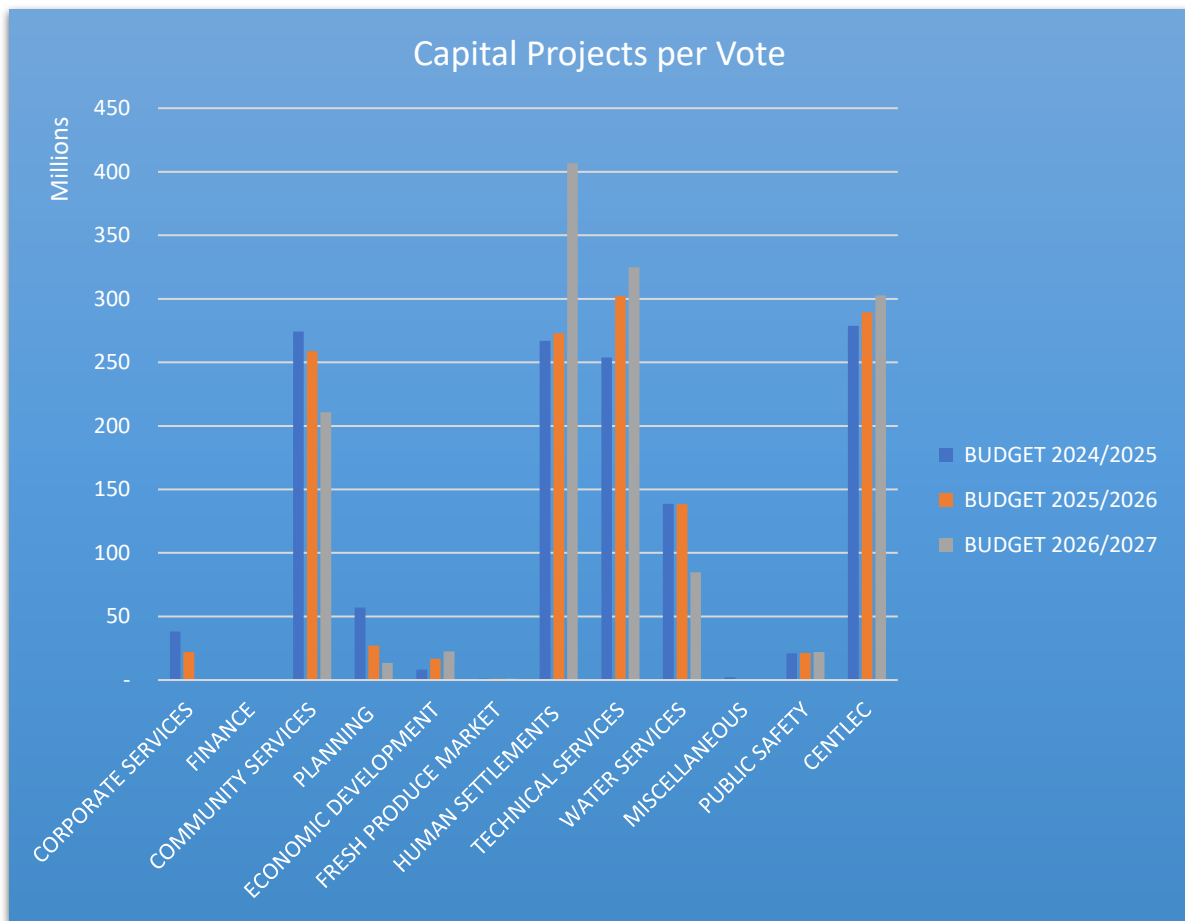
6.3 Consolidated Budgeted Monthly Capital Expenditure (Municipal vote) (SA28)

MAN Mangaung - Supporting Table SA28 Consolidated budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand																
Multi-year expenditure to be appropriated	1															
Vote 01 - Office Of The City Manager		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 02 - Office Of The Executive Mayor		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 03 - Corporate Services		-	-	-	-	-	-	-	-	-	-	-	37 281	37 281	22 103	-
Vote 04 - Finance		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 05 - Community Services		-	-	-	-	-	-	-	-	-	-	-	249 840	249 840	231 699	160 246
Vote 06 - Planning And Economic Development		-	-	-	-	-	-	-	-	-	-	-	18 583	18 583	15 301	17 590
Vote 07 - Human Settlement		-	-	-	-	-	-	-	-	-	-	-	53 330	53 330	10 824	11 791
Vote 08 - Technical Services		-	-	-	-	-	-	-	-	-	-	-	253 765	253 765	302 165	324 881
Vote 09 - Water		-	-	-	-	-	-	-	-	-	-	-	138 715	138 715	138 309	84 776
Vote 10 - Miscellaneous		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - Public Safety		-	-	-	-	-	-	-	-	-	-	-	13 000	13 000	12 400	12 170
Vote 12 - Centlec		-	-	-	-	-	-	-	-	-	-	-	278 845	278 845	289 435	302 728
Vote 13 - N/A1		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - N/A		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-	-	-	1 043 359	1 043 359	1 022 237	914 182
Single-year expenditure to be appropriated																
Vote 01 - Office Of The City Manager		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 02 - Office Of The Executive Mayor		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 03 - Corporate Services		67	67	67	67	67	67	67	67	67	67	67	67	800	-	-
Vote 04 - Finance		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 05 - Community Services		2 024	2 024	2 024	2 024	2 024	2 024	2 024	2 024	2 024	2 024	2 024	2 024	24 292	27 071	50 385
Vote 06 - Planning And Economic Development		3 968	3 968	3 968	3 968	3 968	3 968	3 968	3 968	3 968	3 968	3 968	3 968	47 620	29 674	19 308
Vote 07 - Human Settlement		17 803	17 803	17 803	17 803	17 803	17 803	17 803	17 803	17 803	17 803	17 803	17 803	213 637	262 105	394 835
Vote 08 - Technical Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 09 - Water		11 560	11 560	11 560	11 560	11 560	11 560	11 560	11 560	11 560	11 560	11 560	(127 155)	-	-	-
Vote 10 - Miscellaneous		170	170	170	170	170	170	170	170	170	170	170	170	2 042	-	-
Vote 11 - Public Safety		678	678	678	678	678	678	678	678	678	678	678	677	8 130	8 906	9 886
Vote 12 - Centlec		23 237	23 237	23 237	23 237	23 237	23 237	23 237	23 237	23 237	23 237	23 237	(255 608)	-	-	-
Vote 13 - N/A1		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - N/A		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	2	59 507	59 507	59 507	59 507	59 507	59 507	59 507	59 507	59 507	59 507	59 507	(358 053)	296 521	327 756	474 414
Total Capital Expenditure	2	59 507	59 507	59 507	59 507	59 507	59 507	59 507	59 507	59 507	59 507	59 507	685 306	1 339 880	1 349 993	1 388 596

6.3.1 Departments Capital Budget Allocation

	BUDGET 2024/2025	BUDGET 2025/2026	BUDGET 2026/2027
CORPORATE SERVICES	38 081 404	22 102 559	-
FINANCE	-	-	-
COMMUNITY SERVICES	274 132 093	258 769 871	210 631 214
PLANNING	57 003 333	27 139 750	13 333 333
ECONOMIC DEVELOPMENT	8 200 000	16 835 655	22 564 861
FRESH PRODUCE MARKET	1 000 000	1 000 000	1 000 000
HUMAN SETTLEMENTS	266 966 420	272 929 595	406 625 868
TECHNICAL SERVICES	253 765 246	302 165 236	324 881 471
WATER SERVICES	138 714 795	138 309 232	84 776 031
MISCELLANEOUS	2 042 000	-	-
PUBLIC SAFETY	21 130 391	21 305 572	22 055 580
CENTLEC	278 844 800	289 435 101	302 727 680
TOTAL	1 339 880 482	1 349 992 570	1 388 596 039



6.4 Mangaung Programmes / Projects and MFMA Circular 88

6.4.1 Entity Centlec

NATIONAL KEY PERFORMANCE AREA (NKPA)		BASIC SERVICE DELIVERY						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 4: CONSOLIDATING THE SOCIAL WAGE THROUGH RELIABLE AND QUALITY BASIC SERVICES						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		02 – INCLUSION AND ACCESS						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		IMPROVED QUALITY OF LIFE						
CIRCULAR 88 REPORTING REFORMS		ENERGY AND ELECTRICITY						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		SDG 7 – ENSURE ACCESS TO AFFORDABLE, RELIABLE, SUSTAINABLE AND MODERN ENERGY FOR ALL						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		SERVICE DELIVERY IMPROVEMENT						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
Providing of Public Lighting	25	Number of High Mast Lights installed	40	Councillor engagement on the location of high mast lights in their ward and designs by 30 September 2024	Foundations to be pegged, casted, cured and procurement of material by 31 December 2024	Delivery and erection of high mast by 31 March 2025	40	Estimated R35 200 000.00
Full implementation of the Council's credit control policy	107.79%	Percentage of Improved collection	98%	98%	98%	98%	98%	CENTLEC Internal Resources will be utilised on all activities
Improved access to electricity	471	EE1.11 Number of dwellings provided with connections to the mains electricity supply by the municipality	2000 dwellings provided with electricity connections	Surveying, Wayleave Applications and Designing of the networks	Drilling and planting of poles	Stringing of MV and LV networks, Earthing, transformer installation and energization of the network	2000 dwellings provided with electricity connections	Estimated R 100 000 000.00
	52% of new electricity connections processed	EE1.13 Percentage of valid customer applications for new electricity connections processed in terms of municipal service standards	90% of valid customer applications for new electricity connections processed as a percentage in terms of municipal service standards	90% of valid customer applications for new electricity connections processed as a percentage in terms of municipal service standards	90% of valid customer applications for new electricity connections processed as a percentage in terms of municipal service standards	90% of valid customer applications for new electricity connections processed as a percentage in terms of municipal service standards	90% of valid customer applications for new electricity connections processed as a percentage in terms of municipal service standards	CENTLEC Internal Resources will be utilised on all activities

NATIONAL KEY PERFORMANCE AREA (NKPA)		BASIC SERVICE DELIVERY						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 4: CONSOLIDATING THE SOCIAL WAGE THROUGH RELIABLE AND QUALITY BASIC SERVICES						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		02 – INCLUSION AND ACCESS						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		IMPROVED QUALITY OF LIFE						
CIRCULAR 88 REPORTING REFORMS		ENERGY AND ELECTRICITY						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		SDG 7 – ENSURE ACCESS TO AFFORDABLE, RELIABLE, SUSTAINABLE AND MODERN ENERGY FOR ALL						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		SERVICE DELIVERY IMPROVEMENT						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
Improved affordability of electricity	3.85%	EE2.11 Percentage of total residential electricity provision allocated as Free Basic Electricity (FBE)	3% of residential electricity provision allocated as Free Basic Electricity (FBE) by 30 June 2025	3% of residential electricity provision allocated as Free Basic Electricity (FBE) for the period July – 30 September 2024	3% of residential electricity provision allocated as Free Basic Electricity (FBE) for the period 1 October – 31 December 2024	3% of residential electricity provision allocated as Free Basic Electricity (FBE) for the period 1 January – 31 March 2025	3% of residential electricity provision allocated as Free Basic Electricity (FBE) for the period 1 April – 30 June 2025	CENTLEC Internal Resources will be utilised on all activities
Improved reliability of electricity service	94,37%	EE3.11 Percentage of unplanned outages that are restored to supply within industry standard timeframes	a) After unplanned interruptions which affects more than one customer i.e., multiple customer interruption/outage, the customers supply should be restored within 24 hours as per NERSA requirement	a) After unplanned interruptions which affects more than one customer i.e., multiple customer interruption/outage, the customers supply should be restored as follows: 98% within 24 hours as per NERSA requirement by 30th September 2023	a) After unplanned interruptions which affects more than one customer i.e. multiple customer interruption/outage, the customers supply should be restored as follows: 98% within 24 as per NERSA requirement by 31 December 2023	a) After unplanned interruptions which affects more than one customer i.e., multiple customer interruption/outage, the customers supply should be restored 98 % within 24 hours as per NERSA requirement	a) After unplanned interruptions which affects more than one customer i.e., multiple customer interruption/outage, the customers supply should be restored 98 % within 24 hours as per NERSA requirement	CENTLEC Internal Resources will be utilised on all activities
	77,14%		b) After an unplanned interruption which affects a single i.e., individual customer interruption/outage, the customers supply should be restored within 24h as per NERSA requirement	b) After an unplanned interruption which affects a single i.e., individual customer interruption/outage, the customers supply should be restored as follows: 98 % within 24h; and as per NERSA	b) After an unplanned interruption which affects a single i.e., individual customer interruption/outage, the customers supply should be restored as follows: 98 % within 24h; and as per NERSA	b) After an unplanned interruption which affects a single i.e., individual customer interruption/outage, the customers supply should be restored 98 % within 24h as per NERSA requirement	b) After an unplanned interruption which affects a single i.e., individual customer interruption/outage, the customers supply should be restored 98 % within 24h as per NERSA requirement	CENTLEC Internal Resources will be utilised on all activities

NATIONAL KEY PERFORMANCE AREA (NKPA)		BASIC SERVICE DELIVERY						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 4: CONSOLIDATING THE SOCIAL WAGE THROUGH RELIABLE AND QUALITY BASIC SERVICES						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		02 – INCLUSION AND ACCESS						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		IMPROVED QUALITY OF LIFE						
CIRCULAR 88 REPORTING REFORMS		ENERGY AND ELECTRICITY						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		SDG 7 – ENSURE ACCESS TO AFFORDABLE, RELIABLE, SUSTAINABLE AND MODERN ENERGY FOR ALL						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		SERVICE DELIVERY IMPROVEMENT						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
				requirement by 30th September 2023	requirement by 31 December 2023			
	New KPI	Percentage of planned maintenance performed	Complete 95% of planned maintenance	Complete 95% of planned maintenance	Complete 95% of planned maintenance	Complete 95% of planned maintenance	Complete 95% of planned maintenance	CENTLEC Internal Resources will be utilised on all activities
Improved energy sustainability	3.083 MVA	EE4.12 Installed capacity of approved embedded generators on the municipal distribution network	Total capacity of one (1) MVA commissioned embedded generation plants on the Municipal network	N/A	N/A	N/A	Total capacity of one (1) MVA commissioned embedded generation plants on the Municipal network	CENTLEC Internal Resources will be utilised on all activities

6.4.2 Community Services

NATIONAL KEY PERFORMANCE AREA (NKPA)		BASIC SERVICE DELIVERY						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 4: CONSOLIDATING THE SOCIAL WAGE THROUGH RELIABLE AND QUALITY BASIC SERVICES PRIORITY 6: SOCIAL COHESION AND SAFE COMMUNITIES						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		02 – INCLUSION AND ACCESS						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		IMPROVED QUALITY OF LIFE BUILDING SOCIAL COHESION						
CIRCULAR 88 REPORTING REFORMS		ENVIRONMENT & WASTE						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 13 – TAKE URGENT ACTION TO COMBAT CLIMATE CHANGE AND ITS IMPACTS BY REGULATING EMISSIONS AND PROMOTING DEVELOPMENTS IN RENEWABLE ENERGY. GOAL 15 – PROTECT, RESTORE AND PROMOTE SUSTAINABLE USE OF TERRESTRIAL ECOSYSTEMS, SUSTAINABLY MANAGE FORESTS, COMBAT DESERTIFICATION, AND HALT AND REVERSE LAND DEGRADATION AND HALT BIODIVERSITY LOSS.						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		SERVICE DELIVERY IMPROVEMENT						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
Compliance with environment standards	370	No of illegal dumping sites cleared	250	60	65	60	65	OPEX
	99	Number of awareness and education sessions undertaken	95	20	25	25	25	OPEX
	3 Northern Landfill Botshabelo Landfill Southern Landfill	Number of Landfill site upgraded and refurbished	3	-	-	-	3 landfills sites upgraded and refurbished	40 060 064
	1 Development of New Landfill Site	Number of Waste Management facilities developed	1 Development of New Landfill Site	50% SCM processes (BID specification ns)	100% SCM Processes (BID Evaluation and Adjudication)	50% Appointed Service Provider Identify the suitable land for the Regional Waste Management Facility	100% Processes to procure the suitable identified land.	4 792 287
Improved air quality	Functional Air Quality Stations	ENV1.12 Percentage of AQ monitoring stations providing adequate data over a reporting year	Functional Air Quality Stations	A number o Air Quality Station	A number of Air Quality Stations	A number of Air Quality Stations	A number of Air Quality Station	OPEX
Increased access to refuse removal	80%	Percentage of households receiving basic refuse removal services	95%	95%	95%	95%	95%	OPEX

NATIONAL KEY PERFORMANCE AREA (NKPA)		BASIC SERVICE DELIVERY						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 4: CONSOLIDATING THE SOCIAL WAGE THROUGH RELIABLE AND QUALITY BASIC SERVICES PRIORITY 6: SOCIAL COHESION AND SAFE COMMUNITIES						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		02 – INCLUSION AND ACCESS						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		IMPROVED QUALITY OF LIFE BUILDING SOCIAL COHESION						
CIRCULAR 88 REPORTING REFORMS		ENVIRONMENT & WASTE						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 13 – TAKE URGENT ACTION TO COMBAT CLIMATE CHANGE AND ITS IMPACTS BY REGULATING EMISSIONS AND PROMOTING DEVELOPMENTS IN RENEWABLE ENERGY. GOAL 15 – PROTECT, RESTORE AND PROMOTE SUSTAINABLE USE OF TERRESTRIAL ECOSYSTEMS, SUSTAINABLY MANAGE FORESTS, COMBAT DESERTIFICATION, AND HALT AND REVERSE LAND DEGRADATION AND HALT BIODIVERSITY LOSS.						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		SERVICE DELIVERY IMPROVEMENT						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
	95% of 53 Informal Settlements	ENV 3.11 Percentage of recognised informal settlements receiving basic waste removal services	95% of 53 Informal Settlement	95% of 53 Informal Settlement	95% of 53 Informal Settlement	95% of 53 Informal Settlement	95% of 53 Informal Settlement	OPEX
Biodiversity is conserved and enhanced	13%	ENV4.11 Percentage of biodiversity priority area within the municipality	17%	-	-	-	17%	OPEX
	3%	ENV4.21 Percentage of biodiversity priority areas protected	5%	-	-	-	5%	OPEX
Coastal and inland water resources maintained	N/A	ENV5.11 Percentage of coastline with protection measures in place ⁴	N/A	N/A	N/A	N/A	N/A	N/A
	N/A	ENV5.12 Number of coastal water samples taken for monitoring purposes ⁵	N/A	N/A	N/A	N/A	N/A	N/A
	180	ENV5.21 Number of inland water samples tested for monitoring purposes	2000	250	500	500	250	OPEX

⁴ The city is not a coastal city and will not be able to report on the indicator

⁵ The city is not a coastal city and will not be able to report on the indicator

NATIONAL KEY PERFORMANCE AREA (NKPA)		BASIC SERVICE DELIVERY						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 4: CONSOLIDATING THE SOCIAL WAGE THROUGH RELIABLE AND QUALITY BASIC SERVICES PRIORITY 6: SOCIAL COHESION AND SAFE COMMUNITIES						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		02 – INCLUSION AND ACCESS						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		IMPROVED QUALITY OF LIFE BUILDING SOCIAL COHESION						
CIRCULAR 88 REPORTING REFORMS		ENVIRONMENT & WASTE						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 13 – TAKE URGENT ACTION TO COMBAT CLIMATE CHANGE AND ITS IMPACTS BY REGULATING EMISSIONS AND PROMOTING DEVELOPMENTS IN RENEWABLE ENERGY. GOAL 15 – PROTECT, RESTORE AND PROMOTE SUSTAINABLE USE OF TERRESTRIAL ECOSYSTEMS, SUSTAINABLY MANAGE FORESTS, COMBAT DESERTIFICATION, AND HALT AND REVERSE LAND DEGRADATION AND HALT BIODIVERSITY LOSS.						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		SERVICE DELIVERY IMPROVEMENT						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
New Fence at southern Landfill Site	New Project	New Fence at Southern Landfill sites	3 000 000	25% completion	25% completion	25% completion	25% completion	3 000 000
Refuse Bins for CBD's in Metro	0	No of poles and street bins installed	10 poles and street bins installed	No 2 of the street/pole s bins	No 4 of the street/pole s bins	No 2 of the street/pole s bins	No 2 of the street/pole s bins	820 000
Development of Nalliesview Cemetery	Project on 98% completion, pending approval of TIA by SANRAL TIA is approved in Principle	Development of Nalliesview cemetery	Development of Nalliesview cemetery	Appointment of SP and Contractor for the construction of the T109 (Farm Road) Via the panel appointment system	Site handover to contractor, and site establishment	Commencement of construction on T109/ (Farm Road)	Completion and site handover to client	9 000 000
Replace Fence – South Park Cemetery	Project completed and infrastructure handed back to MMM on 03 May Site Close- out report Contractor completion report	Replacement Fence – South Park Cemetery	Replacement Fence – South Park Cemetery	Appointment of contractor, Via Panel system	Site handover to contractor and removal of old fence	Erection of new fence and gates around the cemetery	Completion establishment to be handed back to client	7 500 000
Garden Development – Bram Fischer building/ Hall/ Gab Dichaba building	None	Garden Development – Bram Fischer building/ Hall/ Gab Dichaba building	Garden Development – Bram Fischer	Service provider appointment and project commencement	Project completion	None	None	500 000

NATIONAL KEY PERFORMANCE AREA (NKPA)		BASIC SERVICE DELIVERY						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 4: CONSOLIDATING THE SOCIAL WAGE THROUGH RELIABLE AND QUALITY BASIC SERVICES PRIORITY 6: SOCIAL COHESION AND SAFE COMMUNITIES						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		02 – INCLUSION AND ACCESS						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		IMPROVED QUALITY OF LIFE BUILDING SOCIAL COHESION						
CIRCULAR 88 REPORTING REFORMS		ENVIRONMENT & WASTE						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 13 – TAKE URGENT ACTION TO COMBAT CLIMATE CHANGE AND ITS IMPACTS BY REGULATING EMISSIONS AND PROMOTING DEVELOPMENTS IN RENEWABLE ENERGY. GOAL 15 – PROTECT, RESTORE AND PROMOTE SUSTAINABLE USE OF TERRESTRIAL ECOSYSTEMS, SUSTAINABLY MANAGE FORESTS, COMBAT DESERTIFICATION, AND HALT AND REVERSE LAND DEGRADATION AND HALT BIODIVERSITY LOSS.						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		SERVICE DELIVERY IMPROVEMENT						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
			building/ Hall/ Gab Dichaba building					
City Entrance Beautification Raymond Mahlaba Road & Maselspoort Drive	None	City Entrance Beautification Raymond Mahlaba Road & Maselspoort Drive	City Entrance Beautification Raymond Mahlaba Road & Maselspoort Drive	Project specifications compilation and BID document submission to SCM	Item Presentation to Bid Specifications Committee-BSC	BEC and BAC stage and service provider appointment	Project completion	3 300 000
Development Open Space	None	Development Open Space	Development Open Space	Project specifications compilation and BID document submission to SCM	Item Presentation to Bid Specifications Committee-BSC	BEC and BAC stage and service provider appointment	Project completion	1 500 000
Regional park Development Batho	None	Regional park Development Batho	Regional park Development Batho	Project specifications compilation and BID document submission to SCM	Item Presentation to Bid Specifications Committee-BSC	BEC and BAC stage and service provider appointment	Project completion	1 500 000

6.4.3 Finance Department

NATIONAL KEY PERFORMANCE AREA (NKPA)		FINANCIAL VIABILITY						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 1: BUILDING A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		01 – SPATIAL INTEGRATION						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		INCLUSIVE ECONOMIC GROWTH AND SUSTAINABLE JOB CREATION						
CIRCULAR 88 REPORTING REFORMS		FINANCIAL MANAGEMENT						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 11 – MAKE CITIES AND HUMAN SETTLEMENT INCLUSIVE, SAFE, RESILIENT AND SUSTAINABLE						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		FINANCIAL HEALTH IMPROVEMENTS						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
Enhanced municipal budgeting and budget implementation	Qualified	GG 3.11 Number of repeat audit findings	Unqualified with matters		Unqualified with matters			OPEX
	60%	FM1.11 Total Capital Expenditure as a percentage of Total Capital Budget	95%	15%	40%	67%	95%	OPEX
	100%	FM1.12 Total Operating Expenditure as a percentage of Total Operating Expenditure Budget	95%	25%	50%	75%	95%	OPEX
	100%	FM1.13 Total Operating Revenue as a percentage of Total Operating Revenue Budget	95%	25%	50%	75%	95%	OPEX
	90%	FM1.14 Service Charges and Property Rates Revenue as a percentage of Service Charges and Property Rates Revenue Budget	95%	25%	50%	75%	95%	OPEX
	Yes	FM1.21 Funded budget (Y/N) (Municipal)	Yes	Yes	Yes	Yes	Yes	OPEX
Improved financial sustainability and liability management	80%	FM2.21 Cash backed reserves reconciliation at year end	100%	100%	100%	100%	100%	OPEX
	1.3	FM3.11 Cash/Cost coverage ratio	2 months	0.5 months	1 month	1.50 months	2 months	OPEX
Improved liquidity	19%	FM3.12 Current ratio (current assets/current liabilities)	1	1.3.1	1.3.1	1.3.1	1.5.1	OPEX

NATIONAL KEY PERFORMANCE AREA (NKPA)		FINANCIAL VIABILITY						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 1: BUILDING A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		01 – SPATIAL INTEGRATION						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		INCLUSIVE ECONOMIC GROWTH AND SUSTAINABLE JOB CREATION						
CIRCULAR 88 REPORTING REFORMS		FINANCIAL MANAGEMENT						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 11 – MAKE CITIES AND HUMAN SETTLEMENT INCLUSIVE, SAFE, RESILIENT AND SUSTAINABLE						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		FINANCIAL HEALTH IMPROVEMENTS						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
management	19%	FM3.13 Trade payables to cash ratio	5%	20%	20%	20%	20%	OPEX
	0.85	FM3.14 Liquidity ratio	1	0.87	0.92	0.96	1	OPEX
Improved expenditure management	4%	FM4.11 Irregular, Fruitless and Wasteful, Unauthorized Expenditure as a percentage of Total Operating Expenditure	0%	0%	0%	0%	0%	OPEX
	30 days	FM4.31 Creditors payment period	30 days	30 days	30 days	30 days	30 days	OPEX
Improved asset management	21%	FM5.11 Percentage of total capital expenditure funded from own funding (Internally generated funds + Borrowings)	25%	4%	10%	17%	25%	OPEX
	79%	FM5.12 Percentage of total capital expenditure funded from capital conditional grants	75%	10%	30%	50%	75%	OPEX
	2%	FM5.21 Percentage of total capital expenditure on renewal/upgrading of existing assets	2.5%	0.5%	1%	1.5%	2.5%	OPEX
	80%	FM5.22 Renewal/Upgrading of Existing Assets as a percentage of Depreciation/Asset impairment	100%	15%	40%	70%	100%	OPEX
	2.5%	FM5.31 Repairs and Maintenance as a percentage of property, plant, equipment and investment property	3%	0.5%	1%	2%	3%	OPEX

NATIONAL KEY PERFORMANCE AREA (NKPA)		FINANCIAL VIABILITY						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 1: BUILDING A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		01 – SPATIAL INTEGRATION						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		INCLUSIVE ECONOMIC GROWTH AND SUSTAINABLE JOB CREATION						
CIRCULAR 88 REPORTING REFORMS		FINANCIAL MANAGEMENT						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 11 – MAKE CITIES AND HUMAN SETTLEMENT INCLUSIVE, SAFE, RESILIENT AND SUSTAINABLE						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		FINANCIAL HEALTH IMPROVEMENTS						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
Improved supply chain management	100%	FM6.12 Percentage of awarded tenders [over R200k], published on the municipality's website	100%	100%	100%	100%	100%	OPEX
	0%	FM6.13 Percentage of tender cancellations ⁶	0%	0%	0%	0%	0%	OPEX
Improved revenue and debtors management	794 days	FM7.11 Debtors payment period	500 days	500 days	500 days	500 days	500 days	OPEX
	85%	FM7.12 Collection rate ratio	93%	85%	85%	85%	90%	OPEX
	0	FM7.31 Net Surplus /Deficit Margin for Electricity ⁷	N/A	N/A	N/A	N/A	N/A	OPEX
	0	FM7.32 Net Surplus /Deficit Margin for Water ⁸		N/A	N/A	N/A	N/A	OPEX
	0	FM7.33 Net Surplus /Deficit Margin for Wastewater ⁹		N/A	N/A	N/A	N/A	OPEX
	0	FM7.34 Net Surplus /Deficit Margin for Refuse ¹⁰		N/A	N/A	N/A	N/A	OPEX

⁶ Zero target set as a measure not to have any cancellation of tenders.

⁷ The city applied for Section 124 Eskom Debt Relief, and as such, we are unable to determine surplus or deficit as it is influenced by the anticipated write off.

⁸ Due to business reforms of the service, no targets are set for 2024/25 due to uncertainty on how the reforms will impact the business.

⁹ Due to business reforms of the service, no targets are set for 2024/25 due to uncertainty on how the reforms will impact the business.

¹⁰ As part of Audit Turnaround, it was identified that the debtors Masterfile have inconsistencies, our priority is Master Data Management to ensure that all properties are billed for either availability or actual service.

NATIONAL KEY PERFORMANCE AREA (NKPA)		FINANCIAL VIABILITY						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 1: BUILDING A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		01 – SPATIAL INTEGRATION						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		INCLUSIVE ECONOMIC GROWTH AND SUSTAINABLE JOB CREATION						
CIRCULAR 88 REPORTING REFORMS		FINANCIAL MANAGEMENT						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 11 – MAKE CITIES AND HUMAN SETTLEMENT INCLUSIVE, SAFE, RESILIENT AND SUSTAINABLE						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		FINANCIAL HEALTH IMPROVEMENTS						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
Improved ease of doing business within the municipal area	93%	LED2.11 Percentage of budgeted rates revenue collected	93%	5%	5%	10%	10%	OPEX
	10%	LED 2.12 Percentage of the municipality's operating budget spent on indigent relief for free basic services	10%	2.5%	2.5%	2.5%	2.5%	OPEX
	80%	LED3.21 Percentage of revenue clearance certificates issued within 10 working days from the time of completed application received	80%	70%	75%	77%	80%	OPEX
	150 days	LED3.31 Average number of days from the point of advertising to the letter of award per 80/20 procurement process	150 days per Bid/Tender	150 days per Bid/Tender	150 days per Bid/Tender	150 days per Bid/Tender	150 days per Bid/Tender	OPEX
	30 days	LED3.32 Percentage of municipal payments made to service providers who submitted complete forms within 30-days of invoice submission	100%	100%	100%	100%	100%	OPEX

6.4.4 Public Safety and Security

NATIONAL KEY PERFORMANCE AREA (NKPA)		BASIC SERVICE DELIVERY						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 4: CONSOLIDATING THE SOCIAL WAGE THROUGH RELIABLE AND QUALITY BASIC SERVICES PRIORITY 6: SOCIAL COHESION AND SAFE COMMUNITIES						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		02 – INCLUSION AND ACCESS						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		IMPROVED QUALITY OF LIFE BUILDING SOCIAL COHESION						
CIRCULAR 88 REPORTING REFORMS		FIRE AND DISASTER SERVICES						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 11 – MAKE CITIES AND HUMAN SETTLEMENTS INCLUSIVE, SAFE, RESILIENT AND SUSTAINABLE GOAL 16 – PROMOTE PEACEFUL AND INCLUSIVE SOCIETIES FOR SUSTAINABLE DEVELOPMENT, PROVIDE ACCESS TO JUSTICE FOR ALL AND BUILD EFFECTIVE, ACCOUNTABLE AND INCLUSIVE INSTITUTIONS AT ALL LEVELS.						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		SERVICE DELIVERY IMPROVEMENT						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
Creating safer Communities	Crime prevention projects	Number of crime prevention activities to be conducted targeting known hotspots	36 Crime prevention activities to be conducted targeting known hotspots	9 x Crime prevention activities to be conducted tin crime hotspots	9 x Crime prevention activities to be conducted tin crime hotspots	9 x Crime prevention activities to be conducted tin crime hotspots	9 x Crime prevention activities to be conducted tin crime hotspots	OPEX
	Street Trading by – law enforcement	Number of street trading operations to be conducted	24 Street trading operations to be conducted	6 x Street trading operations to be conducted	6 x Street trading operations to be conducted	6 x Street trading operations to be conducted	6 x Street trading operations to be conducted	OPEX
	Visible policing and operations	Intensify law Enforcement due to a culture of disregard for traffic rules and regulations	4000 traffic fines to be issued	1000 traffic fines to be issued	1000 traffic fines to be issued	1000 traffic fines to be issued	1000 traffic fines to be issued	OPEX
Mitigated effects of fires and disasters Mitigated effects of fires and disasters	9 out of 10	Number of disaster risk assessments within 48 hours after disaster or emergency incident occurred conducted	9 out of 10 disaster risk assessments within 48 hours after disaster or emergency incident occurred conducted	9 out of 10 disaster risk assessments within 48 hours after disaster or emergency incident occurred conducted	9 out of 10 disaster risk assessments within 48 hours after disaster or emergency incident occurred conducted	9 out of 10 disaster risk assessments within 48 hours after disaster or emergency incident occurred conducted	9 out of 10 disaster risk assessments within 48 hours after disaster or emergency incident occurred conducted	OPEX
	64 % compliance	FD 1.11 Percentage compliance with the required attendance time for structural firefighting incidents	60% compliance	60%	60%	60%	60%	OPEX

NATIONAL KEY PERFORMANCE AREA (NKPA)		BASIC SERVICE DELIVERY						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 4: CONSOLIDATING THE SOCIAL WAGE THROUGH RELIABLE AND QUALITY BASIC SERVICES PRIORITY 6: SOCIAL COHESION AND SAFE COMMUNITIES						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		02 – INCLUSION AND ACCESS						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		IMPROVED QUALITY OF LIFE BUILDING SOCIAL COHESION						
CIRCULAR 88 REPORTING REFORMS		FIRE AND DISASTER SERVICES						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 11 – MAKE CITIES AND HUMAN SETTLEMENTS INCLUSIVE, SAFE, RESILIENT AND SUSTAINABLE GOAL 16 – PROMOTE PEACEFUL AND INCLUSIVE SOCIETIES FOR SUSTAINABLE DEVELOPMENT, PROVIDE ACCESS TO JUSTICE FOR ALL AND BUILD EFFECTIVE, ACCOUNTABLE AND INCLUSIVE INSTITUTIONS AT ALL LEVELS.						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		SERVICE DELIVERY IMPROVEMENT						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
	50 Inspections at High Risk premises	Inspections at High Risk premises	50 Inspections at High Risk premises	15 Inspections at High Risk premises	10 Inspections at High Risk premises	10 Inspections at High Risk premises	15 Inspections at High Risk premises	OPEX
	126 Inspections at Moderate Risk premises	Inspections at Moderate Risk premises	250 Inspections at Moderate Risk premises	60 Inspections at Moderate Risk premises	65 Inspections at Moderate Risk premises	50 Inspections at Moderate Risk premises	75 Inspections at Moderate Risk premises	OPEX
	1 435 Inspections at Low Risk premises	Inspections at Low Risk premises	1 800 Inspections at Low Risk premises	500 Inspections at Low Risk premises	400 Inspections at Low Risk premises	400 Inspections at Low Risk Premises	500 Inspections at Low Risk Premises	OPEX
	10 out of 10 (77) Building Plans scrutinized for compliance with statutory fire safety measures within 5 working days	Building plans submitted scrutinized for compliance with statutory fire safety measures within 5 working days	8 out of 10 Building Plans scrutinized for compliance with statutory fire safety measures within 5 working days	8 out of 10 Building Plans scrutinized for compliance with statutory fire safety measures within 5 working days	8 out of 10 Building Plans scrutinized for compliance with statutory fire safety measures within 5 working days	8 out of 10 Building Plans scrutinized for compliance with statutory fire safety measures within 5 working days	8 out of 10 Building Plans scrutinized for compliance with statutory fire safety measures within 5 working days	OPEX
Improved satisfaction with public transport services	10	TR4.21 Percentage of municipal bus services 'on time'	80%	80%	80%	80%	80%	CAPEX
Improved access to public transport (incl. NMT)	10	TR5.11 Number of scheduled public transport access points added	29	3	6	10	10	CAPEX

NATIONAL KEY PERFORMANCE AREA (NKPA)		BASIC SERVICE DELIVERY						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 4: CONSOLIDATING THE SOCIAL WAGE THROUGH RELIABLE AND QUALITY BASIC SERVICES PRIORITY 6: SOCIAL COHESION AND SAFE COMMUNITIES						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		02 – INCLUSION AND ACCESS						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		IMPROVED QUALITY OF LIFE BUILDING SOCIAL COHESION						
CIRCULAR 88 REPORTING REFORMS		FIRE AND DISASTER SERVICES						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 11 – MAKE CITIES AND HUMAN SETTLEMENTS INCLUSIVE, SAFE, RESILIENT AND SUSTAINABLE GOAL 16 – PROMOTE PEACEFUL AND INCLUSIVE SOCIETIES FOR SUSTAINABLE DEVELOPMENT, PROVIDE ACCESS TO JUSTICE FOR ALL AND BUILD EFFECTIVE, ACCOUNTABLE AND INCLUSIVE INSTITUTIONS AT ALL LEVELS.						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		SERVICE DELIVERY IMPROVEMENT						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
	10	TR5.31 Percentage of scheduled municipal bus trips that are universally accessible	100%	100%	100%	100%	100%	CAPEX

6.4.5 Planning, Economic and Rural Development and Human Settlement

NATIONAL KEY PERFORMANCE AREA (NKPA)		MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION BASIC SERVICE DELIVERY						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 2: ECONOMIC TRANSFORMATION AND JOB CREATION PRIORITY 5: SPATIAL INTEGRATION, HUMAN SETTLEMENTS AND LOCAL GOVERNMENT						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		01 – SPATIAL INTEGRATION 02 – INCLUSION AND ACCESS 03 – GROWTH						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		SUSTAINABLE RURAL DEVELOPMENT, INCLUSIVE ECONOMIC GROWTH AND SUSTAINABLE JOB CREATION IMPROVED QUALITY OF LIFE						
CIRCULAR 88 REPORTING REFORMS		HOUSING / COMMUNITY FACILITIES						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 9 - GOAL 9 – BUILD RESILIENT INFRASTRUCTURE, PROMOTE INCLUSIVE AND SUSTAINABLE INDUSTRIALIZATION AND FOSTER INNOVATION. GOAL 13 – TAKE URGENT ACTION TO COMBAT CLIMATE CHANGE AND ITS IMPACTS BY REGULATING EMISSIONS AND PROMOTING DEVELOPMENTS IN RENEWABLE ENERGY.						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		SPATIAL TRANSFORMATION SERVICE DELIVERY IMPROVEMENTS						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocations 2024/2025
				Q1	Q2	Q3	Q4	
Improved access to adequate housing	3320	Number of sites allocated to Mangaung beneficiaries	1 500	500	300	500	200	OPEX
	947	Number of permission to occupy (PTOs) issued to beneficiaries	1 500	-	500	500	500	OPEX
	100%	Percentage completion of installation of internal services and electrical installation, construction of ring/link roads, bulk water and bulk sewer pipes (Ext 296 - 300)	100% completion of installation of internal services and electrical installation, construction of ring/link roads, bulk water and bulk sewer pipes (Ext 296 – 300)	-	30% completion	50% completion	100% completion	R 15 000 000
	100%	Percentage completion of internal services and construction of ring/link roads (Ext 256)	100% Installation of internal services and construction of ring/link roads (Ext 256)	20 % completion	50% completions	70% completion	100% completion	R 35 000 000.00
	0	HS1.11 Number of subsidized housing units constructed using various Human Settlements Programmes ¹¹	N/A	N/A	N/A	N/A	N/A	N/A
	0	HS1.12 Number of serviced sites	264	-	22	96	146	R41 951 188

¹¹ MMM is not yet accredited to build subsidised housing

NATIONAL KEY PERFORMANCE AREA (NKPA)		MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION BASIC SERVICE DELIVERY						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 2: ECONOMIC TRANSFORMATION AND JOB CREATION PRIORITY 5: SPATIAL INTEGRATION, HUMAN SETTLEMENTS AND LOCAL GOVERNMENT						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		01 – SPATIAL INTEGRATION 02 – INCLUSION AND ACCESS 03 – GROWTH						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		SUSTAINABLE RURAL DEVELOPMENT, INCLUSIVE ECONOMIC GROWTH AND SUSTAINABLE JOB CREATION IMPROVED QUALITY OF LIFE						
CIRCULAR 88 REPORTING REFORMS		HOUSING / COMMUNITY FACILITIES						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 9 - GOAL 9 – BUILD RESILIENT INFRASTRUCTURE, PROMOTE INCLUSIVE AND SUSTAINABLE INDUSTRIALIZATION AND FOSTER INNOVATION. GOAL 13 – TAKE URGENT ACTION TO COMBAT CLIMATE CHANGE AND ITS IMPACTS BY REGULATING EMISSIONS AND PROMOTING DEVELOPMENTS IN RENEWABLE ENERGY.						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		SPATIAL TRANSFORMATION SERVICE DELIVERY IMPROVEMENTS						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocations 2024/2025
				Q1	Q2	Q3	Q4	
Improved access to adequate housing		HS1.13 Hectares of land acquired for human settlements in the municipal area	150HA	-	-	-	150HA	R9 000 000
	0	WS1.11 Number of new sewer connections meeting minimum standards	957	-	100	100	757	63 377 125
	80%	WS2.11 Number of new water connections meeting minimum standards	2188	-	133	255	1800	99 462 762
	10	HS1.31 Number of informal settlements assessed (enumerated and classified) ¹²	8	-	Consultant appointed	Draft plans approved	8 settlements assessed	R1,457,795
	4	HS1.32 Number of informal settlements upgraded to Phase 2	7 of 53	-	1	2	4	R15 785 000
Improved functionality of the residential property market	0	HS2.21 Number of residential properties developed through state-subsidised human settlements programmes entering the municipal valuation roll ¹³	N/A	N/A	N/A	N/A	N/A	OPEX

¹² Upgrading plans are used for assessment of informal settlements

¹³ Target depends on the municipality having access to the data on housing subsidy system from sectors responsible for building subsidised housing. .

NATIONAL KEY PERFORMANCE AREA (NKPA)		MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION BASIC SERVICE DELIVERY						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 2: ECONOMIC TRANSFORMATION AND JOB CREATION PRIORITY 5: SPATIAL INTEGRATION, HUMAN SETTLEMENTS AND LOCAL GOVERNMENT						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		01 – SPATIAL INTEGRATION 02 – INCLUSION AND ACCESS 03 – GROWTH						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		SUSTAINABLE RURAL DEVELOPMENT, INCLUSIVE ECONOMIC GROWTH AND SUSTAINABLE JOB CREATION IMPROVED QUALITY OF LIFE						
CIRCULAR 88 REPORTING REFORMS		HOUSING / COMMUNITY FACILITIES						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 9 - GOAL 9 – BUILD RESILIENT INFRASTRUCTURE, PROMOTE INCLUSIVE AND SUSTAINABLE INDUSTRIALIZATION AND FOSTER INNOVATION. GOAL 13 – TAKE URGENT ACTION TO COMBAT CLIMATE CHANGE AND ITS IMPACTS BY REGULATING EMISSIONS AND PROMOTING DEVELOPMENTS IN RENEWABLE ENERGY.						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		SPATIAL TRANSFORMATION SERVICE DELIVERY IMPROVEMENTS						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocations 2024/2025
				Q1	Q2	Q3	Q4	
	30	HS2.22 Average number of days taken to process building applications of less than 500 square meters	30	30	30	30	30	OPEX
	60	LED 3.13 Average number of days taken to process building application of 500 square meters or more	60	60	60	60	60	OPEX

NATIONAL KEY PERFORMANCE AREA (NKPA)		LOCAL ECONOMIC DEVELOPMENT						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 2: ECONOMIC TRANSFORMATION AND JOB CREATION						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		01 – SPATIAL INTEGRATION 02 – INCLUSION AND ACCESS 03 – GROWTH						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		SUSTAINABLE RURAL DEVELOPMENT, INCLUSIVE ECONOMIC GROWTH AND SUSTAINABLE JOB CREATION IMPROVED QUALITY OF LIFE						
CIRCULAR 88 REPORTING REFORMS		LOCAL ECONOMIC DEVELOPMENT						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 2 – END HUNGER, ACHIEVE FOOD SECURITY AND IMPROVED NUTRITION AND PROMOTE SUSTAINABLE AGRICULTURE GOAL 8 – PROMOTE SUSTAINED, INCLUSIVE AND SUSTAINABLE ECONOMIC GROWTH, FULL AND PRODUCTIVE EMPLOYMENT AND DECENT WORK FOR ALL.						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		ECONOMIC GROWTH						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
Economic and Rural Development								
Investment Attraction for Economic Development	2012 Investment Incentive Policy	Number of approved Mangaung Investment Incentive Policy	1x Approved Mangaung Investment Incentive Policy	Tabling of draft policy at Council (for endorsement of Public Consultation)	Public consultations on draft policy	Tabling of draft policy at Council (With Draft IDP)	Final public consultation and approval of policy by Council	OPEX
	No Marketing Plan	Number of Integrated Marketing Plan Developed and implemented	1x Integrated Marketing Plan Developed and implemented	Development of draft Marketing Plan for Mangaung	Marketing Plan presented at EMT, Section 80 and Mayco	Approval of Marketing Plan by Council	Implementation of Marketing Plan	OPEX
Land development support	5	Number of boreholes and windmills installed	3	Appointment of service provider	Drilling and Testing	Installation of boreholes and windmills	100% of 3 boreholes and windmills installation and Testing	R 1 750 00
	1 Farm and 1 Plot fenced	Km of fencing installed on four municipal plots	1.75 km	Appointment of service provider	585m	585m	585m (100% of 1.75 km of fencing installed)	R1 950 000
Growing inclusive local economies	1000	LED1.21 Number of work opportunities created by the municipality through Public Employment Programmes (incl. EPWP, CWP and other related	1000	250	500	500	250	OPEX

NATIONAL KEY PERFORMANCE AREA (NKPA)		LOCAL ECONOMIC DEVELOPMENT						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 2: ECONOMIC TRANSFORMATION AND JOB CREATION						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		01 – SPATIAL INTEGRATION 02 – INCLUSION AND ACCESS 03 – GROWTH						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		SUSTAINABLE RURAL DEVELOPMENT, INCLUSIVE ECONOMIC GROWTH AND SUSTAINABLE JOB CREATION IMPROVED QUALITY OF LIFE						
CIRCULAR 88 REPORTING REFORMS		LOCAL ECONOMIC DEVELOPMENT						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 2 – END HUNGER, ACHIEVE FOOD SECURITY AND IMPROVED NUTRITION AND PROMOTE SUSTAINABLE AGRICULTURE GOAL 8 – PROMOTE SUSTAINED, INCLUSIVE AND SUSTAINABLE ECONOMIC GROWTH, FULL AND PRODUCTIVE EMPLOYMENT AND DECENT WORK FOR ALL.						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		ECONOMIC GROWTH						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
		employment programmes)						
Improved ease of doing business within the municipal area	30	LED3.11 Average time taken to finalise business license applications	30	30	30	30	30	OPEX
	10	LED 3.12 Average time taken to finalise informal trading permits	10	10	10	10	10	OPEX

6.4.6 Corporate Services

NATIONAL KEY PERFORMANCE AREA (NKPA)		GOOD GOVERNANCE AND PUBLIC PARTICIPATION						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 1: BUILDING A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		02 – INCLUSION AND ACCESS 03 – GROWTH 04 – GOVERNANCE						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		GOOD GOVERNANCE AND IMPROVED QUALITY OF LIFE						
CIRCULAR 88 REPORTING REFORMS		GOOD GOVERNANCE						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 8 – PROMOTE SUSTAINED, INCLUSIVE AND SUSTAINABLE ECONOMIC GROWTH, FULL AND PRODUCTIVE EMPLOYMENT AND DECENT WORK FOR ALL. GOAL 17 - STRENGTHEN THE MEANS OF IMPLEMENTATION AND REVITALIZE THE GLOBAL PARTNERSHIP FOR SUSTAINABLE DEVELOPMENT.						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		ORGANISATIONAL STRENGTH						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
Good Governance and Improved quality of life	0	Establishment of a Disaster Recovery site	1 x DR Site implemented	Assessment and Evaluation	SCM processes	Set up and Testing	DR Site Operational	12 000 000
Improved energy sustainability	1	Install Solar Panel (PV)- Mun Buildings	1 x Building	Assessment, load calculation report and application to Centlec	Approval, purchase order and or site hand over	Implementation, installation, commissioning, and project completion / COC	None	2 000 000
Protection of municipal assets and buildings	1	Fencing Hist Build B/FISPRECINCT	1 x Building	Appointment of a Service Provider from the panel	Installation of security parameter fencing at Van Stadensrus Community Hall	None	None	1 000 000
To enhance service delivery to have reliable Fleet	92 Vehicles	No.of vehicles procured	15 vehicles	-	5	5	5	20 000 000.00
GG1. Improved municipal capability	65%	GG 1.21 Staff vacancy rate	65%	65%	70%	75%	80%	OPEX
	100%	GG1.22 Percentage of vacant posts filled within 6 months	100%	65%	70%	75%	80%	OPEX
GG2. Improved municipal responsiveness	100%	GG 2.11 Percentage of ward committees with 6 or more ward committee members (excluding the ward councillor)	100%	100%	100%	100%	100%	OPEX
	30%	GG 2.12 Percentage of wards that have held a quarterly councillor-convened community meeting	30%	15%	15%	15%	15%	OPEX

NATIONAL KEY PERFORMANCE AREA (NKPA)		GOOD GOVERNANCE AND PUBLIC PARTICIPATION						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 1: BUILDING A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		02 – INCLUSION AND ACCESS 03 – GROWTH 04 – GOVERNANCE						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		GOOD GOVERNANCE AND IMPROVED QUALITY OF LIFE						
CIRCULAR 88 REPORTING REFORMS		GOOD GOVERNANCE						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 8 – PROMOTE SUSTAINED, INCLUSIVE AND SUSTAINABLE ECONOMIC GROWTH, FULL AND PRODUCTIVE EMPLOYMENT AND DECENT WORK FOR ALL. GOAL 17 - STRENGTHEN THE MEANS OF IMPLEMENTATION AND REVITALIZE THE GLOBAL PARTNERSHIP FOR SUSTAINABLE DEVELOPMENT.						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		ORGANISATIONAL STRENGTH						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
	-	GG2.31 Percentage of official complaints responded to through the municipal complaint management system	100%	100%	100%	100%	100%	OPEX
GG3. Improved municipal administration	100%	GG 3.12 Percentage of councillors who have declared their financial interests	100%	100%	0%	0%	0%	OPEX
GG5. Zero tolerance of fraud and corruption	0	GG 5.11 Number of active suspensions longer than three months ¹⁴	0	0	0	0	0	OPEX
	280	LED 1.31 Number of individuals connected to apprenticeships and learnerships through municipal interventions	250	20	20	100	110	3 000 000
Security of tenure		HS1.22 Number of title deeds registered to beneficiaries	1 500	375	375	375	375	R3 000 000

¹⁴ Zero target is set as a measure to curb fraud and corruption with the intention of not having any suspensions

6.4.7 Technical Services

NATIONAL KEY PERFORMANCE AREA (NKPA)		BASIC SERVICE DELIVERY						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 4: CONSOLIDATING THE SOCIAL WAGE THROUGH RELIABLE AND QUALITY BASIC SERVICES						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		02 – INCLUSION AND ACCESS						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		IMPROVED QUALITY OF LIFE						
CIRCULAR 88 REPORTING REFORMS		ROADS AND STORMWATER WATER AND SANITATION						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 6 – ENSURE AVAILABILITY AND SUSTAINABLE MANAGEMENT OF WATER AND SANITATION FOR ALL. GOAL 9 – BUILD RESILIENT INFRASTRUCTURE, PROMOTE INCLUSIVE AND SUSTAINABLE INDUSTRIALIZATION AND FOSTER INNOVATION.						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		SERVICE DELIVERY IMPROVEMENT						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
Roads and Stormwater								
Improved quality of municipal road network	Condition Assessments and Situation analysis	Updated and approved sector plans (Condition assessment).	Condition Assessments and Situation analysis.	Scoping report	Condition Assessments and Situation analysis	Condition Assessments and Situation analysis	Condition Assessments and Situation analysis.	3 000 000.00
	1	Updated and approved road and stormwater management information system.	1	-	-	1	-	2 064 490
	3	Kilometers of stormwater improved and or rehabilitated	2 Km	0.5 Km	0.5 Km	0.5 Km	0.5 Km	6 353 483
	0	TR6.11 Percentage of unsurfaced road graded	100%	20	20	30	30	OPEX
	56%	TR6.12 Percentage of surfaced municipal road lanes which has been resurfaced and resealed	100%	30	30	20	20	5 000 000
	1.9 km	TR6.13 KMs of new municipal road network	5.88 km	-	-	4.4	1.48	84 060 618
	56%	TR 6.21 Percentage of reported pothole complaints resolved within standard municipal response time	100%	30	20	30	20	OPEX

NATIONAL KEY PERFORMANCE AREA (NKPA)		BASIC SERVICE DELIVERY						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 4: CONSOLIDATING THE SOCIAL WAGE THROUGH RELIABLE AND QUALITY BASIC SERVICES						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		02 – INCLUSION AND ACCESS						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		IMPROVED QUALITY OF LIFE						
CIRCULAR 88 REPORTING REFORMS		ROADS AND STORMWATER WATER AND SANITATION						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 6 – ENSURE AVAILABILITY AND SUSTAINABLE MANAGEMENT OF WATER AND SANITATION FOR ALL. GOAL 9 – BUILD RESILIENT INFRASTRUCTURE, PROMOTE INCLUSIVE AND SUSTAINABLE INDUSTRIALIZATION AND FOSTER INNOVATION.						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		SERVICE DELIVERY IMPROVEMENT						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
WATER AND SANITATION								
Improved access to sanitation	Continue with development of WSDP	Updated Geographic information system (GIS)	Geographic Information System (GIS)	None	Update the GIS Information System	Update the GIS Information System	Update the GIS Information System	701 350
		A fully operational Wastewater Treatment works plants within MMM	The primary treatment of the plant should be fully operational	Appoint a Professional Service Provider (PSP)	Complete refurbishment of the plant laboratory	Complete the refurbishment of the Screw pumps	Refurbish the pumps in the plant	36 378 274
		Refurbished Sanitation Infrastructure	Kilometers of sewer pipes upgraded and or refurbished and Refurbishment work done on sanitation infrastructure	Refurbishment of sewer system	Refurbishment of sewer system	Refurbishment of sewer system	Refurbishment of sewer system	58 820 150
Improved access to water	Appointment of Professional Service Provider	Number of boreholes tested, refurbished and explored.	5 Boreholes Tested and refurbished and explored.	Boreholes feasibility study.	Boreholes feasibility study.	2 Boreholes Tested and refurbished and explored	3 Boreholes Tested and refurbished and explored	500 476
	Appointment of Professional Service Provider and Contractors.	Kilometers of pipeline replaced and refurbished Water Systems.	10 Kilometers of pipeline replaced and Refurbished Water Systems	2 Kilometers of pipeline replaced and Refurbished Water Systems	2 Kilometers of pipeline replaced and Refurbished Water Systems	3 Kilometers of pipeline replaced and Refurbished Water Systems	3 Kilometers of pipeline replaced and Refurbished Water Systems	14 936 902
Improved quality of water and sanitation services	44%	WS3.11 Percentage of callouts responded to within 48 hours (sanitation/wastewater)	48%	45%	46%	47%	48%	OPEX

NATIONAL KEY PERFORMANCE AREA (NKPA)		BASIC SERVICE DELIVERY						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 4: CONSOLIDATING THE SOCIAL WAGE THROUGH RELIABLE AND QUALITY BASIC SERVICES						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		02 – INCLUSION AND ACCESS						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		IMPROVED QUALITY OF LIFE						
CIRCULAR 88 REPORTING REFORMS		ROADS AND STORMWATER WATER AND SANITATION						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 6 – ENSURE AVAILABILITY AND SUSTAINABLE MANAGEMENT OF WATER AND SANITATION FOR ALL. GOAL 9 – BUILD RESILIENT INFRASTRUCTURE, PROMOTE INCLUSIVE AND SUSTAINABLE INDUSTRIALIZATION AND FOSTER INNOVATION.						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		SERVICE DELIVERY IMPROVEMENT						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
	80%	WS3.21 Percentage of callouts responded to within 48 hours (water)	88%	82%	84%	86%	88%	OPEX
Improved quality of water (incl. wastewater)	34%	WS4.11 Percentage of water treatment capacity unused	50%	38%	42%	46%	50%	OPEX
	0	WS4.21 Percentage of industries with trade effluent inspected for compliance	20%	5%	10%	15%	20%	OPEX
	No data	WS4.31 Percentage of wastewater treatment capacity unused	Installation of meters	Installation of meters	Installation of meters	Installation of meters	Installation of meters	OPEX
	22 Bulk Check Meters Installed/Refurbished	Number of Bulk Check Meters Installed/Refurbished	10 Bulk Check Meters Installed/Refurbished	2 Bulk Check Meters Installed/Refurbished	2 Bulk Check Meters Installed/Refurbished	3 Bulk Check Meters Installed/Refurbished	3 Bulk Check Meters Installed/Refurbished	1 015 840
	None	Number of valves refurbished, Replaced and installed	60 valves refurbished, Replaced and installed	10 valves refurbished, Replaced, and installed	10 valves refurbished, Replaced, and installed	20 valves refurbished, Replaced, and installed	20 valves refurbished, Replaced, and installed	5 230 000
	640 water meters replaced/installed	Total number of water meters replaced/installed and uploaded on the billing system	550 water meters replaced/installed and uploaded on the billing system	Appointment of two contractors	150 water meters replaced/installed	150 water meters replaced/installed	150 water meters replaced/installed	10 460 000
	3600 prepaid water meters installed/replace	Total number of prepaid water meters replaced/installed	922 prepaid water meters replaced/installed	300 prepaid water meters replaced/installed	300 prepaid water meters replaced/installed	300 prepaid water meters replaced/installed	322 prepaid water meters replaced/installed	7 845 000
Improved water sustainability	5.4	WS5.21 Infrastructure leakage index	4	0.35	0.35	0.35	0.35	OPEX

NATIONAL KEY PERFORMANCE AREA (NKPA)		BASIC SERVICE DELIVERY						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 4: CONSOLIDATING THE SOCIAL WAGE THROUGH RELIABLE AND QUALITY BASIC SERVICES						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		02 – INCLUSION AND ACCESS						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		IMPROVED QUALITY OF LIFE						
CIRCULAR 88 REPORTING REFORMS		ROADS AND STORMWATER WATER AND SANITATION						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 6 – ENSURE AVAILABILITY AND SUSTAINABLE MANAGEMENT OF WATER AND SANITATION FOR ALL. GOAL 9 – BUILD RESILIENT INFRASTRUCTURE, PROMOTE INCLUSIVE AND SUSTAINABLE INDUSTRIALIZATION AND FOSTER INNOVATION.						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		SERVICE DELIVERY IMPROVEMENT						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
	No data	WS5.31 Percentage of total water connections metered	80%	0.25%	0.25%	0.25%	0.25%	10 460 000

6.4.8 Office of the City Manager

NATIONAL KEY PERFORMANCE AREA (NKPA)		GOOD GOVERNANCE AND PUBLIC PARTICIPATION						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 1: BUILDING A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		02 – INCLUSION AND ACCESS 03 – GROWTH, 04 – GOVERNANCE						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		GOOD GOVERNANCE						
CIRCULAR 88 REPORTING REFORMS		GOOD GOVERNANCE						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 8 – PROMOTE SUSTAINED, INCLUSIVE AND SUSTAINABLE ECONOMIC GROWTH, FULL AND PRODUCTIVE EMPLOYMENT AND DECENT WORK FOR ALL. GOAL 17 - STRENGTHEN THE MEANS OF IMPLEMENTATION AND REVITALIZE THE GLOBAL PARTNERSHIP FOR SUSTAINABLE DEVELOPMENT.						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		▪ ORGANISATIONAL STRENGTH						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
Internal Audit								
Functional Internal Audit A functional IA activity operating according to the IIA Standards and approved risk-based audit plan and Audit Performance Committee	4	Number of Audit & Performance Committee meetings held	4 meetings	1 meeting	1 meeting	1 meeting	1 meeting	OPEX
	2	Number of Audit & Performance Committee reports to Council	2 Reports to Council	-	1 Report to Council	-	1 Report to Council	OPEX
	33	Number of IA reports issued	30 Internal Audit reports issued	4 IA reports issued	8 IA reports issued	9 IA reports issued	9 IA reports issued	OPEX
Risk Management								
Reduce and manage Risks to acceptable appetite	1	Number of risk registers developed	1	-	1	-	-	OPEX
	4	Number of risk management reports developed	4	1	1	1	1	OPEX
	4	Number of awareness sessions held	4	1	1	1	1	OPEX

6.4.9 Project Management Office¹⁵

NATIONAL KEY PERFORMANCE AREA (NKPA)		GOOD GOVERNANCE AND PUBLIC PARTICIPATION						
MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)		PRIORITY 1: BUILDING A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE						
INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF)		02 – INCLUSION AND ACCESS 03 – GROWTH, 04 – GOVERNANCE						
FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS)		GOOD GOVERNANCE						
CIRCULAR 88 REPORTING REFORMS		GOOD GOVERNANCE						
SUSTAINABLE DEVELOPMENT GOAL (SDG)		GOAL 8 – PROMOTE SUSTAINED, INCLUSIVE AND SUSTAINABLE ECONOMIC GROWTH, FULL AND PRODUCTIVE EMPLOYMENT AND DECENT WORK FOR ALL. GOAL 17 - STRENGTHEN THE MEANS OF IMPLEMENTATION AND REVITALIZE THE GLOBAL PARTNERSHIP FOR SUSTAINABLE DEVELOPMENT.						
MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES		ORGANISATIONAL STRENGTH						
Strategic Intent	Baseline 2023/2024	Output Key Performance Indicators	Annual Target 2024/2025	Quarterly 2024/2025 Targets				Budget Allocation 2024/2025
				Q1	Q2	Q3	Q4	
Ensure good governance and effective management of the city	New department	(%) Prepare annual capital programme and budget requirements.	% of support provided to user departments	% of support provided to user departments	% of support provided to user departments	% of support provided to user departments	% of support provided to user departments	OPEX
	New department	(%) Plan, coordinate and monitors implementation capital and catalytic projects in collaboration with user Departments.	% of support provided to user departments	% of support provided to user departments	% of support provided to user departments	% of support provided to user departments	% of support provided to user departments	OPEX
	New department	(%) Analysis trends, capital and operating requirements to establish funding/ expenditure for the various Departments.	% of support provided to user departments	% of support provided to user departments	% of support provided to user departments	% of support provided to user departments	% of support provided to user departments	OPEX
	New department	(%) Coordinate and Support user Departments with specifications for all civil design and construction projects.	% of support provided to user departments	% of support provided to user departments	% of support provided to user departments	% of support provided to user departments	% of support provided to user departments	OPEX
	New department	(%) Manage negotiation with private developers regarding servicing requirements and provides engineering consulting services to all Departments.	% of support provided to user departments	% of support provided to user departments	% of support provided to user departments	% of support provided to user departments	% of support provided to user departments	OPEX
	New department	(%) Coordinate and Support user Departments with all civil engineering contracts and resolve contract disputes.	% of support provided to user departments	% of support provided to user departments	% of support provided to user departments	% of support provided to user departments	% of support provided to user departments	OPEX

¹⁵ The functions of the department is to provide support to the user departments, therefore targets setting is based on the requirements of user departments.

6.5 Compliance indicators¹⁶

Number	Compliance indicators
C1 (GG)	Number of signed performance agreements by the MM and section 56 managers:
C2 (GG)	Number of Executive Committee or Mayoral Executive meetings held
C3 (GG)	Number of Council portfolio committee meetings held
C4 (GG)	Number of MPAC meetings held
C5 (GG)	Number of recognised traditional leaders within your municipal boundary
C6 (GG)	Number of formal (minuted) meetings between the Mayor, Speaker and MM were held to deal with municipal matters
C7 (GG)	Number of formal (minuted) meetings - to which all senior managers were invited- held
C8 (GG)	Number of councillors completed training
C9 (GG)	Number of municipal officials completed training
C10 (GG)	Number of work stoppages occurring
C11 (GG)	Number of litigation cases instituted by the municipality
C12 (GG)	Number of litigation cases instituted against the municipality
C13 (GG)	Number of forensic investigations instituted
C14 (GG)	Number of forensic investigations concluded
C15 (GG)	Number of days of sick leave taken by employees
C16 (GG)	Number of permanent employees employed
C17 (GG)	Number of temporary employees employed

¹⁶ These indicators are for planning and reporting for compliance purposes. No target setting is required for these indicators.

Number	Compliance indicators
C18 (GG)	Number of approved demonstrations in the municipal area
C19 (GG)	Number of recognised traditional and Khoi-San leaders in attendance (sum of) at all council meetings
C20 (ENV)	Number of permanent environmental health practitioners employed by the municipality
C21 (ENV)	Number of approved environmental health practitioner posts in the municipality
C22 (GG)	Number of Council meetings held
C23 (GG)	Number of disciplinary cases for misconduct relating to fraud and corruption
C24 (GG)	Number of council meetings disrupted
C25 (GG)	Number of protests reported
C26 (GG)	R-value of all tenders awarded
C27 (GG)	Number of all awards made in terms of Section 36 of the MFMA Municipal Supply Chain Management Regulations
C28 (GG)	R-value of all awards made in terms of Section 36 of the MFMA Municipal Supply Chain Management Regulations
C29 (GG)	Number of approved applications for rezoning a property for commercial purposes
C30 (GG)	Number of business licenses approved
C31 (GG)	Number of approved posts in the municipality with regard to municipal infrastructure:
C32 (GG)	Number of positions filled with regard to municipal infrastructure
C33 (GG)	Number of tenders over R200 000 awarded
C34 (GG)	Number of months the Municipal Managers' position has been filled (not Acting)
C35 (GG)	Number of months the Chief Financial Officers' position has been filled (not Acting)
C36 (GG)	Number of vacant posts of senior managers

Number	Compliance indicators
C37 (GG)	Number of approved posts in the treasury and budget office
C38 (GG)	Number of filled posts in the treasury and budget office
C39 (GG)	Number of approved posts in the development and planning department
C40 (GG)	Number of filled posts in the development and planning department
C41 (GG)	Number of approved engineer posts in the municipality
C42 (GG)	Number of registered engineers employed in approved posts
C43 (GG)	Number of engineers employed in approved posts
C44 (GG)	Number of disciplinary cases in the municipality
C45 (GG)	Number of finalised disciplinary cases
C46 (ENV)	Number of approved waste management posts in the municipality
C47 (ENV)	Number of waste management posts filled
C48 (EE)	Number of approved electrician posts in the municipality
C49 (EE)	Number of electricians employed in approved posts
C50 (WS)	Number of approved water and wastewater management posts in the municipality
C51 (WS)	Number of filled water and wastewater management posts
C52 (HS)	Number of maintained sports facilities
C53 (HS)	Square meters of maintained public outdoor recreation space
C54 (HS)	Number of municipality-owned community halls
C55(HS)	Number of housing recipients issued with title deeds

Number	Compliance indicators
C56 (EE)	Number of customers provided with an alternative energy supply (e.g. LPG or paraffin or biogel according to supply level standards)
C57 (EE)	Number of registered electricity consumers with an embedded generation system
C58 (EE)	Total non-technical electricity losses in MWh (estimate)
C59 (EE)	Number of municipal buildings that consume renewable energy
C60(W.S)	Total number of sewer connections
C61 (WS)	Total number of chemical toilets in operation
C62 (WS)	Total number of Ventilation Improved Pit Toilets (VIPs)
C63 (WS)	Total volume of water delivered by water trucks
C64 (TR)	R-value of all direct municipal vehicle operational costs for public transport
C65 (TR)	Total number of scheduled public transport access points
C66 (TR)	Number of passenger trips on scheduled municipal bus services
C67 (FD)	Number of paid full-time firefighters employed by the municipality
C68 (FD)	Number of part-time and firefighter reservists in the service of the municipality
C69 (FD)	Number of 'displaced persons' to whom the municipality delivered assistance
C70 (FD)	Number of volunteer responders in the service of the municipality
C71 (LED)	Number of procurement processes where disputes were raised
C72 (FD)	Date of the last municipal Disaster Management Plan tabled at Council
C73 (FD)	Number of structural fires occurring in informal settlements
C74 (FD)	Number of dwellings in informal settlements affected by structural fires (estimate)

Number	Compliance indicators
C75 (FD)	Number of people displaced within the municipal area
C76 (LED)	Number of SMMEs and informal businesses benefitting from municipal digitisation support programmes rolled out directly or in partnership with other stakeholders
C77 (LED)	B-BBEE Procurement Spend on Empowering Suppliers that are at least 51% black owned based
C78 (LED)	B-BBEE Procurement Spend on Empowering Suppliers that are at least 30% black women owned
C79 (LED)	B-BBEE Procurement Spend from all Empowering Suppliers based on the B-BBEE Procurement
C80 (LED)	Date of the last Council adopted Development Charges policy
C81 (LED)	Number of new business license applications
C82 (LED)	Value of Commercial Projects Constructed by adding all of the estimated costs of construction values on building permits
C83 (LED)	Number of building plans approved after first review
C84(LED)	Number of building plans submitted for review
C85(LED)	Number of business licenses renewed
C86 (LED)	Number of households in the municipal area registered as indigent
C87 (LED)	Number of firms in the formal sector split across 1-digit SIC codes
C88 (LED)	Number of businesses registered with the South African Revenue Service within the municipal area
C89 (GG)	Number of meetings of the Executive or Mayoral Committee postponed due to lack of quorum
C90 (ENV)	Date of the last Climate Change Needs and Response Assessment tabled at Council
C91 (ENV)	Date of the last Climate Change Response Implementation Plan tabled at Council
C92 (GG)	Number of agenda items deferred to the next council meeting
C93 (FM)	Number of awards made in terms of SCM Reg 32

Number	Compliance indicators
C94 (FM)	Number of requests approved for deviation from approved procurement plan
C95 (FM)	Number of residential properties in the billing system
C96 (FM)	Number of non-residential properties in the billing system
C97 (FM)	Number of properties in the valuation roll
C98 (LED)	Number of building plan applications approved
C99 (EE)	Number of electricity connection applications received
C100 (GG)	Quarterly salary bill of suspended officials
C101(GG)	Number of dismissals for fraud and corruption
C102(ENV)	Number of incidents of improper disposal of medical waste responded to by the municipality
C103(ENV)	Number of notifiable medical condition investigations following the prescribed protocols
C104(ENV)	Number of foodborne disease outbreak investigations following the prescribed protocols

6.6 Compliance questions¹⁷

No.	Compliance questions
Q1.	Does the municipality have an approved Performance Management Framework?
Q2.	Has the IDP been adopted by Council by the target date?
Q3.	Does the municipality have an approved LED Strategy?
Q4.	What are the main causes of work stoppage in the past quarter by type of stoppage?
Q5.	How many public meetings were held in the last quarter at which the Mayor or members of the Mayoral/Executive committee provided a report back to the public?
Q6.	When was the last scientifically representative community feedback survey undertaken in the municipality?
Q7.	What are the biggest causes of complaints or dissatisfaction from the community feedback survey? Indicate the top four issues in order of priority.
Q8.	Please list the locality, date and cause of each incident of protest within the municipal area during the reporting period:
Q9.	Does the municipality have an Internal Audit Unit?
Q10.	Is there a dedicated position responsible for internal audits?
Q11.	Is the internal audit position filled or vacant?
Q12.	Has an Audit Committee been established? If so, is it functional?
Q13.	Has the internal audit plan been approved by the Audit Committee?
Q14.	Has an Internal Audit Charter and Audit Committee charter been approved and adopted?
Q15.	Does the internal audit plan set monthly targets?
Q16.	How many monthly targets in the internal audit plan were not achieved?
Q17.	Does the Municipality have a dedicated SMME support unit or facility in place either directly or in partnership with a relevant role-player?

¹⁷ These compliance questions requires a periodic response from municipalities in open-text format and no target setting is required.

No.	Compliance questions
Q18.	What economic incentive policies adopted by Council does the municipality have by date of adoption?
Q19.	Is the municipal supplier database aligned with the Central Supplier Database?
Q20.	What is the number of steps a business must comply with when applying for a construction permit before final document is received?
Q21.	What is the organisational location of the disaster risk management function within your municipality? (Specify the placement and highest level filled post within it).
Q22	Please list the name of the structure and date of every meeting of an official IGR structure that the municipality participated in this quarter:
Q23.	Where is the organisational responsibility for the IGR support function located within the municipality (inclusive of the reporting line)?
Q24.	Is the MPAC functional? List the reasons why if the answer is not 'Yes'.
Q25.	Has a report by the Executive Committee on all decisions it has taken been submitted to Council this financial year?
Q26.	Does the municipality have any arrangement (e.g. Service Level Agreement or otherwise) with another organ of state for the provision of municipal health services within the municipal jurisdiction? If so, please list the names of the applicable organs of state.

7. Capital Projects and Budget for 2024/2025 Per Ward ¹⁸

DIRECTORATE: CORPORATE SERVICES CAPITAL ESTIMATES 2024/2025 - 2026/2027

DIVISION/SECTION: FACILITIES MANAGEMENT

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
		-	-		-	-						
3306	MEDICAL EQUIPMENT	2 000 000	-	500 000	-	-	1 500 000	CF	15	R	19	1600
3703	FIRE DETECTION SYSTEM FOR MMM BUILDINGS	500 000	-	-	-	-	500 000	CF	15	N	19	1600
3703	FURNITURE	4 500 000	-	1 500 000	1 000 000	-	2 000 000	CF	15	R	40	1600
3703	CLEANING EQUIPMENTS	4 152 700	-	652 700	500 000	-	3 000 000	CF	16	N	ALL	1600
3703	REFURBISHMENT OF HVAC SYSTEM : BRAM FISCHER:	9 000 000	-	2 000 000	5 000 000	-	2 000 000	CF	17	N	ALL	1600
3703	REFURBISHMENT OF MUNICIPAL BUILDINGS OR FACILITIES	7 000 000	-	3 000 000	3 000 000	-	1 000 000	CF	15	N	ALL	1600
3703	REFURBISHMENT OF REFRIGERATIONS AT FRESH PRODUCE MARKET	5 000 000	-	2 000 000	2 000 000	-	1 000 000	CF	15	N	ALL	1600
3703	ACCESS CONTROL EQUIPMENT AT BRAMFISCHER AND 6 OTHER BUILDINGS	3 000 000	-	1 000 000	1 000 000	-	1 000 000	CF	15	N	ALL	1600
3703	FENCING OF MUNICIPAL BUILDINGS AND FACILITIES	2 000 000	-	1 000 000	1 000 000	-		CF	15	N	ALL	1600
3703	INSTALL SOLAR PANELS (PV)MUN BUILDINGS	3 000 000		2 000 000	1 000 000	-		CF	15	N	ALL	1600
3703	STANDBY GENERATORS FOR MUNICIPAL BUILDING	3 000 000		2 000 000	1 000 000	-		CF	15	N	ALL	1600
3801	HEAVY DUTY STAPLER	300 000		300 000	-	-		CF	15	N	ALL	1600
	TOTAL	43 452 700	-	15 952 700	15 500 000	-	12 000 000					

¹⁸ Capex budget and wards are consolidated with the KPIs and Targets on paragraph 6.4 above and others reported on the departmental SDBIP.

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
3901	ICT SECURITY	2 893 246	-	1 082 103	1 811 142	-		CF	5	N	ALL	2700
3901	DATA PROJECTORS	1 122 731	-	600 435	522 296	-		CF	5	R	ALL	2650
3901	DATA CENTRE INFRUSTRUCTURE	13 293 673	-	12 000 000	1 293 673	-		CF	5	N	ALL	2700
3901	DESKTOPS AND LAPTOPS / HARDWARE	6 905 571	-	6 000 000	905 571	-		CF	5	N	ALL	2700
3901	TELECOM INFRUSTRUCTURE EQUIPMENT	776 204	-	-	776 204	-		CF	5	N	ALL	2700
3901	ICT NETWORK EQUIPMENT / RADIO LINKS	3 739 838	-	2 446 165	1 293 673	-		CF	5	N	ALL	2700
		-	-			-		CF	5	N		2700
		-	-			-		CF	5	N		2700
		-						CF	5	N		2700
		-						CF	5	N		2700
	TOTAL	28 731 263	-	22 128 704	6 602 559	-	-					

DIRECTORATE : COMMUNITY SERVICES CAPITAL ESTIMATES 2024/2025 - 2026/2027
SUB-DIRECTORATE : WASTE MANAGEMENT

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
5302	REHABILITATION OF NORTHERN LANDFILL SITES (Plan) - Closure	119 474 381	-	38 560 064	39 500 000	41 414 317		81	15	N	44	3200
5302	UPGRADING AND REFURBISHMENT OF BOTSHABELO LANDFILL SITES	1 406 602	-	500 000	453 101	453 500		81	14	N	34	3200
5302	UPGRADING AND REFURBISHMENT OF OF NORTHERN LANDFILL SITES	-	-	-	-	-		81	30	N	44	1000
5302	UPGRADING AND REFURBISHMENT OF SOUTHERN LANDFILL SITES	2 888 920	-	1 000 000	755 169	1 133 751		81	30	N	18	1000
5302	REFUSE BINS FOR CBD'S IN METRO	1 484 908	-	820 000	256 757	408 150		81	30	N	ALL CBDs	1000
5302	DEVELOPMENT OF A NEW LANDFILL SITE	50 000 000		4 792 287	20 536 784	31 559 869		81	30	N	17	1000
5631	FENCE FOR THE SOUTHERN LANDFILL SITE	50 000 000		3 000 000	-	-		81	30	N	18	1000
5631	DEVELOPMENT OF NALISVIEW CEMETERY	50 000 000		9 000 000	4 484 114	9 070 009		81	30	N	10	1000
5651	REPLACEMENT OF FENCING - SOUTHPARK CEMETERY	50 000 000		7 500 000	821 082	9 070 009		81	30	N	18	1000
	TOTAL	325 254 811	-	65 172 351	66 807 007	93 109 606	-					

DIRECTORATE : COMMUNITY SERVICES CAPITAL ESTIMATES 2024/2025 - 2026/2027
SUB-DIRECTORATE : PARKS & CEMETERIES
DIVISION : PARKS & CEMETERIES

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
5664	RIDE ON LAWN MOWERS	754 040		-	354 040	400 000		CF	3	N	ALL	1500
5664	HEAVY DUTY CHAINSAWS	214 411		-	94 411	120 000		CF	3	N	ALL	1500
5664	MECHANICAL POLE PRUNERS	137 609		-	82 609	55 000		CF	5	N	ALL	1500
5664	BRUSHCUTTERS	240 000		-	130 000	110 000		CF	3	N	ALL	1500
5664	TRACTOR DRAWN LAWNMOWERS - FIELDMASTER	450 000		-	450 000	-		CF	3	N	ALL	1500
5664	WALK BEHIND LAWNMOWERS (KUDU)	118 013		-	118 013	-		CF	30	N	19	1500
5664	GARDEN DEVELOPMENT - BRAM FISCHER BUILDING , CITY HALL ,GABRIEL DICHABE	500 000		500 000	-	-		CF	30	N	19	1500
5664	CITY ENTRANCE BEAUTIFICATION - WALTER SISULU DRIVE	1 200 000		-	1 200 000	-		CF	30	N	46	1500
5664	CITY ENTRANCE BEAUTIFICATION - NELSON MANDELA DRIVE	-		-	-	-		CF	30	N	46	1500
5664	NEW ROOF SHEATING - ORCHIDHOUSE	-		-	-	-	-	CF	30	N	22	1500
5665	CITY ENTRANCE BEAUTIFICATION - RAYMOND MHLABA ROAD	1 700 623		1 500 000	200 623	-		CF	30	N	19	1500
5665	CITY ENTRANCE BEAUTIFICATION - MASELSPOORT DRIVE	2 124 252		1 800 000	324 252	-		CF	30	N	23	1500
5665	DEVELOPMENT OF PARK - HEUWELSIG NORTH	1 800 000		-	-	1 800 000		CF	30	N	23	1500
5665	DEVELOPMENT OF PARK IN GROBBELAAR CRESCENT	650 000		-	-	650 000		CF	30	N	20	1500
5665	RECREATIONAL PARK FOR BRANDWAG FLATS KIDS	106 212		-	106 212	-		CF	30	N	21	1500
5666	UPGRADING OF THE ENTRANCE TO PELLISSIER FROM CASINO	-		-	-	-		CF	30	N	21	1500
5666	REGIONAL PARK DEVELOPMENT IN GRASSLAND (PHASE I DESIGNS)	7 604 790		-	1 000 000	6 604 790		CF	30	N	1	1500
5666	REHABILITATION OF PARKS AND OPEN SPACES IN FAUNA AND LOURIERPARK	748 275		-	748 275	-		CF	30	N	18	1500

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
5666	UPGRADING OF PARKS	748 275		-	748 275	-		CF	30	N	25	1500
5667	REGIONAL PARK DEVELOPMENT - BLOEMFONTEIN (MANGAUNG TURFLAAGTE)(PHASE I DESIGNS)	2 500 000		-	1 000 000	1 500 000		CF	30	N	18	1500
5667	MANGAUNG PARK TO BE UPGRADED TO A REGIONAL PARK	5 000 000		-	5 000 000	-		CF	30	N	19	1500
5667	CONVERSION OF THE OPEN SPACE IN HOSTEL 1 INTO A PARK	1 500 000		-	-	1 500 000		CF	30	N	15	1500
5667	DEVELOPMENT OF OPEN SPACE	1 500 000		1 500 000	-	-		CF	30	N	1	1500
5667	DEVELOPMENT OF A PARK	1 500 000		-	-	1 500 000		CF	30	N	1	1500
5667	CONSTRUCTION OF A PARK NEXT TO CHURCH IN TURFLAAGTE	1 500 000		-	-	1 500 000		CF	30	N	5	1500
5667	REHABILITATION OF A PARK	1 500 000		-	1 500 000	-		CF	30	N	10	1500
5667	DEVELOPMENT OF PARKS IN KHAYELITSHA AND MANDELA VIEW	1 500 000		-	1 500 000	-		CF	30	N	11	1500
5667	RECREATION OF PARKS - VISTA PARK	-		-	-	-		CF	30	N	13	1500
5667	REHABILITATION OF PARKS - SEJAKE AND ROCKLANDS	498 850		-	498 850	-		CF	30	N	14	1500
5667	UPGRADING OF PARKS IN ASHBURY & BLOEMSPRUIT	1 500 000		1 500 000	-	-		CF	30	N	17	1500
5667	REHABILITATION OF WETLANDS AND OPENSACES - KHAYELITSHA	1 500 000		-	-	1 500 000		CF	30	N	1	1500
5668	DEVELOPMENT OF PARK - PHASE 2, B SECTION BOTSHABELO	1 888 214		-	1 888 214	-		CF	30	N	15	1500
5668	DEVELOPMENT OF A PARK	1 500 000		-	1 500 000	-		CF	30	N	17	1500
5668	UPGRADING OF THE PARK NEXT TO THE BOTSHABELO MALL	-		-	-	-		CF	30	N	30	1500
5668	DEVELOPMENT OF A PARK IN SITE 2	748 275		-	748 275	-		CF	30	N	16	1500
5668	DEVELOPMENT OF A PARK IN SECTIONS R,U,V,W	1 500 000		-	1 500 000	-		CF	30	N	12	1500
5668	PARK RENOVATION NEAR NATURAL DAM - BOTSHABELO WEST	1 500 000		-	-	1 500 000		CF	30	N	27	1500
5668	UPGRADING OF PARK NEXT TO THE BOTSHABELO MALL	-		-	-	-		CF	30	N	30	1500
		46 231 840	-	6 800 000	20 692 049	18 739 790						

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						

DIRECTORATE:
COMMUNITY SERVICES
CAPITAL ESTIMATES 2024/2025 - 2026/2027

DIVISION/SECTION:
PUBLIC TRANSPORT NETWORK

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
5801	INDUSTRY TRANSFORMATION	180 730 571		72 500 000	65 254 470	42 976 101		62	15	N	ALL	0500
5801	IPTN BUS DEPOT - BUILDING WORKS	76 476 108		42 600 000	22 276 241	11 599 867		62	15	N	ALL	0500
5801	IPTN BUS FLEET	91 171 175		26 400 000	40 245 742	24 525 433		62	15	N	ALL	0500
5801	IPTN PHASE 2 - TRUNK ROUTE	68 960 653		31 959 742	27 845 301	9 155 609		62	15	N	ALL	0500
5801	OPEN BUS STATIONS (BUS STOP SHELTER)	49 485 256		25 700 000	14 256 794	9 528 462		62	15	N	ALL	0500
5801	INTELLIGENT TRANSPORT SYSTEM	538 565			-	538 565		62	15	N	ALL	0500
5801	PRELIM + DETAILED INFRASTR DESIGN	4 850 046		3 000 000	1 392 265	457 780		62	15	N	ALL	0500
		472 212 374	-	202 159 742	171 270 814	98 781 818						

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						

DIRECTORATE: PLANNING AND ECONOMIC DEVELOPMENT
SUB-DIRECTORATE: PLANNING
DIVISION/SECTION: PLANNING

CAPITAL ESTIMATES 2024/2025 - 2026/2027

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
6212	TOWNSHIP ESTABLISHMENT GRASSLAND	150 000		150 000	-	-		81	30	N	47	0800
6212	LAND SURVEYING FARM VEEKRAAL	1 600 000	-	1 600 000	-	-		81	30	N	39	0800
6212	TOWNSHIP ESTABLISHMENT FARM VEEKRAAL	800 000	-	800 000	-	-		81	30	N	39	0800
6212	LAND SURVEYING FARM GRASSLAND	300 000	-	300 000	-	-		81	30	N	47	0800
6212	BOTSHABELO FIRE STATION	27 270 487	-	20 000 000	7 270 487	-	-	81	30	N	31	0800
6212	CONSTRUCTION OF A NEW COMMUNITY CENTRE I	19 765 930	-	15 000 000	4 765 930	-	-	81	30	N	42	0800
6212	LAND SURVEYING FARM KLIPFONTEIN	1 115 000		1 115 000	-	-	-	80	20	N	28	0700
6212	FORMALISATION OF INFILL PLANNING	18 000 000	-	5 000 000	6 000 000	7 000 000	-	80	20	N	51	0700
6212	LAND SURVEYING BOTSHABELO K	735 000	-	735 000	-	-	-	80	20	N	51	0700
6212	LAND SURVEYING X2727	4 100 000	-	300 000	2 000 000	1 800 000	-	80	20	N	41	0700
6212	TOWNSHIP ESTABLISHMENT X2727	4 340 000		2 170 000	2 170 000	-	-	80	20	N	50	0700
6212	TOWNSHIP ESTABLISHMENT PORTION 3 OF SELOSESHA 900	7 599 999		2 533 333	2 533 333	2 533 333	-	80	20	N	31	0700
6212	SURVEYING MOROJANENG	2 000 000		2 000 000	-	-		80	20	N	31	0700
6212	TOWNSHIP ESTABLISHMENT MOROJANENG	1 000 000		1 000 000	-	-		80	20	N	31	0700
6212	TOWNSHIP ESTABLISHMENT REMAINDER OF FARM BOTSHABELO 826	6 800 000		2 400 000	2 400 000	2 000 000		80	20	N	31	0700

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
6212	MOBILE SHELVING STATION	700 000		700 000	-	-	-	CF	30	N	27	1500
6212	BUILDING CONTROL STORAGE SYSTEM	1 200 000		1 200 000	-	-	-	CF	30	N	27	1500
	TOTAL	97 476 416	-	57 003 333	27 139 750	13 333 333	-					

DIRECTORATE: PLANNING
SUB-DIRECTORATE: FRESH PRODUCE MARKET
DIVISION/SECTION:

CAPITAL ESTIMATES 2024/2025 - 2026/2027

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
6461	UPGRADING OF THE CASHIER COMPLEX	-	-					CF	20	R		2900
6462	DIVIDING & PARTIONING OF THE FRESH PRODUCE MARKET SALES HALL	-	-					CF	10	N		2900
6462	MARKET TOWING TROLLEYS	3 000 000	-	1 000 000	1 000 000	1 000 000		CF	15	N	47	2900
6462	BUILDING OF REFREGIRATOR ROOMS	-	-					CF	15	N		2900
6462	BUILDING OF OFFLOADING PLATFORMS	-	-					CF	15	N		2900
6462	TRACTOR	-	-					CF	10	N		2900
		3 000 000	-	1 000 000	1 000 000	1 000 000	-					

DIRECTORATE: PLANNING AND ECONOMIC DEVELOPMENT
SUB-DIRECTORATE: ECONOMIC DEVELOPMENT
DIVISION/SECTION:

CAPITAL ESTIMATES 2024/2025 - 2026/2027

REFNUMBER	DETAIL OF EXPENDITURE			ESTIMATES	UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
-----------	-----------------------	--	--	-----------	------------------	-----------	----------------	-----------------	---------	------------------------

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
		TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	2024/2025	2025/2026	2026/2027						
6341	KLEIN MAGASA HERITAGE PRECINCT REHABILITATION	10 424 584		2 000 000	3 368 054	5 056 530		81	30	N	2	3110
6341	NAVAL HILL ENTRANCE GATE DESIGN AND UPGRADE	1 500 000		1 500 000	-	-		81	30	N	21	3110
6381	BOTSHABELO HAWKING STALLS	7 975 932		1 000 000	3 467 601	3 508 331		81	30	N	21	3110
6361	FENCING OF FARMS AND COMMONAGES	15 950 000		1 950 000	6 000 000	8 000 000		CF	5	N	51	3110
6361	GROUNDWATER AUGMENTATION(BOREHOLES AND WINDMILLS)	11 750 000		1 750 000	4 000 000	6 000 000		CF	5	N	51	3110
	TOTAL	47 600 516	-	8 200 000	16 835 655	22 564 861	-					

DIRECTORATE: HUMAN SETTLEMENT

DIVISION/SECTION: ISUPG

CAPITAL ESTIMATES 2024/2025 - 2026/2027

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
6571	LOURIERPARK WATER AND SANITATION CONSTRUCTION	32 859 626		8 000 000	8 306 859	16 552 766	-	81	20	N	39	0700
6571	FLEURDAL & BLOEMSIDE 4510 WATER & SEWER CONSTRUCTION	11 399 083		11 399 083	-	-	-	81	20	N	45	0700
6571	BLOEMSIDE 4510 - ROADS & STORWATER	6 664 549		6 000 000	664 549	-	-	81	20	N	45	0700
6571	BOTS SEC H1708 &G1011-INSTAL WATER & SEW	13 140 354		12 764 280	376 074	-	-	81	20	N	46	0700
6571	BOTS SECTION E1905 - INSTALL WATER & SEW	3 689 893		3 387 825	302 068	-	-	81	20	N	46	0700
6571	LOURIERPARK ROADS AND STORMWATER CONSTRUCTION	3 559 806		-	453 101	3 106 705	-	81	20	N	ALL	0700
6571	VEERKRAAL WATER AND SANITATION CONSTRUCTION	14 406 917		-	2 615 905	11 791 012	-	81	20	N	ALL	0700

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
6571	SOUTPAN WATER AND SANITATION CONSTRUCTION	1 608 437		400 000	1 208 437	-	-	81	20	N	ALL	0700
6571	VISTA PARK III	152 841 959		35 000 000	28 028 695	89 813 265	-	81	20	N	7	0700
6571	VISTA PARK II	169 699 106		15 000 000	88 040 823	66 658 282	-	81	20	N	50	0700
6571	MATLHARANTLHENG WATER AND SEWER CONSTRUCTION (3108 U)	26 500 000		1 000 000	8 000 000	17 500 000	-	80	20	N	ALL	0700
6571	SEROALO EXT 26 - WATER CONSTRUCTION	8 842 597		8 842 597	-	-	-	80	20	N	24	0700
6571	BLOEMSIDE ERF (7138/7141) WATER &SEWER CONSTRUCTION	5 280 000		-	500 000	4 780 000	-	80	20	N	18	0700
6571	KLIPFONTEIN WATER CONNECTIONS	12 119 284		500 000	3 019 284	8 600 000	-	80	20	N	18	0700
6571	SONDERWAT PH 2 & CHRIS HANI WATER AND SEWER CONSTRUCTION	17 589 120		5 089 120	12 500 000	-	-	80	15	N	18	0700
6571	MKHONTO ERF 32109 & SALIVA 35180&8323 - WATER AND CONSTRUCTION	31 209 289		14 609 289	14 600 000	2 000 000	-	80	20	N	18	0700
6571	MADITLHABELA - INSTAL WATER SEW 938U	22 600 000		-	600 000	22 000 000	-	80	20	N	18	0700
6571	RATAU HLAMBAZA WATER CONSTRUCTION (114 U)	5 640 000		5 640 000	-	-	-	80	20	N	ALL	0700
6571	SECTION T WATER AND SEWER CONSTRUCTION	4 000 000		4 000 000	-	-	-	80	20	N	ALL	0700
6571	SECTION C WATER & SEWER CONSTRUCTION	3 500 000		3 000 000	500 000	-	-	80	20	N	ALL	0700
6571	SECTION N INSTAL WATER & SEWER CONSTRUCTION	35 063 800		3 000 000	9 163 800	22 900 000	-	80	20	N	ALL	0700
6571	WEPENER EXT 7 KANANA WATER & SEWER	14 101 171		-	2 600 000	11 501 171	-	80	20	N	ALL	0700
6571	TURFLAAGTE ZZ/BOBO/ WINKIE DIREKO WATER AND SEWER CONSTRUCTION	13 304 608		6 704 608	6 600 000	-	-	80	20	N	ALL	0700
6572	BLOEMSIDE 9 WATER&SEWER CONSTRUCTION	41 000 000		1 000 000	5 000 000	35 000 000	-	80	20	N	ALL	0700
6572	BLOEMSIDE 7 - WATER AND SEWER CONSTRUCTION	33 500 000		20 000 000	13 500 000	-	-	80	20	N	ALL	0700
6571	SOUTPAN (IKGOMOTSENG) WATER AND SEWER CONSTRUCTION	11 953 583		11 953 583	-	-	-	80	20	N	ALL	0700
6571	THABA NCHU EXT.27 & RATAU WATER AND SEWER CONSTRUCTION	29 219 080		22 219 080	7 000 000	-	-	80	20	N	ALL	0700

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
6573	TAMBO/KGATELELOPELE/NAMIBIA WATER AND SEWER CONSTRUCTION	9 050 000		7 200 000	1 850 000	-		80	20	N	ALL	0700
6574	BOTSHABELO SECTION R INTERNAL WATER RETICULATION CONSTRUCTION	30 500 000		21 500 000	9 000 000	-		80	20	N	ALL	0700
6574	BOTSHABELO SECTION D SEWER CONSTRUCTION	39 000 000		1 000 000	8 000 000	30 000 000		80	20	N	ALL	0700
6574	BOTSHABELO SECTION M SEWER CONSTRUCTION	47 000 000		1 000 000	10 000 000	36 000 000		80	20	N	ALL	0700
6574	FREEDOM SQUARE & MARIKANA WATER & SEWER CONSTRUCTION	300 000		300 000	-	-		80	20	N	ALL	0700
6574	DEWETSDORP WATER AND SEWER CONSTRUCTION	18 456 955		18 456 955	-	-		80	20	N	ALL	0700
6571	ALTERNATIVE SEWER SOLUTIONS INFORMAL SETTLEMENTS	21 100 000		5 000 000	5 500 000	10 600 000		80	20	N	ALL	0700
6574	TITLE DEEDS REGISTRATION	-		-	-	-		80	20	N	ALL	0700
6574	DEWETSDORP EXT 7 WATER AND SEWER CONSTRUCTION	19 000 000		4 000 000	15 000 000	-		80	20	N	ALL	0700
6573	ACQUISITION OF LAND FOR RELOCATION OF INFORMAL SETTLEMENTS	36 822 667		9 000 000	10 000 000	17 822 667		80	20	N	ALL	0700
	TOTAL	946 521 883	-	266 966 420	272 929 595	406 625 868	-					

DIRECTORATE : TECHNICAL SERVICES
CAPITAL ESTIMATES 2024/2025 - 2026/2027

SUB-DIRECTORATE : ROADS AND STORMWATER

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
7327	DEVELOP MASTER PLANS	4 026 631		1 864 490	604 135	1 558 005		81	15	N	All	0300
7327	REFURBISHMENT MANAGEMENT SYSTEM	5 714 627		0	903 281	4 811 346		81	15	N	All	0300

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
7327	KOKOZELA STREET ROCKLANDS	5 775 957		0	932 508	4 843 449		81	15	N	4	0300
7327	BOBO STREET	5 775 957		0	932 508	4 843 449		81	15	N	5	0300
7327	RAMAILANE STREET	5 775 957		0	932 508	4 843 449		81	15	N	12	0300
7327	THAMBO STREET	5 835 356		0	960 815	4 874 541		81	15	N	ALL	0300
7327	T1419B ROAD 6	4 410 991		- 0	3 957 491	453 500		81	15	N	11	0300
7327	MAPANGWANA STREET: FREEDOM SQ; UPGRADE	6 150 829		- 0	2 791 085	3 359 745		81	15	N	6	0300
7327	ZIM STREET PHASE 2: KAGISANONG: UPGRADE	5 486 289		0	4 579 288	907 001		81	15	N	5	0300
7327	DR BELCHER/MACGREGOR INTERCHANGE	6 637 015		0	2 616 642	4 020 373		81	15	N	16	0300
7327	REPLACEMENT OF OBSOLETE AND ILLEGAL SIGNAGE AND TRAFFIC SIGNALS	36 405 028		5 000 000	22 502 140	8 902 888		81	15	N	All	0300
7327	RESEALING OF STREETS/ SPEED HUMPS	5 476 146		4 872 011	604 135	-		81	15	N	All	0300
7327	T1432 MAN 10786 BERGMAN SQUARE UPG	23 139 529		- 0	5 582 169	17 557 361		81	15	N	8, 17	0300
7327	T1520: FIRST AVENUE PEDESTRIAN BRIDGE	15 127 799		6 824 285	3 768 509	4 535 005		81	15	N	19	0300
7327	T1522: THA RD 2029, 2044 and 2031: UPGRADE	7 168 264		2 944 553	3 316 710	907 001		81	15	N	39	0300
7327	T1523: SECTION G UPGRADES	4 597 463		0	1 649 710	2 947 753		81	15	N	31	0300
7327	T1523B: VICTORIA & KOLBE INTERSECTION	26 407 458		7 518 256	7 551 690	11 337 511		81	15	N	19	0300
7327	T1524: BOT RD 437: SECTION A: UPGRADE	17 746 593		0	7 948 428	9 798 165		81	30	N	33	0300
7327	T1525: BOT RD 601: SECTION D: UPGRADE	6 475 833		- 0	2 791 085	3 684 749		81	30	N	38	0300
7327	T1526: LEFIKENG & ROMA STR: SECTION U & J: UPGRADE	5 977 741		5 000 000	755 169	222 572		81	30	N	36	0300
7327	T1527B; BOCHABELA: STREETS: UPGRADE	4 477 741		3 500 000	755 169	222 572		81	30	N	2	0300
7327	T1527C: BOCHABELA: STREETS; UPGRADE	10 599 608		3 490 787	6 494 453	614 367		81	20	N	2	0300
7327	T1528: MAN RD 11388 & 11297: JB MAFORA: UPGRADE	1 764 377		0	1 764 377	-		81	20	N	10	0300
7327	T1529: BOT RD 3824: BOTSHABELO WEST (MAIN ROAD)	16 394 197		16 092 129	302 068	-		81	20	N	27&28	0300
7327	T1532: VISTA PARK BULK STORMWATER	1 000 000		1 000 000	-	-		81	20	N	19	0300
7327	T1534B: VERENIGING AVENUE EXTENTION: ROADS	25 062 603		5 000 000	12 581 864	7 480 739		81	15	N	19	0300

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
7327	T1536: HEAVY REHABILITATION OF ZASTRON STREET	30 082 654		10 000 000	16 009 583	4 073 071		81	15	R	21	0300
7327	T1537: HEAVY REHABILITATION OF NELSON MANDELA STREET	675 674		-	453 101	222 572		81	15	R	21	0300
7327	T1538: UPGRADING INTERSECTION ST GEORGE ST & PRES BRAND	9 808 954		6 809 983	2 331 254	667 717		81	15	N	19	0300
7327	T1539: UPGRADING OF TRAFFIC INTERSECTIONS	6 033 853		5 509 213	302 068	222 572		81	15	N	19	0300
7327	BATHO ROADS: UPGRADING OF ROADS AND STORMWATER	4 709 797		1 604 833	2 651 463	453 500		81	15	N	1	0300
7327	SAND DU PLESSIS RD: ESTOIRE	26 416 389		- 0	7 849 925	18 566 464		81	15	N	47	0300
7327	NELSON MANDELA BRIDGE	14 543 263		6 353 483	6 258 865	1 930 915		81	15	N	20	0300
7327	STORMWATER REFURBISHMENT	6 841 180		- 0	2 477 088	4 364 092		81	30	R	All	0300
7327	BULK STORMWATER PHASE 5	6 841 180		- 0	2 477 088	4 364 092		81	30	N	46	0300
7327	BULK STORMWATER ROCKLANDS	17 665 506		2 196 312	6 254 282	9 214 912		81	30	N	14	0300
7327	T1433: BAINSVLEI MOOIWATER BULK STORMWATER: UPGRADE	5 895 107		-	453 101	5 442 005		81	30	N	48	0300
7327	UPGRADING OF THOKOZANI AVENUE ROCKLANDS	5 895 107		-	453 101	5 442 005		81	30	N	11	0300
7327	CONNECTOR STREET OF NICOLAI AND CALLIOPE	5 895 107		-	453 101	5 442 005	-	81	30	N	21	0300
7327	UPGRADING OF DU PLESSIS STR BFN	5 302 068		5 000 000	302 068	-		81	30	N	48	0300
7327	SECTION R ACCESS ROAD & BRIDGE	13 000 000		9 000 000	4 000 000	-		80	30	N	ALL	0300
7327	GRASSL& PH 4 - ROADS & S/WATER	8 000 000		8 000 000	-	-		80	30	N	ALL	0300
7327	BOTS WEST - INSTAL MAIN ROADS/ S/WATER	9 000 000		9 000 000	-	-		80	30	N	ALL	0300
7327	PROVISION OF ROADS AND STORMWATER-L	30 000 000		5 000 000	11 500 000	13 500 000		80	30	N	ALL	0300
				-	-	-						
	TOTAL	470 015 824	-	131 580 337	161 804 022	176 631 466	-					

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						

DIRECTORATE :
SUB-DIRECTORATE :

TECHNICAL SERVICES
FLEET - MECHANICAL
WORKSHOP

CAPITAL ESTIMATES 2024/2025 - 2026/2027

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
7401	ELECTRONIC OIL MANAGEMENT SYSTEM	110 000	-	-	110 000	-		CF	30	N	ALL	1000
7401	TOOLS & EQUIPMENT FOR MECHANICS	100 000	-	-	100 000	-		CF	30	N	ALL	1000
7401	REFURBISHMENT ALL FUEL DEPOTS	6 200 000	-	4 200 000	2 000 000	-		CF	30	N	ALL	1000
7401	OIL STORE AUOTOMATION	-	-	-	-	-		CF	30	N	ALL	1000
7401	RECONS THE SIDE WALL @ THAB NCHU W/SHOP	-	-	-	-	-		CF	30	N		1000
7401	VEHICLE PROCUREMENT	60 045 905	-	20 000 000	15 103 380	24 942 525		81	30	N	ALL	1000
		-	-	-	-			CF	30	N		1000
	TOTAL	66 455 905	-	24 200 000	17 313 380	24 942 525	-					

DIRECTORATE :
SUB-DIRECTORATE :

TECHNICAL SERVICES
SANITATION

CAPITAL ESTIMATES 2024/2025 - 2026/2027

REFNUMBER	DETAIL OF EXPENDITURE			ESTIMATES	UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
-----------	-----------------------	--	--	-----------	------------------	-----------	----------------	-----------------	---------	------------------------

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
		TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	2024/2025	2025/2026	2026/2027						
7502	GIS SYSTEM INFORMATION UPDATE	194 233		194 233	-	-		81	20	N	ALL	0700
7502	VISTA PARK COLLECTOR BULK UPGRADES	276 312		0	276 312	-		81	20	N	ALL	0700
7502	DAN PIENAAR & TEMPE BULK PIPELINE REFURBISHMENT	631 570		0	631 570	-		81	20	N	ALL	0700
7502	WHITESWEG & BAYWATER BULK PIPELINE REFURBISHMENT	118 419		0	118 419	-		81	20	N	ALL	0700
7502	BLOEMSPRUIT URGENT REFURBISHMENT	8 777 840		5 000 000	1 510 338	2 267 502		81	21	N	20	0700
7502	BOTSHABELO SECTION K PUMPSTATION AND RISING MAIN	7 903 936		7 903 936	-	-		81	21	N	28	0700
7502	SEWER MASTER AND DEVELOPMENT PLANS	-		-	-	-		81	20	N	ALL	0700
7502	WATER BORNE SANITATION MANGAUNG WARD 8	12 332 714		2 546 125	3 800 383	5 986 206		81	20	R	8	0700
7502	WATER BORNE SANITATION MANGAUNG WARD 17	12 332 714		2 546 125	3 800 383	5 986 206		81	20	R	17	0700
7502	BOTSHABELO MAIN OUTFALL SEWER	5 588 251		-	5 588 251	-		81	20	R	32	0700
7502	REFURBISHMENT OF SLUDGE DIGESTERS IN BLOEMSPRUIT WWTW	10 381 975		6 000 000	2 114 473	2 267 502		81	20	R	20	0700
7502	REFURBISHMENT OF SEWER SYSTEMS	-		-	-	-		81	20	N	ALL	0700
7502	NORTH EASTERN WWTW MECHANICAL AND ELECTRICAL WORKS (SLUDGE STREAM)	14 082 704		2 000 000	12 082 704	-		81	20	R	17	0700
7502	MMM WASTE WATER TREATMENT WORKS REFURBISHMENT	19 066 019		10 000 000	4 531 014	4 535 005		81	20	N	ALL	0700
7502	REFURBISHMENT OF WWTW'S	12 684 043		8 000 000	2 416 541	2 267 502		81	20	N	ALL	0700
7502	EXTENSION BOTSHABELO WWTW CIVIL	41 933 504		2 000 000	5 920 971	34 012 534		81	20	N	ALL	0700
7502	EXTENSION THABA NCHU WWTW (SELOSESHA) CIVIL	12 572 366		2 000 000	10 572 366	-		81	20	N	ALL	0700
7502	EXTENSION BOTSHABELO WWTW MECH AND ELECTRICAL	11 750 559		0	1 320 049	10 430 510		81	20	N	ALL	0700

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
7502	EXTENSION THABA NCHU WWTW (SELOSESHA) MECH AND ELECTRICAL	11 750 559		0	1 320 049	10 430 510		81	20	N	ALL	0700
7502	REFURBISHMENT OF SEWER SYSTEMS IN SOUTPAN	128 439		-	60 414	68 025		81	20	N	ALL	0700
7502	REFURBISHMENT OF SEWER SYSTEMS	32 977 177		12 000 000	7 404 469	13 572 708		81	20	N	ALL	0700
7502	STERKWATER WWTW PHASE 3 CIVIL (SLUGE STREAM)	17 698 180		5 878 274	11 819 905	-		81	20	R	17	0700
7502	STERKWATER WWTW PHASE 3 MECH AND ELECTRICAL (LIQUID STREAM)	21 364 952		-	8 948 318	12 416 635		81	20	N	17	0700
7502	STERKWATER WWTW PHASE 3 MECH AND ELECTRICAL (SLUDGE STREAM)	21 364 952		-	8 948 318	12 416 635		81	20	R	17	0700
7502	RAYTON MAIN SEWER	78 946		-	78 946	-		81	20	N	ALL	0700
7502	SOUTPAN BULK OUTFALL SEWER	251 395		0	251 395	-		81	20	N	ALL	0700
7502	REFURBISHMENT/CONDITION MANAGEMENT PLAN	-	-	-	-	-	-	81	20	N	ALL	0700
7502	UPG BULK SEW LINE SONDERWAT & CHRIS HANI	1 000 000		1 000 000	-	-		80	20	N	ALL	0700
7502	BOTSHABELO MAIN OUTFALL SEWER	65 000 000		30 000 000	28 500 000	6 500 000		80	20	N	ALL	0700
7502	REFURBISHMENT OF SEWER SYSTEMS IN SOUTPAN	850 000		500 000	200 000	150 000		80	20	N	ALL	0700
7502	SOUTPAN BULK OUTFALL SEWER	1 248 462		416 214	832 248	-		80	20	N	ALL	0700
		68 098 462	-	97 984 909	123 047 834	123 307 481						

DIRECTORATE : TECHNICAL SERVICES

CAPITAL ESTIMATES 2024/2025 - 2026/2027

SUB-DIRECTORATE : WATER SERVICES

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
7612	GIS SYSTEM INFORMATION UPDATE	507 117		507 117	-	-		81	20	N	ALL	0700
7612	MASELSPOORT WTW UPGRADING (MASELSPOORT FILTERS)	67 425 664		47 791 270	19 634 394	-		81	20	N	17	0700
7612	NAVAL HILL NEW BULK DISTRIBUTION PIPELINE AND ASSOCIATED WORKS FOR REZONING	712 845		554 952	157 893	-		81	20	N	21	0700
7612	NEW RESERVOIR IN THABA NCHU (20ML)	1 934 193		- 0	1 934 193	-		81	20	N	39	0700
7612	PELLISSIER RESERVOIR	1 526 118		1 526 118	-	-		81	20	N	25	0700
7612	W1501: GARIEP WATER AUGMENTATION PROJECT	859 742		774 761	84 981	-		81	20	N	ALL	0700
7612	DAM REFURBISHMENT (Civil,Mech and Electrical)	394 731		-	394 731	-		81	20	N	17	0700
7612	DEWETSDORP - BOREHOLE REFURBISHMENT	39 473		0	39 473	-		81	20	R	43	0400
7612	DEWETSDORP - STEEL TANK PUMPSTATION REFURBISHMENT	7 895		0	7 895	-		81	20	R	43/50	0400
7612	BLOEMFONTEIN NORTHERN BULK DISTRIBUTION PIPELINE	2 865 233		496 845	2 368 388	-		81	20	R	21	0400
7612	NEW 45 ML LONGRIDGE RESERVOIR	4 551 316		485 583	4 065 733	-		81	20	R	19	0400
7612	NEW GROENVLEI 20MI RESERVOIR AND BULK SUPPLY LINE	2 272 616		693 690	1 578 925	-		81	20	R	48	0400
7612	REFURBISH AND UPGRADE SLUICE GATE SYSTEM AT MASELSPOORT	666 230		520 180	146 051	-		81	20	R	17	0400
7612	BULK CHECK METERS: INSTALLATION AND REFURBISHMENT	1 620 475		1 015 840	604 635	-		81	20	R	ALL	0400
7612	REFURBISHMENT OF WATER SUPPLY SYSTEMS	26 743 687		12 936 902	4 736 776	9 070 009		81	20	R	ALL	0400
7612	MASELSPOORT WATER RE-USE (GRAVITY LINE TO MOCKESDAM)	599 206		599 206	-	-		81	20	R	17	0400
7612	MASELSPOORT WATER RE-USE (GRAVITY TO NEWWTW)	3 418 304		2 218 005	1 200 299	-		81	20	N	17	0400
7612	MAKURUNG INTERNAL WATER RETICULATION	118 419		-0	118 419	-		81	20	R	49	0400
7612	MASELSPOORT WATER RE-USE (PUMP STATION AND RISING MAIN)	3 777 073		820 219	2 956 854	-		81	20	R	44	0400
7612	HAMILTON PARK PUMP STATION REFURBISHMENT	853 690		853 690	-	-		81	20	R	21	0400
7612	WATER MASTER AND DEVELOPMENT PLAN	-		-	-	-		81	20	N	ALL	0400

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
7612	MASELSPOORT WTW UPGRADE	2 522 884		2 522 884	-	-		81	20	N	17	0400
7612	MASELSPOORT WTW UPGRADE (Phase 1)	2 679 042	-	-	2 679 042	-		81	20	R	17	0400
7612	REFURBISHMENT/CONDITION MANAGEMENT PLAN	-	-	-	-	-		81	20	R	ALL	0400
7612	DAM SAFETY REORTS (MOCKES DAM, VANSTADENSUS DAM, MASELSPOORT DAM)	511 801		511 801	-	-		81	20	N	17	0400
7612	VANSTANDENSUS - DAM ABSTRACTION AND BOREHOLE REFURBISHMENT	500 476	-	500 476	-	-		81	20	R	50	0400
7612	WEPENER - BOREHOLE REFURBISHMENT	0	-	0	-	-		81	20	R	50	0400
7612	NEW GRASLAND RESERVOIR FEASIBILITY STUDY	499 369	-	499 369	-	-		81	20	N	45	0400
7612	PROVISION OF BULK WATER SUPPLY	25 000 000	-	7 000 000	8 000 000	10 000 000		80	20	N	ALL	0400
7612	NEW RESERVOIR IN THABA NCHU (20ML)	33 774 761	-	2 774 761	30 000 000	1 000 000		80	20	N	39	0400
7612	DEWETSDORP - BOREHOLE REFURBISHMENT	20 416 214	-	416 214	10 000 000	10 000 000		80	20	N	43/50	0400
7612	DEWETSDORP - STEEL TANK PUMPSTATION REFURBISHMENT	164 873	-	138 738	26 135	-		80	20	N	43/50	0400
7612	INTERIM WATER INFORMAL SETTLE	23 500 000	-	5 000 000	7 000 000	11 500 000		80	20	N	ALL	0400
7612	MAKURUNG INTERNAL WATER RETICULATION	4 774 761	-	2 774 761	2 000 000	-		80	20	N	49	0400
7612	WEPENER - BOREHOLE REFURBISHMENT	20 554 952	-	554 952	15 000 000	5 000 000		80	20	N	50	0400
	TOTAL WATER	255 793 160	-	94 488 334	114 734 817	46 570 009	-					

DIRECTORATE : TECHNICAL SERVICES

SUB-DIRECTORATE : WATER SERVICES

CAPITAL ESTIMATES 2024/2025 - 2026/2027

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
7614	REFURBISHMENT/REPLACEMENT OF VALVES AND AUDIT, REPAIR AND ASSOCIATED PERTINENT WORK	53 992 973		5 230 000	3 304 970	5 458 003	40 000 000	81	20	R	ALL	0400
7614	CONSTRUCTION OF A NEW STORE ROOM	5 597 189		2 092 000	1 321 988	2 183 201	-	81	20	R	16	0400
7614	REPLACE WATER METERS AND METERING OF UNMETERED SITES	87 437 220		9 911 274	6 609 940	10 916 006	60 000 000	81	20	R	ALL	0400
7614	AUTOMATED METER READING AND PREPAID PROGRAMME	75 989 460		7 845 000	4 957 455	8 187 005	55 000 000	81	20	R	ALL	0400
7614	DEVELOPMENT AND IMPELMANTATION of SAM MAST MODULE.	4 197 892		1 569 000	991 491	1 637 401	-	81	20	R	ALL	0400
7614	HAMILTON PARK PUMP STATION REFURBISHMENT	-		-	-	-		81	20	R	21	0400
7614	PRESSURE AND NETWORK ZONE MANAGEMENT (INCLUDING AUDITING OF VALVES AND PRV COMMISSIONING)	70 187 351		9 414 000	5 948 946	9 824 406	45 000 000	81	20	R	ALL	0400
7614	INTEGRATION AND OPTIMISATION – TELEMETRY AND SCADA SYSTEM (WATER)	8 604 812		8 165 188	439 625	-		81	20	N	ALL	0400
	TOTAL	306 006 898	-	44 226 462	23 574 414	38 206 022	200 000 000					

DIRECTORATE : MISCELLANEOUS

CAPITAL ESTIMATES 2024/2025 - 2026/2027

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
8302	TOOLS AND EQUIPMENT	2 042 000		2 042 000	-	-		79	5	N	ALL	3110
	TOTAL	2 042 000	-	2 042 000	-	-						

DIRECTORATE : PUBLIC SAFETY

SUB-DIRECTORATE : EMERGENCY SERVICES

DIVISION : FIRE AND RESCUE OPERATIONS

CAPITAL ESTIMATES 2024/2025 - 2026/2027

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	2024/2025	2025/2026	2026/2027	UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
8562	PROCUREMENT OF 2 HYDRAULIC RESCUE SETS (JAWS OF LIFE)	769 500		420 305	349 195	-	-	CF	5	R		2600
8562	PROCUREMENT OF 4 FIRE FIGHTING SKID UNITS	206 070		96 070	-	110 000	-	CF	5	R		2600
8562	FIREFIGHTING NOZZLE AND MONITOR REPLACEMENT PROGRAMME	259 597		-	174 597	85 000	-	CF	5	R		2600
8562	FIREFIGHTING HOSE REPLACEMENT PROGRAMME	263 000		93 000	85 000	85 000	-	CF	5	R		2600
8562	PROCUREMENT OF 4 INDUSTRIAL WASHING MACHINES	36 026		36 026	-	-	-	CF	5	R		2600
8562	PROCUREMENT OF 6 FULLY ENCAPSULATING LEVEL- A HAZMAT SUITS	243 585		117 085	-	126 500	-	CF	5	R		2600
8562	PROCUREMENT OF PRESSURE AND FLOW METER	54 039		54 039	-	-	-	CF	5	R		2600
8562	PROCUREMENT OF EMERGENCY SEARCH AND RESCUE DRONE	60 044		60 044	-	-	-	CF	5	R		2600
8562	PROCUREMENT OF 20 SELF CONTAINED POSITIVE PRESSURE BREATHING APPARATUS SETS	374 364		75 054	149 655	149 655	-	CF	5	R		2600
8562	PROCUREMENT OF 4 FRIDGES	18 013		18 013	-	-	-	CF	5	R		2600
		2 284 238	-	969 636	758 447	556 155	-					

DIRECTORATE : PUBLIC SAFETY

SUB-DIRECTORATE : PUBLIC SAFETY

DIVISION : TRAFFIC & LAW ENFORCEMENT

CAPITAL ESTIMATES 2024/2025 - 2026/2027

REFNUMBER	DETAIL OF EXPENDITURE			ESTIMATES	UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
-----------	-----------------------	--	--	-----------	------------------	-----------	----------------	-----------------	---------	------------------------

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
		TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	2024/2025	2025/2026	2026/2027						
8511	PARKING METERS	1 970 435		600 435	680 000	690 000		CF	10	N	ALL	2600
8511	BLUE LIGHTS & SIRENS	970 174		240 174	340 000	390 000		CF	5	N	ALL	2600
8511	SPEED LAW ENFORCEMENT CAMERAS- HANDHELD CAMERAS	1 000 000		250 000	250 000	500 000		CF	5	N	ALL	2600
8511	SPEED LAW ENFORCEMENT FIXED CAMERAS	1 600 435		600 435	500 000	500 000		CF	5	N	3	2600
8511	BREATHERLAZERS	748 275		249 425	249 425	249 425		CF	5	N	ALL	2600
8541	9MM HANDGUNS	2 568 947		1 070 673	748 275	750 000		CF	5	N	ALL	2600
8541	12 GAGE SHOTGUNS	719 534		150 109	249 425	320 000		CF	5	N	ALL	2600
8541	ALARM SYSTEM	1 800 653		900 653	450 000	450 000		CF	5	N	ALL	2600
8541	BULLET PROOF VESTS	2 000 000		600 000	500 000	900 000		CF	5	N	ALL	2600
8541	CCTV CAMERAS (INTEGRATED SECURITY SOLUTIONS)	6 000 000		3 000 000	2 000 000	1 000 000		CF	5	N	ALL	2600
8541	METAL WALKTHROUGH DETECTOR AND X RAY SCANNER	858 850		498 850	180 000	180 000		CF	5	N	ALL	2600
8541	DEVELOPMENT OF INDOOR SHOOTING RANGE	10 400 000		2 000 000	4 000 000	4 400 000		CF	5	N	ALL	2600
8541	DEVELOPMENT OF IMPOUNDMENT YARD FOR STRAY ANIMALS	1 750 000		1 000 000	500 000	250 000		CF	5	N	ALL	2600
8541	UPGRADING OF CONTROL CENTRE (FULL MAINTENANCE LEASE TO OWN)	29 820 000		9 000 000	9 900 000	10 920 000		CF	5	N	ALL	2600
	TOTAL	62 207 304		20 160 755	20 547 125	21 499 425						

CENTLEC
(SOC)PTY

CAPITAL ESTIMATES 2024/2025 - 2026/2027

REFNUMBER	DETAIL OF EXPENDITURE			ESTIMATES	UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
-----------	-----------------------	--	--	-----------	------------------	-----------	----------------	-----------------	---------	------------------------

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
		TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	2024/2025	2025/2026	2026/2027						
1305	TRAINING & DEVELOPMENT	2 511 256	-	800 000	836 800	874 456		18	5	N	All	0600
1304	EQUIPMENT DISABLED PERSONS	313 907		100 000	104 600	109 307		18	5	N	All	0600
1406	DIGITAL RADIO SYSTEM	3 452 977	-	1 100 000	1 150 600	1 202 377		18	5	R	All	0600
1406	IMPLEM BUSINESS CONT DISASTER RECOV INF	1 569 535	-	500 000	523 000	546 535		18	5	R	All	0600
1406	UPGRADE & REFURB COMPUTER NETWORK	12 556 280		4 000 000	4 184 000	4 372 280		18	5	N	All	0600
1406	METER REPLACEMENT PROJECT	94 172 100	-	30 000 000	31 380 000	32 792 100		18	5	R	All	0600
1407	VENDING BACK OFFICE	18 834 420	-	6 000 000	6 276 000	6 558 420		18	5	R	All	0600
1442	BOTSHABELO:ESTAB OF 132KV CONN(INDU AREA	38 610 561	-	12 300 000	12 865 800	13 444 761		18	5	R	All	0600
1442	ELECTRIFICATION INTERNAL PROJECTS	18 834 420	-	6 000 000	6 276 000	6 558 420		18	5	R	All	0600
1442	EXTENSION AND UPGRADING OF THE 11KV NETW	12 556 280		4 000 000	4 184 000	4 372 280		18	5	R	All	0600
1442	BOTSH: UPG SUB W (C/WORK B/W 2ND TRA S/D	47 086 050	-	15 000 000	15 690 000	16 396 050		18	10	R	All	0600
1442	BLOEM: C/Y-EST 33/11KV 20MVA FIRM SUPDC	65 920 470		21 000 000	21 966 000	22 954 470		18	10	R	All	0600
1442	BLOEM: N/STAD-UPG 132/11KV 20MVA FIRM DC	15 695 350		5 000 000	5 230 000	5 465 350		18	10	R	All	0600
1442	UPGRADING AND EXTENTION OF LV NETWORK	9 417 210		3 000 000	3 138 000	3 279 210		18	10	R	All	0600
1442	SERVITUDES LAND (INCL INVEST REMUNE REG	2 197 349		700 000	732 200	765 149		18	10	R	All	0600
1442	INSTALLATION OF PUBLIC LIGHTING	18 834 420		6 000 000	6 276 000	6 558 420		18	10	R	All	0600
1442	PUBLIC ELECTRICITY CONNECTIONS	43 946 980		14 000 000	14 644 000	15 302 980		17	10	R	All	0600
1442	ELECTRIFICATION OF ERVEN (USDG)	28 215 000		10 360 000	8 600 000	9 255 000		81	10	R	All	0600
1442	ELECTRIFICATION PROJECTS (ISUPG)	77 535 029		24 700 000	25 836 200	26 998 829		80	10	R	All	0600
1442	INSTALL PREPAID METERS (INDIGENT)	1 569 535		500 000	523 000	546 535		18	10	R	All	0600
1442	ESTABLISHMENT OF NEW 30MWP SOLAR FARM	15 695 350	-	5 000 000	5 230 000	5 465 350		18	5	N	All	0600

REFNUMBER	DETAIL OF EXPENDITURE	TOTAL ESTIMATE PROJECT	ESTIMATED EXPENDITURE TO 2024/06/30	ESTIMATES			UNTIL COMPLETION	FINANCING	ESTIMATED LIFE	NEW REPLACEMENT	WARD NO	NATIONAL TREASURY CODE
				2024/2025	2025/2026	2026/2027						
1442	UPGRADE 132/11KV 20MVA DC SHANNON B	25 112 560	-	8 000 000	8 368 000	8 744 560		18	5	N	All	0600
1442	REMEDIAL WORK 132KV SOUTHERN LINES	31 390 700	-	10 000 000	10 460 000	10 930 700		18	5	R	All	0600
1443	SHIFTING OF CONNECTION AND REPLACEMENT S	6 294 699	-	2 005 275	2 097 518	2 191 906		18	20	N	All	0600
1443	REFURBISHMENT OF HIGH MAST LIGHTS	15 788 031	-	5 029 525	5 260 883	5 497 623		18	20	N	All	0600
1443	REP LOW VOLT DECREPIT 2/4/8 WAY BOXES	2 197 349	-	700 000	732 200	765 149		18	10	R	All	0600
1443	REP BRITTLE OVERHEAD CONNECTIONS	2 668 210	-	850 000	889 100	929 110		18	30	N	All	0600
1443	REPLACE DECRYPT CABLES MV-HV	21 973 490		7 000 000	7 322 000	7 651 490		18	5	R	All	0600
1443	S/LIGHTS REPLACE POLE TRNS POLES SECTION	9 417 210		3 000 000	3 138 000	3 279 210		18	5	R	All	0600
1444	REPLACE DECRYPT CABLES MV-HV	15 695 350		5 000 000	5 230 000	5 465 350		18	5	R	All	0600
1445	PROTECTION TEST UNIT	6 278 140		2 000 000	2 092 000	2 186 140		18	5	R	All	0600
1445	REPLACEMENT OF 110V BATTERIES	4 708 605		1 500 000	1 569 000	1 639 605		18	5	R	All	0600
1445	REPLACEMENT OF 11KV SWITCHGEARS	6 278 140		2 000 000	2 092 000	2 186 140		18	5	R	All	0600
1445	REPLACEMENT OF 32V BATTERIES	4 708 605		1 500 000	1 569 000	1 639 605		18	5	R	All	0600
1445	REFUR PROTEC & SCADA SYSTEMS DIST CENTR	3 139 070		1 000 000	1 046 000	1 093 070		18	5	R	All	0600
1445	TRANSFORMER REPLACE & OTHER RELATED EQUI	36 099 305		11 500 000	12 029 000	12 570 305		18	5	R	All	0600
1445	INSTALLATION OF HIGH VOLTAGE TEST EQUIPM	7 847 675		2 500 000	2 615 000	2 732 675		18	5	R	All	0600
1445	REPLACEMENT OF OIL PLANT	3 139 070		1 000 000	1 046 000	1 093 070		18	5	N	All	0600
1445	REPAIR MMM DIST DIST CENTRE	7 847 675		2 500 000	2 615 000	2 732 675		18	5	N	All	0600
1445	REPAIR VISTA DIST DIST CENTRE	81 615 820		26 000 000	27 196 000	28 419 820		18	5	N	All	0600
1445	VEHICLES	21 973 490		7 000 000	7 322 000	7 651 490		18	5	N	All	0600
1446	SECURITY EQUIPMENT	6 278 140		2 000 000	2 092 000	2 186 140		18	5	N	All	0600
1447	FURNITURE AND OFFICE EQUIPMENT	5 336 419		1 700 000	1 778 200	1 858 219		18	5	N	All	0600
1503	OFFICE BUILDING	15 695 350		5 000 000	5 230 000	5 465 350		18	5	N	All	0600
	TOTAL	871 007 581	-	278 844 800	289 435 101	302 727 680	-					

