

**MANGAUNG
METROPOLITAN MUNICIPALITY**



**DRAFT
MEDIUM TERM
REVENUE AND
EXPENDITURE FRAMEWORK
2021/22 – 2023/24
31 MARCH 2021**

MANGAUNG METROPOLITAN MUNICIPALITY

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1. EXECUTIVE MAYOR'S REPORT

INTRODUCTION

The 2020/21 MTREF budget is prepared in compliance with the MFMA (No 56 of 2003). The MTREF is a financial plan that enables the municipality to achieve its vision and mission through the IDP Strategy which is informed by the development agenda and community/stakeholder inputs.

Section 153 of the Constitution requires that 'a municipality must structure and manage its administration and budgeting and planning processes to give priority to the basic needs of the community, and to promote the social and economic development of the community'. The MFMA, together with the Municipal Systems Act (2000), aims to facilitate compliance with this constitutional duty by ensuring that municipalities' priorities, plans, budgets, implementation actions, and reports are properly aligned.

BACKGROUND

The 2021/22 – 2023/24 medium-term expenditure framework (MTEF) is tabled amid the widespread apprehension about the poor health of the country's finances in the wake of the COVID-19 pandemic. The Minister of Finance, Mr. Tito Mboweni, tabled an optimistic budget that seeks to set a recovery plan for the year ahead. On the positive side, the Minister mapped out the path to reducing the budget deficit and did not raise taxes which is important for economic recovery. However, there are still many risks and the longer-term economic outlook remains subdued unless policies that will stimulate the economy are implemented. The GDP is expected to grow by 3.3% in 2021 as it rebounds from the -7.3% y/y collapse of last year and GDP growth of 2.2% in 2022.

The cuts to the social grant system are likely to cause significant hardship and unrest over the next three years. This is especially relevant given recent employment trends. In the latest Quarterly Labour Force Survey (in Q4 2020), the unemployment rate rose to 32.5%, the highest since 2008.

The national budget has pinned the hopes of a path to recovery on a complex set of reforms. This is driven by a combination of raising public infrastructure spending; committing to exceptional spending cuts, to bring about a significant recovery to raise growth; raising tax revenue; and rebuilding a sustainable economic trajectory that allows for job creation and inclusive economic growth.

The City's finances remain under pressure mainly due to the lower collection rate. Mangaung continues to implement its Financial recovery plan. The Financial recovery plan encourages that efforts must be fast-tracked to increase the collection levels, reduce expenditure, increase and diversify additional revenue streams and attend to the management of surplus, cash, and its equivalents. The municipality, therefore, acknowledges that failure to do so will put pressure on cash flow and the liquidity of the municipality. Despite the fiscal pressures facing the city, the

budget attempts to deliver on the municipality's responsibilities, reflect the need to continue delivering effective services, improve efficiencies and not put undue financial pressure on the residents.

COUNCIL PRIORITIES AND FUNDING BIAS

- Filling of critical vacancies to reduce overtime.
- Maintenance of parks, entrances, and felling of trees;
- Sustainable refuse removal solutions and re-prioritization of the allocated funds;
- Maintenance and upgrading of roads including resealing, addressing potholes, and re-graveling of streets;
- Cleaning and maintenance of stormwater channels;
- Unblocking and maintenance of sewer reticulation infrastructure;
- Address water and electricity losses;
- Effective Fleet Management solutions;
- Bloemwater bulk account;
- Land and availability of sites;
- Improve revenue collection and enhancement strategies;
- Upgrading of ICT systems and related infrastructure;
- Vista Park Development;
- Renovations and repair of municipal facilities;
- Upgrading of informal settlements;

PRESSURES FACING THE MUNICIPALITY

Pressures facing the municipality are categorised under the following municipal viability indicators:

Financial health pressures:

- Increasing pressure on the repairs and maintenance budget due to aging infrastructure and an inherited massive service delivery backlogs to be eradicated.
- The city does not have a long-term financial strategy.
- The increasing debt book impacting on more provisions for bad debt due to increasing unemployment levels, inflation, and low economic growth within the municipal area amongst others. The situation is worsened by the lengthy litigation process of recovering the long outstanding debt. The debtor's balance as of 28 February 2021 is R7.684 billion.
- A capital budget is ± 85% grant/subsidy funded
- Focus more on social infrastructure (Service backlogs and community amenities) and not economic and revenue-generating infrastructure
- Uncontrolled overtime expenditure
- Cash flow management: Priorities and elimination of inefficiencies
- Revenue protection, enhancement, and diversification
- Loss of revenue as a result of lockdown (COVID-19 pandemic)

Service delivery pressures:

- Lack of integrated infrastructure planning and implementation: There is a need to review the master plan which will inform the long-term Capital Investment Plan
- Maintenance backlogs in respect of service delivery infrastructure and utilities
- Improvement of levels of budgeted investment in R&M to mitigate will service delivery failures
- High levels of water and electricity losses due to aging infrastructure, illegal connections, and tampering with meters.
- The balance between addressing priorities for social infrastructure development and economic infrastructure development.
- A drastic decline in service delivery targets, especially in water and sanitation where expenditure is on track.
- Water resource sustainability: ensuring reliable and quality supply of water to households and consumers

Institutional pressures:

- New developments within the city not coordinated and monitored properly resulting in loss of potential revenue.
- Institutional capacity development: Improve capacity in finance, performance management, compliance management, and economic and rural development
- A strained relationship between an entity (Centlec) and municipality limits the use of electricity disconnections for credit control enforcement
- High Bloemwater bill and unsustainable tariff charged by the waterboard;
- Growing government debt.

Governance pressures:

- Implementation of individual performance management
- Continuous monitoring of the audit action plan.
- Improvement of labor-management relations for sustained labour peace
- Improvement and strengthening of governance structure (both administrative and political)

To coordinate operations, and to transcend operational boundaries, the City adopted a cluster configuration to City departments, linked to three operational areas, namely: Governance Cluster (Corporate Services and Office of the City Manager), Service Delivery Cluster (Social Services, Solid Waste and Fleet Management, Centlec, Engineering Services) and Planning and Economic Development Cluster (Finance, Economic and Rural Development, Human Settlements, Planning). The adopted cluster approach is aimed at ensuring developmental continuity within the City as it strives to achieve its transversal implementation of programs and projects and eliminate duplication of effort and promote integrated service delivery.

Covid-19 response:

The municipality's expenditure requirements increased as a result of the COVID-19 pandemic and the budget items had to be reconsidered to ensure continuous service delivery to the communities. The municipality's response to COVID-19 is as follows:

Health System	Disaster Management & Public Safety	Informal Settlements	Water and Sanitation	Other
<div>Awareness and Education Municipal Health Services<ul style="list-style-type: none">• Infection surveillance (Tracing of contacts) (MHS)• Health surveillance of premises (MHS)• Food and Water monitoring (MHS)• Deep Cleaning MHS• Handling / safekeeping of deceased bodies and disposal of the dead (MHS)• Occupational Health Clinic• Quarantine facilities</div>	<div><ul style="list-style-type: none">• Fire and Rescue Service• Public Safety• Disaster Risk Management</div>	<div><ul style="list-style-type: none">• Water and Solid Waste in informal settlements• Sanitation services in Informal Settlements• Access roads for informal settlements</div>	<div><ul style="list-style-type: none">• Honey sucking services• Water pipe bursts and leakages• Emergency sewer reticulation maintenance• Eradication of buckets• Water Tankers• Refurbishment of boreholes</div>	<div><ul style="list-style-type: none">• Homeless and Temporary Shelter (Disaster and Facilities Management)• Waste Management• PPEs</div>

2. SUMMARY OF THE BUDGET

MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK OUTLOOK: 2021/22– 2023/24

The 2021/2022 budget will be prepared in compliance with the MFMA (No 56 of 2003). The MTREF is a financial plan that enables the municipality to achieve its vision and mission through the IDP Strategy which is informed by the development agenda and community/stakeholder inputs.

This process will be aligned to the Strategic Development Objectives of the IDP as well as the budget as outlined below:

- ***Spatial Transformation:*** Implement an integrated and targeted strategy that transforms the spatial and economic apartheid legacy of Mangaung.
- ***Economic Growth:*** Boost economic development in Mangaung by strengthening organisational performance.
- ***Service Delivery Improvement:*** Strengthen service delivery as a top priority for economic growth.
- ***Financial Health Improvement:*** Implement a financial recovery plan that rebuilds financial strength
- ***Organisational Strength:*** Strengthen the organisation – the heart of it all

The revenue for the MTREF budget is projected at R7,537 billion in 2021/22 excluding capital grants (R7,353 billion in 2020/21), representing an increase in revenue of R184,000 million (2,50%) on the 2020/21 adjustment budget. The projection for the outer two years of the MTREF period is R7,801 billion and R8,312 billion respectively

The operating budget expenditure decreased from the adjustment budget amount of R6,826 billion in 2020/21 to a new budget amount of R 6,738 billion in 2021/22 representing a decrease of R88,517 million (1.29%). The projection for the outer two years of the MTREF period is R7,395 billion and R7,836 billion respectively.

The capital budget for the 2020/21 financial year is set at R 1,091,144 million (R1,300,160 decreased by R209,016 million (16.07%) as compared to the 2020/21 Adjustment Budget. The capital budget for the two outer years of the MTREF period has been set at R1,317,640 million) and R1,355,046 million respectively.

A. OPERATING REVENUE BUDGET - HIGHLIGHTS AND REASONS FOR SIGNIFICANT VARIANCES

Operating Revenue Framework

For the Mangaung Metropolitan Municipality to continue with its quality service provision there is a need to generate the required revenue. The municipality is in the process of reviewing the revenue enhancement strategy. The following will form part of the strategy:

- National Treasury's guidelines and macro-economic policy;
- Projected city growth and continued economic development
- Realistic revenue management, which provides for the achievement of the collection rate target;
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA);
- Setting of trading services' user charges at levels which are reflective of these services' cost recovering nature;
- The municipality's Property Rates Act Policy approved in terms of the Municipal Property Rates Act, 2004 (Act No 6 of 2004) (MPRA);
- The municipality's policies to assist the poor in the rendering of free basic services;
- Consideration of the impact of COVID-19 on municipal finances;
- Sundry Tariffs policies and;
- Efficiency in rendering services and cost containment measures.

The consolidated operational revenue budget is projected at R7,537 billion in 2021/22 excluding capital grants (R7,353 billion in 2020/21), representing an increase in revenue of R184,000 million (2,50%) on the 2020/21 adjustment budget. The projection for the outer two years of the MTREF period is R7,801 billion and R8,312 billion respectively.

Details of the revenue by source are as outlined below: Table A4

MAN Mangaung - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand	1										
Revenue By Source											
Property rates	2	1 158 216	1 209 977	1 334 854	1 376 320	1 189 321	1 189 321	752 334	1 481 826	1 470 406	1 606 152
Service charges - electricity revenue	2	2 377 636	2 529 042	2 719 000	2 724 997	2 727 997	2 727 997	1 902 385	2 625 524	2 792 848	2 960 583
Service charges - water revenue	2	704 678	797 862	833 393	983 100	983 100	983 100	1 471 483	1 083 984	1 156 708	1 247 612
Service charges - sanitation revenue	2	300 459	323 383	357 634	364 526	343 664	343 664	319 354	415 795	412 157	456 818
Service charges - refuse revenue	2	109 493	120 876	134 652	148 264	141 419	141 419	154 352	157 276	169 114	183 611
Rental of facilities and equipment		45 005	45 993	46 910	42 366	42 331	42 331	22 767	22 569	24 180	20 121
Interest earned - external investments		29 908	20 724	15 142	22 915	23 585	23 585	13 461	24 614	25 746	26 972
Interest earned - outstanding debtors		233 439	293 674	264 677	269 971	244 186	244 186	131 419	248 791	254 940	266 528
Dividends received		4	1	3	1	1	1	2	2	2	2
Fines, penalties and forfeits		10 422	61 184	18 344	38 920	18 720	18 720	1 496	27 930	29 137	30 448
Licences and permits		(3)	328	1 203	477	197	197	611	483	505	528
Agency services											
Transfers and subsidies		726 015	788 626	740 646	910 524	1 109 312	1 109 312	741 107	913 383	908 887	947 674
Other revenue	2	630 977	605 276	606 983	529 684	529 232	529 232	451 138	535 205	556 915	564 979
Gains		304 356	34 180	21 133	360	362	362	1	377	394	412
Total Revenue (excluding capital transfers and contributions)		6 630 605	6 831 127	7 094 574	7 412 427	7 353 428	7 353 428	5 961 911	7 537 759	7 801 941	8 312 439
Expenditure By Type											
Employee related costs	2	1 878 450	2 044 842	2 056 606	2 103 205	2 094 004	2 094 004	1 603 221	2 227 683	2 361 343	2 502 772
Remuneration of councillors		62 271	64 434	67 202	71 976	71 466	71 466	48 540	77 045	81 668	86 568
Debt impairment	3	447 578	766 338	822 987	1 114 764	898 313	898 313	984 065	918 336	956 083	1 027 514
Depreciation & asset impairment	2	899 924	965 071	948 115	325 234	295 296	295 296	661 148	323 019	411 421	452 563
Finance charges		441 721	176 596	131 721	222 333	223 333	223 333	65 311	198 939	182 020	166 189
Bulk purchases - electricity	2	1 457 298	1 575 205	1 757 945	1 720 532	1 782 813	1 782 813	1 142 064	1 712 442	1 952 484	2 089 755
Inventory consumed	8	—	84 082	79 935	—	—	—	47 688	501 793	582 757	608 658
Contracted services		880 942	703 176	577 579	456 389	552 769	552 769	329 011	469 474	524 266	542 727
Transfers and subsidies		20 062	7 799	5 548	2 241	2 241	2 241	1 457	2 830	2 951	3 082
Other expenditure	4, 5	434 096	607 458	634 121	314 449	339 276	339 276	188 678	308 179	342 263	358 372
Losses		120 952	22 469	23 931	—	245	245	84	318 688	371 548	387 884
Total Expenditure		6 643 293	7 017 469	7 105 690	6 331 122	6 259 756	6 259 756	5 071 268	7 058 428	7 768 804	8 226 084
Surplus/(Deficit)		(12 688)	(186 343)	(11 117)	1 081 305	1 093 672	1 093 672	890 643	479 331	33 137	86 355
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		845 465	774 278	526 806	911 532	935 232	935 232	512 402	924 743	1 013 552	1 027 826
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	6	18 480	21 913	16 133	11 933	11 933	11 933	2 812	12 649	13 408	14 212
Transfers and subsidies - capital (in-kind - all)											
Surplus/(Deficit) after capital transfers & contributions		851 257	609 848	531 823	2 004 769	2 040 837	2 040 837	1 405 856	1 416 723	1 060 097	1 128 394
Taxation											
Surplus/(Deficit) after taxation		851 257	609 848	531 823	2 004 769	2 040 837	2 040 837	1 405 856	1 416 723	1 060 097	1 128 394
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		851 257	609 848	531 823	2 004 769	2 040 837	2 040 837	1 405 856	1 416 723	1 060 097	1 128 394
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		851 257	609 848	531 823	2 004 769	2 040 837	2 040 837	1 405 856	1 416 723	1 060 097	1 128 394

a) Property Rates

The property rates revenue is projected at R1,481,826,152 million in 2021/22 (R1,189,321 million in the prior year) representing an increase of R292,505 million (24.59%) on the 2020/21 adjustment budget. The projection for the outer two years of the MTREF period is R1,470 billion and R1,606 billion respectively.

The following factors contributed to the effective increase of 7.67% compared to the approved 2020/21 adjustment budget in the rates revenue:

- Impact of prior year property rates corrected in the 2020/21 financial year with respect to outcome of Valuation Appeal Board decision line with GRAP standards of R 186 999 000;
- The average increase of the rates tariff by 1.92% (which is well below expected inflation);
- Allowance for 0.50% decrease in market value and the resultant decrease in expected property rates revenue due to the anticipated appeals processes;
- Supplementary valuations performed during the current year (2020/2021) of significant businesses and other entities resulting in an increase of approximately 5.25%;
- The expected growth of the City by 1.00%.

The following factors were considered in the determination of the increase of the tariffs by 1.92%:

- The inflation rate of 4.10% as per Circular 107 issued by National Treasury on 4 December 2020;
- Consideration of the impact of the growth of the city, new supplementary valuations and outcomes of the objections and appeals process.
- Zero increase in the rate for non-residential properties (businesses, government, etc.) to promote investment in the City and provide relief for businesses. Also, the City introduced a Township Development tariff to promote new developments within the City.

The general property rates for the Mangaung Metropolitan Municipality have been determined to increase by average of 1.92% on average with residential tariffs to increase by 6.00% and non-residential tariffs to increase by 0.00% for the 2021/22 financial year and by 2.40%% and 5.00% on average respectively for the two outer years.

In addition to the statutory exemption of R 15 000 allocated to each residential property in terms of the Municipal Property Rates Act, the City has upheld the threshold limit of R 80,000 for all residential properties i.e. all residential properties are exempted from paying rates on the first R 80,000 of the rateable property market value. The projected rebate that the City is extending to all the residential properties is envisaged to be in the region of R 66.615 million for the 2021/22 and R 67,807 million and R 74,993 million respectively for the MTREF.

In the 2021/22 budget year as well as the two outer years, revenue foregone to the value of R 133,957 million and R 136,354 million and R 150,803 million is projected. This was done as to reflect that the total rebate of R 80,000 (as well as any other similar rebates including agricultural and pensioners) is applicable to all residential households in terms of the budget requirements as set out by National Treasury.

In respect of qualifying senior citizens and disabled persons, the first R 250,000 (Two hundred and fifty thousand only) of the rateable value of their residential properties is reduced from rates. The rebate of R 250,000 of the rateable value of the residential properties of qualifying senior citizens and disabled persons only apply on properties with a market value not exceeding R 2,000,000 (Two million rand only). The projected rates rebate is expected to be R 6,216 million for 2021/22 and R 6,327 million and R 6,997 million respectively for the MTREF period. The beneficiaries are enrolled in terms of the Property Rates Policy.

Service Charges

b) Electricity Service Charges

The electricity revenue is projected at R2,617,151 million in 2021/22 (R2,477,915 million in the prior year representing an increase of R139,236 million (5.61%) on the 2020/21 adjustment budget. The projection for the outer two years of the MTREF period is R2,784 billion and R2,951 billion respectively.

c) Water Service Charges

The water revenue is projected at R1,083,984 million in 2021/22 (R983,100 million in the prior year) representing an increase of R100,884 million (10.26%) on the 2020/21 adjustment budget. The projection for the outer two years of the MTREF period is R1,157 billion and R1,248 billion respectively.

The following factors contributed to the effective increase of 10.01% compared to the 2020/21 adjustment budget in the water revenue for Mangaung Metropolitan Municipality:

- The average increase in water tariffs by 9.01%;
- The growth rate of the city of 1.00%.

The following factors were considered in the determination of the increase of the tariffs by 9.01%:

- The inflation rate of 4.10% as per Circular 107 issued by National Treasury on 4 December 2020;
- The increase in costs from Bloemwater is expected to be 9.00% for bulk water. Bulk water is the main driver in costs for water. A further increase of 4.91% is required.

The City is maintaining the same step tariff structure that was introduced in the 2012/13 financial year.

The first step tariff is still the lowest compared to other Metropolitan Municipalities and is intended to benefit the indigent households as well as the residential properties. Water is regarded as a scarce commodity and the more water you use the more the consumer moves to higher tariff brackets. Nonetheless in terms of the comparison undertaken, the water charges for the City are still regarded favourable compared to other Metropolitan Municipalities. The MFMA Circular Number 70 from National Treasury direct municipalities to recover full cost associated with the delivery of the trading services i.e. electricity, water, waste management and wastewater management. The trading services are not supposed to be cross subsidised from property rates revenue hence the tariff setting for water must consider the total cost of providing the service including the overhead costs.

The City introduced Automated Meter (AMR) and pre-paid meters in some areas of the City with the effect from 1 July 2015. Implementation of AMR and pre-paid meters will contribute to the reduction in water loss and improved collections rates. Prepaid and AMR meters will be rolled out throughout the City over the MTREF period.

In terms of the Indigent Policy the municipality is currently extending 6kl to all approved indigent households. The first 6kl of water supplied to the indigent households is funded from the equitable share in terms of National Treasury and the remaining units represent the revenue foregone. The projected revenue foregone for 67 660 indigent households' amount to R 196,767 million for the 2021/22 financial year and will amount to R 215,295 million and R 235,567 million respectively for the two outer years of the MTREF period.

Prepaid water meters will be installed for all registered indigents to ensure that when they consume more than the allocation, that they will pay for consumption above the limit and that their water leakages can be managed effectively. Cost of Free Basic Services provided to informal settlements is projected at R 155,142 million for the 2021/22 financial year and R 171,110 million and R 189,771 million respectively for the two outer years of the MTREF period.

d) Sewerage /Sanitation Charges

The sanitation revenue is projected at R415,795 million in 2021/22 (R343,664 million in the prior year) representing an increase of R72,131 million (20.99%) on the 2020/21 adjustment budget. The projection for the outer two years of the MTREF period is R412,157 million and R456,818 million respectively.

The sewerage charges are linked to the property values as contained in the general valuation roll. Therefore, the adjustments in the valuation roll have a direct impact on both the rates and sewerage revenue.

The sewerage tariffs are determined to be increased by 5.40% (Residential) and 6.00% (Non-Residential) respectively in the 2021/22 financial year and by 5.40% (Residential) and 6.20% (Non-Residential) and 6.00% (Residential) and 6.70% (Non-Residential) for the two respective outer years.

The following factors contributed to the effective increase of 13.87% compared to the approved 2020/21 adjustment budget in the rates revenue:

- Impact of prior year property rates corrected in the 2020/21 financial year with respect to outcome of Valuation Appeal Board decision line with GRAP standards of R 20 862 000;
- The increase of the sanitation average tariff by 5.65%;
- Allowance for 0.50% decrease in market value and the resultant decrease in expected sanitation revenue due to the anticipated appeals processes;
- Supplementary valuations implemented during the current year of significant businesses and other entities resulting in an increase of approximately 5.25%;
- Number of properties exceeding the rebate threshold of R 80 000 due to increases in market values of properties is estimated to be 2.47%;
- The expected growth of the City by 1.00%.

The following factors were considered in the determination of the increase of the tariffs by 5.65%:

- The inflation rate of 4.10% as per Circular 107 issued by National Treasury on 4 December 2020 which is within the inflation guidelines of between 3.00% and 6.00%.

In the 2021/22 budget year as well as the two outer years, revenue foregone to the value of R 149.131 million and R 157,495 million and R 167,275 million is projected. The residential properties with a market value of R 80,000.00 or less are exempted from paying sanitation charges including all approved indigent households.

e) Refuse Removal

The refuse revenue is projected at R157,276 million in 2021/22 (R141,419 million in the prior year) representing an increase of R15,857 million (11.21%) on the 2020/21 adjustment budget. The projection for the outer two years of the MTREF period is R169,114 million and R183,611 million respectively.

The refuse removal charges for residential properties are linked to the erf sizes as contained in the general valuation roll and the refuse charge for non-residential properties consist of a fixed basic charge and additional optional charge for trade refuse removal.

The following factors contributed to the effective increase of 5.30% in the refuse removal revenue as compared to the 2020/21 adjustment budget:

- The average increase in refuse removal tariffs by 5.58%;
- Number of properties exceeding the threshold of R 80 000 due to increases in market values of properties is estimated to be 1.28%;
- The growth rate of the city of 1.00%.

The following factors were considered in the determination of the increase of the tariffs by 5.58%:

- The inflation rate of 4.10% as per Circular 107 issued by National Treasury on 4 December 2020 which is within the inflation guidelines of between 3.00% and 6%;

f) Fines, Penalties & Forfeits

The fines, penalties & forfeits revenue is projected at R27,930 million in 2021/22 (R18,720 million in the prior year) representing an increase of R9,210 million (49.1%) on the 20/21 adjustment budget. The projection for the outer two years of the MTREF period is R29,137 million and R30,447 million respectively.

g) Transfers and Subsidies

The Metro is to receive grants and subsidies totalling R 1,850,505 million in 2021/22 (R 2,056,478 million in the prior year) in a form of operating grants of R913,113 million (R1,109,312 million in the prior year) and capital grants of R937,392 million (R 947,165 million in the prior year). The grants and subsidies for the two outer years are projected at R1,935,566 million and R1,989,419 respectively. For the detail breakdown of grants and subsidies to be received, see Supporting Table SA18.

h) Interest Earned - External Investments

The projected interest to be earned from external investments is estimated at R 24,614 million in 2021/22 (R23,585 million in the prior year). The projected amount represents an increase in the interest income of R1,029 million (4.36%) on the adjustment budget. Projected earnings for the two outer years of the MTREF period is R 25,746 million and R26,972 million respectively.

Revenue per Vote

As outlined below is the revenue per vote, indicating the various directorates' resource income:

MAN Mangaung - Table A3 Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)

Municipal Income							Municipal Expenditure				
Vote Description		Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue by Vote		1									
Vote 01 - Office Of The City Manager			–	0	0	12 301	12 301	12 301	1	1	1
Vote 02 - Office Of The Executive Mayor			–	–	–	–	–	–	–	–	–
Vote 03 - Corporate Services			283 073	6 980	4 521	10 900	10 900	10 900	11 554	12 248	12 982
Vote 04 - Finance			1 342 868	1 438 509	1 521 736	1 626 220	1 452 509	1 452 509	1 681 385	1 683 172	1 821 971
Vote 05 - Social Services			12 545	63 900	25 755	37 434	19 415	19 415	38 966	40 603	42 389
Vote 06 - Planning			61 135	37 203	36 182	50 496	50 496	50 496	44 442	47 109	49 935
Vote 07 - Human Settlement And Housing			39 987	43 840	44 521	46 608	44 674	44 674	24 402	20 963	16 353
Vote 08 - Economic And Rural Development			8	5	317	311	311	311	306	325	344
Vote 09 - Engineering			436 074	479 274	583 799	484 350	480 086	480 086	557 661	563 225	609 877
Vote 10 - Water			1 041 945	1 151 795	1 207 540	1 412 165	1 426 099	1 426 099	1 476 772	1 572 014	1 672 547
Vote 11 - Waste And Fleet Management			298 532	347 960	273 219	382 948	405 084	405 084	453 518	485 443	503 474
Vote 12 - Miscellaneous			1 521 458	1 445 510	1 141 198	1 437 122	1 557 732	1 557 732	1 472 413	1 526 671	1 570 691
Vote 13 - Strategic Projects			–	–	–	–	–	–	–	–	–
Vote 14 - Naledi And Soutpan			372	3	–	–	–	–	–	–	–
Vote 15 - Other			2 456 555	2 612 339	2 798 725	2 835 037	2 840 985	2 840 985	2 713 731	2 877 129	3 053 914
Total Revenue by Vote		2	7 494 551	7 627 317	7 637 513	8 335 892	8 300 593	8 300 593	8 475 151	8 828 901	9 354 477
Expenditure by Vote to be appropriated		1									
Vote 01 - Office Of The City Manager			125 351	121 872	107 307	143 741	131 690	131 690	109 367	136 570	138 825
Vote 02 - Office Of The Executive Mayor			223 347	238 691	228 475	255 104	242 643	242 643	272 763	293 320	310 183
Vote 03 - Corporate Services			328 104	357 978	416 745	258 125	262 059	262 059	304 291	332 620	355 977
Vote 04 - Finance			260 799	248 633	238 109	288 505	286 100	286 100	304 040	319 678	336 922
Vote 05 - Social Services			484 250	553 285	542 810	455 468	524 672	524 672	485 006	527 115	559 409
Vote 06 - Planning			93 318	90 329	92 216	97 052	92 274	92 274	96 894	97 824	97 166
Vote 07 - Human Settlement And Housing			139 775	103 906	193 453	143 767	125 995	125 995	120 111	126 341	133 748
Vote 08 - Economic And Rural Development			42 373	32 155	23 504	33 864	23 844	23 844	31 646	33 019	33 558
Vote 09 - Engineering			891 299	1 008 842	830 374	501 410	520 192	520 192	514 838	576 427	607 179
Vote 10 - Water			1 370 499	1 655 445	805 858	1 383 121	1 334 532	1 334 532	1 540 493	1 715 642	1 815 627
Vote 11 - Waste And Fleet Management			398 742	441 204	846 923	334 696	357 893	357 893	378 715	406 153	429 833
Vote 12 - Miscellaneous			138 860	361 768	160 184	409 781	324 553	324 553	289 380	306 045	326 454
Vote 13 - Strategic Projects			47 188	51 289	51 919	58 197	54 754	54 754	58 650	62 178	65 906
Vote 14 - Naledi And Soutpan			69 432	53 185	58 100	65 730	75 333	75 333	71 986	77 361	81 726
Vote 15 - Other			2 627 550	2 540 916	2 820 860	2 446 764	2 476 050	2 476 050	2 480 248	2 758 512	2 933 572
Total Expenditure by Vote		2	7 240 887	7 859 498	7 416 835	6 875 325	6 832 584	6 832 584	7 058 428	7 768 804	8 226 084
Surplus/(Deficit) for the year		2	253 664	(232 181)	220 677	1 460 567	1 468 009	1 468 009	1 416 723	1 060 097	1 128 394

B. OPERATING EXPENDITURE

Operating Expenditure Framework

The City's expenditure for the 2021/22 budget and MTREF is informed by the following:

- Modeling of feasible and sustainable budgets over the medium term;
- National Treasury guidelines;
- Growth in the City and continued economic development;
- The municipal's indigent policy;
- Cognisance of national and local economic and fiscal conditions;
- Expenditure limits set by realistic and realisable revenue levels;
- The City's asset renewal strategy and its medium to long term asset repairs and maintenance goals;
- Relevant (budget and other) legislative imperatives;
- Cost containment measure that is being implemented by the municipality;
- Impact of COVID-19 on municipal priorities.

The operating budget expenditure decreased from the adjustment budget amount of R6,826,836 million in 2020/21 to a new budget amount of R 6,738,319 million in 2021/22 representing a decrease of R88,517 million (1.29%). The projection for the outer two years of the MTREF period is R7,395,749 million and R7,836,603 million respectively.

OPERATING EXPENDITURE BUDGET – HIGHLIGHTS AND REASONS FOR SIGNIFICANT VARIANCES

Refer to Table A4 - Budgeted Financial Performance (revenue and expenditure), which give an overview of the budgeted financial performance in relation to the expenditure by type. The following are the highlights of the operating expenditure budget.

MAN Mangaung - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)

ANALYSING - Table A4 Consolidated Budgeted Financial Performance (Revenue and Expenditure)									2021/22 Medium Term Revenue & Expenditure Framework		
Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome			
Revenue By Source											
Property rates	2	1 158 216	1 209 977	1 334 854	1 376 320	1 189 321	1 189 321	752 334	1 481 826	1 470 406	1 606 152
Service charges - electricity revenue	2	2 377 636	2 529 042	2 719 000	2 724 997	2 727 997	2 727 997	1 902 385	2 625 524	2 792 848	2 960 583
Service charges - water revenue	2	704 678	797 862	833 393	983 100	983 100	983 100	1 471 483	1 083 984	1 156 708	1 247 612
Service charges - sanitation revenue	2	300 459	323 383	357 634	364 526	343 664	343 664	319 354	415 795	412 157	456 818
Service charges - refuse revenue	2	109 493	120 876	134 652	148 264	141 419	141 419	154 352	157 276	169 114	183 611
Rental of facilities and equipment		45 005	45 993	46 910	42 366	42 331	42 331	22 767	22 569	24 180	20 121
Interest earned - external investments		29 908	20 724	15 142	22 915	23 585	23 585	13 461	24 614	25 746	26 972
Interest earned - outstanding debtors		233 439	293 674	264 677	269 971	244 186	244 186	131 419	248 791	254 940	266 528
Dividends received	4	1	1	3	1	1	1	2	2	2	2
Fines, penalties and forfeits		10 422	61 184	18 344	38 920	18 720	18 720	1 496	27 930	29 137	30 448
Licences and permits		(3)	328	1 203	477	197	197	611	483	505	528
Agency services											
Transfers and subsidies		726 015	788 626	740 646	910 524	1 109 312	1 109 312	741 107	913 383	908 887	947 674
Other revenue	2	630 977	605 276	606 983	529 684	529 232	529 232	451 138	535 205	556 915	564 979
Gains		304 356	34 180	21 133	360	362	362	1	377	394	412
Total Revenue (excluding capital transfers and contributions)		6 630 605	6 831 127	7 094 574	7 412 427	7 353 428	7 353 428	5 961 911	7 537 759	7 801 941	8 312 439
Expenditure By Type											
Employee related costs	2	1 878 450	2 044 842	2 056 606	2 103 205	2 094 004	2 094 004	1 603 221	2 227 683	2 361 343	2 502 772
Remuneration of councillors		62 271	64 434	67 202	71 976	71 466	71 466	48 540	77 045	81 668	86 568
Debt impairment	3	447 578	766 338	822 987	1 114 764	898 313	898 313	984 065	918 336	956 083	1 027 514
Depreciation & asset impairment	2	899 924	965 071	948 115	325 234	295 296	295 296	661 148	323 019	411 421	452 563
Finance charges		441 721	176 596	131 721	222 333	223 333	223 333	65 311	198 939	182 020	166 189
Bulk purchases - electricity	2	1 457 298	1 575 205	1 757 945	1 720 532	1 782 813	1 782 813	1 142 064	1 712 442	1 952 484	2 089 755
Inventory consumed	8	-	84 082	79 935	-	-	-	47 688	501 793	582 757	608 658
Contracted services		880 942	703 176	577 579	456 389	552 769	552 769	329 011	469 474	524 266	542 727
Transfers and subsidies		20 062	7 799	5 548	2 241	2 241	2 241	1 457	2 830	2 951	3 082
Other expenditure	4, 5	434 096	607 458	634 121	314 449	339 276	339 276	188 678	308 179	342 263	358 372
Losses		120 952	22 469	23 931	-	245	245	84	318 688	371 548	387 884
Total Expenditure		6 643 293	7 017 469	7 105 690	6 331 122	6 259 756	6 259 756	5 071 268	7 058 428	7 768 804	8 226 084
Surplus/(Deficit)		(12 688)	(186 343)	(11 117)	1 081 305	1 093 672	1 093 672	890 643	479 331	33 137	86 355
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		845 465	774 278	526 806	911 532	935 232	935 232	512 402	924 743	1 013 552	1 027 826
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	6	18 480	21 913	16 133	11 933	11 933	11 933	2 812	12 649	13 408	14 212
Transfers and subsidies - capital (in-kind - all)											
Surplus/(Deficit) after capital transfers & contributions		851 257	609 848	531 823	2 004 769	2 040 837	2 040 837	1 405 856	1 416 723	1 060 097	1 128 394
Taxation											
Surplus/(Deficit) after taxation		851 257	609 848	531 823	2 004 769	2 040 837	2 040 837	1 405 856	1 416 723	1 060 097	1 128 394
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		851 257	609 848	531 823	2 004 769	2 040 837	2 040 837	1 405 856	1 416 723	1 060 097	1 128 394
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		851 257	609 848	531 823	2 004 769	2 040 837	2 040 837	1 405 856	1 416 723	1 060 097	1 128 394

Employee Related Costs

The salaries and wages budget is being increased by 6.38% (R 133,605 million) based on the 2020/21 adjustment budget amount of R2,092,657 to a new amount of R 2,226,262 million in 2021/22. The projected amount for the two outer years of the MTREF period is R 2,359,836 million and R 2,501,176 million respectively.

All acting allowances were removed and R79,321 million was allocated to filling critical vacancies and overtime was severely reduced across all departments to an affordable level of R60,000 million for the city.

Salaries and Wages per Category

See Supporting Table SA1 for the breakdown per category.

Remuneration of Councillors and Directors

The budget of this line item is growing from adjustment budget amount of R71,466 million by 7.8% (R5,579 million) in 2020/21 to a new budget amount of R77,045 million in 2021/22. The projection for the two outer years of the MTREF period is R 81,667 million and R 86,567 million respectively.

The Entity's Board of Director's fees amounts to R 1,421 million in 2021/22 reflecting a R74million (5.49%) increase from 2020/21 adjustment budget amounting to R1,347 million. The projection for the two outer years of the MTREF period is R1,506 million and R1,596 million respectively.

Further details regarding the remuneration of Councillors and Directors can be obtained on the Supporting Table SA22 and SA23.

Debt Impairment

The budget amount for debt impairment increased by R20,024 million (2.23%) from the 2020/21 Adjustment Budget allocation of R898,312 million to a new amount of R918,336 million. The indicative for the two outer years of the MTREF period is R956,082 million and R1,027,513 million respectively. The debt impairment is based on the debt collection rate of 84%.

Depreciation

The budgeted depreciation amount is R323,019 million for 2021/22 (Adjustment Budget 2020/21 (R295,295 million). The provision is showing an increase of R27,724 million (9.38%) for the 2021/22 budget year. The indicative allocated amount for the two outer years of the MTREF period is R 411,421 million and R452,563 million respectively. This amount is set aside to renew the city's infrastructure as it ages.

Bulk Purchases

Bulk purchases (water and electricity) decrease by 24.86% (R 566,702 million) against the 2020/21 Adjustment Budget amount of R 2,279,143 million, to the proposed new amount of R 1,712,441 million for the 2021/22 budget year. The allocation for the two outer years of the MTREF period is R 1,952 billion and R 2,089 billion respectively. Bulk purchases take up approximately 25.41% of the operating budget for 2021/22.

(See Supporting Table SA1)

- **Electricity**

- The electricity cost for the 2021/22 budget year is estimated at R1,712,442 million representing a decrease of R70,371 million (3.94%) from the prior year amounting to R1,782,813 million. The projection for the two outer years of the MTREF period is R1,952,484 million and R2,089,755 million respectively.

Contracted Services

Contracted Services budget decreased by R83,295 million (15.07%) from the approved Adjustment Budget allocation of R552,769 million in 2020/21 to a new allocation of R469,474 million. The allocation for the two outer years of the MTREF period is R524,266 million and R542,727 million respectively.

The increase is due to the intention to address the service delivery priorities identified such as litter picking & street cleaning, maintenance of parks, cleaning of entrances, tree cutting, repairs and maintenance of roads, unblocking of sewer reticulation infrastructure, attending to water losses due to burst pipes, leakages, maintenance of service delivery vehicles and implementation of revenue enhancement strategies.

The growth in the allocation arose out of the mSCOA project implementation. This classification regime has done away with the Repairs and Maintenance as an expense category. The framework is based on the premise that some of the municipal functions are contracted out and mostly performed as Outsourced Services, handled by Consultants and Professionals and/or contracted out.

The distortion in the budgeted amount could be attributed to the incorrect classification and/or interpretation of the mSCOA project requirements to classify Contracted Services to Outsourced Services, Consultants and Professional Services and Contracted Services. This approach has resulted in the budgeting uncertainty of the traditional repairs and maintenance cost (both in-house and contracted out). Refer to Supporting Table SA 1 for contracted details.

- **Repairs and Maintenance included in contracted services**

Included in the cost of contracted services are the cost of identified repairs and maintenance linked to each element of the expense category. The cost of repairs and maintenance is projected at R510,763 million for 2021/22 budget year and for the two outer years of the MTREF period the costs are projected at R557,428 million and R589,480 million respectively. See Supporting table SA34c for the details of repairs and maintenance.

Transfers and Grants

Transfers and Grants budget increased from the appropriated Adjustment Budget of R2,241 million in 2020/21 to an amount of R2,830 million in 202a/2s. The allocation for the two outer years of the MTREF period is R2,951 million and R3,082 million respectively. The allocation is impacted been the mSCOA classification and/or omission to budget for grants given to indigent beneficiaries. Refer to Supporting Tables SA1 and SA21 for details of Transfers and Grants made by the municipality.

Other Expenditure

The Other Expenditure budget decreased by R31,097 (9.16%) from the appropriated Adjustment Budget of R339,276 million in 2020/21 to an amount of R308,179 million in 2021/22. The allocation for the two outer years of the MTREF period is R342,263 million and R358,372 million respectively (See Supporting Table SA1).

Capital budget

The capital budget for the 2020/21 financial year is set at R 1,091,144 million (R1,300,160 decreased by R209,016 million (16.07%) as compared to the 2020/21 Adjustment Budget. The capital budget for the two outer years of the MTREF period has been set at R1,317,640 million) and R1,355,046 million respectively.

Funding by source

The budget will be funded out of Government Grants and subsidies, the internally generated fund (own funding), and a fleet lease contract as funding sources. Government grants contributed to the Metro's capital budget will be reduced by R117,582 million (11.22%) to R929,948 million in 2021/22, from an adjustment budget amount of R1,047,530 million in the 2020/21 budget year. The projection for the two outer years of the MTREF period is R1,018,986 million and R1,033,504 million respectively.

FINANCING		ADJ BUDGET 2020/21	BUDGET 2021/2022	BUDGET 2022/2023	BUDGET 2023/2024
HT	External Loans - Fleet Lease	43 611 300	-	-	-
MM	Own Funds MMM	79 462 370	113 976 600	162 480 000	178 405 000
CEN	Own Funds CENTLEC	117 622 694	34 797 073	123 205 344	129 584 285
95	Public Contributions/Donations	11 932 851	12 422 098	12 968 670	13 552 260
Grants and Subsidies		1 047 530 539	929 948 256	1 018 986 406	1 033 504 531
62	Public Transport Infrastructure & Systems Grant	218 902 978	163 505 326	249 597 156	230 200 000
81	USDG Grant	812 254 561	480 410 930	477 006 230	498 030 980
80	Informal Settlement Upgrading Partnership		263 893 000	279 617 000	291 940 000
83	Programme and Project Support Grant	6 373 000	6 934 000	7 332 000	7 655 000
77	National Electrification Programme		5 205 000	5 434 020	5 678 551
79	Neighbourhood Development Partnership Grant	10 000 000	10 000 000	-	-
		1 300 159 754	1 091 144 027	1 317 640 421	1 355 046 076

Grant Funding

Government grants and subsidies makes up 85.22% of total capital funding over the MTREF period. The major grants being the USDG and PTNG.

FINANCING		ADJ BUDGET 2020/21	BUDGET 2021/2022	BUDGET 2022/2023	BUDGET 2023/2024
HT	External Loans - Fleet Lease	43 611 300	-	-	-
MM	Own Funds MMM	79 462 370	113 976 600	162 480 000	178 405 000
CEN	Own Funds CENTLEC	117 622 694	34 797 073	123 205 344	129 584 285
95	Public Contributions/Donations	11 932 851	12 422 098	12 968 670	13 552 260
Grants and Subsidies		1 047 530 539	929 948 256	1 018 986 406	1 033 504 531
62	Public Transport Infrastructure & Systems Grant	218 902 978	163 505 326	249 597 156	230 200 000
81	USDG Grant	812 254 561	480 410 930	477 006 230	498 030 980
80	Informal Settlement Upgrading Partnership		263 893 000	279 617 000	291 940 000
83	Programme and Project Support Grant	6 373 000	6 934 000	7 332 000	7 655 000
77	National Electrification Programme		5 205 000	5 434 020	5 678 551
79	Neighbourhood Development Partnership Grant	10 000 000	10 000 000	-	-
		1 300 159 754	1 091 144 027	1 317 640 421	1 355 046 076

a) Utilization of the Funding

The intended utilization of the grants is as follows in terms of main sources:

Urban Settlement Development Grant Funded Projects.

The Urban Settlement Development Grant (USDG) is provided directly to accredited or high capacity Metros and municipalities utilizing a DORA transfer for infrastructure development to support the upgrading of informal settlements and increase the provision of serviced land in metropolitan municipalities. The USDG's strategic goal is, therefore, the creation of sustainable and integrated human settlements that enable improved quality of household life.

The outcomes to be realised to promote integrated sustainable urban settlements and improved quality of household life are:

- supporting inclusive densification and transit-oriented urban development integrating existing and new urban developments
- provision of adequate bulk and link infrastructure for mixed-income and mixed-use urban developments
- Provide opportunities for leveraging the public funding within partnerships that promote integrated mixed-income and mixed-use urban development's projects and funding for broader urban development

The City has been allocated R 495,269 million in the 2021/22 financial year, and R491,759 million in 2022/23, and R513,434 million in the two outer years. Included in the total allocation above, is R14,858 million which will be used for operations in 2021/22 budget year. The following outputs should be funded by the grant to support the improvement of the overall built environment:

- increase in bulk and link infrastructure;

- construction/ provision of internal engineering services;
- increase in the number of serviced sites;
- increase in the provision of individual connections;
- increase in land provision for informal settlement upgrading subsidised housing, or mixed-use developments in support of approved human settlements and other urban developments;
- increase in access to public and socio-economic amenities; and
- Increase in the number of interim basic services.

	DETAIL OF EXPENDITURE	BUDGET 2021/2022	BUDGET 2022/2023	BUDGET 2023/2024
SOCIAL SERVICES				
5631	DEVELOPMENT OF NALISVIEW CEMETERY	4 030 357	-	-
5651	CONSTRUCTION OF CEMETERY AT TIERPOORT	403 036	8 720 912	-
5651	REPLACEMENT OF FENCING - SOUTHPARK CEMETERY	-	-	-
5653	FENCING OF GRAVEYARD IN ZONE 3 [WARD 42]	1 209 107	290 697	-
5653	FENCING OF GRAVEYARD IN ZONE 2 [WARD 49]	806 071	290 697	-
	TOTAL	6 448 571	9 302 306	-
PLANNING				
6212	TOWNSHIP ESTABLISHMENT FARM KLIPFONTEIN	2 776 095	-	-
6212	LAND SURVEING FARM KLIPFONTEIN	669 039	-	-
6212	TOWNSHIP ESTABLISHMENT BOTSHABELO SEPANE FARMS	1 036 409	-	-
6212	LAND SURVEYING SEPANE FARMS	1 880 242	-	-
6212	FORMALISATION OF INFILL PLANNING ALL WARDS	2 793 198	2 135 525	2 789 297
6212	TOWNSHIP ESTABLISHMENT BOTSHABELO SEPANE FARMS PHASE 2	-	-	3 223 795
6212	TOWNSHIP ESTABLISHMENT FARM KLIPFONTEIN PHASE 2	-	-	-
6212	TOWNSHIP ESTABLISHMENT FOR THE REMAINDER OF THE FARM BOTSHABELO 826, ERF K1689 AND ERF K1690 BOTSHABELO	2 031 300	366 278	-
6212	LAND SURVEYING FOR THE REMAINDER OF THE FARM BOTSHABELO 826, ERF K1689 AND ERF K1690 BOTSHABELO	-	-	2 149 196
6212	TOWNSHIP ESTABLISHMENT FOR THE REMAINDER OF SELOSESHA 900 THANA NCHU	1 612 143	203 488	-
6212	LAND SURVEYING FOR THE REMAINDER OF SELOSESHA 900 THANA NCHU	-	-	1 576 077
6212	TOWNSHIP ESTABLISHMENT FOR THE REMAINDER OF FARM VEEKRAAL 605	1 064 014	75 581	-
6212	LAND SURVEYING FOR THE REMAINDER OF FARM VEEKRAAL 605	-	-	1 074 598
6231	CONSTRUCTION OF A NEW COMMUNITY CENTRE IN THABA NCHU	-	-	-
6231	REHABILITATION OF ARTHUR NATHAN SWIMMING POOL	-	-	-
6231	FIRE STATION BOTSHABELO	-	-	-
	TOTAL	13 862 441	2 780 873	10 812 964
HUMAN SETTLEMENT AND HOUSING				
6571	FLEURDAL INFILL - SERVICES (23 U)	1 047 893	-	-
6571	BOTSH SEC H2873 AND G1011 INST WATER AND SEW (206 U)	3 748 232	2 761 622	-
6571	LOURIERPARK WATER AND SEWER (400 U)	6 747 140	-	-
6571	DEWETSDORP - INTERNAL RETIC (100 U)	2 418 214	2 906 971	5 372 991
6571	VISTAPARK 2 -Internal Water & Sewer	10 478 928	8 139 518	-
6571	VISTA PARK 2-Bulk Sewer	7 859 196	6 686 032	-
6571	VISTA PARK 2: Electricity	14 509 285	19 767 400	-
6571	VISTA PARK 2-Roads & Storm Water	18 539 642	21 802 279	-
6571	VISTA PARK 2-Bulk Storm Water	15 114 242	7 558 124	-
6571	Vista Park 3 Civil Infrastructure	-	-	-
6571	Vista Park 3 Electrical Infrastructure	-	-	-
6573	BLOEMSIDE ERF 4510 - WATER AND SEW (89 U)	3 788 536	-	-
	TOTAL	84 251 309	69 621 945	5 372 991
ECONOMIC DEVELOPMENT				
6781	REVITALISING TOWNSHIP ECONOMY (FACTORY SHELLS IN TOWNSHIPS)	2 418 214	-	-
6781	BOTSHABELO DEVELOPMENT NODE (URBAN DESIGN)	1 209 107	-	-
6781	SMALL TOWN REGENERATION PROGRAMME (URBAN DESIGN AND ECONOMIC INFRASTRUCTURE)	-	-	-
	TOTAL	3 627 321	-	-
ENGINEERING				
ROADS AND STORMWATER				
7327	T1428A: MAN RD 198, 199 & 200: BOCHABELA(7 DAYS); UPGRADE	5 643 413	-	-
7327	T1430C: 7TH STR: BOTSHABELO SECTION H: UPGRADE	3 627 321	-	-
7327	T1522: THA RD 2029, 2044 and 2031: UPGRADE	3 451 198	2 510 748	-
7327	T1523: Bot Rd 304, 305, 308: SECTION G: UPGRADE	1 491 232	1 845 926	-
7327	T1524: BOT RD 437: SECTION A: UPGRADE	2 507 869	10 868 276	-
7327	T1525: BOT RD 601: SECTION D: UPGRADE	-	290 697	13 253 378
7327	T1527A: BOCHABELA STREETS: UPGRADE	5 899 241	-	-
7327	T1527B; BOCHABELA: STREETS: UPGRADE	-	-	10 387 783
7327	T1527C: BOCHABELA: STREETS; UPGRADE	-	-	10 387 783
7327	T1528: MAN RD 11388 & 11297: JB MAFORA: UPGRADE	3 707 928	-	-
7327	T1529: BOT RD 3824: BOTSHABELO WEST (MAIN ROAD)	-	290 697	11 104 182
7327	T1530: BOT RD B16 & 903: SECTION T: UPGRADE	7 337 825	-	-
7327	T1429B; MAN RD 11548: KAGISANONG: UPGRADE	3 362 081	-	-
7327	MAPANGWANA STREET: FREEDOM SQ; UPGRADE	3 506 411	377 906	-
7327	SAND DU PLESSIS RD: ESTOIRE	-	290 697	10 029 584
7327	T1526: LEFIKENG & ROMA STR: SECTION U & J: UPGRADE	-	-	2 865 595
7327	ZIM STREET PHASE 2: KAGISANONG: UPGRADE	-	-	1 361 158
7327	NELSON MANDELA BRIDGE	-	2 069 959	23 282 962
7327	T1520: FIRST AVENUE PEDESTRIAN BRIDGE	-	1 379 973	-
7327	T1534: VERENIGING AVENUE EXTENTION: BRIDGE OVER RAIL	29 268 453	-	-
7327	T1534B: VERENIGING AVENUE EXTENTION: ROADS	6 851 607	-	-
7327	T1433: BAINSVLEI MOOIWATER BULK STORMWATER: UPGRADE	-	2 069 959	2 579 036
7327	STORMWATER REFURBISHMENT	2 015 179	2 906 971	1 790 997
7327	BULK STORMWATER PHASE 5	-	1 391 421	4 251 036
7327	BULK STORMWATER ROCKLANDS	-	1 391 421	4 251 036
7327	RESEALING OF STREETS/ SPEED HUMPS	8 060 714	8 720 912	7 163 988
7327	T1536: HEAVY REHABILITATION OF ZASTRON STREET	-	8 839 136	16 264 650
7327	T1537: HEAVY REHABILITATION OF NELSON MANDELA STREET	2 893 695	12 933 844	-
7327	T1538: UPGRADING INTERSECTION ST GEORGE ST & PRES BRAND	3 828 839	726 743	-
7327	REPLACEMENT OF OBSOLETE AND ILLEGAL SIGNAGE AND TRAFFIC SIGNALS	385 826	689 986	-
7327	T1539: UPGRADING OF TRAFFIC INTERSECTIONS	1 946 340	2 528 059	-
7327	DR BELCHER/MGREGOR INTERCHANGE	-	2 087 132	4 251 036
7327	T1523B: VICTORIA & KOLBE INTERSECTION	-	137 997	5 372 991
7327	BATHO ROADS: UPGRADING OF ROADS AND STORMWATER	3 627 321	726 743	-
7327	KOKOZELA STREET ROCKLANDS	-	145 349	2 328 296
7327	BOBO STREET	-	145 349	2 507 396
7327	RAMAILANE STREET	-	145 349	2 507 396
7327	T1419B ROAD 6	-	145 349	1 611 897
7327	THAMBO STREET	-	145 349	2 507 396
7327	T1432 MAN 10786 BERGMAN SQUARE UPG	1 450 929	-	-
7327	T1532: VISTA PARK BULK STORMWATER	3 425 803	581 394	-
	TOTAL	104 289 226	66 383 341	140 059 576

SANITATION				
7502	NORTH EASTERN WWTW MECHANICAL AND ELECTRICAL WORKS (SLUDGE STREAM)	11 502 984	24 890 228	30 669 952
7502	STERKWATER WWTW PHASE 3 CIVIL (SLUGE STREAM)	-	10 999 691	1 194 378
7502	STERKWATER WWTW PHASE 3 MECH AND ELECTRICAL (LIQUID STREAM)	17 161 220	36 017 395	-
7502	STERKWATER WWTW PHASE 3 MECH AND ELECTRICAL (SLUDGE STREAM)	-	7 767 568	13 830 360
7502	SEWER MASTER AND DEVELOPMENT PLANS	1 330 018	726 743	322 379
7502	REFURBISHMENT/CONDITION MANAGEMENT PLAN	290 186	-	-
7502	RAYTON MAIN SEWER	675 196	-	-
7502	EXTENSION BOTSHABELO WWTW CIVIL	13 096 176	28 337 588	34 917 819
7502	EXTENSION BOTSHABELO WWTW MECH AND ELECTRICAL	-	9 451 448	23 292 310
7502	EXTENSION THABA NCHU WWTW (SELOSESHA) CIVIL	15 366 576	1 913 211	-
7502	EXTENSION THABA NCHU WWTW (SELOSESHA) MECH AND ELECTRICAL	3 595 928	19 019 958	-
7502	WATER BORNE SANITATION MANGAUNG WARD 8	4 030 357	3 488 365	5 014 792
7502	WATER BORNE SANITATION MANGAUNG WARD 17	4 030 357	3 488 365	5 014 792
7502	BLOEMSPRUIT NETWORK UPGRADE BECAUSE OF DENSIFICATION IN MMM	925 983	-	-
7502	BOTSHABELO SECTION K PUMPSTATION AND RISING MAIN	4 030 357	-	-
7502	BOTSHABELO MAIN OUTFALL SEWER	12 091 071	7 848 821	-
7502	UPGRADING OF WILCOCKSROAD AND RAYTON SANITATION PIPELINE	2 015 179	581 394	-
7502	REFURBISHMENT OF SEWER SYSTEMS	16 121 428	13 081 368	17 909 971
7502	REFURBISHMENT OF WWTW'S	6 045 536	2 906 971	3 581 994
7502	REFURBISHMENT OF SEWER SYSTEMS IN SOUTPAN	806 071	581 394	716 399
7502	SEWER CONNECTIONS	403 036	290 697	-
	TOTAL	113 517 656	171 391 202	136 465 146
WATER				
7612	REFURBISHMENT OF WATER SUPPLY SYSTEMS	12 091 071	9 302 306	-
7612	REFURBISHMENT/CONDITION MANAGEMENT PLAN	1 612 143	-	-
7612	WATER MASTER AND DEVELOPMENT PLAN	2 660 036	1 453 485	644 759
7612	DAM SAFETY REORTS (MOCKES DAM, VANSTADENS RUS DAM, MASELSPOORT DAM)	403 036	-	-
7612	INTEGRATION AND OPTIMISATION – TELEMETRY AND SCADA SYSTEM (WATER)	4 030 357	2 616 274	-
7612	MASELSPOORT WATER RE-USE (PUMP STATION AND RISING MAIN)	5 527 232	20 758 096	59 102 903
7612	MASELSPOORT WATER RE-USE (GRAVITY LINE TO MOCKESDAM)	1 126 888	24 365 461	49 675 210
7612	MASELSPOORT WATER RE-USE (GRAVITY TO NEWWTW)	4 171 420	2 994 180	3 044 695
7612	MASELSPOORT WTW UPGRADING (MASELSPOORT FILTERS)	13 080 694	1 265 912	-
7612	NAVAL HILL NEW BULK DISTRIBUTION PIPELINE AND ASSOCIATED WORKS FOR REZONING	403 036	1 453 485	-
7612	NEW RESERVOIR IN THABA NCHU (20ML)	12 091 071	8 720 912	5 731 191
7612	MASELSPOORT WTW UPGRADE	9 075 945	28 713 426	20 499 953
7612	HAMILTON PARK PUMP STATION REFURBISHMENT	7 390 926	-	-
7612	PELLISSIER RESERVOIR	6 045 536	8 720 912	7 163 988
7612	MAKURUNG INTERNAL WATER RETICULATION	6 851 607	-	-
7614	REPLACE WATER METERS AND METERING OF UNMETERED SITES	6 045 536	4 556 676	5 867 441
7614	REAL LOSS REDUCTION PROGRAMME (WATER)	-	-	-
7614	AUTOMATED METER READING AND PREPAID PROGRAMME	24 182 142	18 226 706	23 469 763
7614	PRESSURE AND NETWORK ZONE MANAGEMENT (INCLUDING AUDITING OF VALVES AND PRV COMMISSIONING)	5 779 686	4 356 299	5 609 423
7614	WATER SYSTEM MANAGEMENT: INTEGRATION AND OPTIMISATION - TELEMETRY AND SCADA	1 215 352	912 852	-
	TOTAL	123 783 712	138 416 981	180 809 325
WASTE AND FLEET				
7711	UPGRADING AND UPLIFTING OF EXISTING WEIGHBRIDGES AND OFFICE AT SOUTHERN LANDFILL SITE	1 612 143	-	-
7711	UPGRADING AND REFURBISHMENT OF OF NORTHERN LANDFILL SITES	1 612 143	1 453 485	1 790 997
7711	UPGRADING AND REFURBISHMENT OF SOUTHERN LANDFILL SITES	1 612 143	1 453 485	1 790 997
7711	REFUSE BINS FOR CBD'S IN METRO	806 071	581 394	-
7721	DEVELOPMENT OF TRANSFER STATION IN THABA'NCHU	806 071	-	-
7781	UPGRADING AND REFURBISHMENT OF BOTSHABELO LANDFILL SITES	2 015 179	1 162 788	1 432 798
	TOTAL	8 463 750	4 651 153	5 014 792
CENTLEC				
1442	ELECTRIFICATION (USDG GRANT)	22 166 944	14 458 429	19 496 186
	TOTAL	22 166 944	14 458 429	19 496 186
	TOTAL ALLOCATION FROM DEPARTMENTS	480 410 930	477 006 230	498 030 980

Informal Settlement Upgrading Partnership grant (ISUP)

An allocation of R263,893 million in the 2021/22 financial year has been made available, intended to serve as a planning and preparation platform towards the introduction of a new Informal Settlement Upgrading Partnership grant. Previously this grant was included in the USDG and ringfenced for informal settlement.

	DETAIL OF EXPENDITURE	BUDGET 2021/2022	BUDGET 2022/2023	BUDGET 2023/2024
6571	GRASSLAND PH4 - MAIN ROADS AND STORMWATER	13 104 401	10 000 000	16 000 000
6571	GRASSLAND PH4 - INSTAL W&S RETIC (1000U)	29 000 000	-	20 000 000
6571	MARIKANA - INSTALL RETIC (80 U)	6 414 108	-	-
6571	MKHONTO ERF 32109 - INS RETIC (111 U)	8 615 699	-	-
6571	SONDERWAT PH 2 80/INST WATER INT SEW RET	9 765 000	-	-
6571	SOUTPAN - INSTALL RETIC (22 U)	2 960 000	-	-
6571	TAMBO SQUARE - INSTAL WATER AND SEWER	1 896 500	-	-
6571	THABO MBEKI SQUARE (48 HOUSEHOLDS) - INT	3 000 000	-	-
6571	MADITLHABELA - INSTAL WATER AND SEWER (938 U)	3 600 000	26 000 000	32 500 000
6571	MATLHARANTLHENG WATER AND SEWER _ INSTAL WATER AND SEWER (310	4 500 000	26 000 000	28 600 000
6571	RATAU HLAMBAZA WATER AND SEWER - ALT SYSTEM (114 U)	-	-	4 674 000
6571	SEROALO EXT 26 - INSTALLATION OF WATER AND SANITATION (111U)	-	6 360 000	3 773 954
6572	BLOEMSIDE 7 - INST W & S RETIC (500 U)	7 105 000	35 000 000	25 000 000
6572	BLOEMSIDE 9 - INSTA W&S RETIC	34 125 000	42 658 200	31 962 046
6572	BLOEMSIDE 10-INSTA W&S RETIC	8 902 370	28 425 300	42 000 000
6572	BOTSH SEC R - INSTALL WATER (1 000 U)	18 866 500	13 633 500	-
6572	BOTSHAB WEST - INSTAL W & S (2 500 U)	28 000 000	-	-
6572	BOTSHAB WEST - INSTAL MAIN ROADS AND STORMWATER	10 000 000	25 000 000	15 000 000
6572	CALEB MOTSHABI/KGOTSONG MAIN ROADS AND STORMWATER	3 650 000	13 660 000	13 000 000
6572	RATAU Ext. 40 INSTAL OF WATER RETIC (320 U)	2 871 900	6 880 000	6 300 000
6573	ACQUISITION OF LAND FOR INFORMAL SETTLEMENTS RELCOATIONS	20 000 000	10 000 000	10 000 000
6574	BOTSHB SEC D - INSTALL SEWER RETIC (100U)	14 000 000	18 500 000	11 230 000
6574	BOTSHB SEC M - INSTALL SEWER RETIC (100U)	10 400 500	17 500 000	31 900 000
6574	CHRIS HANI 28747 - INSTALL RETIC (50 U)	5 210 147	-	-
6574	F/DOM SQ 37321 (ZUMA- INSTAL RET (117 U)	10 455 875	-	-
6574	SALIVA 35180 & 8323 - INSTAL RETIC (124 U)	7 450 000	-	-
	TOTAL	263 893 000	279 617 000	291 940 000

Other Grant Funded Projects:

Detailed below are the details of the other grant funded projects:

Public Transport Network Grant (IPTN)

The purpose of the Public Transport Network Grant is to provide funding for accelerated construction and improvement of public and non-motorised transport infrastructure that form part of a municipal integrated public transport network and to support the planning, regulation, control, management and operations of fiscally and financially sustainable municipal public transport network services.

	DETAIL OF EXPENDITURE	Budget 2021/2022	Budget 2022/2023	Budget 2023/2024
2205	BOTSHABELO - NMT PHASE 2	-	7 000 000	-
2205	THABA-NCHU NMT PHASE 2	-	7 000 000	-
2205	MANGAUNG - NMT PHASE 2	-	10 000 000	-
2205	IPTN PHASE 1 B - TRUNK ROUTE	907 551	20 000 000	10 000 000
2205	IPTN BUS DEPOT - CIVIL	20 000 000	20 000 000	-
2205	IPTN BUS DEPOT - BUILDING WORKS	10 000 000	20 000 000	-
2205	IPTN BUS DEPOT - BUILDING WORKS (PHASE 2)	-	-	45 000 000
2205	IPTN TRANSFER FACILITIES	5 750 000	10 000 000	-
2205	OPEN BUS STATIONS (BUS STOP SHELTER)	5 000 000	7 000 000	-
2205	BUS STOPS (WITH POLES)	1 000 000	-	-
2205	INTELLIGENT TRANSPORT SYSTEM	2 000 000	900 000	1 600 000
2205	IPTN PHASE 2 - TRUNK ROUTE	1 000 000	10 000 000	30 000 000
2205	INDUSTRY TRANSFORMATION	48 760 619	74 000 000	53 600 000
2205	INDIRECT OPERATING EXPENDITURE	43 087 156	58 697 156	85 000 000
2205	IPTN BUS FLEET	26 000 000	5 000 000	5 000 000
	TOTAL	163 505 326	249 597 156	230 200 000

Integrated City Development Grant (ICDC) has been changed to Programme and Project Support Grant (PPSG)

The purpose of this grant is to provide a financial incentive for metropolitan municipalities to achieve a more compact urban spatial form through which integrating and focussing their use of available infrastructure investment and regulatory instruments.

	DETAIL OF EXPENDITURE	BUDGET 2021/2022	BUDGET 2022/2023	BUDGET 2023/2024
6781	HAWKING STALLS BOTSHABELO CBD (PPSG)	3 000 000	3 000 000	4 655 000
6781	CONTAINER PARK THABA NCHU (PPSG)	3 934 000	4 332 000	3 000 000
	TOTAL	6 934 000	7 332 000	7 655 000

Neighbourhood Development Partnership Grant (NDPG)

The purpose of this grant is to plan, catalyse, and invest in targeted locations in order to attract and sustain third party capital investments aimed at spatial transformation, which will improve the quality of life, and access to opportunities for residents in South Africa's under-served neighbourhoods, generally townships.

	DETAIL OF EXPENDITURE	BUDGET 2021/2022	BUDGET 2022/2023	BUDGET 2023/2024
6701	WAAIHOEK PRECINCT REDEVELOPMENT (NDPG)	10 000 000	-	-
	TOTAL	10 000 000	-	-

Own Funded Projects:

Included in the capital budget are projects to the extent of R 148,773 million for the 2021/22 year funded through own funds. The allocation of the two MTREF period outer years is R 136,174 million and R 143,136 million respectively.

	DETAIL OF EXPENDITURE	BUDGET 2021/2022	BUDGET 2022/2023	BUDGET 2023/2024
CORPORATE SERVICES				
3202	FIRE ARM AMMUNITION	-	500 000	500 000
3601	RECORDING EQUIPMENT	-	-	-
3703	FIRE DETECTION SYSTEM FOR MMM BUILDINGS	-	1 000 000	1 000 000
3703	REFURBISHMENT OF HVAC SYSTEM : BRAM FISCHER:	-	2 000 000	1 500 000
3703	REFURBISHMENT OF GABRIEL DICHABE BUILDING AND PRESCINTS: METRO POLICE	10 000 000	8 000 000	10 000 000
3703	AIR-CON UNITS: THABA NCHU REG OFFICE	-	-	-
3703	REFURBISHMENT OF REFRIGERATIONS AT FRESH PRODUCE MARKET	-	3 000 000	4 000 000
3703	WATER RESERVOIR FOR BRAM FISCHER BUILDING	-	1 000 000	-
3703	FENCING OF FRESH PRODUCE MARKET	-	1 000 000	-
3811	RECORDING EQUIPMENT	1 000 000	1 000 000	1 000 000
3902	HARDWARE EQUIPMENT	2 000 000	2 000 000	2 000 000
3902	DESKTOPS AND LAPTOPS	3 000 000	3 500 000	3 500 000
3902	TELECOM INFRASTRUCTURE EQUIPMENT	-	3 000 000	3 000 000
3902	ICT NETWORK EQUIPMENT	5 000 000	5 000 000	5 000 000
3902	DATA CENTRE INFRASTRUCTURE	5 000 000	5 000 000	5 000 000
3902	RADIO LINKS	1 500 000	1 500 000	1 500 000
3902	INTEGRATION OF SYSTEMS	5 000 000	5 000 000	5 000 000
3902	ICT SECURITY	3 000 000	7 000 000	7 000 000
3902	INTEGRATION AND MANAGEMENT OF CALL CENTRE	8 000 000	8 000 000	8 000 000
	TOTAL	43 500 000	57 500 000	58 000 000
FINANCE				
4601	PROCUREMENT OF LAPTOPS	-	100 000	-
	TOTAL	-	100 000	-
SOCIAL SERVICES				
5261	PROCUREMENT OF 2 INDUSTRIAL WASHING MACHINES FOR CLOTHING BANK	100 000	-	-
5261	PROCUREMENT OF 2 INDUSTRIAL DRYERS FOR CLOTHING BANK	100 000	-	-
5261	PROCUREMENT OF IRON PRESS FOR CLOTHING BANK	60 000	-	-
5421	PROCUREMENT OF HAZMAT DECONTAMINATION SYSTEM	100 000	-	-
5421	PROCUREMENT OF 6 THERMAL IMAGING DEVICES	120 000	-	-
5421	PROCUREMENT OF 2 PETROL POWERED BLOWERS	30 000	-	-
5421	PROCUREMENT OF 6 PETROL POWERED BLOWERS	-	60 000	80 000
5421	PROCUREMENT OF 2 PETROL POWERED CHAINSAWS	25 000	-	-
5421	PROCUREMENT OF 6 PETROL POWERED CHAINSAWS	-	45 000	60 000
5421	PROCUREMENT OF 4 PORTABLE FIRE FIGHTING PUMPS	-	100 000	120 000
5421	PROCUREMENT OF 1 PORTABLE FIRE FIGHTING PUMP	40 000	-	-
5421	PROCUREMENT OF 2 FLOATING FIRE FIGHTING PUMPS	80 000	-	-
5421	PROCUREMENT OF 4 FLOATING FIRE FIGHTING PUMPS	-	50 000	65 000
5421	PROCUREMENT OF 2 PETROL POWERED POSITIVE PRESSURE VENTILATORS	90 000	-	-
5421	PROCUREMENT OF 3 PETROL POWERED RESCUE SAWS	60 000	-	-
5421	PROCUREMENT OF 4 PETROL POWERED RESCUE SAWS	-	40 000	50 000
5421	PROCUREMENT OF HYDRAULIC RESCUE SET (JAWS OF LIFE)	700 000	-	-
5421	PROCUREMENT OF 2 HYDRAULIC RESCUE SETS (JAWS OF LIFE)	-	800 000	900 000
5421	PROCUREMENT OF 4 FIRE FIGHTING SKID UNITS	100 000	-	-
5421	PROCUREMENT OF 8 FIRE FIGHTING SKID UNITS	-	120 000	140 000
5511	SPEED LAW ENFORCEMENT CAMERAS- HANDHELD CAMERAS	-	1 000 000	1 000 000
5511	SPEED LAW ENFORCEMENT FIXED CAMERAS	1 200 000	1 000 000	-
5541	CCTV CAMERAS	1 000 000	1 000 000	-
5541	UPGRADING OF BIOMETRICS SYSTEM AT BRAM FISCHER BUILDING	1 000 000	-	-
5541	SECURITY SCANNERS	200 000	-	-
5621	UPGRADING OF BLOEMFONTEIN ZOO	1 000 000	3 500 000	-
5664	WALK BEHIND LAWNMOWERS (KUDU)	450 000	450 000	500 000
5664	TRACTOR DRAWN LAWNMOWERS - FIELDMASTER	600 000	500 000	400 000
5664	BRUSHCUTTERS	500 000	500 000	500 000
5664	NEW PUBLIC ABLUTION FACILITY - KINGS PARK	1 200 000	-	-
5664	NEW PUBLIC ABLUTION FACILITY - ROSE GARDEN	1 200 000	-	-
5664	UPGRADING AND BEAUTIFICATION OF MAIN ENTRANCES - JAN SPIES DRIVE, DU PLESSIS AVE, TOTIUS AVE	800 000	700 000	500 000
5664	GARDEN DEVELOPMENT - BRAM FISCHER BUILDING , CITY HALL ,GABRIEL DICHABE	-	850 000	700 000
5664	CITY ENTRANCE BEAUTIFICATION - WALTER SISULU DRIVE	-	800 000	700 000
5664	CITY ENTRANCE BEAUTIFICATION - NELSON MANDELA DRIVE	-	950 000	1 000 000
5665	RECREATIONAL PARK FOR BRANDWAG FLATS KIDS	-	450 000	-
5665	DEVELOPMENT OF PARK IN GROBBELAAR CRESCENT	-	400 000	-
5665	DEVELOPMENT OF PARK - HEUWELSIG NORTH	-	500 000	-
5665	CITY ENTRANCE BEAUTIFICATION - MASELSPOORT DRIVE	-	800 000	800 000
5665	CITY ENTRANCE BEAUTIFICATION - RAYMOND MHLABA ROAD	-	700 000	500 000
5666	UPGRADING OF THE ENTRANCE TO PELLISSIER FROM CASINO	-	450 000	-
5666	REGIONAL PARK DEVELOPMENT IN GRASSLAND (PHASE I DESIGNS)	-	10 000 000	15 000 000
5667	REGIONAL PARK DEVELOPMENT - BATHO	2 000 000	3 000 000	-
5667	REHABILITATION OF PARKS - SEJAKE AND ROCKLANDS	-	1 000 000	1 000 000
5667	REHABILITATION OF WETLANDS AND OPENSACES - KHAYELITSHA	-	500 000	500 000
5667	RECREATION OF PARKS - VISTA PARK	1 500 000	1 500 000	-
5667	UPGRADING OF PARKS IN ASHBURY & BLOEMSPRUIT	-	1 000 000	1 000 000
5667	REGIONAL PARK DEVELOPMENT - BLOEMFONTEIN (MANGAUNG TURFLAAGTE)(PHASE I DESIGNS)	-	1 500 000	10 000 000
5668	PARK RENOVATION NEAR NATURAL DAM - BOTSHABELO WEST	-	500 000	500 000
5668	UPGRADING OF PARK NEXT TO THE NEXT TO NEW BOTSHABELO MALL	800 000	-	-
5668	DEVELOPMENT OF PARK - PHASE 2, B SECTION BOTSHABELO	-	5 000 000	3 000 000
	TOTAL	15 055 000	39 765 000	39 015 000
PLANNING				
6212	2 x i7 LAPTOP COMPUTERS TOWN AND REGIONAL PLANNING	-	-	-
6212	7 x COMPUTERS FOR ELECTRONIC SUBMISSION OF BUILDING PLANS	-	-	-
6212	6 x TABLETS FOR ELECTONIC BUILDING INSPECTIONS	-	-	-
6212	1 x 40" SMART TV FOR SCRUTINY OF ELECTRONIC BUILDING PLANS	-	-	-
	TOTAL	-	-	-

ECONOMIC DEVELOPMENT				
6741	KLEIN MAGASA HERITAGE PRECINCT REHABILITATION	1 500 000	500 000	-
6741	UPGRADE BOCHABELA BOXING ARENA	2 000 000	2 500 000	1 000 000
6741	NAVAL HILL PARKING AREA	1 500 000	500 000	-
6741	NAVAL HILL ENTRANCE GATE DESIGN AND UPGRADE	1 600 000	1 200 000	500 000
6741	REVITALIZATION OF BOTSHABELO PLEASURE RESORT	2 500 000	2 000 000	500 000
6741	REHABILITATE MOHOKARE LODGE AND RESORT	1 500 000	1 000 000	1 000 000
6741	BATHO HERITAGE PARK	800 000	1 000 000	1 000 000
6761	SMALL SCALE EGG PRODUCTION UNITS	1 300 000	1 200 000	2 000 000
6761	PIG FARMING UNIT	2 000 000	1 500 000	2 500 000
6761	FENCING OF FARMS AND COMMONAGES	1 500 000	1 500 000	1 200 000
6761	LAND ACQUISITION FOR SMALL-SCALE FARMERS	1 200 000	1 500 000	1 300 000
6761	MUNICIPAL POUND BOTSHABELO	1 500 000	1 500 000	1 500 000
6761	GROUNDWATER AUGMENTATION(BOREHOLES AND WINDMILLS)	2 000 000	1 300 000	1 000 000
6781	INFORMAL TRADE DESIGN AND INFRASTRUCTURE(FLEA MARKETS)	1 000 000	1 000 000	1 500 000
6781	ARTS AND CRAFT SMME CENTRE	1 500 000	2 000 000	20 000 000
6781	INCUBATION CENTRE WEPENER AND SOUTPAN	2 000 000	2 000 000	2 500 000
6781	CECILIA PARK ECONOMIC INFRASTRUCTURE	6 000 000	5 000 000	3 000 000
6781	BLOEMDUSTRIA INDUSTRIAL PARK DEVELOPMENT	7 000 000	10 000 000	8 000 000
6781	HAMILTON INDUSTRIAL PARK DEVELOPMENT	-	5 000 000	5 000 000
6781	TN-BOTSHABELO NODE ECONOMIC INFRASTRUCTURE	5 000 000	6 000 000	6 000 000
6781	THABA CBD REVITALISATION ECONOMIC INFRASTRUCTURE	7 000 000	10 000 000	15 000 000
6781	AGRO-PROCESSING (AGRI-PARK)	-	5 000 000	7 000 000
	TOTAL	50 400 000	63 200 000	81 500 000
WASTE AND FLEET				
7811	VEHICLES LEASING	-	-	
7811	POWER TOOL FOR MACHINE @ BLOEM W/SHOP	108 000		
7811	ESTABLISHMENT HYDRALIC W/SHOP	378 000		
7811	EX & RENOVATION EXIS BOT/ROOM & THAB NCH W/SHOP	216 000		
7811	OIL STORE AUTOMATION	810 000		
7811	RECONS THE SIDE WALL @ THAB NCHU W/SHOP	270 000		
7811	REFURBISHMENT ALL FUEL DEPOTS	2 320 000	2 000 000	
7811	REINFORCE THABA NCHU W/SHOP FLOOR	280 800		
7811	AIR COMPRESSOR INSTAL @ THABA Nuch W/SHOP	118 800		
7811	TOOLS & EQUIPMENT FOR MECHANICS	250 000		
7812	AIR CONDI & REGR EQUIP FOR WASTE & FLEET	270 000		
	TOTAL	5 021 600	2 000 000	-
	TOTAL OWN FUNDS	113 976 600	162 565 000	178 515 000

	DETAIL OF EXPENDITURE	BUDGET 2021/2022	BUDGET 2022/2023	BUDGET 2023/2024
	CENTLEC			
1305	TRAINING & DEVELOPMENT	268 702	933 526	975 534
1406	COMPUTER EQUIPMENT (COVID-19)	469 231	1 630 206	1 703 565
1406	IMPLEM BUSINESS CONT DISASTER RECOV INF	1 030 082	3 578 715	3 739 757
1406	UPGRADE & REFURB COMPUTER NETWORK	1 683 515	5 848 875	6 112 074
1406	METER REPLACEMENT PROJECT	3 968 788	13 788 380	14 408 857
1442	BOTSHABELO:ESTAB OF 132KV CONN(INDU AREA	1 564 105	5 434 020	5 678 551
1442	ELECTRIFICATION INTERNAL PROJECTS	2 189 747	7 607 628	7 949 971
1442	EXTENSION AND UPGRADING OF THE 11KV NETW	1 564 105	5 434 020	5 678 551
1442	UPGRADING AND EXTENTION OF LV NETWORK	938 463	3 260 412	3 407 131
1442	SERVITUDES LAND (INCL INVEST REMUNE REG	181 924	632 041	660 482
1442	INSTALLATION OF PUBLIC LIGHTING	1 564 105	5 434 020	5 678 551
1442	INSTALL PREPAID METERS (INDIGENT)	19 163	66 575	69 571
1443	REMEDIAL WORK 132KV SOUTHERN LINES	312 821	1 086 804	1 135 710
1443	SHIFTING OF CONNECTION AND REPLACEMENT S	186 849	649 151	678 363
1443	REFURBISHMENT OF HIGH MAST LIGHTS	1 876 926	6 520 824	6 814 261
1443	REP LOW VOLT DECREPIT 2/4/8 WAY BOXES	469 231	1 630 206	1 703 565
1443	REP BRITTLE OVERHEAD CONNECTIONS	234 616	815 103	851 783
1444	S/LIGHTS REPLACE POLE TRNS POLES SECTION	1 094 873	3 803 814	3 974 986
1445	REPLACEMENT OF 110V BATTERIES	469 207	2 152 122	2 248 968
1445	REPLACEMENT OF 11KV SWITCHGEARS	469 231	1 630 206	1 703 565
1445	REPLACEMENT OF 32V BATTERIES	31 282	108 680	113 571
1445	REFUR PROTEC & SCADA SYSTEMS DIST CENTR	1 237 761	4 300 236	4 493 747
1445	TRANSFORMER REPLACE & OTHER RELATED EQUI	1 562 602	5 340 000	5 560 000
1445	REP 2 & 4 WAY FIBREGLAS BOX (BOTS % TBAN)	312 821	1 086 804	1 135 710
1445	REPLACEMENT OF OIL PLANT	163 141	566 784	592 289
1445	REPAIR MMM DIST DIST CENTRE	1 407 694	4 890 618	5 110 696
1445	REPAIR VISTA DIST DIST CENTRE	1 564 105	5 434 020	5 678 551
1503	VEHICLES	6 254 015	23 607 728	25 525 076
1503	SECURITY EQUIPMENT	633 842	2 202 097	2 301 192
1505	FURNITURE AND OFFICE EQUIPMENT	68 507	238 007	248 717
1505	SOLAR FARM GENERATION PLANT	312 821	1 086 804	1 135 710
1506	OFFICE BUILDING	692 797	2 406 918	2 515 229
	TOTAL	34 797 073	123 205 344	129 584 285

Capital Budget per Asset Class

The table below provides the user of the budget document with an indication of the resource allocation. Assessing the infrastructure backlog remains the metro's top priority as regards the capital

budget. That is, R 1,091 billion, will be spent on addressing infrastructure services backlogs and formalization of informal settlements.

MANGAUNG AND CENTLEC		CAPITAL ESTIMATES		
STANDARD CLASSIFICATION PER ASSET CLASS	Code	BUDGET 2021/2022	BUDGET 2022/2023	BUDGET 2023/2024
INFRASTRUCTURE				
Roads, Pavements, Bridges & Storm Water	0300	104 289 226	66 383 341	140 059 576
Water Reservoirs & Reticulation	0400	123 783 712	138 416 981	180 809 325
Car Parks, Bus Terminals and Taxi Ranks	0500	163 505 326	249 597 156	230 200 000
Electricity Reticulation	0600	74 591 115	156 066 464	168 311 282
Sewerage Purification & Reticulation	0700	461 661 965	520 630 148	433 778 137
Housing	0800	13 862 441	2 780 873	10 812 964
Street Lighting	0900	-	-	-
Refuse sites	1000	10 261 064	5 197 668	3 223 795
Gas	1100	-	-	-
Other	1200	-	-	-
COMMUNITY		-	-	-
Establishment of Parks & Gardens	1500	10 050 000	35 550 000	36 600 000
Sportsfields	1600	11 000 000	16 500 000	17 000 000
Community Halls	1700	-	-	-
Libraries	1800	-	-	-
Recreational Facilities	1900	-	1 000 000	1 000 000
Clinics	2000	-	-	-
Museums and Art Galeries	2100	-	-	-
Other	2200	59 561 321	61 832 000	85 155 000
HERITAGE ASSETS		-	-	-
Heritage Assets	2311	4 800 000	4 000 000	2 500 000
INVESTMENT PROPERTIES		-	-	-
Investment Properties	2321	-	-	-
OTHER ASSETS		-	-	-
Other motor vehicles	2500	-	-	-
Plant & equipment	2600	5 005 000	4 130 000	2 305 000
Computers	2650	3 000 000	3 600 000	3 500 000
Office equipment	2700	29 500 000	36 500 000	36 500 000
Abattoirs	2800	-	-	-
Markets	2900	-	-	-
Airports	3000	-	-	-
Security Measures	3100	6 448 571	9 302 306	-
Civic Land and Buildings	3110	6 600 000	4 700 000	1 500 000
Other Land and Buildings	3120	-	-	-
Other	3200	3 224 286	1 453 485	1 790 997
SPECIALIZED VEHICLES		-	-	-
Refuse	3500	-	-	-
Fire	3600	-	-	-
Conservancy	3700	-	-	-
Ambulances	3800	-	-	-
Buses	3900	-	-	-
AGRICULTURAL ASSETS		-	-	-
Agricultural Assets	4011	-	-	-
BIOLOGICAL ASSETS		-	-	-
Biological Assets	4021	-	-	-
INTANGIBLES		-	-	-
Intangibles	4031	-	-	-
		1 091 144 027	1 317 640 421	1 355 046 076

C. SUMMARY OF THE BUDGET

The projected financial outcome of this budget at the end of the 2020/21 budget year can be summarized as follows):

1. Table A1 is a budget summary and provides a concise overview of the City's budget from all the major financial perspectives (operating capital, expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table above provides an overview of the amount to be proposed to Council for operating performance resources required for capital expenditure, financial positions, cash and funding compliance as well as the municipality's commitment to eliminating basic service delivery backlogs.

MAN Mangaung - Table A1 Consolidated Budget Summary

Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousands										
Financial Performance										
Property rates	1'158'216	1'209'977	1'334'854	1'376'320	1'189'321	1'189'321	752'334	1'481'826	1'470'406	1'606'152
Service charges	3'492'266	3'771'163	4'044'678	4'220'888	4'196'180	4'196'180	3'847'575	4'282'580	4'530'828	4'848'623
Investment revenue	29'908	20'724	15'142	22'915	23'585	23'585	13'461	24'614	25'746	26'972
Transfers recognised - operational	726'015	788'626	740'646	910'524	1'109'312	1'109'312	741'107	913'383	908'887	947'674
Other own revenue	1'224'200	1'040'636	959'253	881'780	835'029	835'029	607'434	835'357	866'074	883'018
Total Revenue (excluding capital transfers and contributions)	6'630'605	6'831'127	7'094'574	7'412'427	7'353'428	7'353'428	5'961'911	7'537'759	7'801'941	8'312'439
Employee costs	1'878'450	2'044'842	2'056'606	2'103'205	2'094'004	2'094'004	1'603'221	2'227'683	2'361'343	2'502'772
Remuneration of councillors	62'271	64'434	67'202	71'976	71'466	71'466	48'540	77'045	81'668	86'568
Depreciation & asset impairment	899'924	965'071	948'115	325'234	295'296	295'296	661'148	323'019	411'421	452'563
Finance charges	441'721	176'596	131'721	222'333	223'333	223'333	65'311	198'939	182'020	166'189
Inventory consumed and bulk purchases	1'457'298	1'659'287	1'837'881	1'720'532	1'782'813	1'782'813	1'189'752	2'214'235	2'535'241	2'698'413
Transfers and grants	20'062	7799	5'548	2'241	2'241	2'241	1'457	2'830	2'951	3'082
Other expenditure	1'883'567	2'099'440	2'058'617	1'885'602	1'790'603	1'790'603	1'501'838	2'014'677	2'194'160	2'316'496
Total Expenditure	6'643'293	7'017'469	7'105'690	6'331'122	6'259'756	6'259'756	5'071'268	7'058'428	7'768'804	8'226'084
Surplus/(Deficit)	(12'688)	(186'343)	(11'117)	1'081'305	1'093'672	1'093'672	890'643	479'331	33'137	86'355
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	845'465	774'278	526'806	911'532	935'232	935'232	512'402	924'743	1'013'552	1'027'826
Transfers and subsidies - capital (monetary allocations) (National/Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	18'480	21'913	16'133	11'933	11'933	11'933	2'812	12'649	13'408	14'212
Surplus/(Deficit) after capital transfers & contributions	851'257	609'848	-	2'004'769	2'040'837	2'040'837	1'405'856	1'416'723	1'060'097	1'128'394
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	851'257	609'848	-	2'004'769	2'040'837	2'040'837	1'405'856	1'416'723	1'060'097	1'128'394
Capital expenditure & funds sources										
Capital expenditure	774'510	821'867	419'996	1'136'562	1'300'160	1'300'160	419'030	1'091'144	1'317'640	1'355'046
Transfers recognised - capital	616'689	562'108	286'015	923'464	1'059'463	1'059'463	318'912	941'161	1'031'955	1'047'057
Borrowing	38'811	22'001	48'745	85'179	43'611	43'611	50'004	-	-	-
Internally generated funds	-	183'664	85'236	127'919	197'085	197'085	50'114	149'983	285'685	307'989
Total sources of capital funds	655'500	767'773	419'996	1'136'562	1'300'160	1'300'160	419'030	1'091'144	1'317'640	1'355'046
Financial position										
Total current assets	6'192'183	6'618'361	7'639'059	3'723'654	3'723'454	3'723'454	8'834'956	4'955'913	4'920'353	4'945'898
Total non current assets	19'802'224	19'668'567	22'888'576	20'725'428	21'037'987	21'037'987	22'724'665	23'304'052	24'617'221	25'643'444
Total current liabilities	5'915'879	8'211'464	8'715'461	2'153'568	2'153'568	2'153'568	9'490'010	1'830'444	1'788'633	1'666'810
Total non current liabilities	2'446'161	2'338'147	3'066'742	2'984'149	2'984'149	2'984'149	2'989'252	1'900'243	1'664'872	1'451'074
Community wealth/Equity	4'996'829	3'026'249	5'806'897	4'497'930	4'533'998	4'533'998	6'680'931	6'511'368	6'154'742	6'223'038
Cash flows										
Net cash from (used) operating	-	-	-	2'327'809	2'558'130	2'558'130	-	2'466'789	2'252'701	-
Net cash from (used) investing	(4'100)	(14)	(0)	1'152'610	1'312'093	1'312'093	16	(1'078'495)	(1'304'233)	-
Net cash from (used) financing	(153'154)	(32'130)	(11'038)	(75'583)	(118'382)	(118'382)	(4'774)	47'853	8'525	8'951
Cash/cash equivalents at the year end	236'483	257'022	116'948	3'299'521	3'646'526	3'646'526	(4'758)	1'452'249	2'409'242	2'418'193
Cash backing/surplus reconciliation										
Cash and investments available	289'267	128'090	427'729	193'429	193'229	193'229	814'427	672'348	608'308	601'926
Application of cash and investments	6'309'417	6'682'531	9'627'949	2'193'686	2'115'944	2'115'944	10'037'236	3'885'073	3'818'370	6'385'002
Balance - surplus (shortfall)	(6'020'150)	(6'554'441)	(9'200'220)	(2'000'258)	(1'922'716)	(1'922'716)	(9'222'809)	(3'212'726)	(3'210'061)	(5'783'076)
Asset management										
Asset register summary (WDV)	17'517'376	17'685'227	20'048'009	18'850'379	19'013'976	19'013'976	19'013'976	22'212'453	23'299'401	24'288'398
Depreciation	899'924	965'071	948'115	325'234	295'296	295'296	295'296	323'019	411'421	452'563
Renewal and Upgrading of Existing Assets	372'134	390'669	54'558	289'220	332'191	332'191	332'191	296'471	465'223	444'992
Repairs and Maintenance	712'247	607'879	554'695	475'851	575'391	575'391	575'391	510'763	557'428	589'480
Free services										
Cost of Free Basic Services provided	248'730	297'613	322'763	345'112	345'112	345'112	454'959	454'959	489'571	529'001
Revenue cost of free services provided	98'418	110'190	117'741	110'742	110'742	110'742	133'957	133'957	136'354	150'803
Households below minimum service level										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	7	7	7	7	7	7	7
Energy:	-	-	-	151	151	151	151	151	151	151
Refuse:	-	-	-	-	-	-	-	-	-	-

3. BUDGET RELATED RESOLUTIONS

3.1 Mangaung Metropolitan Municipality in terms of Section 21(b) of the Municipality Finance Management Act, Act 56 of 2003, tables the 2021/22 annual budget for adoption with the total consolidated revenue of R 8,475 billion, operating expenditure of R7,058 billion and capital expenditure of R 1,091 billion and the indicative allocations for the two outer years of the MTREF period including the multi-year and single-year capital appropriations, as set out in the following tables, for approval:

- (a) Budgeted Financial Performance (revenue and expenditure by standard classification): - Table A2
- (b) Budgeted Financial Performance (revenue and expenditure by municipal vote): - Table A3
- (c) Budgeted Financial Performance (revenue by source and expenditure by type): - Table A4
- (d) Multi-year and single year capital appropriations by municipal vote and standard classification and associated funding by source - Table A5

3.2 That the consolidated financial position, cash flow, cash-backed reserve/accumulated surplus, asset management, and basic service delivery targets be approved, as set out in the following tables:

- | | |
|---|-----------|
| (a) Budgeted Financial Position - | Table A6 |
| (b) Budgeted Cash Flows - | Table A7 |
| (c) Cash-backed reserves and accumulated surplus reconciliation - | Table A8 |
| (d) Asset Management - | Table A9 |
| (e) Consolidated Basic Service Delivery measurement - | Table A10 |

3.3 That the consolidated budget that includes Mangaung Municipality and Centlec (SOC) Ltd be approved and that Centlec's stand alone Budget be aligned to the consolidated budget as stated on 3.7. and 3.8 below,

3.4 That the Council of Mangaung Metropolitan Municipality acting in terms of Section 75A of the Local Government Municipal Systems Act, Act 32 of 2000 as amended, hereby tables the following tariffs for approval and implementation with effect from 01 July 2021:

- | | |
|--------------------------|---------|
| 1) Supply of Electricity | Page 51 |
| 2) Property Rates | Page 53 |
| 3) Sewerage Fees | Page 57 |
| 4) Refuse Removal Fees | Page 59 |
| 5) Supply of Water | Page 63 |

3.5 That the consolidated General Tariffs as set out in the Tariffs Booklet for the 2021/22 financial year be noted for implementation with effect from 01 July 2021.

3.6 That in terms of Section 21(b) (ii)(bb) of the Municipal Finance Management Act, Act 56 of 2003 the budget-related policies including any amendments be approved.

3.7 That Council should note that Entity's budgeted financial position has been amended on consolidation, to reflect the current shareholder loan agreement, instead of the issued equity as per the later budgeted statements.

3.8 That the Centlec (SOC) Ltd budget submissions for the period 2021/22 – 2023/24 be noted as set out below, subject to the limitation of 3.7 above:

- MTREF Operating and Capital Budget (as incorporated in the consolidated budget above).
- Service Tariffs
- Policies
- Business Plan
- SDBIP

Table A2 - Budgeted Financial Performance (revenue and expenditure by functional classification)

MAN Manguang - Table A2 Consolidated Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand	1									
Revenue - Functional										
<i>Governance and administration</i>		2 913 799	2 957 760	2 712 992	3 122 707	3 068 863	3 068 863	3 198 567	3 252 490	3 437 869
Executive and council		8	5	317	11	11	11	(12)	(12)	(13)
Finance and administration		2 913 792	2 957 755	2 712 675	3 122 696	3 068 852	3 068 852	3 198 579	3 252 502	3 437 882
Internal audit		—	—	—	—	—	—	—	—	—
<i>Community and public safety</i>		312 597	75 090	51 830	64 027	45 100	45 100	60 308	63 157	60 453
Community and social services		3 654	5 073	4 773	7 080	6 978	6 978	7 356	7 665	8 002
Sport and recreation		278 232	4 011	2 384	7 573	7 138	7 138	7 928	8 315	8 732
Public safety		6 216	55 885	19 078	24 183	6 983	6 983	25 190	26 248	27 403
Housing		24 496	10 121	25 595	25 191	24 002	24 002	19 835	20 930	16 317
Health		—	—	—	—	—	—	—	—	—
<i>Economic and environmental services</i>		44 838	27 140	24 315	33 319	33 038	33 038	13 197	13 982	14 814
Planning and development		34 219	9 878	8 717	20 631	20 631	20 631	12 785	13 552	14 365
Road transport		10 647	16 975	15 289	12 300	12 300	12 300	—	—	—
Environmental protection		(28)	286	309	388	107	107	412	429	448
<i>Trading services</i>		4 222 459	4 566 947	4 847 993	5 114 501	5 152 254	5 152 254	5 201 683	5 497 812	5 839 812
Energy sources		2 456 555	2 612 339	2 798 725	2 835 037	2 840 985	2 840 985	2 713 731	2 877 129	3 053 914
Water management		1 041 945	1 151 795	1 207 540	1 412 165	1 426 099	1 426 099	1 476 772	1 572 014	1 672 547
Waste water management		425 428	462 298	568 509	484 350	480 086	480 086	557 661	563 225	609 877
Waste management		298 532	340 514	273 219	382 948	405 084	405 084	453 518	485 443	503 474
<i>Other</i>	4	857	381	383	1 337	1 337	1 337	1 396	1 460	1 530
Total Revenue - Functional	2	7 494 551	7 627 317	7 637 513	8 335 892	8 300 593	8 300 593	8 475 151	8 828 901	9 354 477
Expenditure - Functional										
<i>Governance and administration</i>		1 231 192	1 454 027	1 381 884	1 505 260	1 391 313	1 391 313	1 484 360	1 577 942	1 667 114
Executive and council		146 789	134 101	130 191	148 197	139 367	139 367	155 597	165 208	173 596
Finance and administration		1 084 404	1 319 926	1 251 693	1 357 063	1 251 947	1 251 947	1 328 763	1 412 734	1 493 518
Internal audit		—	—	—	—	—	—	—	—	—
<i>Community and public safety</i>		755 967	787 917	937 477	621 678	679 873	679 873	642 092	696 441	739 531
Community and social services		40 899	44 414	44 197	49 330	45 161	45 161	51 458	56 149	59 600
Sport and recreation		272 412	319 263	378 574	179 151	192 428	192 428	205 360	231 295	247 328
Public safety		313 672	330 337	328 980	259 970	324 251	324 251	273 484	291 417	308 157
Housing		117 932	81 836	172 775	118 912	103 937	103 937	97 648	102 498	108 479
Health		11 053	12 066	12 950	14 316	14 096	14 096	14 142	15 082	15 966
<i>Economic and environmental services</i>		645 459	683 294	581 588	374 506	368 503	368 503	350 433	422 927	448 037
Planning and development		49 389	39 122	43 463	47 997	44 535	44 535	53 227	55 745	57 392
Road transport		571 904	619 402	513 150	295 968	295 296	295 296	269 754	337 687	359 422
Environmental protection		24 166	24 770	24 974	30 541	28 672	28 672	27 451	29 496	31 223
<i>Trading services</i>		4 597 047	4 930 113	4 511 307	4 367 099	4 387 791	4 387 791	4 574 712	5 064 151	5 363 620
Energy sources		2 627 550	2 540 916	2 820 860	2 446 764	2 476 050	2 476 050	2 480 248	2 758 512	2 933 572
Water management		1 374 441	1 659 067	809 449	1 392 848	1 346 906	1 346 906	1 548 154	1 723 677	1 824 062
Waste water management		388 370	475 205	390 247	298 208	320 668	320 668	303 029	320 541	328 460
Waste management		206 686	254 925	490 751	229 280	244 168	244 168	243 282	261 421	277 527
<i>Other</i>	4	11 220	4 147	4 580	6 782	5 103	5 103	6 831	7 343	7 782
Total Expenditure - Functional	3	7 240 887	7 859 498	7 416 835	6 875 325	6 832 584	6 832 584	7 058 428	7 768 804	8 226 084
Surplus/(Deficit) for the year		253 664	(232 181)	220 677	1 460 567	1 468 009	1 468 009	1 416 723	1 060 097	1 128 394

Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Table A3 gives an overview of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the municipality. This means it is possible to present the operating surplus or deficit of a vote.

MAN Mangaung - Table A3 Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand										
Revenue by Vote	1									
Vote 01 - Office Of The City Manager		–	0	0	12 301	12 301	12 301	1	1	1
Vote 02 - Office Of The Executive Mayor		–	–	–	–	–	–	–	–	–
Vote 03 - Corporate Services		283 073	6 980	4 521	10 900	10 900	10 900	11 554	12 248	12 982
Vote 04 - Finance		1 342 868	1 438 509	1 521 736	1 626 220	1 452 509	1 452 509	1 681 385	1 683 172	1 821 971
Vote 05 - Social Services		12 545	63 900	25 755	37 434	19 415	19 415	38 966	40 603	42 389
Vote 06 - Planning		61 135	37 203	36 182	50 496	50 496	50 496	44 442	47 109	49 935
Vote 07 - Human Settlement And Housing		39 987	43 840	44 521	46 608	44 674	44 674	24 402	20 963	16 353
Vote 08 - Economic And Rural Development		8	5	317	311	311	311	306	325	344
Vote 09 - Engineering		436 074	479 274	583 799	484 350	480 086	480 086	557 661	563 225	609 877
Vote 10 - Water		1 041 945	1 151 795	1 207 540	1 412 165	1 426 099	1 426 099	1 476 772	1 572 014	1 672 547
Vote 11 - Waste And Fleet Management		298 532	347 960	273 219	382 948	405 084	405 084	453 518	485 443	503 474
Vote 12 - Miscellaneous		1 521 458	1 445 510	1 141 198	1 437 122	1 557 732	1 557 732	1 472 413	1 526 671	1 570 691
Vote 13 - Strategic Projects		–	–	–	–	–	–	–	–	–
Vote 14 - Naledi And Soutpan		372	3	–	–	–	–	–	–	–
Vote 15 - Other		2 456 555	2 612 339	2 798 725	2 835 037	2 840 985	2 840 985	2 713 731	2 877 129	3 053 914
Total Revenue by Vote	2	7 494 551	7 627 317	7 637 513	8 335 892	8 300 593	8 300 593	8 475 151	8 828 901	9 354 477
Expenditure by Vote to be appropriated	1									
Vote 01 - Office Of The City Manager		125 351	121 872	107 307	143 741	131 690	131 690	109 367	136 570	138 825
Vote 02 - Office Of The Executive Mayor		223 347	238 691	228 475	255 104	242 643	242 643	272 763	293 320	310 183
Vote 03 - Corporate Services		328 104	357 978	416 745	258 125	262 059	262 059	304 291	332 620	355 977
Vote 04 - Finance		260 799	248 633	238 109	288 505	286 100	286 100	304 040	319 678	336 922
Vote 05 - Social Services		484 250	553 285	542 810	455 468	524 672	524 672	485 006	527 115	559 409
Vote 06 - Planning		93 318	90 329	92 216	97 052	92 274	92 274	96 894	97 824	97 166
Vote 07 - Human Settlement And Housing		139 775	103 906	193 453	143 767	125 995	125 995	120 111	126 341	133 748
Vote 08 - Economic And Rural Development		42 373	32 155	23 504	33 864	23 844	23 844	31 646	33 019	33 558
Vote 09 - Engineering		891 299	1 008 842	830 374	501 410	520 192	520 192	514 838	576 427	607 179
Vote 10 - Water		1 370 499	1 655 445	805 858	1 383 121	1 334 532	1 334 532	1 540 493	1 715 642	1 815 627
Vote 11 - Waste And Fleet Management		398 742	441 204	846 923	334 696	357 893	357 893	378 715	406 153	429 833
Vote 12 - Miscellaneous		138 860	361 768	160 184	409 781	324 553	324 553	289 380	306 045	326 454
Vote 13 - Strategic Projects		47 188	51 289	51 919	58 197	54 754	54 754	58 650	62 178	65 906
Vote 14 - Naledi And Soutpan		69 432	53 185	58 100	65 730	75 333	75 333	71 986	77 361	81 726
Vote 15 - Other		2 627 550	2 540 916	2 820 860	2 446 764	2 476 050	2 476 050	2 480 248	2 758 512	2 933 572
Total Expenditure by Vote	2	7 240 887	7 859 498	7 416 835	6 875 325	6 832 584	6 832 584	7 058 428	7 768 804	8 226 084
Surplus/(Deficit) for the year	2	253 664	(232 181)	220 677	1 460 567	1 468 009	1 468 009	1 416 723	1 060 097	1 128 394

The total consolidated revenue budget is projected at R 8,475 billion in 2021/22 (including capital grants), representing an increase in revenue of R 175 million (2,10%) on the 2020/21 Adjustment Budget of R 8,300 billion. The allocation for the outer two years of the MTREF period is R 8,828 billion and R 9,354 billion respectively. Revenue generated from rates and services charges forms a significant part of the revenue basket of the city.

Table A4 - Budgeted Financial Performance (revenue and expenditure)

Table A4 give an overview of the budgeted financial performance in relation to the revenue by source and expenditure by type. This table facilitates the view of the budgeted operating performance in relation to indicates the sources of funding and on what activities are the scares resources to be spend on:

MAN Mangaung - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)

Municipal Budget - Table A4 Consolidated Budgetary Statement (Revenue and Expenditure)									2021/22 Medium Term Revenue & Expenditure Framework		
Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome			
Revenue By Source											
Property rates	2	1 158 216	1 209 977	1 334 854	1 376 320	1 189 321	1 189 321	752 334	1 481 826	1 470 406	1 606 152
Service charges - electricity revenue	2	2 377 636	2 529 042	2 719 000	2 724 997	2 727 997	2 727 997	1 902 385	2 625 524	2 792 848	2 960 583
Service charges - water revenue	2	704 678	797 862	833 393	983 100	983 100	983 100	1 471 483	1 083 984	1 156 708	1 247 612
Service charges - sanitation revenue	2	300 459	323 383	357 634	364 526	343 664	343 664	319 354	415 795	412 157	456 818
Service charges - refuse revenue	2	109 493	120 876	134 652	148 264	141 419	141 419	154 352	157 276	169 114	183 611
Rental of facilities and equipment		45 005	45 993	46 910	42 366	42 331	42 331	22 767	22 569	24 180	20 121
Interest earned - external investments		29 908	20 724	15 142	22 915	23 585	23 585	13 461	24 614	25 746	26 972
Interest earned - outstanding debtors		233 439	293 674	264 677	269 971	244 186	244 186	131 419	248 791	254 940	266 528
Dividends received		4	1	3	1	1	1	2	2	2	2
Fines, penalties and forfeits		10 422	61 184	18 344	38 920	18 720	18 720	1 496	27 930	29 137	30 448
Licences and permits		(3)	328	1 203	477	197	197	611	483	505	528
Agency services											
Transfers and subsidies		726 015	788 626	740 646	910 524	1 109 312	1 109 312	741 107	913 383	908 887	947 674
Other revenue	2	630 977	605 276	606 983	529 684	529 232	529 232	451 138	535 205	556 915	564 979
Gains		304 356	34 180	21 133	360	362	362	1	377	394	412
Total Revenue (excluding capital transfers and contributions)		6 630 605	6 831 127	7 094 574	7 412 427	7 353 428	7 353 428	5 961 911	7 537 759	7 801 941	8 312 439
Expenditure By Type											
Employee related costs	2	1 878 450	2 044 842	2 056 606	2 103 205	2 094 004	2 094 004	1 603 221	2 227 683	2 361 343	2 502 772
Remuneration of councillors		62 271	64 434	67 202	71 976	71 466	71 466	48 540	77 045	81 668	86 568
Debt impairment	3	447 578	766 338	822 987	1 114 764	898 313	898 313	984 065	918 336	956 083	1 027 514
Depreciation & asset impairment	2	899 924	965 071	948 115	325 234	295 296	295 296	661 148	323 019	411 421	452 563
Finance charges		441 721	176 596	131 721	222 333	223 333	223 333	65 311	198 939	182 020	166 189
Bulk purchases - electricity	2	1 457 298	1 575 205	1 757 945	1 720 532	1 782 813	1 782 813	1 142 064	1 712 442	1 952 484	2 089 755
Inventory consumed	8	-	84 082	79 935	-	-	-	47 688	501 793	582 757	608 658
Contracted services		880 942	703 176	577 579	456 389	552 769	552 769	329 011	469 474	524 266	542 727
Transfers and subsidies		20 062	7 799	5 548	2 241	2 241	2 241	1 457	2 830	2 951	3 082
Other expenditure	4, 5	434 096	607 458	634 121	314 449	339 276	339 276	188 678	308 179	342 263	358 372
Losses		120 952	22 469	23 931	-	245	245	84	318 688	371 548	387 884
Total Expenditure		6 643 293	7 017 469	7 105 690	6 331 122	6 259 756	6 259 756	5 071 268	7 058 428	7 768 804	8 226 084
Surplus/(Deficit)											
		(12 688)	(186 343)	(11 117)	1 081 305	1 093 672	1 093 672	890 643	479 331	33 137	86 355
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		845 465	774 278	526 806	911 532	935 232	935 232	512 402	924 743	1 013 552	1 027 826
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	6	18 480	21 913	16 133	11 933	11 933	11 933	2 812	12 649	13 408	14 212
Transfers and subsidies - capital (in-kind - all)											
Surplus/(Deficit) after capital transfers & contributions		851 257	609 848	531 823	2 004 769	2 040 837	2 040 837	1 405 856	1 416 723	1 060 097	1 128 394
Taxation											
Surplus/(Deficit) after taxation		851 257	609 848	531 823	2 004 769	2 040 837	2 040 837	1 405 856	1 416 723	1 060 097	1 128 394
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		851 257	609 848	531 823	2 004 769	2 040 837	2 040 837	1 405 856	1 416 723	1 060 097	1 128 394
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		851 257	609 848	531 823	2 004 769	2 040 837	2 040 837	1 405 856	1 416 723	1 060 097	1 128 394

Table A5 - Budgeted Capital expenditure by vote standard classification and funding source

Table A5 outlines a breakdown of the capital program in relation to capital expenditure by municipal vote (multi-year and single-year appropriations) capital expenditure by standard classification and the funding sources necessary to fund the capital budget including information on capital transfers from national and provincial departments.

Vote Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 01 - Office Of The City Manager		79 648	92 053	56 165	163 126	218 903	218 903	108 193	71 658	116 900	91 600
Vote 02 - Office Of The Executive Mayor		-	-	-	-	-	-	-	-	-	-
Vote 03 - Corporate Services		-	-	-	-	-	-	-	16 000	20 000	20 000
Vote 04 - Finance		-	-	-	-	-	-	-	-	-	-
Vote 05 - Social Services		-	-	-	-	-	-	-	9 068	25 752	7 900
Vote 06 - Planning		-	-	-	-	-	-	-	4 707	645	4 800
Vote 07 - Human Settlement And Housing		-	-	-	-	-	-	-	148 925	171 673	156 978
Vote 08 - Economic And Rural Development		-	-	-	-	-	-	-	23 009	33 700	35 800
Vote 09 - Engineering		373 762	235 282	109 493	281 528	268 197	268 197	79 789	217 807	237 775	276 525
Vote 10 - Water		70 865	124 553	71 838	131 617	134 728	134 728	31 934	123 784	138 417	180 809
Vote 11 - Waste And Fleet Management		40 373	26 705	54 186	94 179	54 779	54 779	50 773	12 965	6 651	5 015
Vote 12 - Miscellaneous		-	-	-	-	-	-	-	-	-	-
Vote 13 - Strategic Projects		4 773	8 294	87	-	-	-	-	-	-	-
Vote 14 - Naledi And Soutpan		-	-	-	-	-	-	-	-	-	-
Vote 15 - Other		117 165	183 012	112 130	169 433	180 048	180 048	66 729	74 591	156 066	168 311
Capital multi-year expenditure sub-total	7	686 587	669 900	403 898	839 884	856 655	856 655	337 418	702 514	907 580	947 738
Single-year expenditure to be appropriated	2										
Vote 01 - Office Of The City Manager		-	-	-	-	-	-	-	91 848	132 697	138 600
Vote 02 - Office Of The Executive Mayor		-	-	-	-	-	-	-	-	-	-
Vote 03 - Corporate Services		6 109	6 121	2 019	25 769	17 914	17 914	539	27 500	37 500	38 000
Vote 04 - Finance		1 842	216	-	-	130	130	-	-	100	-
Vote 05 - Social Services		18 272	24 452	4 801	6 068	9 603	9 603	2 730	12 435	23 230	31 005
Vote 06 - Planning		15 293	11 764	5 870	37 126	28 550	28 550	10 998	9 155	2 136	6 013
Vote 07 - Human Settlement And Housing		29 673	102 824	-	211 265	275 466	275 466	47 995	199 219	177 566	140 335
Vote 08 - Economic And Rural Development		14 528	6 590	3 408	16 450	32 073	32 073	11 173	47 952	36 832	53 355
Vote 09 - Engineering		-	-	-	-	29 386	29 386	7 092	-	-	-
Vote 10 - Water		-	-	-	-	5 553	5 553	921	-	-	-
Vote 11 - Waste And Fleet Management		-	-	-	-	44 829	44 829	164	520	-	-
Vote 12 - Miscellaneous		-	-	-	-	-	-	-	-	-	-
Vote 13 - Strategic Projects		-	-	-	-	-	-	-	-	-	-
Vote 14 - Naledi And Soutpan		2 207	-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		87 923	151 967	16 098	296 679	443 505	443 505	81 612	388 630	410 061	407 308
Total Capital Expenditure - Vote		774 510	821 867	419 996	1 136 562	1 300 160	1 300 160	419 030	1 091 144	1 317 640	1 355 046
Capital Expenditure - Functional											
Governance and administration		68 284	40 294	51 319	119 629	130 251	130 251	61 168	98 083	105 432	126 655
Executive and council		16 735	5 394	1 779	16 450	30 073	30 073	11 112	59 561	61 832	85 155
Finance and administration		51 549	34 899	49 540	103 179	100 178	100 178	50 056	38 522	43 600	41 500
Internal audit		-	-	-	-	-	-	-	-	-	-
Community and public safety		49 532	129 954	6 244	225 103	290 034	290 034	51 212	379 648	414 221	352 718
Community and social services		11 506	18 035	1 880	3 000	2 852	2 852	1 337	2 418	9 302	-
Sport and recreation		5 006	9 095	2 223	9 187	8 065	8 065	1 880	24 340	51 550	53 100
Public safety		3 348	-	2 141	1 650	3 650	3 650	-	4 745	4 130	2 305
Housing		29 673	102 824	-	211 265	275 466	275 466	47 995	348 144	349 239	297 313
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		222 440	203 150	159 544	351 634	436 299	436 299	183 601	281 657	318 761	381 073
Planning and development		15 253	10 803	5 846	37 126	28 550	28 550	10 998	13 862	2 781	10 813
Road transport		207 187	192 332	153 697	314 508	407 749	407 749	172 603	267 795	315 980	370 260
Environmental protection		-	15	-	-	-	-	-	-	-	-
Trading services		434 254	447 272	201 260	440 197	441 577	441 577	122 987	320 356	470 526	490 601
Energy sources		117 165	183 012	112 130	169 433	180 048	180 048	66 729	74 591	156 066	168 311
Water management		70 865	124 553	71 838	131 617	140 281	140 281	32 855	123 784	138 417	180 809
Waste water management		246 223	135 003	11 960	130 147	108 737	108 737	22 472	113 518	171 391	136 465
Waste management		-	4 704	5 332	9 000	12 511	12 511	932	8 464	4 651	5 015
Other		-	1 196	1 629	-	2 000	2 000	62	11 400	8 700	4 000
Total Capital Expenditure - Functional	3	774 510	821 867	419 996	1 136 562	1 300 160	1 300 160	419 030	1 091 144	1 317 640	1 355 046
Funded by:											
National Government		607 282	551 533	276 405	911 532	1 047 531	1 047 531	309 403	928 739	1 018 986	1 033 505
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		9 407	10 575	9 610	11 933	11 933	11 933	9 509	12 422	12 969	13 552
Transfers recognised - capital	4	616 689	562 108	286 015	923 464	1 059 463	1 059 463	318 912	941 161	1 031 955	1 047 057
Borrowing	6	38 811	22 001	48 745	85 179	43 611	43 611	50 004	-	-	-
Internally generated funds		-	183 664	85 236	127 919	197 085	197 085	50 114	149 983	285 685	307 989
Total Capital Funding	7	655 500	767 773	419 996	1 136 562	1 300 160	1 300 160	419 030	1 091 144	1 317 640	1 355 046

Table A6 - Budgeted Financial Position

Table A6 is consistent with international standards of good financial management practice and improves understanding of the councillors and management of the impact of the budget on the statement of financial position (balance sheet). This format of presenting the statement of financial position is aligned to GRAP 1 which is generally aligned to the international version which presents Assets with fewer liabilities as 'accounting' Community Wealth. The order of items that each group illustrates items is an order of liquidity; i.e. assets readily converted to cash or liabilities immediately required to be met from cash appear first.

MAN Mangaung - Table A6 Consolidated Budgeted Financial Position											
Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
ASSETS											
Current assets											
Cash		98 868	43 577	75 249	193 429	193 229	193 229	426 760	669 518	602 527	593 064
Call investment deposits	1	190 299	84 409	352 375	–	–	–	387 563	–	–	–
Consumer debtors	1	1 607 589	2 385 706	2 746 812	2 249 620	2 249 620	2 249 620	3 288 056	2 944 946	2 944 946	2 944 946
Other debtors		2 617 826	2 701 471	3 061 357	128 062	128 062	128 062	3 329 404	181 050	204 225	230 365
Current portion of long-term receivables		1 009 469	782 034	782 870	–	–	–	776 670	275	275	275
Inventory	2	668 132	621 164	620 396	1 152 543	1 152 543	1 152 543	626 504	630 021	635 326	641 112
Total current assets		6 192 183	6 618 361	7 639 059	3 723 654	3 723 454	3 723 454	8 834 956	4 425 809	4 387 299	4 409 762
Non current assets											
Long-term receivables		1 141 677	867 122	860 424 567,90	4 070	4 070	4 070	950 440	455	179	–
Investments		100	104	104	–	–	–	104	0	0	0
Investment property		1 566 340	1 570 114	1 571 238	1 570 114	1 570 114	1 570 114	1 571 238	1 618 376	1 666 927	1 716 935
Investment in Associate		1 675	1 400	1 124	–	–	–	1 124	–	–	–
Property, plant and equipment	3	16 403 939	16 403 440	18 791 934	18 321 522	18 634 080	18 634 080	18 544 388	20 473 507	21 502 982	22 432 388
Biological		–	–	–	–	–	–	–	–	–	–
Intangible		107 706	91 986	87 283	95 306	95 306	95 306	80 902	120 571	129 493	139 075
Other non-current assets		580 786	734 402	1 576 467	734 417	734 417	734 417	1 576 467	–	–	–
Total non current assets		19 802 224	19 668 567	22 888 576	20 725 428	21 037 987	21 037 987	22 724 665	22 212 908	23 299 581	24 288 398
TOTAL ASSETS		25 994 407	26 286 928	30 527 635	24 449 082	24 761 441	24 761 441	31 559 621	26 638 718	27 686 880	28 698 160
LIABILITIES											
Current liabilities											
Bank overdraft	1	–	–	–	–	–	–	–	–	–	–
Borrowing	4	240 840	224 012	299 619	–	–	–	303 293	149 250	165 128	158 518
Consumer deposits		152 329	152 369	165 440	122 642	122 642	122 642	170 214	170 494	179 019	187 970
Trade and other payables	4	4 433 093	6 905 269	7 346 292	1 571 485	1 571 485	1 571 485	8 120 269	1 501 798	1 436 029	1 320 323
Provisions		1 089 617	929 814	904 109	459 442	459 442	459 442	896 234	8 902	8 457	–
Total current liabilities		5 915 879	8 211 464	8 715 461	2 153 568	2 153 568	2 153 568	9 490 010	1 830 444	1 788 633	1 666 810
Non current liabilities											
Borrowing		1 675 854	1 501 199	1 315 823	987 952	987 952	987 952	1 284 220	560 276	398 419	243 172
Provisions		770 307	836 949	1 750 920	1 996 198	1 996 198	1 996 198	1 705 032	1 339 968	1 266 453	1 207 902
Total non current liabilities		2 446 161	2 338 147	3 066 742	2 984 149	2 984 149	2 984 149	2 989 252	1 900 243	1 664 872	1 451 074
TOTAL LIABILITIES		8 362 040	10 549 612	11 782 203	5 137 718	5 137 718	5 137 718	12 479 262	3 730 687	3 453 505	3 117 884
NET ASSETS	5	17 632 367	15 737 316	18 745 432	19 311 364	19 623 723	19 623 723	19 080 359	22 908 031	24 233 375	25 580 276
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		851 257	609 848	531 823	2 004 769	2 040 837	2 040 837	1 405 856	17 813 386	19 138 730	20 485 632
Reserves	4	4 145 571	2 416 401	5 275 075	2 493 161	2 493 161	2 493 161	5 275 075	5 094 644	5 094 644	5 094 644
TOTAL COMMUNITY WEALTH/EQUITY	5	4 996 829	3 026 249	5 806 897	4 497 930	4 533 998	4 533 998	6 680 931	22 908 031	24 233 375	25 580 276

Table A7 - Budgeted Cash Flow Statement

The budgeted cash flow statement is the first measurement in determining if the budget is funded. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.

MAN Mangaung - Table A7 Consolidated Budgeted Cash Flows											
Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		-	-	-	1 101 056	1 101 056	1 101 056	-	1 264 203	1 255 059	1 370 318
Service charges		-	-	-	4 418 062	4 421 062	4 421 062	-	3 742 210	3 957 133	4 231 290
Other revenue		-	-	-	(429 904)	(432 904)	(432 904)	-	590 867	620 654	631 708
Transfers and Subsidies - Operational	1	-	-	-	910 524	1 109 312	1 109 312	-	913 383	908 887	947 674
Transfers and Subsidies - Capital	1	-	-	-	911 532	952 065	952 065	-	937 392	1 026 960	1 042 038
Interest		-	-	-	22 915	22 915	22 915	-	24 614	25 746	26 972
Dividends		-	-	-	1	1	1	-	2	2	2
Payments											
Suppliers and employees		-	-	-	(4 384 043)	(4 392 043)	(4 392 043)	-	(5 619 799)	(6 221 367)	(6 582 243)
Finance charges		-	-	-	(222 333)	(223 333)	(223 333)	-	(198 939)	(182 020)	(166 189)
Transfers and Grants	1	-	-	-	-	-	-	-	(2 830)	(2 951)	(3 082)
NET CASH FROM/(USED) OPERATING ACTIVITIES		-	-	-	2 327 809	2 558 130	2 558 130	-	1 651 103	1 388 104	1 498 488
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		-	-	-	11 933	11 933	11 933	-	-	-	-
Decrease (increase) in non-current receivables		(4 200)	(19)	(0)	4 219	-	-	16	-	-	-
Decrease (increase) in non-current investments		100	4	(0)	(104)	-	-	-	(0)	-	-
Payments											
Capital assets		-	-	-	1 136 562	1 300 160	1 300 160	-	(1 091 144)	(1 317 640)	(1 355 046)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(4 100)	(14)	(0)	1 152 610	1 312 093	1 312 093	16	(1 091 144)	(1 317 640)	(1 355 046)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		(152 329)	(41)	(13 071)	42 799	-	-	(4 774)	47 853	8 525	8 951
Payments											
Repayment of borrowing		(825)	(32 090)	2 033	(118 382)	(118 382)	(118 382)	-	(131 522)	(145 979)	(161 857)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(153 154)	(32 130)	(11 038)	(75 583)	(118 382)	(118 382)	(4 774)	(83 670)	(137 454)	(152 906)
NET INCREASE/ (DECREASE) IN CASH HELD		(157 254)	(32 145)	(11 038)	3 404 836	3 751 841	3 751 841	(4 758)	476 289	(66 990)	(9 464)
Cash/cash equivalents at the year begin:	2	393 736	289 167	127 986	193 229	193 229	(105 315)	-	193 229	669 518	602 527
Cash/cash equivalents at the year end:	2	236 483	257 022	116 948	3 598 065	3 945 070	3 646 526	(4 758)	669 518	602 527	593 064

Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of the MFMA Circular 42 - Funding a Municipal Budget. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at the year end and secondly reconciling the available funding to the liabilities/commitments that exist. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be funded.

MAN Mangaung - Table A8 Consolidated Cash backed reserves/accumulated surplus reconciliation											
Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Cash and investments available											
Cash/cash equivalents at the year end	1	236 483	257 022	116 948	3 299 521	3 646 526	3 646 526	(4 758)	669 518	602 527	593 064
Other current investments > 90 days		52 685	(129 036)	310 677	(3 106 093)	(3 453 298)	(3 453 298)	819 081	0	0	0
Non current assets - Investments	1	100	104	104	-	-	-	104	0	0	0
Cash and investments available:		289 267	128 090	427 729	193 429	193 229	193 229	814 427	669 518	602 528	593 064
Application of cash and investments											
Unspent conditional transfers		229 386	458 368	432 778	459 078	459 078	459 078	483 829	-	-	-
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2										
Other working capital requirements	3	1 934 460	3 807 762	3 920 096	(758 552)	(836 294)	(836 294)	4 278 332	(1 209 571)	(1 276 275)	1 290 358
Other provisions									8 902	8 457	
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	1 736 476	30 922	32 287	25 018	25 018	25 018	32 287	32 287	32 287	32 287
Total Application of cash and investments:		3 900 322	4 297 052	4 385 161	(274 456)	(352 198)	(352 198)	4 794 449	(1 168 382)	(1 235 531)	1 322 645
Surplus(shortfall)		(3 611 055)	(4 168 962)	(3 957 433)	467 885	545 427	545 427	(3 980 022)	1 837 900	1 838 058	(729 581)

Table A9 - Asset Management

Table A9 provides an overview of municipal allocations to building new assets and the renewal of existing assets as well as spending on repairs and maintenance by asset class.

MAN Mangaung - Table A9 Consolidated Asset Management

Description		Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand											
CAPITAL EXPENDITURE											
Total New Assets		1	402 376	431 197	365 438	847 342	967 969	967 969	794 673	852 417	910 054
Roads Infrastructure			110 435	100 279	97 533	197 851	249 625	249 625	171 188	143 484	181 981
Storm water Infrastructure			17 104	—	—	—	—	—	—	2 070	2 579
Electrical Infrastructure			80 175	125 317	70 877	111 738	106 957	106 957	51 558	73 732	81 437
Water Supply Infrastructure			—	—	43 134	118 739	94 800	94 800	231 344	149 570	151 886
Sanitation Infrastructure			39 832	29 713	8 534	56 086	74 885	74 885	27 401	36 000	43 130
Solid Waste Infrastructure			1 562	12 998	5 419	19 000	24 430	24 430	18 464	4 651	5 015
Rail Infrastructure			—	—	—	—	—	—	—	—	—
Coastal Infrastructure			—	—	—	—	—	—	—	—	—
Information and Communication Infrastructure			—	—	—	—	—	—	—	—	—
Infrastructure			249 109	268 308	225 496	503 414	550 696	550 696	499 955	409 506	466 027
Community Facilities			16 736	14 963	9 871	65 402	68 195	68 195	86 737	116 247	145 817
Sport and Recreation Facilities			28	5 459	2 032	519	2 519	2 519	13 169	17 484	7 976
Community Assets			16 763	20 422	11 903	65 921	70 714	70 714	99 906	133 730	153 793
Heritage Assets			—	—	—	—	—	—	—	—	—
Revenue Generating			—	—	—	—	—	—	—	—	—
Non-revenue Generating			—	—	—	—	—	—	—	—	—
Investment properties			—	—	—	—	—	—	—	—	—
Operational Buildings			4 631	3 456	—	—	—	—	—	—	—
Housing			—	—	—	—	—	—	—	—	—
Other Assets			4 631	3 456	—	—	—	—	—	—	—
Biological or Cultivated Assets			—	—	—	—	—	—	—	—	—
Servitudes			—	—	—	—	—	—	—	—	—
Licences and Rights			3 665	18 548	—	—	—	—	—	—	—
Intangible Assets			3 665	18 548	—	—	—	—	—	—	—
Computer Equipment			1 890	1 924	15 896	21 243	16 493	16 493	17 683	29 158	29 555
Furniture and Office Equipment			4 441	2 847	4 998	132	262	262	1 189	1 238	1 249
Machinery and Equipment			—	15	2 236	2 254	4 650	4 650	6 182	5 580	3 705
Transport Assets			121 877	115 678	104 910	254 377	325 154	325 154	169 759	273 205	255 725
Land			—	—	—	—	—	—	—	—	—
Zoo's, Marine and Non-biological Animals			—	—	—	—	—	—	—	—	—
Total Renewal of Existing Assets		2	346 011	380 747	39 151	274 462	315 008	315 008	254 594	402 287	402 871
Roads Infrastructure			—	—	—	—	—	—	—	—	—
Storm water Infrastructure			—	—	—	—	—	—	—	—	—
Electrical Infrastructure			3 323	4 318	1 874	7 509	7 509	7 509	3 501	12 597	13 144
Water Supply Infrastructure			73 016	174 045	28 682	144 998	192 166	192 166	111 854	165 200	206 929
Sanitation Infrastructure			236 063	158 621	3 471	106 471	102 222	102 222	133 836	211 490	168 643
Solid Waste Infrastructure			—	—	—	—	—	—	—	—	—
Rail Infrastructure			—	—	—	—	—	—	—	—	—
Coastal Infrastructure			—	—	—	—	—	—	—	—	—
Information and Communication Infrastructure			—	—	—	—	—	—	—	—	—
Infrastructure			312 403	336 984	34 027	258 978	301 897	301 897	249 191	389 287	388 716
Community Facilities			24 855	22 267	3 116	8 287	7 322	7 322	3 403	7 500	9 155
Sport and Recreation Facilities			28	958	564	—	589	589	—	—	—
Community Assets			24 883	23 224	3 681	8 287	7 911	7 911	3 403	7 500	9 155
Heritage Assets			—	—	—	—	—	—	—	—	—
Revenue Generating			—	—	—	—	—	—	—	—	—
Non-revenue Generating			—	—	—	—	—	—	—	—	—
Investment properties			—	—	—	—	—	—	—	—	—
Operational Buildings			1 072	17 196	—	2 255	128	128	—	2 000	1 500
Housing			—	—	—	—	—	—	—	—	—
Other Assets			1 072	17 196	—	2 255	128	128	—	2 000	1 500
Biological or Cultivated Assets			4 773	—	—	—	—	—	—	—	—
Servitudes			—	—	—	—	—	—	—	—	—
Licences and Rights			—	—	—	—	—	—	—	—	—
Intangible Assets			—	—	—	—	—	—	—	—	—
Computer Equipment			—	—	—	—	—	—	—	—	—
Furniture and Office Equipment			—	—	—	—	—	—	—	—	—
Machinery and Equipment			2 879	3 342	1 443	4 942	5 073	5 073	2 000	3 500	3 500
Transport Assets			—	—	—	—	—	—	—	—	—
Land			—	—	—	—	—	—	—	—	—
Zoo's, Marine and Non-biological Animals			—	—	—	—	—	—	—	—	—
Total Upgrading of Existing Assets		6	26 124	9 923	15 407	14 758	17 182	17 182	41 877	62 936	42 122
Roads Infrastructure			—	—	—	—	—	—	—	—	—
Storm water Infrastructure			—	—	—	—	—	—	—	—	—
Electrical Infrastructure			22 774	9 923	15 392	13 403	12 403	12 403	20 603	40 936	22 122
Water Supply Infrastructure			—	—	—	—	—	—	—	—	—
Sanitation Infrastructure			—	—	—	—	—	—	—	—	—
Solid Waste Infrastructure			—	—	—	—	—	—	—	—	—
Rail Infrastructure			—	—	—	—	—	—	—	—	—
Coastal Infrastructure			—	—	—	—	—	—	—	—	—
Information and Communication Infrastructure			—	—	—	—	—	—	—	—	—
Infrastructure			22 774	9 923	15 392	13 403	12 403	12 403	20 603	40 936	22 122
Community Facilities			—	—	—	—	—	—	—	—	—
Sport and Recreation Facilities			718	—	—	1 355	4 779	4 779	—	—	—
Community Assets			718	—	—	1 355	4 779	4 779	—	—	—
Heritage Assets			—	—	—	—	—	—	—	—	—
Revenue Generating			—	—	—	—	—	—	—	—	—
Non-revenue Generating			—	—	—	—	—	—	—	—	—
Investment properties			—	—	—	—	—	—	—	—	—
Operational Buildings			—	—	15	—	—	—	4 275	2 000	—
Housing			—	—	—	—	—	—	—	—	—
Other Assets			—	—	15	—	—	—	4 275	2 000	—
Biological or Cultivated Assets			—	—	—	—	—	—	—	—	—
Servitudes			—	—	—	—	—	—	—	—	—
Licences and Rights			—	—	—	—	—	—	17 000	20 000	20 000
Intangible Assets			—	—	—	—	—	—	17 000	20 000	20 000
Computer Equipment			2 632	—	—	—	—	—	—	—	—
Furniture and Office Equipment			—	—	—	—	—	—	—	—	—
Machinery and Equipment			—	—	—	—	—	—	—	—	—
Transport Assets			—	—	—	—	—	—	—	—	—
Land			—	—	—	—	—	—	—	—	—
Zoo's, Marine and Non-biological Animals			—	—	—	—	—	—	—	—	—

Total Capital Expenditure	4	774 510	821 867	419 996	1 136 562	1 300 160	1 300 160	1 091 144	1 317 640	1 355 046
Roads Infrastructure		110 435	100 279	97 533	197 851	249 625	249 625	171 188	143 484	181 981
Storm water Infrastructure		17 104	—	—	—	—	—	—	2 070	2 579
Electrical Infrastructure		106 273	139 557	88 142	132 650	126 869	126 869	75 662	127 265	116 702
Water Supply Infrastructure		73 016	174 045	71 816	263 738	286 966	286 966	343 198	314 769	358 815
Sanitation Infrastructure		275 896	188 335	12 005	162 557	177 107	177 107	161 236	247 490	211 773
Solid Waste Infrastructure		1 562	12 998	5 419	19 000	24 430	24 430	18 464	4 651	5 015
Rail Infrastructure		—	—	—	—	—	—	—	—	—
Coastal Infrastructure		—	—	—	—	—	—	—	—	—
Information and Communication Infrastructure		—	—	—	—	—	—	—	—	—
Infrastructure		584 286	615 215	274 915	775 795	864 996	864 996	769 748	839 729	876 864
Community Facilities		41 591	37 230	12 987	73 689	75 517	75 517	90 140	123 747	154 972
Sport and Recreation Facilities		773	6 417	2 596	1 874	7 887	7 887	13 169	17 484	7 976
Community Assets		42 364	43 647	15 583	75 563	83 404	83 404	103 309	141 230	162 948
Heritage Assets		—	—	—	—	—	—	—	—	—
Revenue Generating		—	—	—	—	—	—	—	—	—
Non-revenue Generating		—	—	—	—	—	—	—	—	—
Investment properties		—	—	—	—	—	—	—	—	—
Operational Buildings		5 703	20 652	15	2 255	128	128	4 275	4 000	1 500
Housing		—	—	—	—	—	—	—	—	—
Other Assets		5 703	20 652	15	2 255	128	128	4 275	4 000	1 500
Biological or Cultivated Assets		4 773	—	—	—	—	—	—	—	—
Servitudes		—	—	—	—	—	—	—	—	—
Licences and Rights		3 665	18 548	—	—	—	—	17 000	20 000	20 000
Intangible Assets		3 665	18 548	—	—	—	—	17 000	20 000	20 000
Computer Equipment		4 521	1 924	15 896	21 243	16 493	16 493	17 683	29 158	29 555
Furniture and Office Equipment		4 441	2 847	4 998	132	262	262	1 189	1 238	1 249
Machinery and Equipment		2 879	3 356	3 679	7 196	9 723	9 723	8 182	9 080	7 205
Transport Assets		121 877	115 678	104 910	254 377	325 154	325 154	169 759	273 205	255 725
Land		—	—	—	—	—	—	—	—	—
Zoo's, Marine and Non-biological Animals		—	—	—	—	—	—	—	—	—
TOTAL CAPITAL EXPENDITURE - Asset class		774 510	821 867	419 996	1 136 562	1 300 160	1 300 160	1 091 144	1 317 640	1 355 046
ASSET REGISTER SUMMARY - PPE (WDV)	5	17 517 376	17 685 227	20 048 009	18 850 379	19 013 976	19 013 976	22 212 453	23 299 401	24 288 398
Roads Infrastructure		3 451 032	3 232 935	2 977 350	197 851	249 625	249 625	171 188	143 484	181 981
Storm water Infrastructure		—	—	—	—	—	—	—	2 070	2 579
Electrical Infrastructure		3 670 117	3 701 173	6 524 516	22 115 652	22 109 871	22 109 871	75 662	127 265	116 702
Water Supply Infrastructure		1 643 504	1 734 730	1 687 017	263 738	286 966	286 966	343 198	314 769	358 815
Sanitation Infrastructure		2 425 204	2 703 221	2 599 710	162 557	177 107	177 107	161 236	247 490	211 773
Solid Waste Infrastructure		171 867	229 921	212 446	19 000	24 430	24 430	18 464	4 651	5 015
Rail Infrastructure		—	—	—	—	—	—	—	—	—
Coastal Infrastructure		—	—	—	—	—	—	—	—	—
Information and Communication Infrastructure		3 158	11 449	—	(6 072 124)	(6 072 124)	(6 072 124)	(8 132 762)	(8 541 704)	(8 910 896)
Infrastructure		11 364 882	11 613 429	14 001 040	16 686 673	16 775 874	16 775 874	(7 363 014)	(7 701 975)	(8 034 032)
Community Assets		3 826 153	3 725 962	3 635 787	154 396	162 237	162 237	103 309	141 230	162 948
Heritage Assets		279 969	279 969	279 969	—	—	—	—	—	—
Investment properties		1 566 340	1 570 114	1 571 238	1 570 114	1 570 114	1 570 114	1 618 376	1 666 927	1 716 935
Other Assets		1 296	7 752	545	2 255	128	128	4 275	4 000	1 500
Biological or Cultivated Assets		—	—	—	—	—	—	—	—	—
Intangible Assets		107 706	91 986	87 283	95 306	95 306	95 306	137 571	149 493	159 075
Computer Equipment		—	—	14 573	21 243	16 493	16 493	17 683	29 158	29 555
Furniture and Office Equipment		51 535	45 664	51 278	17 806	17 936	17 936	27 516 314	28 728 284	29 989 487
Machinery and Equipment		16 517	13 541	7 955	7 196	9 723	9 723	8 182	9 080	7 205
Transport Assets		287 569	321 432	386 286	284 978	355 755	355 755	169 759	273 205	255 725
Land		9 860	9 860	9 331	10 412	10 412	10 412	—	—	—
Zoo's, Marine and Non-biological Animals		5 549	5 520	2 724	—	—	—	—	—	—
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	17 517 376	17 685 227	20 048 009	18 850 379	19 013 976	19 013 976	22 212 453	23 299 401	24 288 398
EXPENDITURE OTHER ITEMS		1 612 171	1 572 951	1 502 810	801 085	870 687	870 687	833 782	968 849	1 042 044
Depreciation	7	899 924	965 071	948 115	325 234	295 296	295 296	323 019	411 421	452 563
Repairs and Maintenance by Asset Class	3	712 247	607 879	554 695	475 851	575 391	575 391	510 763	557 428	589 480
Roads Infrastructure		72 833	63 870	56 575	61 072	61 255	61 255	63 879	69 764	73 938
Storm water Infrastructure		3 535	3 617	3 694	3 462	3 753	3 753	3 814	4 056	4 287
Electrical Infrastructure		88 623	94 800	96 236	83 821	83 133	83 133	90 243	97 088	103 595
Water Supply Infrastructure		231 105	181 393	123 660	101 164	145 449	145 449	111 749	122 144	129 010
Sanitation Infrastructure		75 212	63 369	103 458	58 355	99 142	99 142	77 153	83 574	87 966
Solid Waste Infrastructure		—	—	—	—	—	—	—	—	—
Rail Infrastructure		—	—	—	—	—	—	—	—	—
Coastal Infrastructure		—	—	—	—	—	—	—	—	—
Information and Communication Infrastructure		747	—	—	1	1	1	1	1	1
Infrastructure		472 054	407 048	383 623	307 874	392 731	392 731	346 838	376 627	398 796
Community Facilities		16	41	24	37	52	52	46	59	62
Sport and Recreation Facilities		2 914	1 401	1 125	1 394	2 109	2 109	2 506	3 134	3 299
Community Assets		2 930	1 441	1 149	1 431	2 161	2 161	2 553	3 193	3 361
Heritage Assets		—	—	—	—	—	—	—	—	—
Revenue Generating		—	—	—	—	—	—	—	—	—
Non-revenue Generating		—	—	—	—	—	—	—	—	—
Investment properties		—	—	—	—	—	—	—	—	—
Operational Buildings		130 838	67 654	72 074	74 615	76 494	76 494	70 561	75 402	79 811
Housing		—	—	—	—	—	—	—	—	—
Other Assets		130 838	67 654	72 074	74 615	76 494	76 494	70 561	75 402	79 811
Biological or Cultivated Assets		—	—	—	—	—	—	—	—	—
Servitudes		—	—	—	—	—	—	—	—	—
Licences and Rights		—	—	—	—	—	—	—	—	—
Intangible Assets		—	—	—	—	—	—	—	—	—
Computer Equipment		—	—	—	—	—	—	—	—	—
Furniture and Office Equipment		14 940	24 984	19 807	6 587	8 778	8 778	6 932	8 740	9 264
Machinery and Equipment		23 631	35 098	14 358	17 338	19 849	19 849	21 796	24 289	25 485
Transport Assets		67 853	71 654	63 684	68 006	75 378	75 378	62 082	69 176	72 763
Land		—	—	—	—	—	—	—	—	—
Zoo's, Marine and Non-biological Animals		—	—	—	—	—	—	—	—	—
TOTAL EXPENDITURE OTHER ITEMS		1 612 171	1 572 951	1 502 810	801 085	870 687	870 687	833 782	968 849	1 042 044
Renewal and upgrading of Existing Assets as % of total capex		48,0%	47,5%	13,0%	25,4%	25,5%	25,5%	27,2%	35,3%	32,8%
Renewal and upgrading of Existing Assets as % of deprecn		41,4%	40,5%	5,8%	88,9%	112,5%	112,5%	91,8%	113,1%	98,3%
R&M as a % of PPE		4,3%	3,7%	3,0%	2,6%	3,1%	3,1%	2,4%	2,4%	2,5%
Renewal and upgrading and R&M as a % of PPE		6,0%	6,0%	3,0%	4,0%	5,0%	5,0%	4,0%	4,0%	4,0%

Table A10 - Consolidated Basic Service Delivery Measurement

Table A10 provides an overview of service delivery levels for each of the main services namely water sanitation/sewerage electricity and refuse removal.

MAN Mangaung - Table A10 Consolidated basic service delivery measurement

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Household service targets	1									
Water:										
Piped water inside dwelling		-	-	-	168 029	168 029	168 029	168 029	168 029	168 029
Piped water inside yard (but not in dwelling)		-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	2	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>					168 029	168 029	168 029	168 029	168 029	168 029
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>					-	-	-	-	-	-
Total number of households	5	-	-	-	168 029	168 029	168 029	168 029	168 029	168 029
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		-	-	-	131 624	131 624	131 624	131 624	131 624	131 627
Flush toilet (with septic tank)		-	-	-	-	-	-	-	-	-
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>					131 624	131 624	131 624	131 624	131 624	131 627
Bucket toilet		-	-	-	3 974	3 974	3 974	3 974	3 974	3 974
Other toilet provisions (< min.service level)		-	-	-	3 186	3 186	3 186	3 186	3 186	3 186
No toilet provisions		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>					7 160	7 160	7 160	7 160	7 160	7 160
Total number of households	5	-	-	-	138 784	138 784	138 784	138 784	138 784	138 787
Energy:										
Electricity (at least min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>					-	-	-	-	-	-
Electricity (< min.service level)		-	-	-	151 190	151 190	151 190	151 190	151 190	151 190
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>					151 190	151 190	151 190	151 190	151 190	151 190
Total number of households	5	-	-	-	151 190	151 190	151 190	151 190	151 190	151 190
Refuse:										
Removed at least once a week		-	-	-	218 678	218 678	218 678	218 678	218 678	218 678
<i>Minimum Service Level and Above sub-total</i>					218 678	218 678	218 678	218 678	218 678	218 678
Removed less frequently than once a week		-	-	-	-	-	-	-	-	-
Using communal refuse dump		-	-	-	-	-	-	-	-	-
Using own refuse dump		-	-	-	-	-	-	-	-	-
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>					-	-	-	-	-	-
Total number of households	5	-	-	-	218 678	218 678	218 678	218 678	218 678	218 678
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		205 772 000	-	-	103 514 573	103 514 573	103 514 573	113 827 718	-	-
Sanitation (free minimum level service)		111 311 000	-	-	143 752 364	143 752 364	143 752 364	154 619 218	-	-
Electricity/other energy (50kwh per household per month)		19 137 493	-	-	48 113 798	48 113 798	48 113 798	51 345 234	-	-
Refuse (removed at least once a week)		75 239 000	-	-	91 195 588	91 195 588	91 195 588	101 012 042	-	-
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per indigent household per month)		49 409	80 894	95 539	101 984	101 984	101 984	196 767	215 295	235 567
Sanitation (free sanitation service to indigent households)		112 233	122 356	130 125	140 201	140 201	140 201	149 131	157 495	167 275
Electricity/other energy (50kwh per indigent household per month)		19 137	19 683	16 843	17 353	17 353	17 353	18 138	18 936	19 788
Refuse (removed once a week for indigent households)		67 950	74 679	80 256	85 573	85 573	85 573	90 923	97 845	106 372
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		-	-	-	-	-	-	-	-	-
Total cost of FBS provided		248 730	297 613	322 763	345 112	345 112	345 112	454 959	489 571	529 001
Highest level of free service provided per household										
Property rates (R value threshold)										
Water (kilolitres per household per month)										
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)										
Electricity (kwh per household per month)										
Refuse (average litres per week)										
Revenue cost of subsidised services provided (R'000)	9									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)										
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		98 418	110 190	117 741	110 742	110 742	110 742	133 957	136 354	150 803
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates										
Housing - top structure subsidies										
Other										
Total revenue cost of subsidised services provided	6	98 418	110 190	117 741	110 742	110 742	110 742	133 957	136 354	150 803

SUPPLEMENTARY SCHEDULES TO TABLES A2 TO A10

Support Table SA1: Supporting details to Budgeted Financial Performance

The table below provides detailed information on specific line items as outlined on Table A4 above to enable the readers to gain an understanding of the major revenue and expenditure i.e. more information is given on the number that influenced items like 'other' Revenue by Sources and Employee related costs.

MAN Mangaung - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand											
REVENUE ITEMS:											
Property rates											
Total Property Rates	6	1 256 634	1 320 167	1 452 595	1 487 062	1 300 063	1 300 063	837 151	1 615 783	1 606 759	1 756 955
Less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		98 418	110 190	117 741	110 742	110 742	110 742	84 818	133 957	136 354	150 803
Net Property Rates		1 158 216	1 209 977	1 334 854	1 376 320	1 189 321	1 189 321	752 334	1 481 826	1 470 406	1 606 152
Service charges - electricity revenue											
Total Service charges - electricity revenue	6	2 396 774	2 548 726	2 735 843	2 742 350	2 745 350	2 745 350	1 902 385	2 643 662	2 811 784	2 980 371
Less Revenue Foregone (in excess of 50 kwh per indigent household per month)											
Less Cost of Free Basis Services (50 kwh per indigent household per month)		19 137	19 683	16 843	17 353	17 353	17 353		18 138	18 936	19 788
Net Service charges - electricity revenue		2 377 636	2 529 042	2 719 000	2 724 997	2 727 997	2 727 997	1 902 385	2 625 524	2 792 848	2 960 583
Service charges - water revenue											
Total Service charges - water revenue	6	754 086	878 757	928 931	1 085 084	1 085 084	1 085 084	1 471 483	1 280 751	1 372 003	1 483 179
Less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)											
Less Cost of Free Basis Services (6 kilolitres per indigent household per month)		49 409	80 894	95 539	101 984	101 984	101 984		196 767	215 295	235 567
Net Service charges - water revenue		704 678	797 862	833 393	983 100	983 100	983 100	1 471 483	1 083 984	1 156 708	1 247 612
Service charges - sanitation revenue											
Total Service charges - sanitation revenue		412 693	445 739	487 759	504 728	483 865	483 865	319 354	564 926	569 652	624 092
Less Revenue Foregone (in excess of free sanitation service to indigent households)											
Less Cost of Free Basis Services (free sanitation service to indigent households)		112 233	122 356	130 125	140 201	140 201	140 201		149 131	157 495	167 275
Net Service charges - sanitation revenue		300 459	323 383	357 634	364 526	343 664	343 664	319 354	415 795	412 157	456 818
Service charges - refuse revenue											
Total refuse removal revenue	6	177 443	195 555	214 908	233 838	226 992	226 992	154 352	248 199	266 959	289 982
Total landfill revenue											
Less Revenue Foregone (in excess of one removal a week to indigent households)											
Less Cost of Free Basis Services (removed once a week to indigent households)		67 950	74 679	80 256	85 573	85 573	85 573		90 923	97 845	106 372
Net Service charges - refuse revenue		109 493	120 876	134 652	148 264	141 419	141 419	154 352	157 276	169 114	183 611
Other Revenue by source											
Fuel Levy		292 971	308 296	311 514	319 813	319 813	319 813	319 813	332 282	349 265	352 189
Other Revenue		338 006	296 980	295 469	209 871	209 419	209 419	131 325	202 923	207 650	212 790
Total 'Other' Revenue	1	630 977	605 276	606 983	529 684	529 232	529 232	451 138	535 205	556 915	564 979
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	1 100 361	1 192 951	1 237 766	1 460 303	1 303 628	1 303 628	949 683	1 482 603	1 570 683	1 664 547
Pension and UIF Contributions		175 989	188 385	197 174	151 566	206 022	206 022	152 484	232 467	246 237	260 835
Medical Aid Contributions		93 546	101 447	108 880	129 231	114 136	114 136	84 976	127 417	136 227	144 816
Overtime		169 247	214 414	194 443	26 185	113 736	113 736	153 329	66 440	70 426	74 651
Performance Bonus		88 142	94 129	91 156	91 606	103 013	103 013	73 196	96 684	102 485	108 633
Motor Vehicle Allowance		114 617	123 014	127 272	135 146	123 591	123 591	91 564	126 605	134 139	142 125
Cellphone Allowance		3 717	3 916	3 759	3 906	3 982	3 982	2 819	6 568	6 962	7 380
Housing Allowances		5 411	5 844	6 712	6 905	7 241	7 241	5 327	7 651	8 110	8 597
Other benefits and allowances		31 798	34 327	37 192	13 933	37 118	37 118	28 251	19 117	20 264	21 480
Payments in lieu of leave		40 288	64 567	65 083	34 077	25 207	25 207	18 883	9 680	10 212	10 774
Long service awards		12 759	10 378	10 007	1 840	7 822	7 822	6 048	1 276	1 353	1 434
Post-retirement benefit obligations		42 573	11 470	(22 839)	48 507	48 507	48 507	36 659	51 175	54 245	57 500
sub-total	5	1 878 450	2 044 842	2 056 606	2 103 205	2 094 004	2 094 004	1 603 221	2 227 683	2 361 343	2 502 772
Less: Employees costs capitalised to PPE		-	-	-	-	-	-	-	-	-	-
Total Employee related costs	1	1 878 450	2 044 842	2 056 606	2 103 205	2 094 004	2 094 004	1 603 221	2 227 683	2 361 343	2 502 772
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment		878 183	951 917	937 386	320 348	286 510	286 510	654 768	319 056	406 772	447 600
Lease amortisation		11 582	12 215	8 828	4 886	8 786	8 786	6 381	3 963	4 649	4 963
Capital asset impairment		10 160	939	1 901	-	-	-	-	-	-	-
Total Depreciation & asset impairment	1	899 924	965 071	948 115	325 234	295 296	295 296	661 148	323 019	411 421	452 563
Bulk purchases - electricity											
Electricity bulk purchases	1	1 457 298	1 575 205	1 757 945	1 720 532	1 782 813	1 782 813	1 142 064	1 712 442	1 952 484	2 089 755
Total bulk purchases	1	1 457 298	1 575 205	1 757 945	1 720 532	1 782 813	1 782 813	1 142 064	1 712 442	1 952 484	2 089 755
Transfers and grants											
Cash transfers and grants		20 062	7 799	5 548	2 241	2 241	2 241	1 457	2 830	2 951	3 082
Non-cash transfers and grants		-	-	-	-	-	-	-	-	-	-
Total transfers and grants	1	20 062	7 799	5 548	2 241	2 241	2 241	1 457	2 830	2 951	3 082
Contracted services											
Outsourced Services		508 563	352 476	279 987	205 914	275 082	275 082	157 736	224 742	250 722	263 049
Consultants and Professional Services		191 721	166 231	109 262	89 823	109 933	109 933	61 175	96 045	97 360	101 462
Contractors		180 658	184 469	188 330	160 652	167 754	167 754	110 101	148 687	176 184	178 216
Total contracted services		880 942	703 176	577 579	456 389	552 769	552 769	329 011	469 474	524 266	542 727
Other Expenditure By Type											
Collection costs		8 433	22 094	(12 609)	7 641	7 113	7 113	5 708	7 598	8 724	9 111
Contributions to 'other' provisions		-	-	-	278	278	278	-	243	301	314
Audit fees		17 294	19 723	19 326	13 911	13 911	13 911	13 892	12 150	15 061	15 724
Other Expenditure		408 369	565 641	627 403	292 618	317 974	317 974	169 077	288 187	318 178	333 223
Total 'Other' Expenditure	1	434 096	607 458	634 121	314 449	339 276	339 276	188 678	308 179	342 263	358 372
by Expenditure Item	8										
Employee related costs		335 535	351 219	355 241	321 419	334 418	334 418	268 777	339 078	360 759	382 977
Inventory Consumed (Project Maintenance)		21 390	22 378	19 241	16 953	18 202	18 202	11 987	16 637	20 622	21 529
Contracted Services		349 420	226 593	172 433	132 690	213 682	213 682	118 800	151 623	172 366	181 139
Other Expenditure		5 902	7 690	7 780	4 789	9 089	9 089	7 889	3 426	3 681	3 836
Total Repairs and Maintenance Expenditure	9	712 247	607 879	554 695	475 851	575 391	575 391	407 453	510 763	557 428	589 480
Inventory Consumed											
Inventory Consumed - Water		-	-	-	-	-	-	-	438 026	510 710	533 162
Inventory Consumed - Other		-	84 082	79 935	-	-	-	47 688	63 767	72 047	75 496
Total Inventory Consumed & Other Material		-	84 082	79 935	-	-	-	47 688	501 793	582 757	608 658

a. Supporting Table SA2: Consolidated Matrix Financial Performance Budget (Revenue and Source)

MAN Mangaung - Supporting Table SA2 Consolidated Matrix Financial Performance Budget (revenue source/expenditure type & dept.)

Description	Ref	Vote 01 - Office Of The City Manager	Vote 02 - Office Of The Executive Mayor	Vote 03 - Corporate Services	Vote 04 - Finance	Vote 05 - Social Services	Vote 06 - Planning	Vote 07 - Human Settlement And Housing	Vote 08 - Economic And Rural Development	Vote 09 - Engineering	Vote 10 - Water	Vote 11 - Waste And Fleet Management	Vote 12 - Miscellaneous	Vote 13 - Strategic Projects	Vote 14 - Naledi And Soutpan	Vote 15 - Other	Total
R thousand	1																
Revenue By Source																	
Property rates		-	-	-	1 481 826	-	-	-	-	-	-	-	-	-	-	-	1 481 826
Service charges - electricity revenue		-	-	-	-	-	677	-	-	-	-	-	-	-	-	2 624 847	2 625 524
Service charges - water revenue		-	-	-	-	-	-	-	-	-	1 083 984	-	-	-	-	-	1 083 984
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	415 795	-	-	-	-	-	-	415 795
Service charges - refuse revenue		-	-	-	-	-	-	-	-	-	-	157 276	-	-	-	-	157 276
Rental of facilities and equipment		-	-	2 998	-	4 620	3 011	11 622	318	-	-	-	-	-	-	-	22 569
Interest earned - external investments		-	-	-	-	-	-	-	-	-	-	-	19 126	-	-	-	24 614
Interest earned - outstanding debtors		-	-	-	15 842	-	-	11 795	-	17 582	162 892	13 819	-	-	-	-	248 791
Dividends received		-	-	-	2	-	-	-	-	-	-	-	-	-	-	-	2
Fines, penalties and forfeits		-	-	-	45	22 369	1 560	-	-	-	-	-	-	-	-	-	27 930
Licences and permits		-	-	-	-	419	76	-	(12)	-	-	-	-	-	-	-	483
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other revenue		1	-	5 907	7 506	11 558	38 119	985	-	462	-	-	452 282	-	-	17 385	535 205
Transfers and subsidies		-	-	2 650	176 163	-	-	-	-	123 823	229 896	282 422	98 428	-	-	-	913 383
Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	377	377
Total Revenue (excluding capital transfers and contributions)		1	-	11 554	1 681 385	38 966	44 442	24 402	306	557 661	1 476 772	453 518	569 836	-	-	2 678 915	7 537 759
Expenditure By Type																	
Employee related costs		60 661	158 964	197 544	181 376	370 167	73 778	92 985	22 896	164 379	100 823	215 234	56 175	58 597	57 739	416 365	2 227 683
Remuneration of councillors		-	77 045	-	-	-	-	-	-	-	-	-	-	-	-	-	77 045
Debt impairment		-	-	-	17 386	271	-	7 723	-	57 405	600 393	41 617	186 614	-	-	6 927	918 336
Depreciation & asset impairment		547	120	22 005	274	32 790	505	274	756	174 557	39 625	8 788	-	-	-	42 778	323 919
Finance charges		-	-	-	-	-	16 049	-	-	59 347	-	2 507	978	-	-	-	120 059
Bulk purchases - electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1 712 442
Inventory consumed		2 253	276	2 063	315	5 521	92	43	114	839	444 874	17 219	2 612	-	3	25 568	501 793
Contracted services		30 077	11 602	44 315	57 978	64 968	4 348	13 900	7 469	56 982	35 869	24 492	1 857	-	14 037	101 581	469 474
Transfers and subsidies		-	798	1 642	-	-	-	-	-	-	-	-	390	-	-	-	2 830
Other expenditure		15 828	23 958	36 723	46 711	11 289	2 122	5 186	412	1 329	476	68 858	40 753	54	207	54 272	308 179
Losses		-	-	-	-	-	-	-	-	-	318 432	-	-	-	-	255	318 688
Total Expenditure		109 367	272 763	304 291	304 040	485 006	96 894	120 111	31 646	514 838	1 540 493	378 715	289 380	58 650	71 986	2 480 248	7 058 428
Surplus/(Deficit)		(109 367)	(272 763)	(292 737)	1 377 345	(446 040)	(52 452)	(95 709)	(31 340)	42 824	(63 720)	74 803	280 457	(58 650)	(71 986)	198 668	479 331
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		-	-	-	-	-	-	-	-	-	-	-	902 576	-	-	22 167	924 743
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	12 649	12 649
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		(109 367)	(272 763)	(292 737)	1 377 345	(446 040)	(52 452)	(95 709)	(31 340)	42 824	(63 720)	74 803	1 183 033	(58 650)	(71 986)	233 484	1 416 723

b. Supporting Table SA3: Supporting details to “Budgeted Financial Position”

The table below provides to the reader of Table A6 more information as to the composition of the major categories of the items disclosed on the Budgeted Financial Position of the municipality for ease of comparison.

MAN Mangaung - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'											
Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand											
ASSETS											
Consumer debtors											
Consumer debtors		4 499 280	5 941 531	6 772 259	5 347 003	5 347 003	5 347 003	8 035 722	8 483 644	9 439 727	10 467 241
Less: Provision for debt impairment		(2 891 692)	(3 555 825)	(4 025 447)	(3 097 383)	(3 097 383)	(3 097 383)	(4 747 667)	(5 538 699)	(6 494 781)	(7 522 295)
Total Consumer debtors	2	1 607 589	2 385 706	2 746 812	2 249 620	2 249 620	2 249 620	3 288 056	2 944 946	2 944 946	2 944 946
Debt impairment provision											
Balance at the beginning of the year		(2 374 481)	(2 792 910)	(3 172 778)	(241 732)	(241 732)	(241 732)	(3 765 015)	(4 747 667)	(5 538 699)	(6 494 781)
Contributions to the provision		(418 264)	(379 867)	(652 096)	(8 889)	(8 889)	(8 889)	(727 357)	(918 336)	(956 083)	(1 027 514)
Bad debts written off		(98 946)	(383 047)	(200 573)	(2 846 762)	(2 846 762)	(2 846 762)	(255 295)	127 304	-	-
Balance at end of year		(2 891 692)	(3 555 825)	(4 025 447)	(3 097 383)	(3 097 383)	(3 097 383)	(4 747 667)	(5 538 699)	(6 494 781)	(7 522 295)
Inventory											
Water											
Opening Balance		3 511	3 511	3 511	3 511	3 511	3 511	3 511	3 511	3 574	3 638
System Input Volume		-	-	-	-	-	-	-	756 521	882 056	920 832
Water Treatment Works		-	-	-	-	-	-	-	-	-	-
Bulk Purchases		-	-	-	-	-	-	-	756 521	882 056	920 832
Natural Sources		-	-	-	-	-	-	-	-	-	-
Authorised Consumption	6	-	-	-	-	-	-	-	(438 026)	(510 710)	(533 162)
Billed Authorised Consumption		-	-	-	-	-	-	-	(407 364)	(474 961)	(495 841)
Billed Metered Consumption		-	-	-	-	-	-	-	(368 257)	(429 364)	(448 240)
Free Basic Water		-	-	-	-	-	-	-	(48 069)	(56 045)	(58 509)
Subsidised Water		-	-	-	-	-	-	-	-	-	-
Revenue Water		-	-	-	-	-	-	-	(320 188)	(373 319)	(389 731)
Billed Unmetered Consumption		-	-	-	-	-	-	-	(39 107)	(45 596)	(47 601)
Free Basic Water		-	-	-	-	-	-	-	-	-	-
Subsidised Water		-	-	-	-	-	-	-	-	-	-
Revenue Water		-	-	-	-	-	-	-	(39 107)	(45 596)	(47 601)
UnBilled Authorised Consumption		-	-	-	-	-	-	-	(30 662)	(35 750)	(37 321)
Unbilled Metered Consumption		-	-	-	-	-	-	-	(30 662)	(35 750)	(37 321)
Unbilled Unmetered Consumption		-	-	-	-	-	-	-	-	-	-
Water Losses		-	-	-	-	-	-	-	(318 432)	(371 281)	(387 605)
Apparent losses		-	-	-	-	-	-	-	(143 004)	(166 734)	(174 064)
Unauthorised Consumption		-	-	-	-	-	-	-	(11 440)	(13 339)	(13 925)
Customer Meter Inaccuracies		-	-	-	-	-	-	-	(131 564)	(153 395)	(160 139)
Real losses		-	-	-	-	-	-	-	(175 428)	(204 547)	(213 541)
Leakage on Transmission and Distribution Mains		-	-	-	-	-	-	-	(70 196)	(81 845)	(85 443)
Leakage and Overflows at Storage Tanks/Reservoirs		-	-	-	-	-	-	-	(70 196)	(81 845)	(85 443)
Leakage on Service Connections up to the point of Customer Meter		-	-	-	-	-	-	-	(35 035)	(40 858)	(42 656)
Data Transfer and Management Errors		-	-	-	-	-	-	-	-	-	-
Unavoidable Annual Real Losses		-	-	-	-	-	-	-	-	-	-
Non-revenue Water		-	-	-	-	-	-	-	(349 094)	(407 031)	(424 926)
Closing Balance Water		3 511	3 511	3 511	3 511	3 511	3 511	3 511	3 574	3 638	3 704
Agricultural											
Opening Balance		-	-	-	-	-	-	-	-	-	-
Acquisitions		-	-	-	-	-	-	-	14	18	18
Issues	7	-	-	-	-	-	-	-	(14)	(18)	(18)
Adjustments	8	-	-	-	-	-	-	-	-	-	-
Write-offs	9	-	-	-	-	-	-	-	-	-	-
Closing balance - Agricultural		-	-	-	-	-	-	-	-	-	-

Consumables												
Standard Rated												
Opening Balance			-	-	(14 014)	3 488	3 488	3 488	3 488	5 590	5 812	6 056
Acquisitions			-	51 296	81 969	2 102	2 102	532 147	42 073	245	272	295
Issues		7	-	(62 616)	(61 447)	-	-	-	(36 002)	(22)	(28)	(29)
Adjustments		8	-	(747)	(924)	-	-	-	0	-	-	-
Write-offs		9	-	(1 947)	(2 095)	-	-	-	(84)	-	-	-
Closing balance - Consumables Standard Rated			-	(14 014)	3 488	5 590	5 590	535 636	9 476	5 812	6 056	6 323
Zero Rated												
Opening Balance			-	-	(288)	492	492	492	492	1 350	1 403	1 462
Acquisitions			-	21 327	19 465	859	859	-	11 850	16 017	19 847	20 723
Issues		7	-	(21 466)	(18 488)	-	-	-	(11 686)	(15 964)	(19 788)	(20 659)
Adjustments		8	-	-	(0)	-	-	-	0	-	-	-
Write-offs		9	-	(148)	(198)	-	-	-	-	-	-	-
Closing balance - Consumables Zero Rated			-	(288)	492	1 350	1 350	492	655	1 403	1 462	1 526
Finished Goods												
Opening Balance			-	-	-	-	-	-	-	-	-	-
Acquisitions			-	-	-	-	-	-	-	1	1	1
Issues		7	-	-	-	-	-	-	-	(1)	(1)	(1)
Adjustments		8	-	-	-	-	-	-	-	-	-	-
Write-offs		9	-	-	-	-	-	-	-	-	-	-
Closing balance - Finished Goods			-	-	-	-	-	-	-	-	-	-
Materials and Supplies												
Opening Balance			113 153	113 153	113 153	113 153	113 153	113 153	113 153	113 153	117 566	122 504
Acquisitions			-	-	-	-	-	-	-	52 178	57 151	60 180
Issues		7	-	-	-	-	-	-	-	(47 765)	(52 213)	(54 789)
Adjustments		8	-	-	-	-	-	-	-	-	-	-
Write-offs		9	-	-	-	-	-	-	-	-	-	-
Closing balance - Materials and Supplies			113 153	113 153	113 153	113 153	113 153	113 153	113 153	117 566	122 504	127 894
Work-in-progress												
Opening Balance			-	-	-	-	-	-	-	-	-	-
Materials			-	-	-	-	-	-	-	-	-	-
Transfers			-	-	-	-	-	-	-	-	-	-
Closing balance - Work-in-progress			-	-	-	-	-	-	-	-	-	-
Housing Stock												
Opening Balance			-	-	-	(85)	(85)	(85)	(85)	-	-	-
Acquisitions			-	-	-	85	85	-	-	-	-	-
Transfers			-	-	(0)	-	-	-	-	-	-	-
Sales			-	-	(85)	-	-	-	(44)	-	-	-
Closing Balance - Housing Stock			-	-	(85)	-	-	(85)	(129)	-	-	-
Land												
Opening Balance			-	-	(32 666)	(51 631)	(51 631)	(51 631)	(51 631)	501 665	501 665	501 665
Acquisitions			-	(31 117)	(18 965)	553 296	553 296	-	-	-	-	-
Sales			-	(1 549)	-	-	-	-	-	-	-	-
Adjustments			-	-	-	-	-	-	-	-	-	-
Correction of Prior period errors			-	-	-	-	-	-	-	-	-	-
Closing Balance - Land			-	(32 666)	(51 631)	501 665	501 665	(51 631)	(51 631)	501 665	501 665	501 665
Closing Balance - Inventory & Consumables			116 664	69 696	68 928	625 269	625 269	601 075	75 036	630 021	635 326	641 112
Property, plant and equipment (PPE)												
PPE at cost/valuation (excl. finance leases)			21 935 298	22 862 058	26 163 633	25 140 470	25 453 029	25 453 029	26 570 855	28 432 612	29 871 029	31 169 627
Leases recognised as PPE		3	969	969	969	-	-	-	969	173 657	173 657	173 657
Less: Accumulated depreciation			5 532 328	6 459 587	7 372 668	6 818 949	6 818 949	6 818 949	8 027 436	8 132 762	8 541 704	8 910 896
Total Property, plant and equipment (PPE)		2	16 403 939	16 403 440	18 791 934	18 321 522	18 634 080	18 634 080	18 544 388	20 473 507	21 502 982	22 432 388
LIABILITIES												
Current liabilities - Borrowing												
Short term loans (other than bank overdraft)			35 970	39 136	43 595	-	-	-	43 595	-	-	-
Current portion of long-term liabilities			204 870	184 876	256 024	-	-	-	259 698	149 250	165 128	158 518
Total Current liabilities - Borrowing			240 840	224 012	299 619	-	-	-	303 293	149 250	165 128	158 518
Trade and other payables												
Trade Payables		5	1 934 460	2 733 655	3 112 276	826 116	826 116	826 116	3 471 272	1 174 204	1 141 194	1 054 971
Other creditors			-	1 074 106	807 820	286 291	286 291	286 291	807 060	290 600	261 540	235 386
Unspent conditional transfers			229 386	458 368	432 778	459 078	459 078	459 078	483 829	-	-	-
VAT			2 269 247	2 639 139	2 993 418	-	-	-	3 358 107	36 994	33 295	29 965
Total Trade and other payables		2	4 433 093	6 905 269	7 346 292	1 571 485	1 571 485	1 571 485	8 120 269	1 501 798	1 436 029	1 320 323
Non current liabilities - Borrowing												
Borrowing		4	1 675 737	1 459 538	1 240 959	987 952	987 952	987 952	1 202 220	560 276	398 419	243 172
Finance leases (including PPP asset element)			117	41 661	74 863	-	-	-	81 999	-	-	-
Total Non current liabilities - Borrowing			1 675 854	1 501 199	1 315 823	987 952	987 952	987 952	1 284 220	560 276	398 419	243 172
Provisions - non-current												
Retirement benefits			31 212	179	-	-	-	-	25 931	520 254	520 254	520 254
Refuse landfill site rehabilitation			178 044	178 044	178 044	1 449 109	1 449 109	1 449 109	178 044	169 141	160 684	160 684
Other			561 052	658 726	1 572 876	547 089	547 089	547 089	1 501 057	650 573	585 515	526 964
Total Provisions - non-current			770 307	836 949	1 750 920	1 996 198	1 996 198	1 996 198	1 705 032	1 339 968	1 266 453	1 207 902
CHANGES IN NET ASSETS												
Accumulated Surplus/(Deficit)												
Accumulated Surplus/(Deficit) - opening balance			13 706 959	13 485 970	13 297 236	15 167 564	15 167 564	15 167 564	13 138 097	17 167 994	17 813 386	19 138 730
GRAP adjustments			(4 185)	-	-	-	-	-	-	-	-	-
Restated balance			13 702 774	13 485 970	13 297 236	15 167 564	15 167 564	15 167 564	13 138 097	17 167 994	17 813 386	19 138 730
Surplus/(Deficit)			851 257	609 848	531 823	2 004 769	2 040 837	2 040 837	1 405 856	1 416 723	1 060 097	1 128 394
Transfers to/from Reserves			(2 209)	(9 232)	(1 365)	-	-	-	-	-	-	-
Depreciation offsets			30 044	23 782	20 350	-	-	-	-	-	-	-
Other adjustments			(497 478)	80 747	(24 624)	(345 324)	(40 407)	(40 407)	12 981	(771 331)	265 247	218 508
Accumulated Surplus/(Deficit)		1	14 084 389	14 191 115	13 823 420	16 827 010	17 167 994	17 167 994	14 556 934	17 813 386	19 138 730	20 485 632
Reserves												
Housing Development Fund			-	-	-	-	-	-	-	-	-	-
Capital replacement			-	-	-	-	-	-	-	-	-	-
Self-insurance			5 000	10 000	10 000	-	-	-	10 000	10 000	10 000	10 000
Other reserves			1 731 476	20 922	22 287	25 018	25 018	25 018	22 287	82 287	82 287	82 287
Revaluation			2 409 096	2 385 479	5 242 787	2 468 143	2 468 143	2 468 143	5 242 787	5 002 357	5 002 357	5 002 357
Total Reserves		2	4 145 571	2 416 401	5 275 075	2 493 161	2 493 161	2 493 161	5 275 075	5 094 644	5 094 644	5 094 644
TOTAL COMMUNITY WEALTH/EQUITY		2	18 229 960	16 607 516	19 098 495	19 320 171	19 661 155	19 661 155	19 832 009	22 908 031	24 233 375	25 580 276

4. SERVICES TARIFFS

Electricity Tariffs

It is recommended:

- i. That the electricity tariffs for the 2021/22 financial year be increased by 5.6% subject to Nersa approval.
- ii. That the new electricity tariffs for 2021/22 be applicable from the consumer month of 1 July 2021;
- iii. That for the calculation of electricity accounts the consumer month will be the period between the successive monthly readings irrespective of the period between reading dates and with a winter and summer component for all tariffs;
- iv. That the following charges and prices excluding VAT in connection with the supply and consumption of electricity are submitted for approval.

MANGAUNG METROPOLITAN MUNICIPALITY (MMM)

**DETERMINATION OF PROPERTY RATES TARIFFS FOR THE
2021/2022 FINANCIAL YEAR**

In terms of the relevant legislation the Mangaung Metropolitan Municipality at a meeting held on **31 May 2021**, resolved to amend its Tariffs for Property Rates with effect from **1 July 2021** as follows:

Start date: 01 JULY 2021

End date: 30 JUNE 2022

1. **THAT** in terms of Sections 2, 7, 8 and 14 of the Local Government: Municipal Property Rates Act 6 of 2004 ("the Act"), read with Sections 4(1)(c)(ii) and 11(3)(i) and 75A of the Local Government: Municipal Systems Act 32 of 2000, the following rates in the Rand **BE LEVIED** for the financial year 1 July 2021 to 30 June 2022, on the market value of property or on the market value of a right in property within the area of jurisdiction of the Council as appearing in the valuation roll, in respect of the various categories of properties set out below:

Category	Rate in the Rand 2020/2021	Rate in the Rand 2021/2022	Tariff Code
Residential Properties	0.8432	0.8938	VAGOV2, VAGOP2 VAIND1, VARES1, VARES3, VARES4, VAAGR2
Business and Commercial Properties	3.4634	3.4634	VABUS1
Industrial Properties	3.4634	3.4634	VABUS1
Agricultural Properties	0.2109	0.2235	VAAGR1
Mining Properties	3.4634	3.4634	VABUS1

Public Service Purposes	3.4634	3.4634	VAGOP1, VAGOV1
Government Properties	3.4634	3.4634	VAGOP1, VAGOV1
Public Service Infrastructure Properties	0.2109	0.2235	VAPSI1
Places of Public Worship	0.0000	0.0000	VAEXM1
Private Open Space	0.8432	0.8938	VAGOV2, VAGOP2 VAIND1, VARES1, VARES3, VARES4
Private Road	0.8432	0.8938	VAGOV2, VAGOP2 VAIND1, VARES1, VARES3, VARES4
Public Benefit Organisations	0.0000	0.0000	VAEXM1
Municipal Properties	0.0000	0.0000	VAMUN1
Guesthouses	3.4634	3.4634	VABUS1
Vacant Land	To be determined based on use	To be determined based on use	
Township Development Properties	NEW	0.4469	VARES5

2. That the rates levied in terms of paragraph 1 above **SHALL BECOME DUE AND PAYBLE** in twelve equal instalments on fixed days for twelve consecutive months, these being the due date stipulated in the account sent to the ratepayer.
3. That interest at the **prime rate + 1%** will **BE CHARGED** per month or part thereof on all arrear property rates at the applicable interest rate.
4. That in terms of Section 15(1)(b) of the Act read with Council's Property Rates Policy, the Council grants, the following reduction in market value and rebates on the rate levied for the financial year 2021/2022 to any owner of ratable property in the following circumstances:

- 4.1 That in terms of section 17(h) of the Municipal Property Rates Act, No 6 of 2004, read in conjunction with the Council's Property Rates Policy the

impermissible value and reduction of the market value of a property assigned to the residential category in the valuation roll or supplementary valuation roll, **BE DETERMINED** as **R 80 000**.

4.2 **Indigent household** – Owner of residential property, registered in terms of Council's approved indigent policy, **BE REBATED 100%** from amount levied on Property Rates.

4.3 **Age / Senior Citizen and disabled persons** – That in addition to the reduction in 4.1 above and subject to requirements as set out in Council's Rates Policy, an **ADDITIONAL** reduction of **R170 000** on the market value of qualifying senior citizens and disabled persons **BE GRANTED**.

The applicant must:

- i. be the registered owner of the property;
- ii. produce a valid identity document;
- iii. be at least 60 years of age upon application, approved disability grantee or approved medically boarded person;
- iv. not be in receipt of an indigent assessment rate rebate;
- v. reside permanently on the property as prescribed in Council's Property Rates Policy;
- vi. That the market value of the property does not exceed R 2 000 000 (Two million rand only);

4.4 **Child headed households** – That a child headed household registered in terms of Council's approved rates policy, **BE REBATED 100%** from amount levied on Property Rates **IF**:

- The total monthly income from all sources does not exceed an amount equal to three state pensions (per month) as determined by the National Minister of Finance.

4.5 **Agricultural** – That an agricultural property as defined in terms of the Council's approved rates policy **BE LEVIED** at the standard ratio of 1:0.25 of the tariff for residential properties and therefore an effective

REBATE of 75% on the tariff for residential properties will apply. It should be noted that **NO ADDITIONAL REBATES** shall be granted if this rebate applies.

5. **Public Service Infrastructure** properties as defined under section 1 of the Municipal Property Rates Act 6 of 2004 read in conjunction with section 11(1)(b) and 17(1) be **LEVIED** at **MARKET VALUE LESS 30%**. That a Public Service Infrastructure property **BE LEVIED** at the standard ratio of 1:0.25 of the tariff for residential properties and therefore an effective **REBATE** of 75% on the tariff for residential properties will apply. The following Public Service Infrastructure properties are however excluded in terms of section 17 (1) (aA) and therefore is considered impermissible to levy rates:
 - a) National, provincial or other public roads on which goods, services or labour move across a municipal boundary;
 - b) Water or sewer pipes, ducts or other conduits, dams, water supply reservoirs, water treatment plans or water pumps forming part of a water or sewer scheme serving the public;
 - c) Railway lines forming part of a national railway system;
 - d) Runways, aprons and the air traffic control unit at national or provincial airports, including the vacant land known as the obstacle free zone surrounding these, which must be vacant for air navigation purposes;
 - e) A right registered against immovable property in connection with infrastructure mentioned in paragraphs a) to e) above.
6. Notwithstanding the requirements of the Council's Property Rates Policy, the following categories of properties **BE EXEMPTED** from paying property rates:
 - 6.1 **Municipal Properties** (Except where non-market related rental is applicable in which case the property is categorised according to its use (i.e. residential, business, etc.)).
 - 6.2 **Properties owned by public benefit organisations** and used for any specific public benefit activities as listed under Part 1 of the Ninth Schedule to the Income Tax Act, 1962 (Act 58 of 1962) and in adherence to the requirements of the Council's Property Rates Policy.
 - 6.3 **Places of Public Worship.**

Mangaung Metropolitan Municipality (MMM)

DETERMINATION OF SEWERAGE DISPOSAL SERVICES TARIFFS FOR THE 2021/2022 FINANCIAL YEAR

In terms of the relevant legislation the Mangaung Metropolitan Municipality at a meeting held on **31 May 2021**, resolved to amend its Tariffs for Sewerage Disposal Services with effect from **1 July 2021** as follows:

Start date: 01 JULY 2021 VAT EXCLUDED

End date: 30 JUNE 2022

The amounts due for waste water services for the 2021/2022 financial year BE PAID on dates as indicated on accounts which will be rendered from **1 July 2021**.

The sewerage charges are linked to the market value of the property.

ALL TARIFFS LISTED BELOW, OR TO BE CALCULATED IN TERMS OF THIS SCHEDULE OF TARIFFS **EXCLUDE VAT**.

- Charges will be levied for the financial year 1 July 2021 to 30 June 2022, on the market value of property or on the market value of a right in property within the area of jurisdiction of the Council as appearing in the valuation roll, in respect of the various categories of properties set out below:

Category	Rate in the Rand 2020/2021	Rate in the Rand 2021/2022	Minimum Charges Rand	Tariff Code
Non-residential	0.5408	0.5732	181.07 per month	SA0010, SA0019, SA0021, SAEDU1, SAGOV1, SAPOS1, SATN01, SATN02, SA2050, SAMUN1
Residential	0.3707	0.3907	130.39 per month	SA0018, SA0020, SA2051
Exempt	0.0000	0.0000	0.00 per month	SA0000, SA0070, SA0080, SA0090

- That the charges levied in terms of paragraph 1 above **SHALL BECOME DUE AND PAYABLE** in twelve equal instalments on fixed days for twelve consecutive months, these being the due date stipulated in the account sent to the ratepayer.

3. That interest at the **prime rate + 1%** will **BE CHARGED** per month or part thereof on all arrear sanitation charges at the applicable interest rate.
4. The minimum charges will only be applicable when the charges based on market value is below the minimum charges specified under paragraph 1 and is not exempt in terms of other sections within this document.
5. The following rebates and exemptions will apply in respect of sewerage charges: -
 - a. All residential properties with a market value of **R 80 000.00** or less are exempted from paying of sewerage charges;
 - b. All residential properties using other levels of sanitation than waterborne shall pay according to the general tariff booklet when they apply for the emptying of septic tank or VIP;
 - c. The residential properties in the following areas are excluded from the payment of sewerage charges:
 - i. Bloemdundria
 - ii. Ribblesdale
 - iii. Bloemspruit
 - iv. Bainsvlei
 - v. Farms and Peri-Urban areas in Thaba Nchu.
6. The following special arrangements is in place with the following institutions: -
 - a.
 - b. For churches, church halls and other places of similar nature, qualifying charitable institutions and welfare organizations a charge of **R 158.61 (2020/2021: R 150.46)** will be levied per sanitary point per month (**TARIFF CODE – SA4240, SP4180**);
 - c. For Martie du Plessis School, Dr Böhmer School, Lettie Fouché School and schools of similar nature a charge of **R 79.30 (2020/2021: R 75.24)** will be levied per sanitary point per month (**TARIFF CODE – SP5170**).

MANGAUNG METROPOLITAN MUNICIPALITY (MMM)**TARIFFS: WASTE MANAGEMENT SERVICES FOR THE 2021/2022 FINANCIAL YEAR**

In terms of the relevant legislation the Mangaung Metropolitan Municipality at a meeting held on **31 May 2021**, resolved to amend its Tariffs for Waste Management Services with effect from **1 July 2021** as follows:

Start date: 01 JULY 2021 VAT EXCLUDED

End date: 30 JUNE 2022

The amounts due for waste management services for the 2021/2022 financial year BE PAID on dates as indicated on accounts which will be rendered from **1 July 2021**.

ALL TARIFFS LISTED BELOW, OR TO BE CALCULATED IN TERMS OF THIS SCHEDULE OF TARIFFS **EXCLUDE VAT**.

COLLECTION AND DISPOSAL TARIFFS

Charges shall be levied on and recovered from all consumers of the Councils Waste Management Services who utilized / requested the Councils Waste Management Services, such consumers shall include the owners and occupiers of the premises in respect of which the services are rendered and such charges shall be recoverable from such owners and occupiers jointly and severally. "Occupiers" and Owners as intended herein shall be as defined in the Waste Management By-laws as well as Credit Control and Debt Collection Policy of the Council.

Charges shall be levied per consumer as intended above in respect of each service point (as defined in the Waste Management Tariff policy and By-laws of the Council).

1. DOMESTIC REFUSE REMOVAL TARIFF**TARIFF CODE – RFRES1**

This tariff is applicable for all erven used for residential purposes.

The tariffs included under this item is limited to a maximum of one removal per week.

An additional fee will be charged for the costs associated with the type of service required as contained in the Tariffs booklet.

All residential properties with a market value of **R 80 000.00** or less are exempted from paying refuse removal charges.

Size of the Stand (Square meters)	Tariff per month 2020/2021	Tariff per month 2021/2022
0 – 300	54.53	57.32
301 – 600	72.70	76.41
601 – 900	129.01	136.23
901 – 1500	185.85	196.44
More than 1500	231.58	245.01

2. FLATS AND TOWNHOUSES PER UNIT

TARIFF CODE – RFSS01

This tariff is applicable to all townhouses or flats.

The tariffs included under this item is limited to a maximum of one removal per week.

An additional fee will be charged for the costs associated with the type of service required as contained in the Tariffs booklet.

The collection by waste removal vehicles shall be done from one central point per flat or townhouse complex.

All residential properties with a market value of **R 80 000.00** or less are exempted from paying refuse removal charges.

Item	Tariff per month 2020/2021	Tariff per month 2021/2022
Per Unit	129.01	136.23

3. DUET HOUSES AND PRIVATE TOWNS

TARIFF CODE – RFSSD1

This tariff is applicable to all duet houses and private towns.

The tariffs included under this item is limited to a maximum of one removal per week.

An additional fee will be charged for the costs associated with the type of service required as contained in the Tariffs booklet.

All residential properties with a market value of **R 80 000.00** or less are exempted from paying refuse removal charges.

Size of the Stand (Square meters)	Tariff per month 2020/2021	Tariff per month 2021/2022
0 – 300	54.53	57.32
301 – 600	72.70	76.41
601 – 900	129.01	136.23
901 – 1500	185.85	196.44
More than 1500	231.58	245.01

4. **BUSINESSES, COMMERCIAL AND INDUSTRIAL TARIFF CODE – RFBUS1,RFMUN2**

This tariff is applicable to all businesses, commercial and industrial entities.

The tariffs included under this item is limited to a maximum of one removal per week.

Frequency of removal	Tariff per month 2020/2021	Tariff per month 2021/2022
Non-Bulk	297.03	314.85
Bulk	297.03	314.85

For Bulk entities an additional fee will be charged for landfill costs as well as costs associated with the type of service required as contained in the Tariffs booklet.

5. EXEMPT PROPERTIES

TARIFF CODE – RFGR01, RFMUN1, RFUND1

The following properties will be **EXEMPT** from paying refuse charges:

- a. No refuse will be levied on garages and gardens if separately registered as a sectional title unit in the Deeds Office;
- b. Specified municipal properties as registered in the name of Mangaung Metropolitan Municipality;
- c. Any other exempt properties.

6. SPECIAL ARRANGEMENTS

The following special arrangements is in place with the following institutions: -

- a. For churches, church halls and other places of similar nature, qualifying charitable institutions and welfare organizations a charge of **R 56.36 (2020/2021: R 53.37)** will be levied per refuse point per month (**TARIFF CODE – RF4180**);
- b. For Martie du Plessis School, Dr Böhmer School, Lettie Fouché School and schools of similar nature a charge of **R 28.18 (2020/2021: R 26.69)** will be levied per refuse point per month (**TARIFF CODE – RF5170**).

MANGAUNG METROPOLITAN MUNICIPALITY (MMM)**Tariffs: Water Supply Services and Incidental Charges**

In terms of the relevant legislation the Mangaung Metropolitan Municipality at a meeting held on **31 May 2021**, resolved to amend its Tariffs for Water Supply and Incidental Charges with effect from **1 July 2021** as follows:

Start date: 01 JULY 2021 VAT EXCLUDED

End date: 30 JUNE 2022

1. TARIFFS: WATER SUPPLY AND INCIDENTAL CHARGES

The amounts due for water services for the 2021/2022 financial year to be affected on dates as indicated on accounts which will be rendered from 1 July 2020.

Reference to “per month” in the tariffs is based on a meter reading period of 30,4375 days.

Use is the determining factor for tariff application but where a mixed use occurs on any given property, the property zoning will be the determining factor in the tariff application

ALL TARIFFS LISTED BELOW OR TO BE CALCULATED IN TERMS OF THIS SCHEDULE OF TARIFFS EXCLUDE VAT.

2. WATER TARIFFS

Charges shall be levied in respect of each separate connection for water (as defined in the Water Supply By-laws and Credit and Debt Collection Policy of the Council). It is further noted that the tariffs effective to consumption as from 01 July 2021 and accounts as from those generated in July 2021 on a pro rata basis where applicable, will be levied.

All the tariffs are applicable to prepaid water meters as well except where specifically excluded.

Where prepaid water meters are installed, a percentage in accordance with the debt collection and credit control policy of the vended amount will go towards the settlement of any other outstanding debts owed by that property. This percentage may be increased to achieve the objectives as set out in the Debt Collection and Credit Control Policy.

3. CONSUMPTION TARIFFS

3.1 Household Use	Tariff Code – WA0091
Sport Clubs	Tariff Code – WA0086
Flats, Townhouses, Duets	Tariff Code – WA0113

The tariffs listed in this item shall be payable where water, used solely for household purposes or sport clubs, has been supplied.

For Flats, Townhouses, Duets and other similar types of improvements the total units consumed is divided by the number of consumers (Flats, Townhouses, Duets, etc.) as per the sliding scale below for household use.

Sports clubs referred to in this segment are only those that were incorporated in the Council's Sport Club Scheme. If not, these are to be treated as a business.

If a small business is conducted as a primary right in terms of a Town Planning Scheme from a property used for household purposes, and the connection size is either a 15mm or 20mm connection, the tariffs in the table below shall apply. However, any connection which is greater than 20mm and the property is not exclusively used for residential purposes, shall be charged in terms of the tariffs as detailed in 3.5 below.

All registered indigent account holders will be granted a total of 6 kl free basic consumption subject to the stipulations of the Council's indigent policy.

Consumption charges:

Tariff Structure	Tariff R/kl 2020/21	Tariff R/kl 2021/22
0 – 6 kl / month	9.66	10.34
7 – 15 kl / month	22.72	24.54
16 – 30 kl / month	25.23	27.63
31 – 60 kl / month	29.69	33.10
61 or more kl / month	34.43	38.91

Availability (fixed) charges:

Tariff Structure	Tariff 2020/21	Tariff 2021/22
Applicable to all water meters for users as per 3.1, except for households where the market value of the property is below R 80 000 or for prepaid water meters.	34.00	37.40

3.2 Informal settlements

Tariff Code – WAIC91

Tariff Structure	Tariff R/kl 2020/21	Tariff R/kl 2021/22
This item is applicable in cases where stands units are supplied by means of a standpipe (no stand connection available).	0.00	0.00

3.3 Sewerage Effluent

3.3.1 Purified Sewerage Effluent

Tariff Code – WA0087

Tariff Structure	Tariff R/kl 2020/21	Tariff R/kl 2021/22
Fixed rate per kl / month	2.21	2.48

3.3.2 Raw Sewerage Effluent

Tariff Code – WA0088

Tariff Structure	Tariff R/kl 2020/21	Tariff R/kl 2021/22
Fixed rate per kl / month	1.92	2.15

3.4 Unmetered and/or Unread Connections

Tariffs payable in respect of un-metered connections where the Water Supply By-laws of the Council do not provide an alternative method for calculating consumption or estimating consumption for purposes of interim charges: -

3.4.1 Household use:

Tariff Code – BW0097/BW0107/BW0108

Any premises, including vacant stands, where Council Water Supply is available, but the supply is not directly connected to the Council's water reticulation system, the monthly minimum basic charge below will be levied until such time that the relevant premises including vacant stands, have been connected where after the tariff sliding scale in item 3.1 will apply.

Tariff Structure	Tariff 2020/21	Tariff 2021/22
Fixed rate per month.	49.46	55.40

3.4.2 Business and other uses not included in items 3.1, 3.2, 3.4.1, 3.5, 3.8 and 3.9:

Businesses and other

Tariff Code – BW0105

Any premises, including vacant stands, where Council Water Supply is available, but the supply is not directly connected to the Council's water reticulation system, the monthly minimum basic charge below will be levied until such time that the relevant premises including vacant stands, have been connected where after the tariff sliding scale in item 3.5 will apply.

Tariff Structure	Tariff 2020/21	Tariff 2021/22
Fixed rate per month.	1354.77	1490.25

3.5 Business and Other Uses:

Businesses

Tariff Code – WA0090

Schools and Churches

Tariff Code – WA0092

Industries

Tariff Code – WA0093

South African Defense Force

Tariff Code – WA0095

Combination meters

Tariff Code – WA0101

These tariffs apply to e.g. the following uses: business, commercial, industrial, government, mining, schools, crèches, sport clubs including sport clubs whose lease agreements with Council have expired, private hostels, private hospitals and clinics, agriculture, temporary connections for building or business use.

New developments will be charged at the business tariff rate as specified under this item for the duration of the development. After the development is complete, the property or properties will be charged at the rate as applicable to the category of the property that was developed.

Consumption charges:

Tariff Structure	Tariff R/kl 2020/21	Tariff R/kl 2021/22
0 – 60 kl / month	24.67	26.64
61 – 100 kl / month	30.85	34.09
101 or more kl / month	35.99	40.67

Availability (fixed) charges:

Tariff Structure	Tariff 2020/21	Tariff 2021/22
Fixed rate per month. Applicable to all meters noted under item 3.5 except tariff WA0101	786.60	865.26

3.6 Private Internal Water Leaks

In case of exceptionally high meter readings of water consumption, due to leaks from a private internal pipeline, the General Manager: Revenue Management or his nominee, may determine that the excess consumption be levied at R14.00 per kiloliter for a maximum period of 91 days, the commencement date of such period to be determined in the entire discretion of the said General Manager. A reduction in consumption is required as well as proof of the leak been rectified as substantiated by a plumber's invoice or affidavit from the consumer which must be submitted to the municipality within 90 days after repair of the leak. This is only applicable to residential consumers.

3.7 Fire meters**Tariff Code – WA0084**

A Fire meter is installed when there is an existing fire connection pipe which is not metered. This meter is intended to measure water consumption when the owner of the property experiences a fire challenge.

Tariff Structure	Tariff R/kl 2020/21	Tariff R/kl 2021/22
Fixed rate per kl / month	27.66	30.98

3.8 Municipal Departmental:**Exclusive of VAT****Tariff Code – WA0096****Inclusive of VAT****Tariff Code – WA0996**

These include the charges for the consumption of water between municipal properties to record interdepartmental charges between the different Directorates of Council.

Tariff Structure	Tariff R/kl 2020/21	Tariff R/kl 2021/22
Fixed rate per kl / month	56.52	60.32

3.9 Indigent Households:

Tariff Code – WAIN91

The tariffs under this item is applicable to all registered indigents as per the Council's indigent policy.

All registered indigent account holders will be granted a total of 6 kl free basic consumption subject to the stipulations of the Council's indigent policy.

Consumption charges:

Tariff Structure	Tariff R/kl 2020/21	Tariff R/kl 2021/22
0 – 6 kl / month	0.00	0.00
7 – 15 kl / month	22.72	24.54
16 – 30 kl / month	25.23	27.63
31 – 60 kl / month	29.69	33.10
61 or more kl / month	34.43	38.91

Availability (fixed) charges:

Tariff Structure	Tariff 2020/21	Tariff 2021/22
Applicable to all water meters for users as per 3.1, except for households where the market value of the property is below R 80 000 or for prepaid water meters.	0.00	0.00

3.10 Boreholes

Tariff Code – BW0098

A borehole, for the purposes of this document, is a narrow shaft bored in the ground, either vertically or horizontally which is used primarily for the extraction of water.

This tariff will apply to all categories of properties as noted in item 3, except for item 3.2, 3.6 and 3.9.

This tariff will apply to all properties with a borehole as noted above irrespective of whether a water connection has been made to the property.

Tariff Structure	Tariff 2020/21	Tariff 2021/22
Fixed rate per month.	98.56	110.39

4. CONSUMPTION TARIFFS WHEN UNDER WATER RESTRICTIONS – LEVEL 2

The tariffs noted under this section becomes applicable as soon a notice is issued by the Department of Water Affairs and Forestry in terms of item 6(1) of Schedule 3 to the National Water Act of 1998 (Act No. 36 of 1998) regarding the limitation of use of water.

This is the first phase of restrictions that will be applied should restrictions be implemented. Please refer to item 5 should additional restrictions be required to be implemented.

4.1 Household Use **Tariff Code – WA0091**

Sport Clubs **Tariff Code – WA0086**

Flats, Townhouses, Duets **Tariff Code – WA0113**

Consumption charges:

Tariff Structure	Tariff R/kl 2020/21	Tariff R/kl 2021/22
0 – 6 kl / month	9.66	10.34
7 – 15 kl / month	22.72	24.54
16 – 30 kl / month	30.27	33.15
31 – 60 kl / month	38.60	46.35
61 or more kl / month	51.64	58.36

Availability (fixed) charges:

Tariff Structure	Tariff 2020/21	Tariff 2021/22
Applicable to all water meters for users as per 4.1, except for households where the market value of the property is below R 80 000 or for prepaid water meters.	34.00	37.40

4.2 Business and Other Uses:

Businesses **Tariff Code – WA0090**

Schools and Churches **Tariff Code – WA0092**

Industries **Tariff Code – WA0093**

South African Defense Force **Tariff Code – WA0095**

Combination meters **Tariff Code – WA0101**

Consumption charges:

Tariff Structure	Tariff R/kl 2020/21	Tariff R/kl 2021/22
0 – 60 kl / month	24.67	26.64
61 – 100 kl / month	40.11	44.32
101 or more kl / month	57.58	69.14

Availability (fixed) charges:

Tariff Structure	Tariff 2020/21	Tariff 2021/22
Fixed rate per month.	786.60	865.26

4.3 Fire meters**Tariff Code – WA0084**

Tariff Structure	Tariff R/kl 2020/21	Tariff R/kl 2021/22
Fixed rate per kl / month	33.20	37.18

4.4 Municipal Departmental:**Exclusive of VAT****Tariff Code – WA0096****Inclusive of VAT****Tariff Code – WA0996**

Tariff Structure	Tariff R/kl 2020/21	Tariff R/kl 2021/22
Fixed rate per kl / month	67.82	74.61

4.5 Indigent Households:**Tariff Code – WAIN91****Consumption charges:**

Tariff Structure	Tariff R/kl 2020/21	Tariff R/kl 2021/22
0 – 6 kl / month	0.00	0.00
7 – 15 kl / month	22.72	24.54
16 – 30 kl / month	30.27	33.15
31 – 60 kl / month	38.60	46.35

61 or more kl / month	51.64	58.36
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Availability (fixed) charges:

Tariff Structure	Tariff 2020/21	Tariff 2021/22
Applicable to all water meters for users as per 4.1, except for households where the market value of the property is below R 80 000 or for prepaid water meters.	0.00	0.00

5. CONSUMPTION TARIFFS WHEN UNDER WATER EMERGENCY SITUATION – LEVEL 3

The tariffs noted under this section becomes applicable as soon a notice is issued by the Department of Water Affairs and Forestry in terms of item 6(1) of Schedule 3 to the National Water Act of 1998 (Act No. 36 of 1998) regarding the limitation of use of water.

This is the final phase of restrictions that will be applied should restrictions be implemented. Please refer to item 3 regarding the first phase of restrictions to be implemented.

5.1 Household Use **Tariff Code – WA0091**

Sport Clubs **Tariff Code – WA0086**

Flats, Townhouses, Duets **Tariff Code – WA0113**

Consumption charges:

Tariff Structure	Tariff R/kl 2020/21	Tariff R/kl 2021/22
0 – 6 kl / month	9.66	10.34
7 – 15 kl / month	22.72	24.54
16 – 30 kl / month	35.32	38.68
31 – 60 kl / month	50.48	56.28
61 or more kl / month	72.30	77.81

Availability (fixed) charges:

Tariff Structure	Tariff 2020/21	Tariff 2021/22
Applicable to all water meters for users as per 5.1, except for households where the market value of the property is below R 80 000 or for prepaid water meters.	34.00	37.40

5.2 Business and Other Uses:

Businesses **Tariff Code – WA0090**

Schools and Churches **Tariff Code – WA0092**

Industries **Tariff Code – WA0093**

South African Defense Force **Tariff Code – WA0095**

Combination meters**Tariff Code – WA0101****Consumption charges:**

Tariff Structure	Tariff R/kl 2020/21	Tariff R/kl 2021/22
0 – 60 kl / month	24.67	26.64
61 – 100 kl / month	52.45	57.95
101 or more kl / month	84.57	89.47

Availability (fixed) charges:

Tariff Structure	Tariff 2020/21	Tariff 2021/22
Fixed rate per month.	786.60	865.26

5.3 Fire meters**Tariff Code – WA0084**

Tariff Structure	Tariff R/kl 2020/21	Tariff R/kl 2021/22
Fixed rate per kl / month	38.73	43.37

5.4 Municipal Departmental:**Exclusive of VAT****Tariff Code – WA0096****Inclusive of VAT****Tariff Code – WA0996**

Tariff Structure	Tariff R/kl 2020/21	Tariff R/kl 2021/22
Fixed rate per kl / month	81.39	87.04

5.5 Indigent Households:**Tariff Code – WAIN91****Consumption charges:**

Tariff Structure	Tariff R/kl 2020/21	Tariff R/kl 2021/22
0 – 6 kl / month	0.00	0.00
7 – 15 kl / month	22.72	24.54
16 – 30 kl / month	35.32	38.68
31 – 60 kl / month	50.48	56.28
61 or more kl / month	72.30	77.81

Availability (fixed) charges:

Tariff Structure	Tariff 2020/21	Tariff 2021/22
Applicable to all water meters for users as per 5.1, except for households where the market value of the property is below R 80 000 or for prepaid water meters.	0.00	0.00

6. CONNECTION PIPES, WATER CONNECTIONS INCLUDING FIRE CONNECTIONS OR UPGRADING OF SUCH CONNECTIONS, METERING OF UNMETERED CONNECTIONS AND OTHER CHARGES

6.1 New water connections

The following tariffs or charges are payable in respect of the installation of connection pipes and water connections including fire connections. This will also be applicable to new connections for prepaid meters.

Meter Size	Tariff 2020/21	Tariff 2021/22
15mm	5 877.00	6 000.00
20mm	7 035.00	7 035.00
Greater than 20mm	Quotation	Quotation

If there is an existing connection to water through conventional means and the consumer wants to install a prepaid meter, the following fee is applicable:

Meter Size	Tariff 2020/21	Tariff 2021/22
15mm	1 050.00	1 100.00
20mm	1 050.00	1 100.00
Any other sizes	On a Quotation Basis	On a Quotation Basis

This will not apply to areas covered under the municipalities' prepaid conversion strategy.

6.2 Testing of water meters

The amount is to be paid as a deposit for the testing of a meter if the customer suspects that a meter is faulty or providing inaccurate readings. If the result of the testing of the meter indicates that the meter is faulty, the deposit will be refunded to the customer. If the result of the testing of the meter indicates that the meter is NOT faulty, the customer will relinquish the deposit.

Meter Size	Tariff 2020/21	Tariff 2021/22
Residential Meters (15/20 mm)	1 200.00	1 250.00
Non-Residential Meters (25 mm and above)	6 000.00	6 000.00

6.3 Removal of water meters

The following fees apply when there is a request to remove a water meter from a customer.

Meter Size	Tariff 2020/21	Tariff 2021/22
15mm, 20mm and 25mm	2 800.00	2 100.00
40mm, 50mm, 80mm, 100mm and 150mm	3 000.00	QUOTATION

6.4 Reconnection of water meter

The following fees apply when a meter was disconnected on a property in terms of the debt and credit collection policy. This is the fee that must be paid to reconnect the water on the property.

Classification	Tariff 2020/21	Tariff 2021/22
Residential	1 000.00	1 100.00
Non-Residential	3 000.00	3 000.00

6.5 Penalties on illegal connections

The consumer will also be charged for estimated consumption during the period of illegal connection. Further to that the municipality may remove the water connection from the property and will only re-instate as and when account is settled in full including any penalties or other charges.

6.5.1 Bypassing of meters

The following fees is applicable when a meter is bypassed in any means by a customer.

Meter Size	Tariff 2020/21	Tariff 2021/22
15mm and 20mm	15 000.00	15 200.00
25mm, 40mm, 50mm, 80mm, 100mm and 150mm	20 000.00	24 000.00

6.5.2 Straight connections

A straight (direct) connection is when a water meter has been removed illegally or any other means was implemented to have a water connection without it being measured by a water meter or other means as per the approved policies of the municipality.

The following fees is applicable when a straight (direct) connection has been made on a property.

Meter Size	Tariff 2020/21	Tariff 2021/22
15mm	25 000.00	25 000.00
20mm	25 000.00	25 000.00
25mm, 40mm, 50mm, 80mm, 100mm and 150mm	To be determined by case	To be determined by case

6.6 Reinstatement of supply of water

When there is tampering or where the water connection was discontinued in line with the debt and credit collection policy or any other policy of the municipality, the following fees are payable in respect of those items: -

6.6.1 Due to tampering

Meter Size	Tariff 2020/21	Tariff 2021/22
15mm	2 400.00	2 500.00
20mm	2 600.00	2 700.00
25mm	5 200.00	5 400.00
40mm	5 500.00	5 700.00
50mm	18 000.00	20 000.00
80mm	24 000.00	26 000.00
100mm	27 000.00	30 000.00
150mm	80 000.00	80 000.00

6.6.2 Following discontinuation

Meter Size	Tariff 2020/21	Tariff 2021/22
15mm,20mm and 25mm	19 000.00	20 000.00
40mm, 50mm, 80mm,100mm and 150mm	50 000.00	50 000.00

6.7 Deposits for new water connections

When a new connection for water is made or when an account is opened, the following deposits will be required to be paid upon registration of an account (or by any means as allowed by the municipality policies and procedures). This deposit will be refunded upon request when an account is closed. A standard deposit amount may be charged where the consumer is converting to a prepaid water meter that is awaiting installation.

Meter Size	Category of property	Tariff 2020/21	Tariff 2021/22
15mm	Residential	520.00	530.00
20mm	Residential	1 350.00	1 400.00
15mm, 20mm and 25mm	Business and other	8 650.00	9 000.00
40mm – 50mm	Business and other	25 685.00	26 000.00
80mm	Business and other	71 210.00	72 000.00
100mm – 150mm	Business including developers	128 450.00	130 000.00
100mm – 150mm	Residential and body corporate	85 500.00	90 000.00
50mm	Hydrant Standpipes	18 650.00	20 000.00

THE FOLLOWING SHALL BE NOTED:

1. That Mangaung Metropolitan Municipality shall have the right to restrict the water supply to any customer who has unsettled debt with the Municipality.
2. The figures as quoted in this Schedule of Tariffs **EXCLUDE** Value Added Tax.

These tariffs shall be read in conjunction with the By-laws for the Supply of Water Services as published by the Mangaung Metropolitan Municipality.

PART 2 - SUPPORTING DOCUMENTATION

1. OVERVIEW OF ANNUAL BUDGET PROCESS

The MFMA requires the mayor of a municipality to provide general political guidance over the budget process and to give priorities that must guide the preparation of a budget. The National Treasury Budget Regulations gives further effect to this by prescribing that the mayor of a municipality must establish a Budget Steering Committee to assist in discharging the mayor's responsibility set out in Section 53 of the Municipality Financial Management Act. Compilation of the Municipality's annual budget commenced with the presentation of the budget parameters to the Budget Committee, composed of executive political representatives. The committee's terms of reference include the following:

- To provide guidance on budget principles
- To consider budget operational and capital parameters
- To review directorates' budget inputs via budget hearings after tabling of the budget, and
- To review and advice on the outcome of the MTREF

Upon the submission and adoption of the IDP Process plan by the city's Council on 30 August 2020 as required by Regulation 21(1) (b) of the Municipal Finance Management Act which unambiguously requires the Mayor of the municipality to at least 10 months before the start of the budget year, table in the municipal council a time schedule outlining key deadlines for the preparation, tabling and approval of the annual budget and the review of the integrated development plan in terms of section 34 of the Municipal Systems Act, the city started to implement the milestones contained in the process plan.

The draft 2021/2022 Integrated Development Plan and 2021/2022 to 2023/2024 MTREF budget will be tabled at a Council meeting on the 31 March 2021 for noting.

The IDP and Budget time schedule as well as public participation for the 2021/2022 budget cycle in terms of Section 21 (1) (b) of the Municipal Financial Management Act is outlined below.

DELIVERABLES AND PROCESS MANAGEMENT
KEY DATES FOR THE MANGAUNG METROPOLITAN MUNICIPALITY IDP REVIEW/BUDGET 2020/21

Progress to date Key dates IDP, Budget and Performance Management Activity Plan 2021/2022 financial year

Preparation Phase

Period	Legislation	Integrated Development Planning	Budget Process	Performance Management	Responsibility	Progress to date
July /August 2020	MFMA 21 (1)(b)	Tabling of IDP/Budget Process Plan 2021/2022			Ex. Mayor	Completed (Annexure 1)
July 2020	MFMA 53 (1) (c) (iii) MSA 57			Conclude the Annual Performance Agreements for 2020/2021	Ex. Mayor City Manager HODs	Completed (Annexure 2)
August 2020	MFMA Guidance		Submission of the Annual Financial Statement to the Auditor General	Submission of the Annual Performance Report to the Auditor General	CM CFO	Completed in line with the national treasury MFMA exemption (Annexure 3)
Sept 2020	MSA 28(3)	Advertisement of the Process Plan 2021/2022			City Manager	Completed (Annexure 4)
Oct 2020	MFMA 52 (d)			Submission of 1 st quarter section 52 report for the period ending 30 September	CFO City Manager	Completed on 15 December 2020 and still waiting for the Council resolution.

Period	Legislation	Integrated Development Planning	Budget Process	Performance Management	Responsibility	Progress to date
				2020 on the implementation of the budget and financial state of affairs of the municipality to Council for approval.	HODs	
Oct 2020	MFMA Guidance		MAYCO to provide budget priorities for the Budget		Exc. Mayor CM CFO	IDP and Budget Steering Committee held in January 2021 and decided on priorities
Oct 2020	MFMA Guidance		Preparation of Budget Framework to provide parameters and request inputs for 2021/2022 MTREF period.		CFO	Completed in line with Circular 107 released on 4 December 2020 by National Treasury
Nov 2020	MSA 29 (1) (b)	Undertake Public participation sessions to: <ul style="list-style-type: none"> Provide implementation of the IDP and Budget 			Speaker City Manager Centlec Management HODs	Completed using municipal website (Annexure 5) and newspapers (Annexure 6 & 7)

Period	Legislation	Integrated Development Planning	Budget Process	Performance Management	Responsibility	Progress to date
		<ul style="list-style-type: none"> Solicit inputs on community needs Review the Spatial Development Framework and discuss intended spatial commitments <p>NB: Various possible methods of communication will be used in meeting this milestone.</p>				
Nov 2020	MFMA Guidance		EMT to submit budget inputs on capital projects		HOD's Centlec Management	Inputs received on 18 January 2020
Nov 2020	MFMA Guidance		Capital investment and sectoral plans are developed and reviewed		HOD's Centlec Management	Completed with Annex 5,6 and 7
Dec 2020	MFMA Guidance		EMT reviews and approves tentative capital budget		City Manager, CFO and HODs	Aligned to the Adjustment Budget Proposals

Strategy Phase

Period	Legislation	Integrated Development Planning	Budget Process	Performance Management	Responsibility	Progress to date
Jan 2021	MFMA Guidance		Submission of final tariffs proposal and revenue forecast		GM Revenue Management/ HOD – Engineering Centlec Management	Tariff proposals received on 11 March 2020
Jan 2021	MFMA 52 (d)	Centlec submit draft business plan	Centlec submit draft budget	Submission of 2nd quarter section 52 report for the period ending 31 December 2020 on the implementation of the budget and financial of the municipality to Council for approval	CFO City Manager HODs and Centlec CEO	Completed and Tabled in Council 31 Jan 2020
Jan 2021	MFMA 72 (1)(b)		Table in council the mid-year budget report	Submission of the SDBIP mid-year performance assessment report section 72 for period 01 July 2020 – 31	CFO City Manager	Completed and Tabled in Council 31 Jan 2021

Period	Legislation	Integrated Development Planning	Budget Process	Performance Management	Responsibility	Progress to date
				December 2020 to Council for approval		
Jan 2021	SCM Reg 6 (3) and (4)		EMT/CM reviews the first draft of the MTREF BEPP report	Submission of Mid – Year Budget and Performance Assessment Report for 2020/2021 financial year to National Treasury	City Manager HODs Centlec Management	Submitted 25 January 2021
Jan 2021	MFMA 127 (2)			Table in Council the 2019/2020 Annual Report of the City and CENTLEC and Publish on the Website	Ex. Mayor	Not yet with the exemption of National Treasury Notice no 43582/3 – no 851 (05 August 2020)
Feb 2021	MFMA 28(4)		Council approve Adjustment Budget.		Ex. Mayor City Manager	Completed, Adjustment budget was approved by council on 18 March 2021 with the extension

Period	Legislation	Integrated Development Planning	Budget Process	Performance Management	Responsibility	Progress to date
						granted by the MEC.
Feb 2021	MFMA Guidance	IDP and Budget Steering Committee	IDP and Budget Steering Committee		Ex. Mayor City Manager	Held 14 – 15 January 2021
Feb 2021	MSA 24 (2)	Facilitate the joint planning sessions with: <ul style="list-style-type: none"> ▪ Provincial and National depts. ▪ SoEs ▪ Business communities ▪ CBOs ▪ IDP Stakeholder Forum 			City Manager	Not achieved

Project Phase

Period	Legislation	Integrated Development Planning	Budget Process	Performance Management	Responsibility	Progress to date
Feb 2021	MFMA Guidance	Incorporate the proposed projects and programs on the Draft IDP	Discuss the monetary terms of the proposed projects and programmes		City Manager CFO HODs Centlec Management	IDP Completed Completed as part of the Draft Capital Budget
Feb 2021	MFMA Guidance		Finalisation of Capital investment and development/review process of sectoral plans		HOD's Centlec Management	Completed as part of the Adjustment budget process

Approval Phase

Period	Legislation	Integrated Development Planning	Budget Process	Performance Management	Responsibility	Progress to date
March 2021	MFMA 16 (2)	Tabling of the 2021/2022 Draft IDP, Sectoral Plans including proposed revisions	Tabling of 2021/2022 Draft MTREF Budget and budget related policies – MMM and Centlec.	Adopt an oversight report providing comments on the 2019/2020 Annual Report	City Manager Council	

Period	Legislation	Integrated Development Planning	Budget Process	Performance Management	Responsibility	Progress to date
April 2021	MFMA 52(d)			Submission of 3 rd quarter section 52 report for the period ending 31 March 2021 on the implementation of the budget and financial state of affairs of the municipality to Council for approval	CFO City Manager HODs Centlec Management	
April 2021	MFMA 22(a)(ii)	Commence process of consultation on the tabled draft IDP with: 1. Communities 2. Councillors 3. Business Sector	Commence process of consultation on the draft tabled Budget		Speaker City Manager HODs Centlec Management	
April 2021	MFMA Guidance	IDP and Budget Steering Committee	IDP and Budget Steering Committee		Ex. Mayor City Manager	
May 2020	MFMA Guidance	IDP and Budget Conference	IDP and Budget Conference		Speaker	
May 2021	MFMA 24(1)	Approve the annual 2021/2022 IDP and related sectoral plans	Approve the annual 2021/2022 Budget		Council	

Period	Legislation	Integrated Development Planning	Budget Process	Performance Management	Responsibility	Progress to date
			and related budget policies			
June 2021	MFMA 53 (1) (c) (ii)			Approval of SDBIP 2021/2022	Ex. Mayor	

PUBLIC PARTICIPATION

The law mandates the Council of a municipality to encourage the involvement of the local community and to consult the local community about (i) the level, quality, range and impact of municipal services provided by the municipality, either directly or through another service provider and (ii) the available options for service delivery. The law places special emphasis on gender equity. It instructs municipalities to promote gender equity in the exercise of the municipality's executive and legislative authority. The law further accords members of the local community the right to (i) contribute to the decision-making processes of the municipality and (ii) submit written or oral recommendations, representations and complaints - to the municipal council or to another political structure or a political office bearer or the administration of the municipality. Moreover, residents have the right to be informed of decisions of the municipal Council affecting their rights, and property.

Due to COVID-19 regulations, public participation was done using social media platforms. Refer to Draft IDP document for more information.

2. OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH INTEGRATED DEVELOPMENT PLAN

IDP Strategic Objective (Revenue)

The table below outlines the linkage between the IDP strategic objectives and operating revenue budget for the MTREF period. That is, it outlines how the projected revenue budget is going to be used in meeting the main goals of poverty reduction, job creation, rural and economic development, financial sustainability, spatial development and the built environment, eradication of bucket system, VIP toilets, roads, ageing infrastructure, human settlements, public transport, environmental management and climate change, social and community services and good governance, anchoring the IDP. SA4

MAN Mangaung - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand												
SERVICE DELIVERY IMPROVEMENT				1 898 331	1 694 329	1 845 692	1 952 349	1 960 458	1 960 458	2 069 993	2 168 167	2 311 620
ORGANISATIONAL STRENGTH				989 463	1 071 772	931 249	1 009 452	1 103 148	1 103 148	1 067 247	1 058 635	1 113 307
SERVICE DELIVERY				–	–	–	–	–	–	–	–	–
ECONOMIC GROWTH				27 212	27 329	27 783	30 176	30 176	30 176	31 963	33 881	35 914
SPATIAL TRANSFORMATION				33 930	9 878	8 717	32 931	32 931	32 931	12 785	13 552	14 365
FINANCIAL HEALTH				3 583 020	3 891 717	4 129 511	4 387 519	4 226 714	4 226 714	4 355 771	4 527 705	4 837 233
IMPROVEMENT												
GOOD GOVERNANCE				98 650	136 101	151 621	–	–	–	–	–	–
Allocations to other priorities				2								
Total Revenue (excluding capital transfers and contributions)			1	6 630 605	6 831 127	7 094 574	7 412 427	7 353 428	7 353 428	7 537 759	7 801 941	8 312 439

IDP Strategic Objective (Operating Expenditure)

The table below outlines the linkage between the IDP strategic objectives and operating expenditure budget for the MTREF period. That is, it outlines how the allocated expenditure budget is going to be used in meeting the main goals of poverty reduction, job creation, rural and economic development, financial sustainability, spatial development and the built environment, eradication of bucket system, VIP toilets, roads, ageing infrastructure, human settlements, public transport, environmental management and climate change, social and community services and good governance, anchoring the IDP.SA5

MAN Mangaung - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

MAN Managing - Supporting Table OAS Reconciliation of IDB Strategic Objectives and Budget (operating expenditure)													
Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	
R thousand													
SERVICE DELIVERY IMPROVEMENT				3 117 254	3 687 026	3 338 346	2 754 513	2 819 009	2 819 009	3 016 925	3 329 944	3 522 475	
ORGANISATIONAL STRENGTH				1 610 909	1 764 318	1 867 333	1 638 415	1 480 321	1 480 321	1 574 222	1 680 838	1 778 294	
SERVICE DELIVERY				-	-	-	-	-	-	1	1	1	
ECONOMIC GROWTH				51 539	42 430	32 700	39 393	33 152	33 152	33 597	36 237	38 406	
SPATIAL TRANSFORMATION				120 750	127 219	118 755	147 709	142 305	142 305	112 174	138 270	138 979	
FINANCIAL HEALTH IMPROVEMENT				2 249 315	2 138 979	1 942 919	2 295 294	2 357 796	2 357 796	2 321 510	2 583 514	2 747 929	
GOOD GOVERNANCE				91 120	99 526	116 782	-	-	-	-	-	-	
Allocations to other priorities													
Total Expenditure				1	7 240 887	7 859 498	7 416 835	6 875 325	6 832 584	6 832 584	7 058 428	7 768 804	8 226 084

IDP Strategic Objective (Capital Expenditure)

The table below outlines the linkage between the IDP strategic objectives and capital expenditure budget for the MTREF period. That is, it outlines how the allocated expenditure budget is going to be used in meeting the main goals of poverty reduction, job creation, rural and economic development, financial sustainability, spatial development and the built environment, eradication of bucket system, VIP toilets, roads, ageing infrastructure, human settlements, public transport, environmental management and climate change, social and community services and good governance, anchoring the IDP. SA6

MAN Mangaung - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand												
SERVICE DELIVERY IMPROVEMENT				639 159	666 768	321 113	877 779	977 340	977 340	792 231	920 700	950 424
ORGANISATIONAL STRENGTH				12 009	23 539	6 182	39 169	37 630	37 630	53 432	49 085	48 490
SERVICE DELIVERY				–	–	–	–	–	–	–	–	–
ECONOMIC GROWTH				14 569	7 537	3 432	6 450	22 073	22 073	60 961	70 532	89 155
SPATIAL TRANSFORMATION				94 901	102 871	62 011	200 252	247 453	247 453	177 368	252 378	241 013
FINANCIAL HEALTH IMPROVEMENT				8 365	16 439	25 367	12 911	15 664	15 664	7 152	24 946	25 964
GOOD GOVERNANCE				5 509	4 713	1 892	–	–	–	–	–	–
Allocations to other priorities			3									
Total Capital Expenditure			1	774 510	821 867	419 996	1 136 562	1 300 160	1 300 160	1 091 144	1 317 640	1 355 046

MAN Mangaung - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
09 - Engineering										
Waste Water Management										
Sewerage										
Bucket Toilet	Households	0,0%	0,0%	0,0%	3974,0%	3974,0%	3974,0%	3974,0%	3974,0%	3974,0%
Flush Toilet (Connected To Sewerage)	Households	0,0%	0,0%	0,0%	131624,0%	131624,0%	131624,0%	131624,0%	131624,0%	131627,0%
Sanitation	Households	111311000,0%	0,0%	0,0%	143752364,0%	143752364,0%	143752364,0%	154619218,0%	0,0%	0,0%
Sanitation	Households	36013000,0%	0,0%	0,0%	46959981,0%	46959981,0%	46959981,0%	5103935,0%	0,0%	0,0%
Other Toilet Provisions (< Min.Service Level)	Households	0,0%	0,0%	0,0%	3186,0%	3186,0%	3186,0%	3186,0%	3186,0%	3186,0%
10 - Water										
Water Management										
Water Distribution										
Water	Households	205772000,0%	0,0%	0,0%	103514573,0%	103514573,0%	103514573,0%	113827718,0%	0,0%	0,0%
Water	Households	98648000,0%	0,0%	0,0%	82793157,0%	82793157,0%	82793157,0%	135501992,0%	0,0%	0,0%
Agreement - Receiving Water	Households	0,0%	0,0%	0,0%	31222,0%	31222,0%	31222,0%	34885,0%	0,0%	0,0%
Piped Water Inside Dwelling	Households	0,0%	0,0%	0,0%	168029,0%	168029,0%	168029,0%	168029,0%	168029,0%	168029,0%
11 - Waste And Fleet Management										
Waste Management										
Solid Waste Removal										
Removal	Households	75239000,0%	0,0%	0,0%	91195588,0%	91195588,0%	91195588,0%	101012042,0%	0,0%	0,0%
Removal	Households	36806000,0%	0,0%	0,0%	44728174,0%	44728174,0%	44728174,0%	48885249,0%	0,0%	0,0%
Removed At Least Once A Week	Households	0,0%	0,0%	0,0%	218678,0%	218678,0%	218678,0%	218678,0%	218678,0%	218678,0%
15 - Other										
Energy Sources										
Electricity										
Electricity (< Min.Service Level)	Households	0,0%	0,0%	0,0%	151190,0%	151190,0%	151190,0%	151190,0%	151190,0%	151190,0%
Electricity	Households	19137493,0%	0,0%	0,0%	48113798,0%	48113798,0%	48113798,0%	51345234,0%	0,0%	0,0%
Electricity	Households	0,0%	0,0%	0,0%	22864518,0%	22864518,0%	22864518,0%	24399776,0%	0,0%	0,0%
Agreement - Receiving Electricity	Households	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%

3. MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

B. Key Financial Ratios/Indicators

The benchmark ratios as reflected in the table below are based on the actual results of the last three (3) financial years and the outlook for the MTREF period.

SA8

MAN Mangaung - Supporting Table SA8 Performance indicators and benchmarks

IDP Managing - Supporting Table 040 - Performance indicators and benchmarks											
Description of financial indicator	Basis of calculation	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<u>Borrowing Management</u>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	6,7%	3,0%	1,8%	5,4%	5,5%	5,5%	1,3%	2,8%	2,3%	2,0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	7,5%	3,5%	2,0%	5,2%	5,5%	5,5%	1,3%	3,0%	2,6%	2,3%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
<u>Safety of Capital</u>											
Gearing	Long Term Borrowing/ Funds & Reserves	40,4%	62,1%	24,9%	39,6%	39,6%	39,6%	24,3%	11,0%	7,8%	4,8%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	1,0	0,8	0,9	1,7	1,7	1,7	0,9	2,7	2,8	3,0
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1,0	0,8	0,9	1,7	1,7	1,7	0,9	2,7	2,8	3,0
Liquidity Ratio	Monetary Assets/Current Liabilities	0,0	0,0	0,0	0,1	0,1	0,1	0,1	0,4	0,3	0,4
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		-0,1%	0,0%	0,0%	98,7%	102,5%	102,5%	0,0%	107,5%	108,3%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		0,0%	0,0%	0,0%	98,6%	102,5%	102,5%	0,0%	107,5%	108,3%	0,0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	96,2%	98,6%	105,0%	32,1%	32,4%	32,4%	140,0%	41,5%	40,4%	38,2%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))										
Creditors to Cash and Investments		818,0%	1063,6%	2661,3%	25,0%	22,7%	22,7%	-72955,4%	80,9%	47,4%	43,6%
<u>Other Indicators</u>											
Electricity Distribution Losses (2)	Total Volume Losses (kW)										
	Total Cost of Losses (Rand '000)	0	0	0	129712159	129712159	129712159	0	0	0	0
	% Volume (units purchased and generated less units sold)/units purchased and generated	-	-	-	119 335	119 335	119 335	-	-	-	-
		-	0,0%	0,0%	800,0%	800,0%	800,0%	0,0%	0,0%	0,0%	0,0%
Water Distribution Losses (2)	Total Volume Losses (kℓ)										
	Total Cost of Losses (Rand '000)	-	-	-	22	22	22	-	-	-	-
	% Volume (units purchased and generated less units sold)/units purchased and generated	0	0	0	202709906	202709906	202709906	0	0	0	0
		-	0,0%	0,0%	3200,0%	3200,0%	3200,0%	0,0%	0,0%	0,0%	0,0%
Employee costs	Employee costs/(Total Revenue - capital revenue)	28,3%	29,9%	29,0%	28,4%	28,5%	28,5%	26,9%	29,6%	30,3%	30,1%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	29,3%	30,9%	29,9%	29,3%	29,4%	29,4%		30,6%	31,3%	31,2%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	10,7%	8,9%	7,8%	6,4%	7,8%	7,8%		6,8%	7,1%	7,1%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	20,2%	16,7%	15,2%	7,4%	7,1%	7,1%	12,2%	6,9%	7,6%	7,4%
<u>IDP regulation financial viability indicators</u>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	184,0	(2 972,6)	45,0	46,0	46,0	46,0	212,1	257,3	-	-
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	111,5%	116,8%	121,5%	42,2%	43,8%	43,8%	160,0%	54,0%	52,3%	49,0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	0,5	0,6	0,2	6,9	7,8	7,8	(0,0)	2,9	4,5	4,3

4. OVERVIEW OF BUDGET RELATED POLICIES

4.1 Budget Policies

The following policies that govern the municipality's budget compilation and/or implementation thereof:

1. Property Rates Policy (Amended)
2. Credit Control and Debt Collection Policy (Amended)
3. Write-off policy (Amended)
4. Supply chain Management policy (Amended)
5. Tariff Policy (Reviewed)
6. Travel and substance policy (Reviewed)
7. Indigent policy (Reviewed)
8. Asset management policy (Reviewed)
9. Virement policy (Reviewed)
10. Adopt A Park Policy (Reviewed)
11. Mangaung Metro Municipality By law relating to parking (Reviewed)

The abovementioned policies are available on the Mangaung Metropolitan Municipality's website (www.mangaung.co.za)

4.2. Amended Policies (Annexure B)

The following amended budget related policies are submitted for approval by Council:

1. Property Rates Policy

- P 4 3.3 DELETE: Properties of 5 hectare and smaller will not be considered as Agricultural Property;
- P 4 3.10 DELETE: **Development Land** (New Township Developments) means land currently under development from the period of the proclamation of the Township until date when the services certificate is issued and rated on the individual erven as registered in the Deeds Office.
- P 9 3.41 ADD: **“Township Development”** this category is for properties held under deed of title (Township Title) in respect of which a township register was opened but shall exclude those portions in respect of which a Certificate of Registered Title was issued by the Registrar of Deeds Office;
- P 11 – 12 ADD: 7.3.14 owned by Public benefit organisations and used
7.3.18 (as per use)
7.3.20 Township Development Properties

2. Credit control policy

Section 7(6)(c) – Words “and, where applicable, property rates” was added

Section 9(7) – Added the following: “or any other form of electronic communication”

Section 20(3)(b)(iii) – Paragraph was added – “a bulk meter is used to supply the property in question and only some consumers or owners have outstanding balances.”

Section 23(2)(a) – “Chief Financial Officer” was changed to “General Manager” and “City Manager” was changed to “Chief Financial Officer

3. Write off policy

Section 6.1.1 “R 10 000” was changed to “R 30 000”

Section 6.1.2 “R 20 000” was changed to “R 50 000”

Section 6.2.1 “R 30 000” was changed to “R 50 000”

Section 6.2.2 “R 50 000” was changed to “R 100 000”

4. Supply Chain Management Policy

The below are the proposed amendment to the supply chain management policy of the Municipality. The 13th edition of the Supply Chain Management Policy is hereby revised as per relevant SCM prescripts / legislation with the following amendments:

10.2 Establishment of Demand / Procurement Plans

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Add:

- 10.2.1 The CFO shall, after consultation with Head of Departments, delegate to the General Manager Supply Chain to compile a demand / procurement plan for capital and operational projects in respect of each financial year, such plans must be submitted to the head of supply chain management on or before the 30st of June each year for the approval of the accounting office on or before the 31st July each year.

16.2.8 Opening of Bids

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Add:

- 16.2.8.1 At the specified closing time on the closing date, at least two representatives of the SCM Sub-Department, a representative from Internal Audit Sub Department **or** a representative from the Anti - Fraud Sub Department will be present and responsible for the process of receiving and recording the bids. The applicable bid box shall be announced closed or sealed by representatives SCM, internal audit and anti-fraud divisions.
- 16.2.8.2 Once closed, the bid box may only be opened thereafter by a representative from the SCM Sub- Department in the presence of a designated representative from Internal Audit or Anti-Fraud Sub-Departments in open public after the closing time, and the contents thereof shall be checked for compliance.

17.6 Bid Evaluation Committee

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Add:

- 17.6.1 The bid evaluation committee is responsible for the evaluation of bids received, which shall include the verification of:
- 17.6.2 The bid evaluation committee will evaluate all bids received in accordance with the criteria specified in the bid specifications, evaluate each bidder`s ability to execute the project /

services, this must be thoroughly evaluated in terms of all risks identified, financial implications and past performances and submit a report and recommendation regarding the award of a bid to the bid adjudication committee. The bid evaluation Committee may in consultation with the user department increase / decrease the number of required service providers in consideration of the abovementioned factors, provided that justifiable reasons are provided.

- 17.6.3 The recommended bidder whether their municipal rates & taxes and municipal service charges are not in arrears for 90 days before award, also confirmation from the lessor that the recommended bidder who is leasing property their lease agreement is still valid & binding and whether their water, electricity, rates and taxes are not in arrears.

Part 7: Process and Contract Management

22. PROCESS AND CONTRACT MANAGEMENT

Page 68-69

- 22.1.1 The bid adjudication committee will consider the reports and recommendations made by the bid evaluation committee and will thereafter make a final approval or recommendation to the Municipal Manager for approval depending on the delegations of powers.

Delete the following:

The recommendations will be recorded, and the minutes of the bid adjudication committee will be submitted to the chairperson of the Bid Adjudication Committee for approval.

Delete the following:

- 22.1.2 *Committee Services will within 3 (three) days after approval of the minutes and recommendations by the Chairperson of the Bid Adjudication Committee, provide an execution letter in respect of each bid approved By the Chairperson of the Bid Adjudication Committee to the Department concerned, with copies to the General Manager Supply Chain and Legal services: Contract Management Unit for execution. Committee Services will issue the BAC Execution letter in respect of each bid approved by the BAC , to be signed by the Chairperson of the BAC and the Municipal Manager depending on the delegation of powers.*

- 22.1.3 On receipt of the execution letter, Legal Services: Contract Management /

Delete the following: *Acquisition management Unit* shall request. **Add the following:** Performance & Compliance unit at SCM to submit all documents in

relation to the awarded bidder to legal services: Contract & Performance / for drafting an appointment letter. **Delete the following:** *to the successful bidder. A copy of each appointment letter will be provided to the Department.*

Delete the following:

22.1.4 *It is the responsibility of each Department concerned to timely submit all relevant documentation to legal services: Contract Management Unit for the drafting of a valid and legally binding contract between the municipality and the successful bidder in line with the bid specifications, after approval of the bid as mentioned above.*

22.1.5 *In the event that a suitable contract not has been included in the bid documentation, the original signed bid documents together with the approval and all relevant documentation must be submitted to Legal Services: Contract Management Unit.*

22.1.6 After signing of the contract by the parties, Legal Services: Contract Management Unit must ensure that copies are made available to all role players. **(Delete the following)** *including the Finance Department.* The originally signed copy must be filed at the Records Unit in legal services as custodian of all procurement contracts of the municipality.

23.12 **ALLOCATION OF WORK TO THE APPONTMENT OF SERVICE PROVIDERS: CONTRACTORS AND PROFESSIONAL CONSULTING FIRMS ON THE PANEL SYSTEM.**

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23.16.2 The General Manager: Supply Chain Management shall in consultation with the requesting department consider and make recommendation to the Chief Financial Officer for approval of allocation of work to the services providers / contractors / consultants on a rotational basis.

Delete the following:

Based on the nature and expediency and or processes legal allocations on rotation or otherwise based on nature and expertise requirements of the matter at hand shall be made by the HOD Corporate services.

5. OVERVIEW OF BUDGET ASSUMPTIONS

5.1 Key Parameters

The following provisional indicative growth rates and parameters were issued to directorates for compiling their operating budgets and tariffs.

The budget parameters were developed after the approval of the IDP/Budget Process Plan and issued to the departments to kick start the planning process in August 2020. The budget parameters are influenced amongst others by the following:

- Circular 107 & 108
- The outcome of the 2020/21 Adjustment Budget.

The following provisional indicative growth rate was issued to departments for compiling their operating budget and tariffs proposals:

Based on the scenario as outlined above it is proposed that the growth in the operating budget should be curbed on average at the following rates:

ASSUMPTIONS	PARAMETERS		
	2021/22	2022/23	2023/24
AVERAGE CPI INFLATION RATE	3,90%	4,20%	4,40%
SALARIES AND ALLOWANCES	5,50%	6,00%	6,00%
GENERAL EXPENDITURE	3,90%	4,20%	4,40%
REPAIRS AND MAINTENANCE	6%	6%	6%
CONTRACTED SERVICES	3,90%	4,20%	4,40%
OTHER EXPENDITURE	3,90%	4,20%	4,40%
GENERAL TARIFFS	8%	8%	8%
OTHER REVENUE	6%	6%	6%
SERVICE CHARGES			
PROPERTY RATES	4,10%	4,40%	4,50%
OTHER SERVICES CHARGES	8%	8%	8%

5.1.1 National and Provincial influences including taking cognisance of the MFMA circulars No 50; 72, 86 and 98, 107 & 108.

5.1.2 Interest rates for borrowing and investment of funds - refer to Table SA9 Social, economic and demographic statistics SA9

Supporting Table SA11 - Property Rates Summary

The table below provides a summary of the municipal evaluation roll that was used as a basis for property rates revenue estimates. In projecting the estimated revenue, the following factors were taken into account:

1. The proposed 4.90% tariff increase for the MTREF period.
2. The statutory exemption of R 15,000.00 for each residential property in terms of the Property Rates Act.
3. Additional rebate on the first R 65 000.00 of the rateable property market value for all residential properties, following application of the statutory exemptions
4. Exemption from rates to all qualifying senior citizens and disabled persons on the first R 250 000.00 of the rateable value of their properties.

MAN Mangaung - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2017/18	2018/19	2019/20	Current Year 2020/21	2021/22 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics												
Population			645	753	747	130	-	-	-	-	-	-
Females aged 5 - 14			62	-	63	131	-	-	-	-	-	-
Males aged 5 - 14			59	-	63	154	-	-	-	-	-	-
Females aged 15 - 34			123	-	143	153	-	-	-	-	-	-
Males aged 15 - 34			111	-	147	-	-	-	-	-	-	-
Unemployment												
Monthly household income (no. of households)	1, 12											
No income			-	-	-	28 504	-	-	-	-	-	-
R1 - R1 600			223 605	264 092	279 632	12 146	-	-	-	-	-	-
R1 601 - R3 200			147 821	144 442	247 440	17 502	-	-	-	-	-	-
R3 201 - R6 400			32 255	42 097	52 891	42 889	-	-	-	-	-	-
R6 401 - R12 800			25 282	35 271	36 713	49 645	-	-	-	-	-	-
R12 801 - R25 600			12 388	26 207	33 761	34 318	-	-	-	-	-	-
R25 601 - R51 200			3 515	10 564	23 178	25 237	-	-	-	-	-	-
R51 201 - R102 400			1 025	3 911	7 644	19 785	-	-	-	-	-	-
R102 401 - R204 800			687	823	1 916	12 569	-	-	-	-	-	-
R204 801 - R409 600			500	399	965	4 520	-	-	-	-	-	-
R409 601 - R819 200			132	378	754	1 837	-	-	-	-	-	-
> R819 200			-	-	-	1 671	-	-	-	-	-	-
Poverty profiles (no. of households)	13											
< R2 060 per household per month	2											
Insert description												
Household/demographics (000)												
Number of people in municipal area			645 438	752 907	747 424	-	-	-	-	-	-	-
Number of poor people in municipal area			-	-	231 921	325	-	-	-	-	-	-
Number of households in municipal area			-	-	-	-	-	-	-	-	-	-
Number of poor households in municipal area			-	-	-	-	-	-	-	-	-	-
Definition of poor household (R per month)			-	-	-	-	-	-	-	-	-	-
Housing statistics	3											
Formal			-	-	195 741	20 508	-	-	-	-	-	-
Informal			-	-	36 180	20 508	-	-	16 900	-	-	-
Total number of households			-	-	231 921	41 016	-	-	16 900	-	-	-
Dwellings provided by municipality	4		-	-	-	1 190	-	-	-	-	-	-
Dwellings provided by province/s			-	-	-	1 890	-	-	1 748	-	-	-
Dwellings provided by private sector	5		-	-	-	0	-	-	0	-	-	-
Total new housing dwellings			-	-	-	3 080	-	-	1 748	-	-	-
Economic	6											
Inflation/inflation outlook (CPIX)						5.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest rate - borrowing						11.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest rate - investment						6.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Remuneration increases						6.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Consumption growth (electricity)						1.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Consumption growth (water)						1.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Collection rates	7											
Property tax/service charges						87.0%	0.0%	86.0%	86.0%	86.0%	86.0%	86.0%
Rental of facilities & equipment						86.0%	0.0%	60.0%	60.0%	60.0%	60.0%	60.0%
Interest - external investments						90.0%	0.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Interest - debtors						86.0%	0.0%	15.0%	15.0%	15.0%	15.0%	15.0%
Revenue from agency services						90.0%	0.0%	92.0%	92.0%	92.0%	92.0%	92.0%

MAN Mangaung - Supporting Table SA11 Property rates summary

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Valuation:	1	2017/07/01	2000/01/01	2000/01/01	2000/01/01					
Date of valuation:		2017	0	0	0			0		
Financial year valuation used		2017	0	0	0			0		
Municipal by-laws s6 in place? (Y/N)	2	Yes								
Municipal/assistant valuer appointed? (Y/N)		Yes								
Municipal partnership s38 used? (Y/N)										
No. of assistant valuers (FTE)	3									
No. of data collectors (FTE)	3									
No. of internal valuers (FTE)	3									
No. of external valuers (FTE)	3	1	–	–	1	1	1	–	–	–
No. of additional valuers (FTE)	4	–	–	–	–	–	–	–	–	–
Valuation appeal board established? (Y/N)		Yes								
Implementation time of new valuation roll (mths)		36	–	–	–			–		
No. of properties	5	227 528	–	–	231 358	231 358	231 358	234 134	–	–
No. of sectional title values	5	–	–	–	–	–	–	–	–	–
No. of unreasonably difficult properties s7(2)										
No. of supplementary valuations		2 317	–	–	1 850	1 850	1 850	8 130	–	–
No. of valuation roll amendments		2 317	–	–	1 850	1 850	1 850	8 130	–	–
No. of objections by rate payers		1 424	–	–	240	240	240	1 650	–	–
No. of appeals by rate payers		158	–	–	24	24	24	197	–	–
No. of successful objections	8	1 424	–	–	240	240	240	8 130	–	–
No. of successful objections > 10%	8	158	–	–	24	24	24	197	–	–
Supplementary valuation		4	–	–	4	4	4	–	–	–
Public service infrastructure value (Rm)	5	120	–	–	108	108	108	108	–	–
Municipality owned property value (Rm)		4 113	–	–	7 358	7 358	7 358	7 446	–	–
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)		36	–	–	1	1	1	1	–	–
Valuation reductions-nature reserves/park (Rm)										
Valuation reductions-mineral rights (Rm)										
Valuation reductions-R15,000 threshold (Rm)		27	–	–	20	20	20	22	–	–
Valuation reductions-public worship (Rm)		746	–	–	25	25	25	27	–	–
Valuation reductions-other (Rm)		5 798	–	–	127	127	127	136	–	–
Total valuation reductions:		6 607	–	–	173	173	173	186	–	–
Total value used for rating (Rm)	5	97 180	–	–	108 324	108 324	108 324	109 624	–	–
Total land value (Rm)	5									
Total value of improvements (Rm)	5									
Total market value (Rm)	5	97 180	–	–	108 324	108 324	108 324	109 624	–	–
Rating:										
Residential rate used to determine rate for other categories? (Y/N)		Yes								
Differential rates used? (Y/N)	5	Yes								
Limit on annual rate increase (s20)? (Y/N)		Yes			Yes	Yes	Yes	No		
Special rating area used? (Y/N)		No			No			No		
Phasing-in properties s21 (number)		0	0	0	0	0	0	0	0	0
Rates policy accompanying budget? (Y/N)		Yes								
Fixed amount minimum value (R'000)		–	–	–	–			–		
Non-residential prescribed ratio s19? (%)		0,0%	0,0%	0,0%	0,0%			0,0%		
Rate revenue:										
Rate revenue budget (R '000)	6	1 268 121	–	–	1 438 355	1 438 355	1 438 355	1 526 656	–	–
Rate revenue expected to collect (R'000)	6	1 204 715	–	–	1 366 437	1 366 437	1 366 437	1 450 324	–	–
Expected cash collection rate (%)		95,0%	0,0%	0,0%	95,0%	95,0%	95,0%	95,0%	0,0%	0,0%
Special rating areas (R'000)	7									
Rebates, exemptions - indigent (R'000)		14 008	–	–	29 265	29 265	29 265	31 076	–	–
Rebates, exemptions - pensioners (R'000)		3 262	–	–	4 737	4 737	4 737	5 030	–	–
Rebates, exemptions - bona fide farm. (R'000)		24 672	–	–	30 536	30 536	30 536	32 425	–	–
Rebates, exemptions - other (R'000)		62 396	–	–	62 736	62 736	62 736	67 290	–	–
Phase-in reductions/discounts (R'000)										
Total rebates,exemptns,eductns,discs (R'000)		104 338	–	–	127 274	127 274	127 274	135 820	–	–

Supporting Table SA12 - Property Rates by Category

Tables SA12a and SA12b provide details of the number of the properties per rateable category as existing in the valuation roll.

MAN Mangaung - Supporting Table SA12a Property rates by category (current year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ls	Public benefit organs.	Mining Props.
Current Year 2020/21																	
Valuation:																	
No. of properties		132 085	-	3 622	3 082	2 983	49 922	152	998	-	-	-	-	-	-	-	-
No. of sectional title property values		24 335	-	837	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations		2 317	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Supplementary valuation (Rm)		1 839	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of valuation roll amendments		2 317	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of objections by rate-payers		1 424	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers		158	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers finalised																	
No. of successful objections	5	1 424	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of successful objections > 10%	5	142	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Estimated no. of properties not valued																	
Years since last valuation (select)																	
Frequency of valuation (select)																	
Method of valuation used (select)		Market	Other	Market	Market	Market	Market	Market	Market	Other	Other	Other	Other	Other	Other	Market	Other
Base of valuation (select)		Land & Impr.	Other	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Other	Other	Other	Other	Other	Other	Land & Impr.	Other
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)																	
Fiat rate used? (Y/N)		Yes	No	Yes	Yes	Yes	Yes	Yes	Yes	No	No	No	No	No	No	Yes	No
Is balance rated by uniform rate/variable rate?																	
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)		0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-public worship (Rm)		-	-	-	-	-	-	-	-	-	-	-	-	0	-	-	-
Valuation reductions-other (Rm)	2	-	-	-	-	-	-	-	-	-	-	-	-	0	-	-	-
Total valuation reductions:																	
Total value used for rating (Rm)	6																
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6																
Rating:																	
Average rate	3	0,700100	-	2,875700	0,175000	2,875700	-	0,175000	0,700100	-	-	-	-	-	-	-	-
Rate revenue budget (R '000)		360	-	555	8	242	-	0	-	-	-	-	-	-	-	-	-
Rate revenue expected to collect (R'000)		342	-	527	7	230	-	0	-	-	-	-	-	-	-	-	-
Expected cash collection rate (%)	4	95,0%	0,0%	95,0%	95,0%	95,0%	0,0%	95,0%	95,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)		14	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - pensioners (R'000)		3	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - bona fide farm. (R'000)		-	-	-	25	-	-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - other (R'000)		62	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Phase-in reductions/discounts (R'000)																	
Total rebates,exemptns,eductns,discs (R'000)																	

MAN Mangaung - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/nts	Public benefit organs.	Mining Props.
Budget Year 2021/22																	
Valuation:																	
No. of properties		132 085	-	3 622	3 082	2 983	49 922	152	998	-	-	-	-	-	-	-	-
No. of sectional title property values		24 335	-	837	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations		2 317	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Supplementary valuation (Rm)		1 839	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of valuation roll amendments		2 317	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of objections by rate-payers		1 424	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers		158	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers finalised																	
No. of successful objections	5	1 424	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of successful objections > 10%	5	142	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Estimated no. of properties not valued																	
Years since last valuation (select)																	
Frequency of valuation (select)																	
Method of valuation used (select)		Market	Other	Market	Market	Market	Market	Market	Market	Other	Other	Other	Other	Other	Other	Market	Other
Base of valuation (select)		Land & Impr.	Other	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Other	Other	Other	Other	Other	Other	Land & Impr.	Other
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)		Yes	No	Yes	Yes	Yes	Yes	Yes	Yes	No	No	No	No	No	No	Yes	No
Flat rate used? (Y/N)																	
Is balance rated by uniform rate/variable rate?																	
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)		0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-public worship (Rm)		-	-	-	-	-	-	-	-	-	-	-	-	0	-	-	-
Valuation reductions-other (Rm)	2	-	-	-	-	-	-	-	-	-	-	-	-	0	-	-	-
Total valuation reductions:																	
Total value used for rating (Rm)	6																
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6																
Rating:																	
Average rate	3	0,700100	-	2,875700	0,175000	2,875700	-	0,175000	0,700100	-	-	-	-	-	-	-	-
Rate revenue budget (R '000)		360	-	555	8	242	-	0	-	-	-	-	-	-	-	-	-
Rate revenue expected to collect (R'000)		342	-	527	7	230	-	0	-	-	-	-	-	-	-	-	-
Expected cash collection rate (%)	4	95,0%	0,0%	95,0%	95,0%	95,0%	0,0%	95,0%	95,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)		14	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - pensioners (R'000)		3	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - bona fide farm. (R'000)		-	-	-	25	-	-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - other (R'000)		62	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Phase-in reductions/discounts (R'000)																	
Total rebates,exemptns,eductns,discs (R'000)																	

Supporting Table SA13 - Service Tariffs by Category

The supporting table below provides the reader with details of service charges tariffs to be levied over the MTREF period exemptions reductions and rebates.

MAN Mangaung - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2017/18	2018/19	2019/20	Current Year 2020/21	2021/22 Medium Term Revenue & Expenditure Framework		
							Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Property rates (rate in the Rand)	1								
Residential properties		Cent per Rand on rateable	0,7001	-	-	0,7491	0,9254	-	-
Residential properties - vacant land		Cent per Rand on rateable	0,7001	-	-	0,7491	0,9254	-	-
Formal/informal settlements		Cent per Rand on rateable	0,7001	-	-	0,7491	0,9254	-	-
Small holdings		Cent per Rand on rateable	0,7001	-	-	0,7491	0,9254	-	-
Farm properties - used		Cent per Rand on rateable	0,1750	-	-	0,1873	0,2313	-	-
Farm properties - not used		Cent per Rand on rateable	0,1750	-	-	0,1873	0,2313	-	-
Industrial properties		Cent per Rand on rateable	2,8757	-	-	3,0770	3,8012	-	-
Business and commercial properties		Cent per Rand on rateable	2,8757	-	-	3,0770	3,8012	-	-
Communal land - residential		Cent per Rand on rateable	0,7001	-	-	0,7491	0,9254	-	-
Communal land - small holdings		Cent per Rand on rateable	0,7001	-	-	0,7491	0,9254	-	-
Communal land - farm property		Cent per Rand on rateable	0,7001	-	-	0,7491	0,2313	-	-
Communal land - business and commercial		Cent per Rand on rateable	2,8757	-	-	3,0770	3,8012	-	-
Communal land - other		Cent per Rand on rateable	-	-	-	-	-	-	-
State-owned properties		Cent per Rand on rateable	2,8757	-	-	3,0770	3,8012	-	-
Municipal properties		Cent per Rand on rateable	-	-	-	-	-	-	-
Public service infrastructure		Cent per Rand on rateable	0,1750	-	-	0,1873	0,2313	-	-
Privately owned towns serviced by the owner		Cent per Rand on rateable	0,7001	-	-	0,7491	0,9254	-	-
State trust land		Cent per Rand on rateable	2,8757	-	-	3,0770	3,8012	-	-
Restitution and redistribution properties		Cent per Rand on rateable	-	-	-	-	-	-	-
Protected areas		Cent per Rand on rateable	2,8757	-	-	3,0770	3,8012	-	-
National monuments properties		Cent per Rand on rateable	2,8757	-	-	3,0770	3,8012	-	-
Exemptions, reductions and rebates (Rands)									
Residential properties									
R15 000 threshold rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate		Rebate for first R80 000	80 000	-	-	80 000	80 000	-	-
Indigent rebate or exemption		Full Rebate	-	-	-	-	-	-	-
Pensioners/social grants rebate or exemption		Rebate	250 000	-	-	250 000	250 000	-	-
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption									
Other rebates or exemptions	2								
Water tariffs									
Domestic									
Basic charge/fee (Rands/month)		-	25	-	-	28	37	-	-
Service point - vacant land (Rands/month)		-	36	-	-	40	55	-	-
Water usage - flat rate tariff (c/l)									
Water usage - life line tariff		0 - 6 kl	7	-	-	8	11	-	-
Water usage - Block 1 (c/kl)		7 - 15 kl	17	-	-	19	26	-	-
Water usage - Block 2 (c/kl)		16 - 30 kl	19	-	-	21	28	-	-
Water usage - Block 3 (c/kl)		31 - 60 kl	21	-	-	24	32	-	-
Water usage - Block 4 (c/kl)		Above 60 kl	24	-	-	27	37	-	-
Other	2								
Waste water tariffs									
Domestic									
Basic charge/fee (Rands/month)									
Service point - vacant land (Rands/month)									
Waste water - flat rate tariff (c/kl)		Linked to value property	-	-	-	-	-	-	-
Volumetric charge - Block 1 (c/kl)		Residential	0	-	-	0	0	-	-
Volumetric charge - Block 2 (c/kl)		None Residential	0	-	-	0	1	-	-
Volumetric charge - Block 3 (c/kl)		(fill in structure)							
Volumetric charge - Block 4 (c/kl)		(fill in structure)							
Other	2								
Electricity tariffs									
Domestic									
Basic charge/fee (Rands/month)									
Service point - vacant land (Rands/month)									
FBE		-	-	-	-	-	-	-	-
Life-line tariff - meter		-	-	-	-	1	-	-	-
Life-line tariff - prepaid		-	-	-	-	1	-	-	-
Flat rate tariff - meter (c/kwh)									
Flat rate tariff - prepaid (c/kwh)									
Meter - IBT Block 1 (c/kwh)		0 - 350	-	-	-	1	-	-	-
Meter - IBT Block 2 (c/kwh)		>350	-	-	-	2	-	-	-
Meter - IBT Block 3 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 4 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 5 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 1 (c/kwh)		0 - 350	-	-	-	1	-	-	-
Prepaid - IBT Block 2 (c/kwh)		>350	-	-	-	2	-	-	-
Prepaid - IBT Block 3 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 4 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 5 (c/kwh)		(fill in thresholds)							
Other	2								
Waste management tariffs									
Domestic									
Street cleaning charge		Size of Erf -0 - 300 m²	43	-	-	47	60	-	-
Basic charge/fee		301 - 600m²	57	-	-	62	80	-	-
80l bin - once a week		601 - 900 m²	100	-	-	109	142	-	-
250l bin - once a week		901 - 1500	143	-	-	156	206	-	-

MAN Mangaung - Supporting Table SA13b Service Tariffs by category - explanatory

MARK WANGANG - Supporting Table SA155 Service Tariffs by category - explanatory									
Description	Ref	Provide description of tariff structure where appropriate	2017/18	2018/19	2019/20	Current Year 2020/21	2021/22 Medium Term Revenue & Expenditure Framework		
							Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Exemptions, reductions and rebates (Rands)									
General Residential Rebate		Rebate for first R80 000	-	-	-	80 000	-	-	-
Indigent Rebate Or Exemption		Full Rebate	-	-	-	-	-	-	-
Pensioners/Social Grants Rebate Or Exemption		Rebate	-	-	-	250 000	-	-	-
Water tariffs									
Water Usage - Block 1 (C/Kl) 0 - 6kl		0 - 6 kl	-	-	-	7	-	-	-
Water Usage - Block 2 (C/Kl)		16 - 30 kl	-	-	-	19	-	-	-
Water Usage - Block 3 (C/Kl)		31 - 60 kl	-	-	-	21	-	-	-
Water Usage - Block 4 (C/Kl)		Basic Tariff	-	-	-	25	-	-	-
Water Usage - Block 5 (C/Kl)		Above 60 kl	-	-	-	24	-	-	-
Water Usage - Block 1 (C/Kl)		7 - 15 kl	-	-	-	17	-	-	-
Waste water tariffs									
Basic Charge/Fixed Fee (Rands/Month)		Linked to the valuation of the	-	-	-	0	-	-	-
Basic Charge/Fixed Fee (Rands/Month)		Linked to the valuation of the	-	-	-	0	-	-	-
Electricity tariffs									
Ibt Indigent - Block 1		0 - 50 kwh	-	-	-	1	-	-	-
Ibt Indigent - Block 2		51 - 350 kwh	-	-	-	1	-	-	-
Ibt Indigent - Block 3		> 350 kwh	-	-	-	2	-	-	-
Ibt Domestic - Block 1		0 - 350 kwh	-	-	-	1	-	-	-
Ibt Domestic - Block 2		> 350 kwh	-	-	-	2	-	-	-
Homflex - Single Phase - Basic Charge		Basic Charge	-	-	-	128	-	-	-
Homflex - Single Phase - Peak		Peak kwh	-	-	-	2	-	-	-
Homflex - Single Phase - Standard		Standard kwh	-	-	-	1	-	-	-
Homflex - Single Phase - Off-Peak		Off-Peak kwh	-	-	-	1	-	-	-
Homflex - Three Phase - Basic Charge		Basic Charge	-	-	-	368	-	-	-
Homflex - Three Phase - Peak		Peak kwh	-	-	-	2	-	-	-
Homflex - Three Phase - Standard		Standard kwh	-	-	-	1	-	-	-
Homflex - Three Phase - Off-Peak		Off-Peak kWh	-	-	-	1	-	-	-
Flat Business - Basic Charge		Basic Charge	-	-	-	-	-	-	-
Flat Business - Energy Charge		Energy Charge kWh	-	-	-	-	-	-	-
Comflex - Single Phase - Basic Charge		Basic Charge	-	-	-	147	-	-	-
Comflex - Single Phase - Peak		Peak kWh	-	-	-	3	-	-	-
Comflex - Single Phase - Standard		Standard kWh	-	-	-	2	-	-	-
Comflex - Single Phase - Off-Peak		Off-Peak kWh	-	-	-	1	-	-	-
Comflex - Three Phase - Basic Charge		Basic Charge	-	-	-	441	-	-	-
Comflex - Three Phase - Peak		Peak kWh	-	-	-	3	-	-	-
Comflex - Three Phase - Standard		Standard kWh	-	-	-	2	-	-	-
Comflex - Three Phase - Off-Peak		Off-Peak kWh	-	-	-	1	-	-	-
Elecflex 1 - Basic Charge		Basic Charge	-	-	-	2 868	-	-	-
Elecflex 1 - Access Charge		Access Charge kVA	-	-	-	40	-	-	-
Elecflex 1 - Demand Charge		Demand Charge kVA	-	-	-	109	-	-	-
Elecflex 1 - Peak		Peak kWh	-	-	-	2	-	-	-
Elecflex 1 - Standard		Standard kWh	-	-	-	1	-	-	-
Elecflex 1 - Off-Peak		Off-Peak kWh	-	-	-	1	-	-	-
Elecflex 2 - Basic Charge		Basic Charge	-	-	-	1 922	-	-	-
Elecflex 2 - Access Charge		Access Charge kVA	-	-	-	43	-	-	-
Elecflex 2 - Demand Charge		Demand Charge kVA	-	-	-	117	-	-	-
Elecflex 2 - Peak		Peak kWh	-	-	-	2	-	-	-
Elecflex 2 - Standard		Standard kWh	-	-	-	1	-	-	-
Elecflex 2 - Off-Peak		Off-Peak kWh	-	-	-	1	-	-	-
Elecflex 3 - Basic Charge		Basic Charge	-	-	-	1 434	-	-	-
Elecflex 3 - Access Charge		Access Charge kVA	-	-	-	45	-	-	-
Elecflex 3 - Demand Charge		Demand Charge kVA	-	-	-	123	-	-	-
Elecflex 3 - Peak		Peak kWh	-	-	-	2	-	-	-
Elecflex 3 - Standard		Standard kWh	-	-	-	1	-	-	-
Elecflex 3 - Off-Peak		Off-Peak kWh	-	-	-	1	-	-	-
Bulk Resell 2 - Basic Charge		Basic Charge	-	-	-	2 376	-	-	-
Bulk Resell 2 - Demand Charge		Demand Charge kVA	-	-	-	17	-	-	-
Bulk Resell 2 - Peak		Peak kWh	-	-	-	2	-	-	-
Bulk Resell 2 - Standard		Standard kWh	-	-	-	1	-	-	-
Bulk Resell 2 - Off-Peak		Off-Peak kWh	-	-	-	1	-	-	-
Bulk Resell 3 - Basic Charge		Basic Charge	-	-	-	2 472	-	-	-
Bulk Resell 3 - Demand Charge		Demand Charge kVA	-	-	-	12	-	-	-
Bulk Resell 3 - Peak		Peak kWh	-	-	-	2	-	-	-
Bulk Resell 3 - Standard		Standard kWh	-	-	-	2	-	-	-
Bulk Resell 3 - Off-Peak		Off-Peak kWh	-	-	-	1	-	-	-
Sport Stadiums - Peak		Peak kWh	-	-	-	3	-	-	-
Sport Stadiums - Standard		Standard kWh	-	-	-	2	-	-	-
Sport Stadiums - Off-Peak		Off-Peak kWh	-	-	-	2	-	-	-
Departmental Tou - Peak		Peak kWh	-	-	-	2	-	-	-
Departmental Tou - Standard		Standard kWh	-	-	-	1	-	-	-
Departmental Tou - Off-Peak		Off-Peak kWh	-	-	-	1	-	-	-
Net Metering		Energy Charge kWh	-	-	-	1	-	-	-
Alternative Resell - Basic Charge		Basic Charge	-	-	-	694	-	-	-
Alternative Resell - Energy Charge		Energy Charge kWh	-	-	-	2	-	-	-
Departmental		Energy Charge kWh	-	-	-	1	-	-	-

Supporting Table SA14 - Household Bills

The table below gives the user an indication of the size of the household bill that an average household should expect to pay for services:

MAN Mangaung - Supporting Table SA14 Household bills

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22 % incr.	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Rand/cent											
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates		361,72	-	-	446,45	446,45	446,45	73 020,0%	478,12	-	-
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		-	-	-	2 169,98	2 169,98	2 169,98	-	-	-	-
Water: Basic levy		24,64	-	-	33,93	33,93	33,93	#####	37,46	-	-
Water: Consumption		484,32	-	-	646,86	646,86	646,86	#####	714,15	-	-
Sanitation		170,74	-	-	214,03	214,03	214,03	82 920,0%	231,12	-	-
Refuse removal		100,00	-	-	130,21	130,21	130,21	97 990,0%	141,80	-	-
Other		-	-	-	-	-	-	-	-	-	-
sub-total		1 141,42	-	-	3 641,46	3 641,46	3 641,46	(56,0%)	1 602,65	-	-
VAT on Services		-	-	-	-	-	-	-	-	-	-
Total large household bill:		1 141,42	-	-	3 641,46	3 641,46	3 641,46	(56,0%)	1 602,65	-	-
% increase/-decrease			(100,0%)	-	-	-	-		(56,0%)	(100,0%)	-
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates		245,04	-	-	302,44	302,44	302,44	73 000,0%	323,89	-	-
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		-	-	-	472,01	472,01	472,01	-	-	-	-
Water: Basic levy		24,64	-	-	33,93	33,93	33,93	119 930,0%	37,46	-	-
Water: Consumption		389,97	-	-	520,36	520,36	520,36	#####	574,50	-	-
Sanitation		121,96	-	-	152,88	152,88	152,88	82 910,0%	165,08	-	-
Refuse removal		100,00	-	-	130,21	130,21	130,21	97 990,0%	141,80	-	-
Other		-	-	-	-	-	-	-	-	-	-
sub-total		881,61	-	-	1 611,83	1 611,83	1 611,83	(22,9%)	1 242,73	-	-
VAT on Services		-	-	-	-	-	-	-	-	-	-
Total small household bill:		881,61	-	-	1 611,83	1 611,83	1 611,83	(22,9%)	1 242,73	-	-
% increase/-decrease			(100,0%)	-	-	-	-		(22,9%)	(100,0%)	-
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates		128,35	-	-	158,42	158,42	158,42	#####	169,66	-	-
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		-	-	-	208,51	208,51	208,51	-	-	-	-
Water: Basic levy		24,64	-	-	33,93	33,93	33,93	12,0%	37,46	-	-
Water: Consumption		295,62	-	-	334,40	334,40	334,40	(6,5%)	369,15	-	-
Sanitation		73,18	-	-	123,03	123,03	123,03	44,1%	132,87	-	-
Refuse removal		42,77	-	-	55,04	55,04	55,04	9,3%	59,66	-	-
Other		-	-	-	-	-	-	-	-	-	-
sub-total		564,56	-	-	913,33	913,33	913,33	(15,8%)	768,80	-	-
VAT on Services		-	-	-	-	-	-	-	-	-	-
Total small household bill:		564,56	-	-	913,33	913,33	913,33	(15,8%)	768,80	-	-
% increase/-decrease			(100,0%)	-	-	-	-		(15,8%)	(100,0%)	-

6. OVERVIEW OF BUDGET FUNDING

a. Funding Measurement SA10

MAN Mangaung Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	236 483	257 022	116 948	3 299 521	3 646 526	3 646 526	(4 758)	1 452 249	2 409 242	2 418 193
Cash + investments at the yr end less applications - R'000	18(1)b	2	(6 020 150)	(6 554 441)	(9 200 220)	(2 000 258)	(1 922 716)	(1 922 716)	(9 222 809)	(3 212 726)	(3 210 061)	(5 783 076)
Cash year end/monthly employee/supplier payments	18(1)b	3	0,5	0,6	0,2	6,9	7,8	7,8	(0,0)	2,9	4,5	4,3
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	881 302	633 630	552 173	2 004 769	2 040 837	2 040 837	1 405 856	1 416 723	1 060 097	1 128 394
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	1,1%	2,0%	(2,0%)	(9,8%)	(6,0%)	(20,6%)	1,0%	(1,9%)	1,6%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	0,0%	0,0%	0,0%	78,6%	81,8%	81,8%	0,0%	85,5%	85,1%	0,0%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	9,6%	15,4%	15,3%	19,9%	16,7%	16,7%	21,4%	15,9%	15,9%	15,9%
Capital payments % of capital expenditure	18(1)c,19	8	0,0%	0,0%	0,0%	(100,0%)	(100,0%)	(100,0%)	0,0%	100,0%	100,0%	0,0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0,0%	0,0%	0,0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	12,1%	12,3%	(63,9%)	0,0%	0,0%	211,0%	31,5%	0,7%	0,8%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	(24,0%)	(0,8%)	(99,5%)	0,0%	0,0%	23252,3%	(88,8%)	(60,6%)	(100,0%)
R&M % of Property Plant & Equipment	20(1)(vi)	13	4,3%	3,7%	3,0%	2,6%	3,1%	3,1%	2,8%	2,4%	2,4%	2,5%
Asset renewal % of capital budget	20(1)(vi)	14	44,7%	46,3%	9,3%	24,1%	24,2%	24,2%	0,0%	23,3%	30,5%	29,7%

b. Particulars of Monetary Investment

The municipality's monetary investment particulars by type and maturity are as follows:
SA15

MAN Mangaung - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand										
Parent municipality										
Securities - National Government										
Listed Corporate Bonds		100	104	104	–	–	–	0	0	0
Deposits - Bank		–	–	–	–	–	–	–	–	–
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits		134 404	84 257	352 370	–	–	–	–	–	–
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	134 504	84 362	352 474	–	–	–	0	0	0
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		–	–	–	–	–	–	–	–	–
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits		55 895	152	5	–	–	–	–	–	–
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		55 895	152	5	–	–	–	–	–	–
Consolidated total:		190 399	84 513	352 479	–	–	–	0	0	

Supporting Table SA16 - Investment Particulars by maturity

MAN Mangaung - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate *	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1	Yrs/Months												
Parent municipality														
Absa Call Account 1		daily	call account	No	Fixed	6,58	0			-	-	-	-	-
Absa Call Account 2		daily	call account	No	Fixed	6,61	0			-	-	-	-	-
Absa Call Account 3		daily	call account	No	Fixed	6,58	0			-	-	-	-	-
Absa Call Account 4		daily	call account	No	Fixed	6,75	0			-	-	-	-	-
Absa Call Account 5		daily	call account	No	Fixed	6,75	0			-	-	-	-	-
Absa Call Account 6		daily	call account	No	Fixed	6,2	0			-	-	-	-	-
Absa Call Account 7		daily	call account	No	Fixed	6,8	0			-	-	-	-	-
Standard Bank Call 1		daily	call account	No	Fixed	5,25	0			-	-	-	-	-
Standard Bank Call 2		daily	call account	No	Fixed	6,65	0			-	-	-	-	-
Standard Bank Call 3		daily	call account	No	Fixed	6,65	0			-	-	-	-	-
Standard Bank Call 4		daily	call account	No	Fixed	6,65	0			-	-	-	-	-
Standard Bank Call 5		daily	call account	No	Fixed	6,65	0			-	-	-	-	-
First National Bank Call 1		daily	call account	No	Fixed	6,6	0			-	-	-	-	-
First National Bank Call 2		daily	call account	No	Fixed	6,75	0			-	-	-	-	-
Absa Call Account 1		Call	Call	Yes	Variable	6,83	0	0	30 June 2019	104 187	-	-	-	104 187
First National Bank Call		Call	Call	Yes	Variable	6,83	0	0	30 June 2019	29 322	-	-	-	29 322
Nedbank Call		Call	Call	Yes	Variable	6,83	0	0	30 June 2019	-	-	-	-	-
Standard Bank Call 1		Call	Call	Yes	Variable	6,83	0	0	30 June 2019	53 135	-	-	-	53 135
Absa 1 Day Account - Centlec		2013/02/28	Call	No	Variable	5,54	0	0	30 June 2019	28 029	-	-	-	28 029
Absa Dynamic Fixed Deposit - Centlec		2017/07/31	12 Months	No	Variable	5,54	0	0	30 June 2019	53 737	-	-	-	53 737
Standard Bank - Centlec		2018/02/28	12 Months	No	Variable	5,54	0	0	30 June 2019	30 100	-	-	-	30 100
Municipality sub-total										-		-	-	-
Entities														-
Entities sub-total										-		-	-	-
TOTAL INVESTMENTS AND INTEREST	1									-		-	-	-

Existing and Proposed New Borrowings

The table below gives the user an indication of the existing and proposed new borrowings for the MTREF period: **SA17**

MAN Mangaung - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand										
Parent municipality										
Annuity and Bullet Loans		997 422	868 583	706 254	987 952	987 952	987 952	560 276	398 419	243 172
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock										
Instalment Credit										
Financial Leases		-	41 661	74 863	-	-	-	-	-	-
PPP liabilities		678 316	590 955	534 705	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	1 675 737	1 501 199	1 315 823	987 952	987 952	987 952	560 276	398 419	243 172
Entities										
Annuity and Bullet Loans		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock										
Instalment Credit										
Financial Leases		117	-	-	-	-	-	-	-	-
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities		-	-	-	-	-	-	-	-	-
Entities sub-total	1	117	-	-	-	-	-	-	-	-
Total Borrowing	1	1 675 854	1 501 199	1 315 823	987 952	987 952	987 952	560 276	398 419	243 172
Unspent Borrowing - Categorised by type										
Parent municipality										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	-	-	-	-	-	-	-	-	-
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Unspent Borrowing	1	-	-	-	-	-	-	-	-	-

7. BUDGETED GRANTS AND TRANSFERS

(a) Transfers and Grants Receipts

The following grants allocated to the municipality in terms of the Division of Revenue Act have been included in the medium-term budget. The receipts projected and expenditure on the grants is to be as follows: **SA18**

MAN Mangaung - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand										
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		720 948	786 709	739 887	906 024	1 104 812	1 104 812	908 463	903 797	942 403
Local Government Equitable Share										
Equitable Share		630 908	683 500	735 867	800 260	911 525	911 525	830 046	886 647	894 449
Expanded Public Works Programme Integrated Grant		7 629	460	1 020	1 843	1 843	1 843	1 316	-	-
Infrastructure Skills Development Grant		-	-	-	-	-	-	-	-	-
Integrated City Development Grant		-	-	-	-	-	-	-	-	-
Local Government Financial Management Grant		3 645	3 345	3 000	2 200	2 200	2 200	2 100	2 100	2 200
Municipal Demarcation Transition Grant		9 644	-	-	-	-	-	-	-	-
Municipal Disaster Recovery Grant		-	-	-	-	-	-	-	-	-
Municipal Disaster Relief Grant		-	99 404	-	-	-	-	-	-	-
Municipal Human Settlement Capacity Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Public Transport Network Grant		-	-	-	79 084	166 606	166 606	60 143	297	30 351
Public Transport Network Operations Grant [Schedule 5B]		69 122	-	-	-	-	-	-	-	-
Urban Settlement Development Grant		-	-	-	22 638	22 638	22 638	14 858	14 753	15 403
Water Services Operating Subsidy Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
WiFi Grant [Department of Telecommunications and Postal Services]		-	-	-	-	-	-	-	-	-
Provincial Government:		-	-	-	-	-	-	-	-	-
Library Services		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		2 000	1 917	759	4 500	4 500	4 500	4 650	4 809	4 978
Education Training and Development Practices SETA		-	-	-	-	-	-	-	-	-
Free State Arts and Cultural Council		2 000	1 917	759	2 000	2 000	2 000	2 000	2 000	2 000
National Skills Fund		-	-	-	2 500	2 500	2 500	2 650	2 809	2 978
Unspecified		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	722 948	788 626	740 646	910 524	1 109 312	1 109 312	913 113	908 606	947 381
Capital Transfers and Grants										
National Government:		845 465	774 278	526 806	911 532	935 232	935 232	924 743	1 013 552	1 027 826
Energy Efficiency and Demand Side Management Grant		-	-	-	-	-	-	-	-	-
Integrated City Development Grant		13 082	3 779	1 317	6 450	6 373	6 373	6 934	7 332	7 655
Integrated National Electrification Programme Grant		20 000	15 450	-	-	-	-	-	-	-
Metro Informal Settlements Partnership Grant		-	-	-	-	-	-	263 893	279 617	291 940
Municipal Disaster Recovery Grant		-	-	-	-	-	-	-	-	-
Municipal Human Settlement		-	-	-	-	-	-	-	-	-
Municipal Water Infrastructure Grant		-	-	-	-	-	-	-	-	-
Neighbourhood Development Partnership Grant		5 000	9 116	99	10 000	10 000	10 000	10 000	-	-
Public Transport Infrastructure Grant		99 426	-	-	-	-	-	-	-	-
Public Transport Network Grant		-	203 520	142 213	163 126	113 680	113 680	163 505	249 597	230 200
Urban Settlement Development Grant		704 957	542 413	383 177	731 955	805 179	805 179	480 411	477 006	498 031
WiFi Connectivity		3 000	-	-	-	-	-	-	-	-
Provincial Government:		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	16 133	11 933	11 933	11 933	12 649	13 408	14 212
Developers Contribution		-	-	16 133	11 933	11 933	11 933	12 649	13 408	14 212
Unspecified		-	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	5	845 465	774 278	542 939	923 464	947 165	947 165	937 392	1 026 960	1 042 038
TOTAL RECEIPTS OF TRANSFERS & GRANTS		1 568 413	1 562 904	1 283 585	1 833 989	2 056 478	2 056 478	1 850 505	1 935 566	1 989 419

(b) Expenditure on Transfers and Grants

The table below provides the expenditure details on the transfers and grants programme. This are mainly conditional grants with specifically defined objective. The exception being the Equitable Share Allocations - unconditional grant. **SA19**

MAN Mangaung - Supporting Table SA19 Expenditure on transfers and grant programme

Description		Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
EXPENDITURE:		1									
<u>Operating expenditure of Transfers and Grants</u>											
National Government:			413 349	418 785	503 053	528 259	416 249	416 249	409 544	457 589	478 072
Local Government Equitable Share			281 051	279 524	270 189	307 115	282 870	282 870	325 057	350 081	370 294
Expanded Public Works Programme Integrated Grant			7 629	460	1 020	–	–	–	13	–	–
Local Government Financial Management Grant			57 963	49 907	50 918	81 476	5 858	5 858	1 707	1 707	1 807
Municipal Disaster Relief Grant			–	8 254	12 150	–	20 483	20 483	5 152	5 499	5 740
Public Transport Network Grant			–	–	69 311	91 384	83 384	83 384	51 825	75 001	73 645
Public Transport Network Operations Grant [Schedule 5B]			66 706	80 640	–	–	–	–	–	–	–
Urban Settlement Development Grant			–	–	99 466	48 284	23 653	23 653	25 789	25 301	26 584
WiFi Grant [Department of Telecommunications and Postal Services]			–	–	–	–	–	–	–	–	–
Provincial Government:			–	–	–	–	–	–	–	–	–
District Municipality:			–	–	–	–	–	–	–	–	–
Other grant providers:			2	1 745	660	2 094	149	149	2 158	2 252	2 353
Free State Arts and Cultural Council			2	1 745	660	2 094	149	149	2 158	2 252	2 353
Total operating expenditure of Transfers and Grants:			413 350	420 530	503 714	530 352	416 398	416 398	411 702	459 841	480 425
<u>Capital expenditure of Transfers and Grants</u>											
National Government:			607 282	551 533	276 405	911 532	1 047 531	1 047 531	928 739	1 018 986	1 033 505
Integrated City Development Grant			12 747	3 286	1 236	6 450	6 373	6 373	6 934	7 332	7 655
Integrated National Electrification Programme Grant			20 160	13 822	–	–	–	–	5 205	5 434	5 679
Metro Informal Settlements Partnership Grant			–	–	–	–	–	–	263 893	279 617	291 940
Municipal Disaster Relief Grant			–	–	–	4 763	–	–	–	–	–
Municipal Human Settlement			–	–	–	–	–	–	–	–	–
Neighbourhood Development Partnership Grant			4 773	8 294	87	10 000	10 000	10 000	10 000	–	–
Public Transport Infrastructure Grant			79 747	–	–	–	–	–	–	–	–
Public Transport Network Grant			–	92 053	56 165	163 126	218 903	218 903	163 505	249 597	230 200
Urban Settlement Development Grant			489 855	434 078	218 917	727 193	812 255	812 255	479 202	477 006	498 031
Provincial Government:			–	–	–	–	–	–	–	–	–
District Municipality:			–	–	–	–	–	–	–	–	–
Other grant providers:			9 407	10 575	9 610	11 933	11 933	11 933	12 422	12 969	13 552
Unspecified			9 407	10 575	9 610	11 933	11 933	11 933	12 422	12 969	13 552
Total capital expenditure of Transfers and Grants			616 689	562 108	286 015	923 464	1 059 463	1 059 463	941 161	1 031 955	1 047 057
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS			1 030 039	982 638	789 728	1 453 817	1 475 861	1 475 861	1 352 863	1 491 796	1 527 482

(c) Reconciliations of transfers grant receipts and unspent funds.

The table below provides a summary reconciliation of transfers grants receipts and unspent funds at the respective year ends. **SA20**

MAN Mangaung - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand										
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		-	(1 134)	(1 134)	-	-	-	-	-	-
Current year receipts		-	(1 596)	(143 189)	-	-	-	-	-	-
Conditions met - transferred to revenue		-	(244 802)	(4 382)	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	103 209	4 020	-	-	-	-	-	-
Provincial Government:										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
District Municipality:										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
Other grant providers:										
Balance unspent at beginning of the year		-	-	(1 055)	-	-	-	-	-	-
Current year receipts		-	(1 055)	-	(910 524)	(1 109 312)	(1 109 312)	(913 383)	(908 887)	(947 674)
Conditions met - transferred to revenue		-	-	-	910 524	1 109 312	1 109 312	913 383	908 887	947 674
Conditions still to be met - transferred to liabilities		-	(1 055)	(1 055)	-	-	-	-	-	-
Total operating transfers and grants revenue		-	103 209	4 020	910 524	1 109 312	1 109 312	913 383	908 887	947 674
Total operating transfers and grants - CTBM	2	-	(144 244)	(215 371)	-	-	-	-	-	-
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		(154 419)	(224 415)	(310 509)	-	-	-	-	-	-
Current year receipts		(1 137 442)	(976 890)	(758 233)	(911 532)	(952 065)	(952 065)	(660 850)	(733 935)	(735 886)
Conditions met - transferred to revenue		1 064 957	774 278	504 197	911 532	952 065	952 065	660 850	733 935	735 886
Conditions still to be met - transferred to liabilities		(226 904)	(543 545)	(773 768)	459 078	459 078	459 078	-	-	-
Provincial Government:										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
District Municipality:										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
Other grant providers:										
Balance unspent at beginning of the year		(482)	(2 482)	(2 482)	-	-	-	-	-	-
Current year receipts		(2 000)	-	-	(11 933)	(11 933)	(11 933)	(12 649)	(13 408)	(14 212)
Conditions met - transferred to revenue		-	-	-	11 933	11 933	11 933	12 649	13 408	14 212
Conditions still to be met - transferred to liabilities		(2 482)	(2 482)	(2 482)	-	-	-	-	-	-
Total capital transfers and grants revenue		1 064 957	774 278	504 197	923 464	963 998	963 998	673 499	747 343	750 098
Total capital transfers and grants - CTBM	2	(229 386)	(546 027)	(776 250)	459 078	459 078	459 078	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE		1 064 957	877 487	508 217	1 833 989	2 073 310	2 073 310	1 586 882	1 656 230	1 697 772
TOTAL TRANSFERS AND GRANTS - CTBM		(229 386)	(690 271)	(991 621)	459 078	459 078	459 078	-	-	-

8. ALLOCATIONS OF GRANTS MADE BY THE MUNICIPALITY

The table below outlines the allocation of grants to the municipal entity and the cash transfer to groups and individuals: **SA21**

MAN Mangaung - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand											
Cash Transfers to other municipalities											
<i>Pd Fs - Other</i>	1	-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Entities/Other External Mechanisms											
	2										
Total Cash Transfers To Entities/Ems'		-	-	-	-	-	-	-	-	-	-
Cash Transfers to other Organs of State											
<i>Nat Dpt Agen - Municipal Demarcat Board</i>	3	10 721	-	-	-	-	-	-	-	-	-
<i>Dep & Amor: Intan. Assets C/Softw & Appl</i>		-	-	-	-	-	-	-	-	-	-
<i>Nat Dpt Agen - Energy Sector Seta</i>		4 872	1 140	5 546	-	-	-	1 457	-	-	-
<i>Nat Dpt Agen - Lg Water & Relat Ser Seta</i>		-	-	-	-	-	-	-	-	-	-
<i>Nat Dpt Agen - Nat Recrea & Access Trust</i>		-	-	-	-	-	-	-	-	-	-
<i>Nat Dpt Agen - Train & Devel Prac Seta</i>		-	-	-	1 580	1 580	1 580	-	1 642	1 711	1 786
Total Cash Transfers To Other Organs Of State:		15 593	1 140	5 546	1 580	1 580	1 580	1 457	1 642	1 711	1 786
Cash Transfers to Organisations											
<i>Non Prof: Other Non-Profit Insti</i>		-	-	-	176	176	176	-	183	192	200
<i>Non-Prof: Other Non-Profit Insti</i>		1 870	3 807	-	-	-	-	-	-	-	-
<i>Non Prof: Spca</i>		-	-	-	58	58	58	-	60	63	65
<i>Non Prof: Sport Councils</i>		-	2 388	-	-	-	-	-	-	-	-
<i>Non Prof: Sport Councils(Mmm Cycle Race</i>		-	-	-	-	-	-	-	-	-	-
<i>Non Prof: Sport Councils(Sf Cricket Nam</i>		-	-	-	-	-	-	-	-	-	-
<i>Non Prof: Sport Councils(Mmm Int Volley</i>		-	-	-	-	-	-	-	-	-	-
<i>Non Prof: Unspec (Available)</i>		1 901	-	-	-	-	-	-	-	-	-
<i>Non Prof: Unspec (Old Age Grant</i>		-	-	-	19	19	19	-	20	21	22
<i>Non Prof: Unspec (Old Age Grant(Cost L</i>		-	-	-	-	-	-	-	-	-	-
<i>Non Prof: Unspec Available</i>		-	-	-	-	-	-	-	-	-	-
<i>Non Prof: Unspec Farmers Supp</i>		-	-	-	1	1	1	-	1	1	1
<i>Non Prof: Unspec Miscel Grant</i>		-	-	2	32	32	32	-	33	34	36
<i>Non Prof: Unspec Poverty Relief</i>		-	-	-	3	3	3	-	3	3	3
<i>Non Prof: Unspec: Farmers Supp(Gen Agri)</i>		25	26	-	-	-	-	-	-	-	-
<i>Non Prof: Unspec: Miscel Grant</i>		433	160	-	-	-	-	-	-	-	-
<i>Non Prof: Unspec: Poverty Relief(Rel The</i>		-	-	-	-	-	-	-	-	-	-
<i>Non Prof: Unspecified</i>		-	-	-	-	-	-	-	-	-	-
<i>Non Prof: Unspecified (Available)</i>		-	-	-	-	-	-	-	-	-	-
<i>Ts_O_M_Np Ins_Sport Councils</i>		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Organisations		4 228	6 381	2	288	288	288	-	300	313	327
Cash Transfers to Groups of Individuals											
<i>Hh Ssp Soc Ass: Poverty Relief</i>		-	-	-	-	-	-	-	-	-	-
<i>Hh Ssp Soc Ass: Poverty Relief (Mayor Sp</i>		-	-	-	-	-	-	-	500	523	546
<i>Hh Ssp Soc Ass: Poverty Relief (Youth Co</i>		-	-	-	110	110	110	-	114	120	125
<i>Hh Ssp Soc Ass: Poverty Relief(Mayor Dis</i>		-	-	-	-	-	-	-	-	-	-
<i>Hh Ssp Soc Ass: Poverty Relief(Mayor Spe</i>		239	252	-	-	-	-	-	-	-	-
<i>Hh Ssp Soc Ass: Poverty Relief(Youth Com</i>		2	27	-	-	-	-	-	-	-	-
<i>Hh Ssp Soc Ass: Old Age Grant</i>		-	-	-	-	-	-	-	-	-	-
<i>Hh Ssp Soc Ass: Old Age Grant Cost Of Li</i>		-	-	-	263	263	263	-	274	285	298
<i>Hh Ssp Soc Ass: Old Age Grant(Cost Of Li</i>		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Groups Of Individuals:		241	279	-	373	373	373	-	888	927	969
TOTAL CASH TRANSFERS AND GRANTS	6	20 062	7 799	5 548	2 241	2 241	2 241	1 457	2 830	2 951	3 082
Non-Cash Transfers to other municipalities											
	1										
Total Non-Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to Entities/Other External Mechanisms											
	2										
Total Non-Cash Transfers To Entities/Ems'		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to other Organs of State											
	3										
Total Non-Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
Non-Cash Grants to Organisations											
	4										
Total Non-Cash Grants To Organisations		-	-	-	-	-	-	-	-	-	-
Groups of Individuals											
	5										
Total Non-Cash Grants To Groups Of Individuals:		-	-	-	-	-	-	-	-	-	-
TOTAL NON-CASH TRANSFERS AND GRANTS		-	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS	6	20 062	7 799	5 548	2 241	2 241	2 241	1 457	2 830	2 951	3 082

9. COUNCILLORS AND BOARD MEMBER ALLOWANCES AND EMPLOYEE BENEFITS

The table below provides an indication of the total cost to employer of the councillors and staff members over the MTREF period: **SA22**

MAN Mangaung - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages		42 838	44 891	47 588	51 100	50 591	50 591	55 433	58 759	62 284
Pension and UIF Contributions		1 633	1 762	1 731	1 998	1 998	1 998	2 107	2 234	2 368
Medical Aid Contributions		504	586	692	639	639	639	675	715	758
Motor Vehicle Allowance		–	0	–	826	826	826	871	923	979
Cellphone Allowance		4 406	4 389	4 447	4 808	4 808	4 808	4 459	4 727	5 010
Housing Allowances		56	65	74	79	79	79	84	89	94
Other benefits and allowances		12 835	12 741	12 670	12 526	12 526	12 526	13 416	14 221	15 074
Sub Total - Councillors		62 271	64 434	67 202	71 976	71 466	71 466	77 045	81 668	86 568
% increase	4		3,5%	4,3%	7,1%	(0,7%)	–	7,8%	6,0%	6,0%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		11 472	11 676	12 444	19 962	18 626	18 626	18 562	19 676	20 857
Pension and UIF Contributions		714	844	881	1 939	1 812	1 812	1 686	1 787	1 894
Medical Aid Contributions		198	291	407	440	434	434	464	492	521
Overtime		–	–	–	–	–	–	–	–	–
Performance Bonus		652	839	770	–	–	–	1 001	1 061	1 125
Motor Vehicle Allowance	3	1 915	1 496	1 656	1 654	1 804	1 804	1 747	1 852	1 963
Cellphone Allowance	3	173	162	178	190	178	178	187	199	211
Housing Allowances	3	–	–	–	276	–	–	253	268	284
Other benefits and allowances	3	1	1	1	1	1	1	1	1	1
Payments in lieu of leave		–	–	–	–	–	–	–	–	–
Long service awards		–	–	–	–	–	–	–	–	–
Post-retirement benefit obligations	6	–	–	–	–	–	–	–	–	–
Sub Total - Senior Managers of Municipality		15 124	15 309	16 336	24 462	22 855	22 855	23 902	25 336	26 856
% increase	4		1,2%	6,7%	49,7%	(6,6%)	–	4,6%	6,0%	6,0%
Other Municipal Staff										
Basic Salaries and Wages		881 728	944 977	968 117	1 177 672	1 020 104	1 020 104	1 162 414	1 232 157	1 306 086
Pension and UIF Contributions		140 922	147 361	152 962	109 738	160 923	160 923	178 996	189 736	201 120
Medical Aid Contributions		75 009	79 305	83 609	93 945	88 534	88 534	96 238	102 013	108 134
Overtime		131 000	168 109	148 558	24 181	92 547	92 547	42 319	44 806	47 353
Performance Bonus		71 366	75 243	71 191	72 994	85 355	85 355	76 873	81 486	86 375
Motor Vehicle Allowance	3	90 936	97 378	99 898	110 973	97 328	97 328	97 369	103 211	109 404
Cellphone Allowance	3	2 647	2 873	2 704	2 692	2 860	2 860	5 352	5 674	6 014
Housing Allowances	3	4 162	4 423	5 009	4 961	5 414	5 414	5 400	5 724	6 067
Other benefits and allowances	3	23 987	24 947	26 222	8 589	27 837	27 837	8 139	8 627	9 145
Payments in lieu of leave		32 849	54 973	60 433	25 107	25 107	25 107	–	–	–
Long service awards		7 131	8 231	7 435	1 622	7 697	7 697	1 177	1 247	1 322
Post-retirement benefit obligations	6	42 573	11 470	(22 839)	48 507	48 507	48 507	51 175	54 245	57 500
Sub Total - Other Municipal Staff		1 504 312	1 619 290	1 603 299	1 680 981	1 662 214	1 662 214	1 725 451	1 828 925	1 938 518
% increase	4		7,6%	(1,0%)	4,8%	(1,1%)	–	3,8%	6,0%	6,0%
Total Parent Municipality		1 581 708	1 699 034	1 686 837	1 777 420	1 756 535	1 756 535	1 826 398	1 935 929	2 051 942
			7,4%	(0,7%)	5,4%	(1,2%)	–	4,0%	6,0%	6,0%

Board Members of Entities									
Basic Salaries and Wages	1 263	406	597	1 832	1 347	1 347	1 421	1 506	1 596
Pension and UIF Contributions	-	-	-	-	-	-	-	-	-
Medical Aid Contributions	-	-	-	-	-	-	-	-	-
Overtime	-	-	-	-	-	-	-	-	-
Performance Bonus	-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance	3	-	-	-	-	-	-	-	-
Cellphone Allowance	3	-	-	-	-	-	-	-	-
Housing Allowances	3	-	-	-	-	-	-	-	-
Other benefits and allowances	3	-	-	-	-	-	-	-	-
Board Fees	-	-	-	-	-	-	-	-	-
Payments in lieu of leave	-	-	-	-	-	-	-	-	-
Long service awards	-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-
Sub Total - Board Members of Entities		1 263	406	597	1 832	1 347	1 347	1 421	1 506
% increase	4		(67,8%)	47,0%	206,7%	(26,5%)	-	5,5%	6,0%
Senior Managers of Entities									
Basic Salaries and Wages		4 891	3 284	3 474	12 662	12 662	12 662	13 665	14 485
Pension and UIF Contributions		73	4	4	445	445	445	481	509
Medical Aid Contributions		43	43	43	114	114	114	123	130
Overtime		-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-
Motor Vehicle Allowance	3	134	-	-	527	527	527	569	603
Cellphone Allowance	3	36	24	24	126	126	126	136	144
Housing Allowances	3	-	-	-	-	-	-	-	-
Other benefits and allowances	3	0	0	0	0	0	0	0	0
Payments in lieu of leave	-	-	-	-	-	-	-	-	-
Long service awards	-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Entities		5 177	3 354	3 544	13 874	13 874	13 874	14 973	15 871
% increase	4		(35,2%)	5,7%	291,5%	-	-	7,9%	6,0%
Other Staff of Entities									
Basic Salaries and Wages		201 008	232 608	253 134	248 175	250 890	250 890	286 541	302 858
Pension and UIF Contributions		34 280	40 177	43 328	39 444	42 842	42 842	51 305	54 205
Medical Aid Contributions		18 296	21 807	24 822	34 733	25 055	25 055	30 592	33 592
Overtime		38 247	46 306	45 885	2 004	21 189	21 189	24 121	25 620
Performance Bonus		16 124	18 047	19 195	18 612	17 658	17 658	18 810	19 938
Motor Vehicle Allowance	3	21 631	24 139	25 717	21 991	23 932	23 932	26 921	28 473
Cellphone Allowance	3	861	857	854	898	819	819	892	946
Housing Allowances	3	1 249	1 421	1 703	1 668	1 826	1 826	1 998	2 118
Other benefits and allowances	3	7 810	9 379	10 969	5 343	9 280	9 280	10 977	11 636
Payments in lieu of leave	-	7 439	9 594	4 650	8 970	100	100	9 680	10 212
Long service awards	-	5 628	2 147	2 572	217	125	125	99	105
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-
Sub Total - Other Staff of Entities		352 574	406 482	432 829	382 055	393 714	393 714	461 936	489 704
% increase	4		15,3%	6,5%	(11,7%)	3,1%	-	17,3%	6,0%
Total Municipal Entities		359 013	410 242	436 971	397 761	408 935	408 935	478 330	507 082
TOTAL SALARY, ALLOWANCES & BENEFITS		1 940 721	2 109 276	2 123 808	2 175 181	2 165 470	2 165 470	2 304 728	2 443 011
% increase	4		8,7%	0,7%	2,4%	(0,4%)	-	6,4%	6,0%
TOTAL MANAGERS AND STAFF	5,7	1 877 187	2 044 436	2 056 009	2 101 373	2 092 657	2 092 657	2 226 262	2 359 837

MAN Mungaung - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4		964 729	19 551	392 975			1 377 255
Chief Whip			827 519	140 284	332 633			1 300 436
Executive Mayor			1 638 547	-	53 887			1 692 434
Deputy Executive Mayor			861 509	145 039	370 661			1 377 209
Executive Committee			-	-	-			-
Total for all other councillors			51 140 532	2 477 171	17 680 132			71 297 835
Total Councillors	8	-	55 432 836	2 782 045	18 830 288			77 045 169
Senior Managers of the Municipality	5							
Municipal Manager (MM)			2 727 407	1 883	278 645	126 881		3 134 816
Chief Finance Officer			1 979 356	53 941	653 381	107 691		2 794 369
SM			-	-	-	-		-
SM CORP			-	-	-	-		-
SM D01			1 979 366	604 114	273 581	90 567		2 947 628
SM D02			1 979 366	267 712	273 581	98 968		2 619 627
SM D03			1 979 366	92 014	210 281	111 827		2 393 488
SM D04			1 979 366	286 542	58 361	97 510		2 421 779
SM D05			1 979 366	375 204	146 981	113 517		2 615 068
SM D06			1 979 366	26 291	273 581	89 320		2 368 558
SM D07			1 979 366	1 883	20 381	164 780		2 166 410
SM D08			-	-	-	-		-
SM ECON			-	-	-	-		-
SM ENG			-	197 327	-	-		197 327
SM HUM			-	-	-	-		-
SM PLAN			-	-	-	-		-
SM SOC			-	242 933	-	-		242 933
SM STRAT			-	-	-	-		-
SM WASTE			-	-	-	-		-
List of each official with packages >= senior manager								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
Total Senior Managers of the Municipality	8,10	-	18 562 325	2 149 844	2 188 773	1 001 061		23 902 003
A Heading for Each Entity	6,7							
List each member of board by designation								
Centlec								-
BM			-	-	-	-		-
BM CHAIR			-	-	-	-		-
BM D01			170 834	-	-	-		170 834
BM D02			113 889	-	-	-		113 889
BM D03			1 135 897	-	-	-		1 135 897
BM DEP CHAIR			-	-	-	-		-
BM MEMBERS			-	-	-	-		-
								-
								-
								-
								-
								-
								-
Total for municipal entities	8,10	-	1 420 620	-	-	-		1 420 620
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	-	75 415 781	4 931 889	21 019 061	1 001 061		102 367 792

MAN Mangaung - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2019/20			Current Year 2020/21			Budget Year 2021/22		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		–	–	–	100	100	–	100	100	–
Board Members of municipal entities	4									
Municipal employees	5									
Municipal Manager and Senior Managers	3	–	17	–	54	34	20	59	41	20
Other Managers	7	–	–	–	249	153	96	156	191	7
Professionals		–	581	41	–	833	38	–	383	82
Finance		–	53	–	–	259	–	–	80	–
Spatial/town planning		–	–	–	–	–	–	–	17	–
Information Technology		–	9	–	–	–	–	–	31	4
Roads										
Electricity		–	122	–	–	61	–	–	193	47
Water		–	–	–	–	–	–	–	15	–
Sanitation		–	–	–	–	–	–	–	47	–
Refuse										
Other		–	397	41	–	513	38	–	–	31
Technicians		–	–	–	–	566	–	–	760	1
Finance		–	–	–	–	–	–	–	–	1
Spatial/town planning		–	–	–	–	22	–	–	–	–
Information Technology		–	–	–	–	46	–	–	–	–
Roads										
Electricity										
Water										
Sanitation										
Refuse										
Other		–	–	–	–	498	–	–	760	–
Clerks (Clerical and administrative)		–	–	–	–	819	–	–	799	–
Service and sales workers		–	–	–	–	558	–	–	261	–
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators		–	–	–	–	258	–	–	270	–
Elementary Occupations		–	–	–	–	1 639	–	–	1 469	–
TOTAL PERSONNEL NUMBERS	9	–	598	41	403	4 960	154	315	4 274	110
% increase					–	729,4%	275,6%	(21,8%)	(13,8%)	(28,6%)
Total municipal employees headcount	6, 10	–	598	41	403	4 960	154	315	4 274	110
Finance personnel headcount	8, 10									
Human Resources personnel headcount	8, 10									

10. MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW

The Supporting Tables SA25 SA26 SA27 SA28 SA29 and SA30 to follow hereafter provides management and users of the budget with a monthly breakdown of the budget as contained in Tables A2 to A7. These tables are to be used as a measure of performance on the budget on a monthly basis. They are to be used on the monthly Section 71 Report to track management's actual implementation of the budget.

The following tables outline the monthly targets for revenue and expenditure capital and cash flow are as follows:

a. Consolidated budgeted monthly revenue and expenditure (SA25)

MAN Mangaung - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure

MAN manganya - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure																	
Description		Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
R thousand			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue By Source																	
Property rates			123 486	123 486	123 486	123 486	123 486	123 486	123 486	123 486	123 486	123 486	123 486	123 486	1 481 826	1 470 406	1 606 152
Service charges - electricity revenue			218 794	218 794	218 794	218 794	218 794	218 794	218 794	218 794	218 794	218 794	218 794	218 794	2 625 524	2 792 848	2 960 583
Service charges - water revenue			90 332	90 332	90 332	90 332	90 332	90 332	90 332	90 332	90 332	90 332	90 332	90 332	1 083 984	1 156 708	1 247 612
Service charges - sanitation revenue			34 650	34 650	34 650	34 650	34 650	34 650	34 650	34 650	34 650	34 650	34 650	34 650	415 795	412 157	456 818
Service charges - refuse revenue			13 106	13 106	13 106	13 106	13 106	13 106	13 106	13 106	13 106	13 106	13 106	13 106	157 276	169 114	183 611
Rental of facilities and equipment			1 881	1 881	1 881	1 881	1 881	1 881	1 881	1 881	1 881	1 881	1 881	1 881	22 569	24 180	20 121
Interest earned - external investments			2 051	2 051	2 051	2 051	2 051	2 051	2 051	2 051	2 051	2 051	2 051	2 051	24 614	25 746	26 972
Interest earned - outstanding debtors			20 733	20 733	20 733	20 733	20 733	20 733	20 733	20 733	20 733	20 733	20 733	20 733	248 791	254 940	266 528
Dividends received			0	0	0	0	0	0	0	0	0	0	0	0	2	2	2
Fines, penalties and forfeits			2 328	2 328	2 328	2 328	2 328	2 328	2 328	2 328	2 328	2 328	2 328	2 328	27 930	29 137	30 448
Licences and permits			40	40	40	40	40	40	40	40	40	40	40	40	483	505	528
Agency services															-	-	-
Transfers and subsidies			76 115	76 115	76 115	76 115	76 115	76 115	76 115	76 115	76 115	76 115	76 115	76 115	913 383	908 887	947 674
Other revenue			44 600	44 600	44 600	44 600	44 600	44 600	44 600	44 600	44 600	44 600	44 601	44 601	535 205	556 915	564 979
Gains			31	31	31	31	31	31	31	31	31	31	31	31	377	394	412
Total Revenue (excluding capital transfers and contributions)			628 146	628 146	628 146	628 146	628 146	628 146	628 146	628 146	628 146	628 146	628 148	628 148	7 537 759	7 801 941	8 312 439
Expenditure By Type																	
Employee related costs			185 641	185 641	185 641	185 641	185 641	185 641	185 641	185 641	185 641	185 641	185 629	185 629	2 227 683	2 361 343	2 502 772
Remuneration of councillors			6 420	6 420	6 420	6 420	6 420	6 420	6 420	6 420	6 420	6 420	6 420	6 420	77 045	81 668	86 568
Debt impairment			76 528	76 528	76 528	76 528	76 528	76 528	76 528	76 528	76 528	76 528	76 528	76 528	918 336	956 083	1 027 514
Depreciation & asset impairment			26 918	26 918	26 918	26 918	26 918	26 918	26 918	26 918	26 918	26 918	26 918	26 918	323 019	411 421	452 563
Finance charges			16 578	16 578	16 578	16 578	16 578	16 578	16 578	16 578	16 578	16 578	16 578	16 578	198 939	182 020	166 188
Bulk purchases - electricity			142 703	142 703	142 703	142 703	142 703	142 703	142 703	142 703	142 703	142 703	142 703	142 703	1 712 442	1 952 484	2 089 755
Inventory consumed			41 816	41 816	41 816	41 816	41 816	41 816	41 816	41 816	41 816	41 816	41 814	41 814	501 793	582 757	608 658
Contracted services			39 123	39 123	39 123	39 123	39 123	39 123	39 123	39 123	39 123	39 123	39 123	39 121	469 474	524 266	542 727
Transfers and subsidies			236	236	236	236	236	236	236	236	236	236	236	236	2 830	2 951	3 082
Other expenditure			25 682	25 682	25 682	25 682	25 682	25 682	25 682	25 682	25 682	25 682	25 675	25 675	308 179	342 263	358 372
Losses			26 557	26 557	26 557	26 557	26 557	26 557	26 557	26 557	26 557	26 557	26 557	26 557	318 688	371 548	387 884
Total Expenditure			588 204	588 204	588 204	588 204	588 204	588 204	588 204	588 204	588 204	588 204	588 180	588 180	7 058 428	7 768 804	8 226 084
Surplus/(Deficit)			39 942	39 942	39 942	39 942	39 942	39 942	39 942	39 942	39 942	39 942	39 942	39 968	479 331	33 137	86 355
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)			77 062	77 062	77 062	77 062	77 062	77 062	77 062	77 062	77 062	77 062	77 062	77 062	924 743	1 013 552	1 027 826
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)														12 649	12 649	13 408	14 212
Transfers and subsidies - capital (in-kind - all)														-	-	-	-
Surplus/(Deficit) after capital transfers & contributions			117 004	117 004	117 004	117 004	117 004	117 004	117 004	117 004	117 004	117 004	117 004	129 679	1 416 723	1 060 097	1 128 394
Taxation														-	-	-	-
Attributable to minorities														-	-	-	-
Share of surplus/(deficit) of associate														-	-	-	-
Surplus/(Deficit)	1		117 004	117 004	117 004	117 004	117 004	117 004	117 004	117 004	117 004	117 004	117 004	129 679	1 416 723	1 060 097	1 128 394

b. Consolidated budgeted monthly revenue and expenditure (municipal vote) (SA26)

MAN Mangaung - Supporting Table SA26 Consolidated budgeted monthly revenue and expenditure (municipal vote)

Description		Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
R thousand			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue by Vote																	
Vote 01 - Office Of The City Manager			0	0	0	0	0	0	0	0	0	0	0	0	1	1	1
Vote 02 - Office Of The Executive Mayor			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 03 - Corporate Services			963	963	963	963	963	963	963	963	963	963	963	963	11 554	12 248	12 982
Vote 04 - Finance			140 115	140 115	140 115	140 115	140 115	140 115	140 115	140 115	140 115	140 115	140 115	140 116	1 681 385	1 683 172	1 821 971
Vote 05 - Social Services			3 247	3 247	3 247	3 247	3 247	3 247	3 247	3 247	3 247	3 247	3 247	3 248	38 966	40 603	42 389
Vote 06 - Planning			3 703	3 703	3 703	3 703	3 703	3 703	3 703	3 703	3 703	3 703	3 703	3 704	44 442	47 109	49 935
Vote 07 - Human Settlement And Housing			2 033	2 033	2 033	2 033	2 033	2 033	2 033	2 033	2 033	2 033	2 033	2 034	24 402	20 963	16 353
Vote 08 - Economic And Rural Development			26	26	26	26	26	26	26	26	26	26	26	26	306	325	344
Vote 09 - Engineering			46 472	46 472	46 472	46 472	46 472	46 472	46 472	46 472	46 472	46 472	46 472	46 472	557 661	563 225	609 877
Vote 10 - Water			123 064	123 064	123 064	123 064	123 064	123 064	123 064	123 064	123 064	123 064	123 064	123 064	1 476 772	1 572 014	1 672 547
Vote 11 - Waste And Fleet Management			37 793	37 793	37 793	37 793	37 793	37 793	37 793	37 793	37 793	37 793	37 793	37 793	453 518	485 443	503 474
Vote 12 - Miscellaneous			122 701	122 701	122 701	122 701	122 701	122 701	122 701	122 701	122 701	122 701	122 701	122 701	1 472 413	1 526 671	1 570 691
Vote 13 - Strategic Projects			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - Naledi And Soutpan			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - Other			226 144	226 144	226 144	226 144	226 144	226 144	226 144	226 144	226 144	226 144	226 144	226 145	2 713 731	2 877 129	3 053 914
Total Revenue by Vote			706 262	706 262	706 262	706 262	706 262	706 262	706 262	706 262	706 262	706 262	706 262	706 264	8 475 151	8 828 901	9 354 477
Expenditure by Vote to be appropriated																	
Vote 01 - Office Of The City Manager			9 114	9 114	9 114	9 114	9 114	9 114	9 114	9 114	9 114	9 114	9 114	9 113	109 367	136 570	138 825
Vote 02 - Office Of The Executive Mayor			22 730	22 730	22 730	22 730	22 730	22 730	22 730	22 730	22 730	22 730	22 730	22 729	272 763	293 320	310 183
Vote 03 - Corporate Services			25 358	25 358	25 358	25 358	25 358	25 358	25 358	25 358	25 358	25 358	25 358	25 355	304 291	332 620	355 977
Vote 04 - Finance			25 337	25 337	25 337	25 337	25 337	25 337	25 337	25 337	25 337	25 337	25 337	25 335	304 040	319 678	336 922
Vote 05 - Social Services			40 418	40 418	40 418	40 418	40 418	40 418	40 418	40 418	40 418	40 418	40 418	40 414	485 006	527 115	559 409
Vote 06 - Planning			8 075	8 075	8 075	8 075	8 075	8 075	8 075	8 075	8 075	8 075	8 075	8 073	96 894	97 824	97 166
Vote 07 - Human Settlement And Housing			10 009	10 009	10 009	10 009	10 009	10 009	10 009	10 009	10 009	10 009	10 009	10 008	120 111	126 341	133 748
Vote 08 - Economic And Rural Development			2 637	2 637	2 637	2 637	2 637	2 637	2 637	2 637	2 637	2 637	2 637	2 637	31 646	33 019	33 558
Vote 09 - Engineering			42 903	42 903	42 903	42 903	42 903	42 903	42 903	42 903	42 903	42 903	42 903	42 901	514 838	576 427	607 179
Vote 10 - Water			128 375	128 375	128 375	128 375	128 375	128 375	128 375	128 375	128 375	128 375	128 375	128 373	1 540 493	1 715 642	1 815 627
Vote 11 - Waste And Fleet Management			31 560	31 560	31 560	31 560	31 560	31 560	31 560	31 560	31 560	31 560	31 560	31 558	378 715	406 153	429 833
Vote 12 - Miscellaneous			24 115	24 115	24 115	24 115	24 115	24 115	24 115	24 115	24 115	24 115	24 115	24 115	289 380	306 045	326 454
Vote 13 - Strategic Projects			4 888	4 888	4 888	4 888	4 888	4 888	4 888	4 888	4 888	4 888	4 888	4 887	58 650	62 178	65 906
Vote 14 - Naledi And Soutpan			5 999	5 999	5 999	5 999	5 999	5 999	5 999	5 999	5 999	5 999	5 999	5 998	71 986	77 361	81 726
Vote 15 - Other			206 688	206 688	206 688	206 688	206 688	206 688	206 688	206 688	206 688	206 688	206 688	206 684	2 480 248	2 758 512	2 933 572
Total Expenditure by Vote			588 204	588 204	588 204	588 204	588 204	588 204	588 204	588 204	588 204	588 204	588 204	588 180	7 058 428	7 768 804	8 226 084
Surplus/(Deficit) before assoc.			118 058	118 058	118 058	118 058	118 058	118 058	118 058	118 058	118 058	118 058	118 058	118 084	1 416 723	1 060 097	1 128 394
Taxation														-	-	-	-
Attributable to minorities														-	-	-	-
Share of surplus/ (deficit) of associate														-	-	-	-
Surplus/(Deficit)			1	118 058	118 058	118 058	118 058	118 058	118 058	118 058	118 058	118 058	118 058	118 084	1 416 723	1 060 097	1 128 394

**c. Consolidated budgeted monthly revenue and expenditure (functional classification)
(SA27)**

MAN Mangaung - Supporting Table SA27 Consolidated budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand																
Revenue - Functional																
<i>Governance and administration</i>		266 548	266 548	266 548	266 548	266 548	266 548	266 548	266 548	266 548	266 548	266 548	266 537	3 198 567	3 252 490	3 437 869
Executive and council		266 548	266 548	266 548	266 548	266 548	266 548	266 548	266 548	266 548	266 548	266 548	(2 932 042)	(12)	(12)	(13)
Finance and administration													3 198 579	3 198 579	3 252 502	3 437 882
Internal audit													-	-	-	-
<i>Community and public safety</i>		-	-	-	-	-	-	-	-	-	-	-	60 308	60 308	63 157	60 453
Community and social services													7 356	7 356	7 665	8 002
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	7 928	7 928	8 315	8 732
Public safety													25 190	25 190	26 248	27 403
Housing													19 835	19 835	20 930	16 317
Health													-	-	-	-
<i>Economic and environmental services</i>		34	34	34	34	34	34	34	34	34	34	34	12 820	13 197	13 982	14 814
Planning and development													12 785	12 785	13 552	14 365
Road transport													-	-	-	-
Environmental protection		34	34	34	34	34	34	34	34	34	34	34	34	412	429	448
<i>Trading services</i>		37 793	37 793	37 793	37 793	37 793	37 793	37 793	37 793	37 793	37 793	37 793	4 785 958	5 201 683	5 497 812	5 839 812
Energy sources													2 713 731	2 713 731	2 877 129	3 053 914
Water management													1 476 772	1 476 772	1 572 014	1 672 547
Waste water management													557 661	557 661	563 225	609 877
Waste management		37 793	37 793	37 793	37 793	37 793	37 793	37 793	37 793	37 793	37 793	37 793	37 793	453 518	485 443	503 474
<i>Other</i>													1 396	1 396	1 460	1 530
Total Revenue - Functional		304 376	304 376	304 376	304 376	304 376	304 376	304 376	304 376	304 376	304 376	304 376	5 127 018	8 475 151	8 828 901	9 354 477
Expenditure - Functional																
<i>Governance and administration</i>		110 731	110 731	110 731	110 731	110 731	110 731	110 731	110 731	110 731	110 731	110 731	266 320	1 484 360	1 577 942	1 667 114
Executive and council		110 731	110 731	110 731	110 731	110 731	110 731	110 731	110 731	110 731	110 731	110 731	(1 062 443)	155 597	165 208	173 596
Finance and administration													1 328 763	1 328 763	1 412 734	1 493 518
Internal audit													-	-	-	-
<i>Community and public safety</i>		1 179	1 179	1 179	1 179	1 179	1 179	1 179	1 179	1 179	1 179	1 179	629 128	642 092	696 441	739 531
Community and social services													51 458	51 458	56 149	59 600
Sport and recreation		1 179	1 179	1 179	1 179	1 179	1 179	1 179	1 179	1 179	1 179	1 179	192 396	205 360	231 295	247 328
Public safety													273 484	273 484	291 417	308 157
Housing													97 648	97 648	102 498	108 479
Health													14 142	14 142	15 082	15 966
<i>Economic and environmental services</i>		2 288	2 288	2 288	2 288	2 288	2 288	2 288	2 288	2 288	2 288	2 288	325 268	350 433	422 927	448 037
Planning and development													53 227	53 227	55 745	57 392
Road transport													269 754	269 754	337 687	359 422
Environmental protection		2 288	2 288	2 288	2 288	2 288	2 288	2 288	2 288	2 288	2 288	2 288	2 287	27 451	29 496	31 223
<i>Trading services</i>		20 274	20 274	20 274	20 274	20 274	20 274	20 274	20 274	20 274	20 274	20 274	4 351 703	4 574 712	5 064 151	5 363 620
Energy sources													2 480 248	2 480 248	2 758 512	2 933 572
Water management													1 548 154	1 548 154	1 723 677	1 824 062
Waste water management													303 029	303 029	320 541	328 460
Waste management		20 274	20 274	20 274	20 274	20 274	20 274	20 274	20 274	20 274	20 274	20 274	20 272	243 262	261 421	277 527
<i>Other</i>													6 831	6 831	7 343	7 782
Total Expenditure - Functional		134 471	134 471	134 471	134 471	134 471	134 471	134 471	134 471	134 471	134 471	134 471	5 579 250	7 058 428	7 768 804	8 226 084
Surplus/(Deficit) before assoc.		169 905	169 905	169 905	169 905	169 905	169 905	169 905	169 905	169 905	169 905	169 905	(452 232)	1 416 723	1 060 097	1 128 394
Share of surplus/ (deficit) of associate													-	-	-	-
Surplus/(Deficit)	1	169 905	169 905	169 905	169 905	169 905	169 905	169 905	169 905	169 905	169 905	169 905	(452 232)	1 416 723	1 060 097	1 128 394

d. Consolidated budgeted monthly capital expenditure (SA28)

MAN Mangaung - Supporting Table SA28 Consolidated budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand																
Multi-year expenditure to be appropriated	1															
Vote 01 - Office Of The City Manager		5 971	5 971	5 971	5 971	5 971	5 971	5 971	5 971	5 971	5 971	5 971	5 971	71 658	116 900	91 600
Vote 02 - Office Of The Executive Mayor		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 03 - Corporate Services		1 333	1 333	1 333	1 333	1 333	1 333	1 333	1 333	1 333	1 333	1 333	1 333	16 000	20 000	20 000
Vote 04 - Finance		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 05 - Social Services		756	756	756	756	756	756	756	756	756	756	756	756	9 068	25 752	7 900
Vote 06 - Planning		392	392	392	392	392	392	392	392	392	392	392	392	4 707	645	4 800
Vote 07 - Human Settlement And Housing		12 410	12 410	12 410	12 410	12 410	12 410	12 410	12 410	12 410	12 410	12 410	12 410	148 925	171 673	156 978
Vote 08 - Economic And Rural Development		1 917	1 917	1 917	1 917	1 917	1 917	1 917	1 917	1 917	1 917	1 917	1 917	23 009	33 700	35 800
Vote 09 - Engineering		18 151	18 151	18 151	18 151	18 151	18 151	18 151	18 151	18 151	18 151	18 151	18 150	217 807	237 775	276 525
Vote 10 - Water		10 315	10 315	10 315	10 315	10 315	10 315	10 315	10 315	10 315	10 315	10 315	10 315	123 784	138 417	180 809
Vote 11 - Waste And Fleet Management		1 080	1 080	1 080	1 080	1 080	1 080	1 080	1 080	1 080	1 080	1 080	1 080	12 965	6 651	5 015
Vote 12 - Miscellaneous		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - Strategic Projects		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - Naledi And Soutpan		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - Other		6 216	6 216	6 216	6 216	6 216	6 216	6 216	6 216	6 216	6 216	6 216	6 216	74 591	156 066	168 311
Capital multi-year expenditure sub-total	2	58 543	58 543	58 543	58 543	58 543	58 543	58 543	58 543	58 543	58 543	58 543	58 542	702 514	907 580	947 738
Single-year expenditure to be appropriated																
Vote 01 - Office Of The City Manager		7 654	7 654	7 654	7 654	7 654	7 654	7 654	7 654	7 654	7 654	7 654	7 654	91 848	132 697	138 600
Vote 02 - Office Of The Executive Mayor		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 03 - Corporate Services		2 292	2 292	2 292	2 292	2 292	2 292	2 292	2 292	2 292	2 292	2 292	2 292	27 500	37 500	38 000
Vote 04 - Finance		-	-	-	-	-	-	-	-	-	-	-	-	-	100	-
Vote 05 - Social Services		1 036	1 036	1 036	1 036	1 036	1 036	1 036	1 036	1 036	1 036	1 036	1 036	12 435	23 230	31 005
Vote 06 - Planning		763	763	763	763	763	763	763	763	763	763	763	763	9 155	2 136	6 013
Vote 07 - Human Settlement And Housing		16 602	16 602	16 602	16 602	16 602	16 602	16 602	16 602	16 602	16 602	16 602	16 602	199 219	177 566	140 335
Vote 08 - Economic And Rural Development		3 996	3 996	3 996	3 996	3 996	3 996	3 996	3 996	3 996	3 996	3 996	3 996	47 952	36 832	53 355
Vote 09 - Engineering		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Water		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - Waste And Fleet Management		43	43	43	43	43	43	43	43	43	43	43	43	520	-	-
Vote 12 - Miscellaneous		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - Strategic Projects		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - Naledi And Soutpan		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	2	32 386	32 386	32 386	32 386	32 386	32 386	32 386	32 386	32 386	32 386	32 386	32 385	388 630	410 061	407 308
Total Capital Expenditure	2	90 929	90 929	90 929	90 929	90 929	90 929	90 929	90 929	90 929	90 929	90 929	90 928	1 091 144	1 317 640	1 355 046

e. Consolidated budgeted monthly capital expenditure (standard classification) (SA29)

MAN Mangaung - Supporting Table SA29 Consolidated budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital Expenditure - Functional	1															
Governance and administration		8 174	8 174	8 174	8 174	8 174	8 174	8 174	8 174	8 174	8 174	8 174	8 173	98 083	105 432	126 655
Executive and council		4 963	4 963	4 963	4 963	4 963	4 963	4 963	4 963	4 963	4 963	4 963	4 963	59 561	61 832	85 155
Finance and administration		3 210	3 210	3 210	3 210	3 210	3 210	3 210	3 210	3 210	3 210	3 210	3 210	38 522	43 600	41 500
Internal audit																
Community and public safety		31 637	31 637	31 637	31 637	31 637	31 637	31 637	31 637	31 637	31 637	31 637	31 637	379 648	414 221	352 718
Community and social services		202	202	202	202	202	202	202	202	202	202	202	202	2 418	9 302	
Sport and recreation		2 028	2 028	2 028	2 028	2 028	2 028	2 028	2 028	2 028	2 028	2 028	2 028	24 340	51 550	53 100
Public safety		395	395	395	395	395	395	395	395	395	395	395	395	4 745	4 130	2 305
Housing		29 012	29 012	29 012	29 012	29 012	29 012	29 012	29 012	29 012	29 012	29 012	29 012	348 144	349 239	297 313
Health																
Economic and environmental services		23 471	23 471	23 471	23 471	23 471	23 471	23 471	23 471	23 471	23 471	23 471	23 471	281 657	318 761	381 073
Planning and development		1 155	1 155	1 155	1 155	1 155	1 155	1 155	1 155	1 155	1 155	1 155	1 155	13 862	2 781	10 813
Road transport		22 316	22 316	22 316	22 316	22 316	22 316	22 316	22 316	22 316	22 316	22 316	22 316	267 795	315 980	370 260
Environmental protection																
Trading services		26 696	26 696	26 696	26 696	26 696	26 696	26 696	26 696	26 696	26 696	26 696	26 696	320 356	470 526	490 601
Energy sources		6 216	6 216	6 216	6 216	6 216	6 216	6 216	6 216	6 216	6 216	6 216	6 216	74 591	156 066	168 311
Water management		10 315	10 315	10 315	10 315	10 315	10 315	10 315	10 315	10 315	10 315	10 315	10 315	123 784	138 417	180 809
Waste water management		9 460	9 460	9 460	9 460	9 460	9 460	9 460	9 460	9 460	9 460	9 460	9 460	113 518	171 391	136 465
Waste management		705	705	705	705	705	705	705	705	705	705	705	705	8 464	4 651	5 015
Other													11 400	11 400	8 700	4 000
Total Capital Expenditure - Functional	2	89 979	89 979	89 979	89 979	89 979	89 979	89 979	89 979	89 979	89 979	89 979	101 378	1 091 144	1 317 640	1 355 046
Funded by:																
National Government		77 395	77 395	77 395	77 395	77 395	77 395	77 395	77 395	77 395	77 395	77 395	77 394	928 739	1 018 986	1 033 505
Provincial Government																
District Municipality																
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		1 035	1 035	1 035	1 035	1 035	1 035	1 035	1 035	1 035	1 035	1 035	1 035	12 422	12 969	13 552
Transfers recognised - capital		78 430	78 430	78 430	78 430	78 430	78 430	78 430	78 430	78 430	78 430	78 430	78 429	941 161	1 031 955	1 047 057
Borrowing																
Internally generated funds		12 499	12 499	12 499	12 499	12 499	12 499	12 499	12 499	12 499	12 499	12 499	12 498	149 983	285 685	307 989
Total Capital Funding		90 929	90 929	90 929	90 929	90 929	90 929	90 929	90 929	90 929	90 929	90 929	90 928	1 091 144	1 317 640	1 355 046

f. Consolidated budgeted monthly cash flow. SA30

MAN Mangaung - Supporting Table SA30 Consolidated budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand															
Cash Receipts By Source													1		
Property rates	105 350	105 350	105 350	105 350	105 350	105 350	105 350	105 350	105 350	105 350	105 350	105 350	1 264 203	1 255 059	–
Service charges - electricity revenue	276 051	276 051	276 051	276 051	276 051	276 051	276 051	276 051	276 051	276 051	276 051	276 051	3 312 615	3 519 518	–
Service charges - water revenue	96 612	96 612	96 612	96 612	96 612	96 612	96 612	96 612	96 612	96 612	96 612	96 612	1 159 339	1 259 850	–
Service charges - sanitation revenue	28 031	28 031	28 031	28 031	28 031	28 031	28 031	28 031	28 031	28 031	28 031	28 031	336 368	332 665	–
Service charges - refuse revenue	10 210	10 210	10 210	10 210	10 210	10 210	10 210	10 210	10 210	10 210	10 210	10 210	122 518	131 898	–
Rental of facilities and equipment	1 960	1 960	1 960	1 960	1 960	1 960	1 960	1 960	1 960	1 960	1 960	1 960	23 525	25 194	–
Interest earned - external investments	2 051	2 051	2 051	2 051	2 051	2 051	2 051	2 051	2 051	2 051	2 051	2 051	24 614	25 746	–
Interest earned - outstanding debtors	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Dividends received	0	0	0	0	0	0	0	0	0	0	0	0	2	2	–
Fines, penalties and forfeits	2 328	2 328	2 328	2 328	2 328	2 328	2 328	2 328	2 328	2 328	2 328	2 328	27 930	29 137	–
Licences and permits	40	40	40	40	40	40	40	40	40	40	40	40	483	505	–
Agency services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and Subsidies - Operational	76 115	76 115	76 115	76 115	76 115	76 115	76 115	76 115	76 115	76 115	76 115	76 115	913 383	908 887	–
Other revenue	(50 154)	(50 154)	(50 154)	(50 154)	(50 154)	(50 154)	(50 154)	(50 154)	(50 154)	(50 154)	(50 154)	(50 154)	(601 849)	(712 455)	–
Cash Receipts by Source	548 594	548 594	548 594	548 594	548 594	548 594	548 594	548 594	548 594	548 594	548 594	548 595	6 583 131	6 776 007	–
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	77 062	77 062	77 062	77 062	77 062	77 062	77 062	77 062	77 062	77 062	77 062	77 062	924 743	1 013 552	–
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	1 054	1 054	1 054	1 054	1 054	1 054	1 054	1 054	1 054	1 054	1 054	1 054	12 649	13 408	–
Proceeds on Disposal of Fixed and Intangible Assets	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Short term loans	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits	3 988	3 988	3 988	3 988	3 988	3 988	3 988	3 988	3 988	3 988	3 988	3 988	47 853	8 525	8 951
Decrease (increase) in non-current receivables	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	–	–
Total Cash Receipts by Source	630 698	630 698	630 698	630 698	630 698	630 698	630 698	630 698	630 698	630 698	630 698	630 699	7 568 376	7 811 491	8 951
Cash Payments by Type															
Employee related costs	192 062	192 062	192 062	192 062	192 062	192 062	192 062	192 062	192 062	192 062	192 062	192 050	2 304 728	2 443 011	–
Remuneration of councillors	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance charges	16 578	16 578	16 578	16 578	16 578	16 578	16 578	16 578	16 578	16 578	16 578	16 578	198 939	182 020	–
Bulk purchases - electricity	142 703	142 703	142 703	142 703	142 703	142 703	142 703	142 703	142 703	142 703	142 703	142 703	1 712 442	1 952 484	–
Acquisitions - water & other inventory	68 748	68 748	68 748	68 748	68 748	68 748	68 748	68 748	68 748	68 748	68 748	68 748	824 976	959 343	–
Contracted services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and grants - other municipalities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and grants - other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other expenditure	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Cash Payments by Type	420 091	420 091	420 091	420 091	420 091	420 091	420 091	420 091	420 091	420 091	420 091	420 079	5 041 085	5 536 858	–
Other Cash Flows/Payments by Type															
Capital assets	90 929	90 929	90 929	90 929	90 929	90 929	90 929	90 929	90 929	90 929	90 929	90 928	1 091 144	1 317 640	–
Repayment of borrowing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Cash Flows/Payments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Payments by Type	511 020	511 020	511 020	511 020	511 020	511 020	511 020	511 020	511 020	511 020	511 020	511 007	6 132 229	6 854 498	–
NET INCREASE/(DECREASE) IN CASH HELD	119 678	119 678	119 678	119 678	119 678	119 678	119 678	119 678	119 678	119 678	119 678	119 692	1 436 147	956 993	8 951
Cash/cash equivalents at the month/year begin:	16 102	135 780	255 458	375 136	494 813	614 491	734 169	853 846	973 524	1 093 202	1 212 880	1 332 557	16 102	1 452 249	2 409 242
Cash/cash equivalents at the month/year end:	135 780	255 458	375 136	494 813	614 491	734 169	853 846	973 524	1 093 202	1 212 880	1 332 557	1 452 249	1 452 249	2 409 242	2 418 193

11. ANNUAL BUDGETS AND SERVICE DELIVERY AGREEMENTS – ENTITY

(a) The entity

- (i) The municipality has established a municipal entity called CENTLEC (SOC);
- (ii) The municipality has entered into Service Delivery Agreement (SDA) and Sale of Business (SOB) Agreement and the SDA specifically provide that the said agreement will “**commence on the Effective Date and shall subject to clause 42 endure indefinitely unless superseded by national legislation**” SDA clause 8;
- (iii) Electricity services to community’s reticulation of electricity and maintenance of electricity infrastructure;
- (iv) The Service Delivery Agreement (SDA) duration is still in force.

(b) Aggregated annual budget of the entity **SA31**:

MAN Mangaung - Supporting Table SA31 Aggregated entity budget

MAN Mangrove - Supporting Table SA3: Aggregated entity budget										
Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
R million		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Financial Performance										
Property rates										
Service charges		2 282	2 392	2 568	2 724	2 727	2 727	2 625	2 792	2 960
Investment revenue		10	4	3	5	5	5	5	6	6
Transfers recognised - operational		–	–	–	–	–	–	–	–	–
Other own revenue		53	111	54	58	50	50	71	75	79
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)										
		18	22	39	69	62	62	35	28	34
Total Revenue (excluding capital transfers and contributions)		2 362	2 530	2 664	2 857	2 845	2 845	2 736	2 901	3 078
Employee costs		359	410	437	398	409	409	478	507	537
Remuneration of Board Members										
Depreciation & asset impairment		144	135	142	74	44	44	43	48	50
Finance charges		311	9	17	120	120	120	120	120	120
Inventory consumed and bulk purchases		1 443	1 533	1 708	1 745	1 807	1 807	1 738	1 980	2 119
Transfers and grants		–	–	–	–	–	–	–	–	–
Other expenditure		349	420	488	179	175	175	167	175	183
Total Expenditure		2 606	2 507	2 793	2 516	2 555	2 555	2 547	2 829	3 008
Surplus/(Deficit)		(243)	23	(129)	340	290	290	190	72	70
Capital expenditure & funds sources										
Capital expenditure										
Transfers recognised - operational		29	24	34	69	62	62	40	33	39
Borrowing										
Internally generated funds		83	155	77	102	119	119	36	125	131
Total sources		112	178	110	171	182	182	76	158	169
Financial position										
Total current assets		2 864	3 248	3 677	2 562	2 562	2 562	(1 263)	(1 759)	(2 297)
Total non current assets		4 213	4 404	8 064	23 089	23 099	23 099	27 711	29 015	30 297
Total current liabilities		(2 756)	(4 779)	(5 230)	(584)	(584)	(584)	–	–	–
Total non current liabilities		(575)	(688)	(1 504)	(547)	(547)	(547)	(651)	(586)	(527)
Equity		(4 008)	(2 196)	(4 892)	(2 904)	(2 904)	(2 904)	(17 678)	(19 471)	(20 789)
Cash flows										
Net cash from (used) operating		–	–	–	–	–	–	–	–	–
Net cash from (used) investing		–	–	–	–	–	–	–	–	–
Net cash from (used) financing		(114)	(114)	(128)	(91)	(91)	(91)	–	–	–
Cash/cash equivalents at the year end										

(c) An executive summary of the annual budget and multi-year business plan:

- (i) The municipal entity is wholly owned by the City;
- (ii) The City has established Board of Directors who will oversees the activities of the municipal entity on the behalf of the municipality. A political and administrative representative of the City serve on the Board of Directors of Centlec to protect the interest of the Shareholder;
- (iii) The primary mandate of the municipal entity is to provide electricity services to community's reticulate electricity and maintain the electricity infrastructure;
- (iv) The funding of the municipal entity is derived from the sale of electricity and grant received from the Department of Energy for Electrification.
- (v) In the main the SDA provide for rendering of electricity services in compliance with the requirement of the National Electricity Regulator as stipulated in the Distribution and Generation Licences. On an annual basis the services discharged by the municipal entity are articulated in the Business Plan of the Entity that is approved by the Board of Directors and subsequently by the municipality. The City and the municipal entity have embarked on the process of reviewing the SDA and SOB;
- (vi) The City reviews and provide comments on the Annual Business Plan of the entity and ensures that critical matters related to electricity services maintenance of infrastructure and compliance to licenses conditions are captured in the IDP of the City;
- (vii)The municipal entity has played a critical role in installing electricity infrastructure to anchor future development maintenance of electricity infrastructure to ensure reliable electricity supply efficient provision of electricity services and extending and connecting households to electricity services

12. CAPITAL EXPENDITURE DETAILS

Details of Capital Expenditure by class and sub-class areas are provided below in Tables **SA 34a**

MAN Mangaung - Supporting Table SA34a Consolidated capital expenditure on new assets by asset class

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		249 109	268 308	225 496	503 414	550 696	550 696	499 955	409 506	466 027
Roads Infrastructure		110 435	100 279	97 533	197 851	249 625	249 625	171 188	143 484	181 981
Roads		–	–	–	7 470	1 000	1 000	3 789	–	–
Road Structures		110 435	100 279	97 533	189 429	248 325	248 325	167 014	142 794	181 981
Road Furniture		–	–	–	953	300	300	386	690	–
Capital Spares										
Storm water Infrastructure		17 104	–	–	–	–	–	–	2 070	2 579
Drainage Collection		17 104	–	–	–	–	–	–	2 070	2 579
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		80 175	125 317	70 877	111 738	106 957	106 957	51 558	73 732	81 437
Power Plants		–	591	–	1 813	1 813	1 813	313	1 087	1 136
HV Substations		27 621	72 956	–	16 335	16 335	16 335	2 198	7 636	7 980
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks		24 973	17 104	11 604	8 851	8 851	8 851	7 395	13 042	13 629
LV Networks		27 581	34 667	59 272	84 739	79 958	79 958	41 653	51 967	58 693
Capital Spares										
Water Supply Infrastructure		–	–	43 134	118 739	94 800	94 800	231 344	149 570	151 886
Dams and Weirs		–	–	–	–	–	–	–	–	–
Boreholes		–	–	–	–	–	–	–	–	–
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains		–	–	–	–	2 878	2 878	38 232	29 152	42 322
Distribution		–	–	43 134	118 739	91 922	91 922	193 112	120 418	109 563
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		39 832	29 713	8 534	56 086	74 885	74 885	27 401	36 000	43 130
Pump Station										
Reticulation		39 764	29 713	8 534	56 086	74 885	74 885	27 401	36 000	43 130
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities		68	–	–	–	–	–	–	–	–
Capital Spares										
Solid Waste Infrastructure		1 562	12 998	5 419	19 000	24 430	24 430	18 464	4 651	5 015
Landfill Sites		1 562	12 998	5 419	18 082	22 511	22 511	17 658	4 651	5 015
Waste Transfer Stations		–	–	–	918	1 919	1 919	806	–	–
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										

Community Assets	16 763	20 422	11 903	65 921	70 714	70 714	99 906	133 730	153 793
Community Facilities	16 736	14 963	9 871	65 402	68 195	68 195	86 737	116 247	145 817
Halls									
Centres	–	968	4 009	34 718	32 362	32 362	3 665	12 732	13 304
Crèches									
Clinics/Care Centres	–	–	–	–	–	–	–	–	–
Fire/Ambulance Stations	469	270	–	14 419	6 381	6 381	–	–	–
Testing Stations									
Museums									
Galleries									
Theatres									
Libraries									
Cemeteries/Crematoria	–	–	–	–	500	500	4 433	8 721	–
Police									
Parks	–	–	–	918	2 012	2 012	2 800	17 000	27 500
Public Open Space	16 266	13 726	5 862	14 847	25 940	25 940	70 439	72 994	104 013
Nature Reserves	–	–	–	500	1 000	1 000	3 000	4 800	1 000
Public Ablution Facilities	–	–	–	–	–	–	2 400	–	–
Markets									
Stalls	–	–	–	–	–	–	–	–	–
Abattoirs									
Airports									
Taxi Ranks/Bus Terminals	–	–	–	–	–	–	–	–	–
Capital Spares									
Sport and Recreation Facilities	28	5 459	2 032	519	2 519	2 519	13 169	17 484	7 976
Indoor Facilities	–	–	–	–	–	–	–	–	–
Outdoor Facilities	28	5 459	2 032	519	2 519	2 519	13 169	17 484	7 976
Capital Spares									
Heritage assets	–	–	–	–	–	–	–	–	–
Monuments	–	–	–	–	–	–	–	–	–
Historic Buildings									
Works of Art	–	–	–	–	–	–	–	–	–
Conservation Areas									
Other Heritage									
Investment properties	–	–	–	–	–	–	–	–	–
Revenue Generating	–	–	–	–	–	–	–	–	–
Improved Property									
Unimproved Property									
Non-revenue Generating	–	–	–	–	–	–	–	–	–
Improved Property									
Unimproved Property									
Other assets	4 631	3 456	–	–	–	–	–	–	–
Operational Buildings	4 631	3 456	–	–	–	–	–	–	–
Municipal Offices	4 631	3 456	–	–	–	–	–	–	–
Pay/Enquiry Points									
Building Plan Offices									
Workshops									
Yards									
Stores									
Laboratories									
Training Centres									
Manufacturing Plant									
Depots									
Capital Spares									
Housing	–	–	–	–	–	–	–	–	–
Staff Housing									
Social Housing	–	–	–	–	–	–	–	–	–
Capital Spares									
Biological or Cultivated Assets	–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets									
Intangible Assets	3 665	18 548	–	–	–	–	–	–	–
Servitudes									
Licences and Rights	3 665	18 548	–	–	–	–	–	–	–
Water Rights									
Effluent Licenses									
Solid Waste Licenses									
Computer Software and Applications	3 158	11 449	–	–	–	–	–	–	–
Load Settlement Software Applications									
Unspecified	507	7 099	–	–	–	–	–	–	–
Computer Equipment	1 890	1 924	15 896	21 243	16 493	16 493	17 683	29 158	29 555
Computer Equipment	1 890	1 924	15 896	21 243	16 493	16 493	17 683	29 158	29 555
Furniture and Office Equipment	4 441	2 847	4 998	132	262	262	1 189	1 238	1 249
Furniture and Office Equipment	4 441	2 847	4 998	132	262	262	1 189	1 238	1 249
Machinery and Equipment	–	15	2 236	2 254	4 650	4 650	6 182	5 580	3 705
Machinery and Equipment	–	15	2 236	2 254	4 650	4 650	6 182	5 580	3 705
Transport Assets	121 877	115 678	104 910	254 377	325 154	325 154	169 759	273 205	255 725
Transport Assets	121 877	115 678	104 910	254 377	325 154	325 154	169 759	273 205	255 725
Land	–	–	–	–	–	–	–	–	–
Land									
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals									
Total Capital Expenditure on new assets	1	402 376	431 197	365 438	847 342	967 969	967 969	794 673	852 417
									910 054

MAN Mangaung - Supporting Table SA34b Consolidated capital expenditure on the renewal of existing assets by asset class

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		312 403	336 984	34 027	258 978	301 897	301 897	249 191	389 287	388 716
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads										
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture										
Capital Spares										
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		3 323	4 318	1 874	7 509	7 509	7 509	3 501	12 597	13 144
Power Plants										
HV Substations		-	1 521	251	907	907	907	469	2 152	2 249
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks		1 862	648	1 504	4 731	4 731	4 731	2 063	7 079	7 377
LV Networks		1 462	2 149	119	1 872	1 872	1 872	969	3 366	3 518
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		73 016	174 045	28 682	144 998	192 166	192 166	111 854	165 200	206 929
Dams and Weirs										
Boreholes										
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		2 151	-	-	-	-	-	-	-	-
Water Treatment Works		1 237	-	650	953	857	857	9 076	28 713	20 500
Bulk Mains		69 628	174 045	28 032	144 046	191 309	191 309	102 778	136 486	186 429
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		236 063	158 621	3 471	106 471	102 222	102 222	133 836	211 490	168 643
Pump Station										
Reticulation		132 389	122 926	3 471	106 471	102 222	102 222	87 824	153 442	99 473
Waste Water Treatment Works		103 674	35 695	-	-	-	-	46 011	58 048	69 170
Outfall Sewers										
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares										
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										

Community Assets	24 883	23 224	3 681	8 287	7 911	7 911	3 403	7 500	9 155
Community Facilities	24 855	22 267	3 116	8 287	7 322	7 322	3 403	7 500	9 155
Halls									
Centres									
Crèches									
Clinics/Care Centres									
Fire/Ambulance Stations	–	–	–	–	–	–	–	–	–
Testing Stations									
Museums									
Galleries									
Theatres									
Libraries									
Cemeteries/Crematoria	11 813	18 035	1 880	3 000	2 852	2 852	–	–	–
Police									
Parks									
Public Open Space	255	–	–	–	–	–	403	500	500
Nature Reserves									
Public Ablution Facilities	–	–	–	–	–	–	–	–	–
Markets	40	946	–	1 837	1 097	1 097	–	4 000	4 000
Stalls	12 747	3 286	1 236	3 450	3 373	3 373	3 000	3 000	4 655
Abattoirs									
Airports									
Taxi Ranks/Bus Terminals									
Capital Spares									
Sport and Recreation Facilities	28	958	564	–	589	589	–	–	–
Indoor Facilities									
Outdoor Facilities	28	958	564	–	589	589	–	–	–
Capital Spares									
Heritage assets	–	–	–	–	–	–	–	–	–
Monuments									
Historic Buildings	–	–	–	–	–	–	–	–	–
Works of Art									
Conservation Areas									
Other Heritage									
Investment properties	–	–	–	–	–	–	–	–	–
Revenue Generating	–	–	–	–	–	–	–	–	–
Improved Property									
Unimproved Property									
Non-revenue Generating	–	–	–	–	–	–	–	–	–
Improved Property									
Unimproved Property									
Other assets	1 072	17 196	–	2 255	128	128	–	2 000	1 500
Operational Buildings	1 072	17 196	–	2 255	128	128	–	2 000	1 500
Municipal Offices	1 072	17 196	–	2 255	128	128	–	2 000	1 500
Pay/Enquiry Points									
Building Plan Offices									
Workshops									
Yards									
Stores									
Laboratories									
Training Centres									
Manufacturing Plant									
Depots									
Capital Spares									
Housing	–	–	–	–	–	–	–	–	–
Staff Housing									
Social Housing									
Capital Spares									
Biological or Cultivated Assets	4 773	–	–	–	–	–	–	–	–
Biological or Cultivated Assets	4 773	–	–	–	–	–	–	–	–
Intangible Assets	–	–	–	–	–	–	–	–	–
Servitudes									
Licences and Rights	–	–	–	–	–	–	–	–	–
Water Rights									
Effluent Licenses									
Solid Waste Licenses									
Computer Software and Applications									
Load Settlement Software Applications									
Unspecified									
Computer Equipment	–	–	–	–	–	–	–	–	–
Computer Equipment	–	–	–	–	–	–	–	–	–
Furniture and Office Equipment	–	–	–	–	–	–	–	–	–
Furniture and Office Equipment									
Machinery and Equipment	2 879	3 342	1 443	4 942	5 073	5 073	2 000	3 500	3 500
Machinery and Equipment	2 879	3 342	1 443	4 942	5 073	5 073	2 000	3 500	3 500
Transport Assets	–	–	–	–	–	–	–	–	–
Transport Assets									
Land	–	–	–	–	–	–	–	–	–
Land									
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals									
Total Capital Expenditure on renewal of existing asset	1	346 011	380 747	39 151	274 462	315 008	315 008	254 594	402 287
Renewal of Existing Assets as % of total capex		1324,5%	46,3%	9,3%	24,1%	24,2%	24,2%	23,3%	30,5%
Renewal of Existing Assets as % of deprecn"		38,4%	39,5%	4,1%	84,4%	106,7%	106,7%	78,8%	97,8%

MAN Mangaung - Supporting Table SA34c Consolidated repairs and maintenance by asset class

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		472 054	407 048	383 623	307 874	392 731	392 731	346 838	376 627	398 796
Roads Infrastructure		72 833	63 870	56 575	61 072	61 255	61 255	63 879	69 764	73 938
Roads		–	–	–	–	–	–	–	–	–
Road Structures		69 345	60 246	52 498	57 334	57 135	57 135	60 123	65 715	69 647
Road Furniture		3 487	3 624	4 077	3 738	4 120	4 120	3 756	4 049	4 291
Capital Spares										
Storm water Infrastructure		3 535	3 617	3 694	3 462	3 753	3 753	3 814	4 056	4 287
Drainage Collection		3 535	3 617	3 694	3 462	3 753	3 753	3 814	4 056	4 287
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		88 623	94 800	96 236	83 821	83 133	83 133	90 243	97 088	103 595
Power Plants		78 035	88 117	90 363	77 099	79 152	79 152	86 031	92 623	98 861
HV Substations		6 160	6 230	5 518	6 722	3 980	3 980	4 212	4 465	4 733
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks		4 427	452	355	–	–	–	–	–	–
Capital Spares										
Water Supply Infrastructure		231 105	181 393	123 660	101 164	145 449	145 449	111 749	122 144	129 010
Dams and Weirs		–	–	–	–	–	–	–	–	–
Boreholes		2 250	–	362	326	466	466	415	523	554
Reservoirs		–	–	–	–	–	–	–	–	–
Pump Stations										
Water Treatment Works		140 242	165 169	77 962	69 885	82 234	82 234	73 962	78 814	83 420
Bulk Mains		27 436	14 322	45 265	30 840	62 636	62 636	37 271	42 681	44 901
Distribution		–	–	–	–	–	–	–	–	–
Distribution Points		61 177	1 901	72	113	113	113	101	127	134
PRV Stations										
Capital Spares										
Sanitation Infrastructure		75 212	63 369	103 458	58 355	99 142	99 142	77 153	83 574	87 966
Pump Station										
Reticulation		13 761	–	1 055	575	575	575	512	646	685
Waste Water Treatment Works		61 451	55 956	94 113	48 608	86 394	86 394	68 640	74 592	78 578
Outfall Sewers		–	1 202	–	–	–	–	–	–	–
Toilet Facilities		–	6 212	8 291	9 173	12 173	12 173	8 000	8 336	8 703
Capital Spares		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance		–	–	–	–	–	–	–	–	–
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		747	–	–	1	1	1	1	1	1
Data Centres		–	–	–	1	1	1	1	1	1
Core Layers		747	–	–	–	–	–	–	–	–
Distribution Layers										
Capital Spares										

Community Assets		2 930	1 441	1 149	1 431	2 161	2 161	2 553	3 193	3 361
Community Facilities		16	41	24	37	52	52	46	59	62
Halls										
Centres										
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums										
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria		5	41	24	35	50	50	45	56	60
Police										
Parks		11	0	–	1	2	2	2	2	2
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		2 914	1 401	1 125	1 394	2 109	2 109	2 506	3 134	3 299
Indoor Facilities		–	–	–	–	–	–	–	–	–
Outdoor Facilities		2 914	1 401	1 125	1 394	2 109	2 109	2 506	3 134	3 299
Capital Spares		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property										
Unimproved Property										
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property										
Unimproved Property										
Other assets		130 838	67 654	72 074	74 615	76 494	76 494	70 561	75 402	79 811
Operational Buildings		130 838	67 654	72 074	74 615	76 494	76 494	70 561	75 402	79 811
Municipal Offices		130 838	67 654	72 074	74 615	76 494	76 494	70 561	75 402	79 811
Pay/Enquiry Points										
Building Plan Offices										
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		–	–	–	–	–	–	–	–	–
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets										
Intangible Assets		–	–	–	–	–	–	–	–	–
Servitudes										
Licences and Rights		–	–	–	–	–	–	–	–	–
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
Computer Equipment		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		14 940	24 984	19 807	6 587	8 778	8 778	6 932	8 740	9 264
Furniture and Office Equipment		14 940	24 984	19 807	6 587	8 778	8 778	6 932	8 740	9 264
Machinery and Equipment		23 631	35 098	14 358	17 338	19 849	19 849	21 796	24 289	25 485
Machinery and Equipment		23 631	35 098	14 358	17 338	19 849	19 849	21 796	24 289	25 485
Transport Assets		67 853	71 654	63 684	68 006	75 378	75 378	62 082	69 176	72 763
Transport Assets		67 853	71 654	63 684	68 006	75 378	75 378	62 082	69 176	72 763
Land		–	–	–	–	–	–	–	–	–
Land										
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals										
Total Repairs and Maintenance Expenditure	1	712 247	607 879	554 695	475 851	575 391	575 391	510 763	557 428	589 480
R&M as a % of PPE		4,3%	3,7%	3,0%	2,6%	3,1%	3,1%	2,8%	2,6%	2,6%
R&M as % Operating Expenditure		10,7%	8,7%	7,8%	7,5%	9,2%	9,2%	10,1%	7,9%	7,6%

MAN Mangaung - Supporting Table SA34d Consolidated Depreciation by asset class

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand	1									
Depreciation by Asset Class/Sub-class										
Infrastructure		610 754	750 125	720 081	230 751	204 353	204 353	230 571	296 134	326 679
Roads Infrastructure		361 708	407 598	352 483	103 361	103 361	103 361	115 675	150 190	166 289
Roads		361 708	407 598	352 483	92 773	92 773	92 773	103 826	134 805	149 255
Road Structures		—	—	—	10 336	10 336	10 336	11 567	15 019	16 628
Road Furniture		—	—	—	252	252	252	282	366	406
Capital Spares		—	—	—	—	—	—	—	—	—
Storm water Infrastructure		—	—	—	5 798	5 798	5 798	6 489	8 425	9 328
Drainage Collection		—	—	—	5 798	5 798	5 798	6 489	8 425	9 328
Storm water Conveyance		—	—	—	—	—	—	—	—	—
Attenuation		—	—	—	—	—	—	—	—	—
Electrical Infrastructure		1 509	116 432	137 743	40 214	13 815	13 815	17 333	19 273	20 140
Power Plants		1 509	—	—	—	—	—	—	—	—
HV Substations		—	—	—	—	—	—	—	—	—
HV Switching Station		—	—	—	—	—	—	—	—	—
HV Transmission Conductors		—	—	—	—	—	—	—	—	—
MV Substations		—	—	—	—	—	—	—	—	—
MV Switching Stations		—	—	—	—	—	—	—	—	—
MV Networks		—	8 528	11 683	—	—	—	—	—	—
LV Networks		—	107 904	126 060	40 214	13 815	13 815	17 333	19 273	20 140
Capital Spares		—	—	—	—	—	—	—	—	—
Water Supply Infrastructure		115 073	102 011	101 879	35 106	35 106	35 106	39 289	51 012	56 480
Dams and Weirs		115 073	—	—	—	—	—	—	—	—
Boreholes		—	—	—	—	—	—	—	—	—
Reservoirs		—	—	—	—	—	—	—	—	—
Pump Stations		—	—	—	—	—	—	—	—	—
Water Treatment Works		—	—	—	—	—	—	—	—	—
Bulk Mains		—	84 327	80 231	28 804	28 804	28 804	32 236	41 854	46 341
Distribution		—	—	—	6 302	6 302	6 302	7 053	9 158	10 139
Distribution Points		—	—	—	—	—	—	—	—	—
PRV Stations		—	—	—	—	—	—	—	—	—
Capital Spares		—	17 683	21 648	—	—	—	—	—	—
Sanitation Infrastructure		107 167	124 085	127 975	46 007	46 007	46 007	51 488	66 850	74 016
Pump Station		107 167	—	—	—	—	—	—	—	—
Reticulation		—	124 085	127 975	46 007	46 007	46 007	51 488	66 850	74 016
Waste Water Treatment Works		—	—	—	—	—	—	—	—	—
Outfall Sewers		—	—	—	—	—	—	—	—	—
Toilet Facilities		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Solid Waste Infrastructure		25 221	—	—	—	—	—	—	—	—
Landfill Sites		25 221	—	—	—	—	—	—	—	—
Waste Transfer Stations		—	—	—	—	—	—	—	—	—
Waste Processing Facilities		—	—	—	—	—	—	—	—	—
Waste Drop-off Points		—	—	—	—	—	—	—	—	—
Waste Separation Facilities		—	—	—	—	—	—	—	—	—
Electricity Generation Facilities		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Rail Infrastructure		—	—	—	265	265	265	296	385	426
Rail Lines		—	—	—	—	—	—	—	—	—
Rail Structures		—	—	—	265	265	265	296	385	426
Rail Furniture		—	—	—	—	—	—	—	—	—
Drainage Collection		—	—	—	—	—	—	—	—	—
Storm water Conveyance		—	—	—	—	—	—	—	—	—
Attenuation		—	—	—	—	—	—	—	—	—
MV Substations		—	—	—	—	—	—	—	—	—
LV Networks		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Coastal Infrastructure		—	—	—	—	—	—	—	—	—
Sand Pumps		—	—	—	—	—	—	—	—	—
Piers		—	—	—	—	—	—	—	—	—
Revetments		—	—	—	—	—	—	—	—	—
Promenades		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Information and Communication Infrastructure		76	—	—	—	—	—	—	—	—
Data Centres		76	—	—	—	—	—	—	—	—
Core Layers		—	—	—	—	—	—	—	—	—
Distribution Layers		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—

Community Assets		61 576	62 658	58 645	28 218	29 738	29 738	31 931	41 393	45 806
Community Facilities		61 576	23 766	20 450	16 884	18 404	18 404	19 248	24 925	27 572
Halls		61 576	2 503	2 738	—	1 520	1 520	352	391	409
Centres		—	—	—	—	—	—	—	—	—
Crèches		—	—	—	—	—	—	—	—	—
Clinics/Care Centres		—	—	—	—	—	—	—	—	—
Fire/Ambulance Stations		—	—	—	1 538	1 538	1 538	1 721	2 234	2 474
Testing Stations		—	—	—	—	—	—	—	—	—
Museums		—	—	—	—	—	—	—	—	—
Galleries		—	—	—	—	—	—	—	—	—
Theatres		—	—	—	—	—	—	—	—	—
Libraries		—	—	—	—	—	—	—	—	—
Cemeteries/Crematoria		—	3 506	3 323	2 708	2 708	2 708	3 030	3 934	4 356
Police		—	—	—	—	—	—	—	—	—
Parks		—	—	—	—	—	—	—	—	—
Public Open Space		—	14 682	11 639	11 202	11 202	11 202	12 536	16 277	18 022
Nature Reserves		—	—	—	1 437	1 437	1 437	1 608	2 088	2 312
Public Ablution Facilities		—	—	—	—	—	—	—	—	—
Markets		—	1 971	1 692	—	—	—	—	—	—
Stalls		—	1 106	1 058	—	—	—	—	—	—
Abattoirs		—	—	—	—	—	—	—	—	—
Airports		—	—	—	—	—	—	—	—	—
Taxi Ranks/Bus Terminals		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Sport and Recreation Facilities		—	38 892	38 195	11 334	11 334	11 334	12 684	16 468	18 234
Indoor Facilities		—	—	—	—	—	—	—	—	—
Outdoor Facilities		—	38 892	38 195	11 334	11 334	11 334	12 684	16 468	18 234
Capital Spares		—	—	—	—	—	—	—	—	—
Heritage assets		—	—	—	—	—	—	—	—	—
Monuments		—	—	—	—	—	—	—	—	—
Historic Buildings		—	—	—	—	—	—	—	—	—
Works of Art		—	—	—	—	—	—	—	—	—
Conservation Areas		—	—	—	—	—	—	—	—	—
Other Heritage		—	—	—	—	—	—	—	—	—
Investment properties		—	—	—	—	—	—	—	—	—
Revenue Generating		—	—	—	—	—	—	—	—	—
Improved Property		—	—	—	—	—	—	—	—	—
Unimproved Property		—	—	—	—	—	—	—	—	—
Non-revenue Generating		—	—	—	—	—	—	—	—	—
Improved Property		—	—	—	—	—	—	—	—	—
Unimproved Property		—	—	—	—	—	—	—	—	—
Other assets		52 772	52 370	49 041	16 002	16 002	16 002	17 909	23 252	25 745
Operational Buildings		52 772	52 370	49 041	16 002	16 002	16 002	17 909	23 252	25 745
Municipal Offices		52 772	52 370	49 041	16 002	16 002	16 002	17 909	23 252	25 745
Pay/Enquiry Points		—	—	—	—	—	—	—	—	—
Building Plan Offices		—	—	—	—	—	—	—	—	—
Workshops		—	—	—	—	—	—	—	—	—
Yards		—	—	—	—	—	—	—	—	—
Stores		—	—	—	—	—	—	—	—	—
Laboratories		—	—	—	—	—	—	—	—	—
Training Centres		—	—	—	—	—	—	—	—	—
Manufacturing Plant		—	—	—	—	—	—	—	—	—
Depots		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Housing		—	—	—	—	—	—	—	—	—
Staff Housing		—	—	—	—	—	—	—	—	—
Social Housing		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Biological or Cultivated Assets		248	—	—	—	—	—	—	—	—
Biological or Cultivated Assets		248	—	—	—	—	—	—	—	—
Intangible Assets		11 582	12 215	8 828	4 886	8 786	8 786	3 963	4 649	4 963
Servitudes		—	—	—	—	—	—	—	—	—
Licences and Rights		11 582	12 215	8 828	4 886	8 786	8 786	3 963	4 649	4 963
Water Rights		—	—	—	—	—	—	—	—	—
Effluent Licenses		—	—	—	—	—	—	—	—	—
Solid Waste Licenses		—	—	—	—	—	—	—	—	—
Computer Software and Applications		11 582	12 215	8 828	4 886	8 786	8 786	3 963	4 649	4 963
Load Settlement Software Applications		—	—	—	—	—	—	—	—	—
Unspecified		—	—	—	—	—	—	—	—	—
Computer Equipment		11 071	2 112	(8 449)	2 253	2 253	2 253	2 521	3 274	3 625
Computer Equipment		11 071	2 112	(8 449)	2 253	2 253	2 253	2 521	3 274	3 625
Furniture and Office Equipment		123 223	18 585	18 851	13 701	12 781	12 781	13 242	15 203	16 095
Furniture and Office Equipment		123 223	18 585	18 851	13 701	12 781	12 781	13 242	15 203	16 095
Machinery and Equipment		13 107	3 070	2 994	2 887	2 847	2 847	2 537	3 235	3 560
Machinery and Equipment		13 107	3 070	2 994	2 887	2 847	2 847	2 537	3 235	3 560
Transport Assets		15 591	29 546	44 147	21 989	13 989	13 989	15 255	17 672	18 775
Transport Assets		15 591	29 546	44 147	21 989	13 989	13 989	15 255	17 672	18 775
Land		—	29 340	48 362	3 907	3 907	3 907	4 373	5 678	6 286
Land		—	29 340	48 362	3 907	3 907	3 907	4 373	5 678	6 286
Zoo's, Marine and Non-biological Animals		—	5 050	5 616	640	640	640	716	930	1 030
Zoo's, Marine and Non-biological Animals		—	5 050	5 616	640	640	640	716	930	1 030
Total Depreciation	1	899 924	965 071	948 115	325 234	295 296	295 296	323 019	411 421	452 563

MAN Mangaung - Supporting Table SA34e Consolidated capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand										
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		22 774	9 923	15 392	13 403	12 403	12 403	20 603	40 936	22 122
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		22 774	9 923	15 392	13 403	12 403	12 403	20 603	40 936	22 122
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations										
HV Switching Station										
HV Transmission Conductors		2 941	-	-	604	604	604	313	1 087	1 136
MV Substations										
MV Switching Stations										
MV Networks		16 835	9 451	11 288	6 359	6 359	6 359	2 965	10 301	10 765
LV Networks		2 998	472	4 103	6 440	5 440	5 440	17 325	29 549	10 221
Capital Spares										
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station										
Reticulation										
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										

Community Assets		718	-	-	1 355	4 779	4 779	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Halls										
Centres										
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums										
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria										
Police										
Parks										
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities		718	-	-	1 355	4 779	4 779	-	-	-
Indoor Facilities										
Outdoor Facilities		718	-	-	1 355	4 779	4 779	-	-	-
Capital Spares										
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property										
Unimproved Property										
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property										
Unimproved Property										
Other assets		-	-	15	-	-	-	4 275	2 000	-
Operational Buildings		-	-	15	-	-	-	4 275	2 000	-
Municipal Offices										
Pay/Enquiry Points										
Building Plan Offices										
Workshops		-	-	15	-	-	-	4 275	2 000	-
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		-	-	-	-	-	-	-	-	-
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets										
Intangible Assets		-	-	-	-	-	-	17 000	20 000	20 000
Servitudes										
Licences and Rights		-	-	-	-	-	-	17 000	20 000	20 000
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications		-	-	-	-	-	-	17 000	20 000	20 000
Load Settlement Software Applications										
Unspecified										
Computer Equipment		2 632	-	-	-	-	-	-	-	-
Computer Equipment		2 632	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment										
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment										
Transport Assets		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Land										
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on upgrading of existing assets	1	26 124	9 923	15 407	14 758	17 182	17 182	41 877	62 936	42 122
Upgrading of Existing Assets as % of total capex		0,0%	1,2%	3,7%	1,3%	1,3%	1,3%	3,8%	4,8%	3,1%
Upgrading of Existing Assets as % of deprecn"		2,9%	1,0%	1,6%	4,5%	5,8%	5,8%	13,0%	15,3%	9,3%

Most projects under the Infrastructure class and sub-class are for the development and construction until projects are finalized safe for projects that are implemented in phases.
SA35

MAN Mangaung - Supporting Table SA35 Consolidated future financial implications of the capital budget

Vote Description	Ref	2021/22 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Present value
R thousand								
Capital expenditure	1							
Vote 01 - Office Of The City Manager		163 505	249 597	230 200	-	-	-	-
Vote 02 - Office Of The Executive Mayor		-	-	-	-	-	-	-
Vote 03 - Corporate Services		43 500	57 500	58 000	-	-	-	-
Vote 04 - Finance		-	100	-	-	-	-	-
Vote 05 - Social Services		21 504	48 982	38 905	-	-	-	-
Vote 06 - Planning		13 862	2 781	10 813	-	-	-	-
Vote 07 - Human Settlement And Housing		348 144	349 239	297 313	-	-	-	-
Vote 08 - Economic And Rural Development		70 961	70 532	89 155	-	-	-	-
Vote 09 - Engineering		217 807	237 775	276 525	-	-	-	-
Vote 10 - Water		123 784	138 417	180 809	-	-	-	-
Vote 11 - Waste And Fleet Management		13 485	6 651	5 015	-	-	-	-
Vote 12 - Miscellaneous		-	-	-	-	-	-	-
Vote 13 - Strategic Projects		-	-	-	-	-	-	-
Vote 14 - Naledi And Soutpan		-	-	-	-	-	-	-
Vote 15 - Other		74 591	156 066	168 311	-	-	-	-
<i>List entity summary if applicable</i>								
Total Capital Expenditure		1 091 144	1 317 640	1 355 046	-	-	-	-
Future operational costs by vote	2							
Vote 01 - Office Of The City Manager								
Vote 02 - Office Of The Executive Mayor								
Vote 03 - Corporate Services								
Vote 04 - Finance								
Vote 05 - Social Services								
Vote 06 - Planning								
Vote 07 - Human Settlement And Housing								
Vote 08 - Economic And Rural Development								
Vote 09 - Engineering								
Vote 10 - Water								
Vote 11 - Waste And Fleet Management								
Vote 12 - Miscellaneous								
Vote 13 - Strategic Projects								
Vote 14 - Naledi And Soutpan								
Vote 15 - Other								
<i>List entity summary if applicable</i>								
Total future operational costs		-	-	-	-	-	-	-
Future revenue by source	3							
Property rates		1 481 826	1 470 406	1 606 152				
Service charges - electricity revenue		2 625 524	2 792 848	2 960 583				
Service charges - water revenue		1 083 984	1 156 708	1 247 612				
Service charges - sanitation revenue		415 795	412 157	456 818				
Service charges - refuse revenue		157 276	169 114	183 611				
Rental of facilities and equipment		22 569	24 180	20 121				
<i>List other revenues sources if applicable</i>		24 614	25 746	26 972				
<i>List entity summary if applicable</i>								
Total future revenue		5 811 588	6 051 160	6 501 868	-	-	-	-
Net Financial Implications		(4 720 444)	(4 733 520)	(5 146 822)	-	-	-	-

Supporting Table **SA36** - Consolidated detailed Capital Budget.

MAN Mangaung - Supporting Table SA36
Consolidated detailed capital budget

Consolidated Capital Budget																	
R thousan d	Functio n	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strate gic Object ives	Asset Class	Asset Sub- Class	Ward Location	GPS Longit ude	GPS Lattit ude			2021/22 Medium Term Revenue & Expenditure Framework		
													Audite d Outco me 2019/20	Cur rent Yea r 202 0/2 1 Full Yea r For eca st	Budg et Year 2021/ 22	Budg et Year +1 2022/ 23	Budg et Year +2 2023/ 24
Parent municip ality: <i>List all capital projects grouped by Function</i>																	
Execu tive And Council		Capital:Infrastructure:New:Solid Waste Infrastructure:Landfill Sites	–	NEW	An efficient; competitiv e and responsiv e economic infrastruct ure network An efficient; effective and developm ent- oriented	Growth		Solid Waste Infrastru cture	Landfill Sites	R- WHOLE OF THE METRO	0	0	–	10, 000	10,00 0	–	–
Execu tive And Council		Capital:Non- Infrastructure:Existing:Renewal:C ommunity Assets:Community Facilities:Stalls	–	RENEW AL		Inclusio n and Access		Comm unity Facilities	Stalls	R- BOTSHA BELO	0	0	1,236	3,3 73	3,000	3,000	4,655

Executive And Council	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Public Open Space	–	NEW	public service An efficient; effective and development-oriented public service An efficient; effective and development-oriented public service	Growth		Community Facilities	Public Open Space	R-BOTSHA BELO	0	0	–	4,000	1,500	1,500	1,500
Executive And Council	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Public Open Space	–	NEW	public service An efficient; effective and development-oriented public service An efficient; effective and development-oriented public service	Growth		Community Facilities	Public Open Space	R-NALEDI	0	0	–	3,000	3,934	4,332	3,000
Executive And Council	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Public Open Space	–	NEW	public service An efficient; effective and development-oriented public service Protect and enhance our environmental assets and natural resources An efficient; competitive and responsive economic infrastructure network	Growth		Community Facilities	Public Open Space	R-WHOLE OF THE METRO	0	0	543	8,700	39,127	51,700	75,000
Executive And Council	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Nature Reserves	–	NEW	public service An efficient; competitive and responsive economic infrastructure network	Growth		Community Facilities	Nature Reserves	R-WHOLE OF THE METRO	0	0	–	1,000	2,000	1,300	1,000
Finance And Administration	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Bulk Mains	–	RENEWAL	economic infrastructure network	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	R-WHOLE OF THE METRO	0	0	24	–	–	–	–

Finance And Administration	Capital:Infrastructure:New:Solid Waste Infrastructure:Landfill Sites	–	NEW	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Solid Waste Infrastructure	Landfill Sites	R-WHOLE OF THE METRO	0	0	87	–	–	–	–
Finance And Administration	Capital:Infrastructure:New:Solid Waste Infrastructure:Waste Transfer Stations	–	NEW		Growth		Solid Waste Infrastructure	Waste Transfer Stations	R-THABANCHUR-WHOLE OF THE METRO	0	0	–	1,919	–	–	–
Finance And Administration	Capital:Non-Infrastructure:Existing:Renewal:Machinery And Equipment	–	RENEWAL		Governance		Machinery And Equipment	Machinery And Equipment		0	0	–	1,700	2,000	2,500	2,500
Finance And Administration	Capital:Non-Infrastructure:New:Computer Equipment	–	NEW	An efficient; effective and development-oriented public service An efficient; effective and development-oriented public service	Growth		Computer Equipment	Computer Equipment	R-WHOLE OF THE METRO	0	0	576	11,250	14,500	18,100	18,000
Finance And Administration	Capital:Non-Infrastructure:New:Furniture And Office Equipment	–	NEW		Growth		Furniture And Office Equipment	Furniture And Office Equipment	R-WHOLE OF THE METRO	0	0	–	130	1,000	1,000	1,000
Finance And Administration	Capital:Non-Infrastructure:New:Machinery And Equipment	–	NEW		Growth		Machinery And Equipment	Machinery And Equipment	R-THABANCHUR-WHOLE OF THE METRO	0	0	3	–	119	–	–
Finance And Administration	Capital:Non-Infrastructure:New:Machinery And Equipment	–	NEW		Growth		Machinery And Equipment	Machinery And Equipment		0	0	91	–	628	–	–

Finance And Administration	Capital:Non-Infrastructure:New:Transport Assets	–	NEW	An efficient; effective and development-oriented public service	Growth		Transport Assets	Transport Assets	R-WHOLE OF THE METRO	0	0	48,745	85,179	–	–	–
Finance And Administration	Capital:Non-Infrastructure:Existing:Upgrading: Other Assets:Operational Buildings:Workshops	–	UPGRADING	An efficient; effective and development-oriented public service	Governance		Operational Buildings	Workshops	R-WHOLE OF THE METRO	0	0	15	–	4,275	2,000	–
Finance And Administration	Capital:Non-Infrastructure:Existing:Upgrading: Intangible Assets:Computer Software And Applications	–	UPGRADING	A comprehensive; responsive and sustainable social protection system	Governance		Licences And Rights	Computer Software And Applications	R-WHOLE OF THE METRO	0	0	–	–	16,000	20,000	20,000
Community And Social Services	Capital:Non-Infrastructure:Existing:Renewal:Community Assets:Community Facilities:Cemeteries/Crematoria	–	RENEWAL	A comprehensive; responsive and sustainable social protection system	Inclusion and Access		Community Facilities	Cemeteries/Crematoria	R-WHOLE OF THE METRO	0	0	1,880	2,852	–	–	–
Community And Social Services	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Cemeteries/Crematoria	–	NEW	An efficient; effective and development-oriented public service	Growth		Community Facilities	Cemeteries/Crematoria	R-WHOLE OF THE METRO	0	0	–	–	403	8,721	–
Community And Social Services	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Public Open Space	–	NEW		Growth		Community Facilities	Public Open Space	R-WHOLE OF THE METRO	0	0	–	–	2,015	581	–

Sport And Recreation	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Bulk Mains	–	RENEWAL	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	R-BLOEM NORTH/SOUTH	0	0	–	367	–	1,000	–
Sport And Recreation	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	–	NEW	An efficient; competitive and responsive economic infrastructure network An efficient; effective and development-oriented public service	Growth		Roads Infrastructure	Road Structures	R-WHOLE OF THE METRO	0	0	–	–	800	1,150	500
Sport And Recreation	Capital:Non-Infrastructure:Existing:Renewal:Community Assets:Community Facilities:Public Open Space	–	RENEWAL	An efficient; effective and development-oriented public service An efficient; effective and development-oriented public service	Inclusion and Access		Community Facilities	Public Open Space	R-WHOLE OF THE METRO	0	0	–	–	–	500	500
Sport And Recreation	Capital:Non-Infrastructure:Existing:Renewal:Community Assets:Community Facilities:Markets	–	RENEWAL	An efficient; effective and development-oriented public service An efficient; effective and development-oriented public service	Inclusion and Access		Community Facilities	Markets	R-BLOEM NORTH/SOUTH	0	0	–	1,097	–	3,000	4,000
Sport And Recreation	Capital:Non-Infrastructure:Existing:Renewal:Community Assets:Community Facilities:Markets	–	RENEWAL	An efficient; effective and development-oriented public service A long and healthy	Inclusion and Access		Community Facilities	Markets	R-WHOLE OF THE METRO	0	0	–	–	–	1,000	–
Sport And Recreation	Infrastructure:Existing:Renewal:Community Assets:Sport And	–	RENEWAL	A long and healthy	Inclusion and Access		Sport And Recreation	Outdoor Facilities	R-NALEDI	0	0	184	339	–	–	–

Recreation	Recreation Facilities:Outdoor Facilities			life for all South Africans A long and healthy life for all South Africans An efficient; effective and development-oriented public service		on Facilities											
Sport And Recreation	Infrastructure:Existing:Renewal:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	-	RENEWAL		Inclusion and Access	Sport And Recreation Facilities	Outdoor Facilities	R-SOUTPA N	0	0	380	250	-	-	-		
Sport And Recreation	Capital:Non-Infrastructure:Existing:Renewal:Other Assets:Operational Buildings:Municipal Offices	-	RENEWAL		Governance	Operational Buildings	Municipal Offices	R-BLOEM NORTH/SOUTH	0	0	-	128	-	2,000	1,500		
Sport And Recreation	Capital:Non-Infrastructure:Existing:Renewal:Machinery And Equipment	-	RENEWAL		Governance	Machinery And Equipment	Machinery And Equipment	R-BLOEM NORTH/SOUTH	0	0	1,443	3,373	-	1,000	1,000		
Sport And Recreation	Capital:Non-Infrastructure:New:Machinery And Equipment	-	NEW		Growth	Machinery And Equipment	Machinery And Equipment	R-WHOLE OF THE METRO	0	0	-	-	1,810	1,450	1,400		
Sport And Recreation	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Cemeteries/Crematoria	-	NEW	A comprehensive; responsible and sustainable social protection system An efficient; effective and development-oriented public service An efficient; effective and development-oriented public service	Growth	Community Facilities	Cemeteries/Crematoria	R-WHOLE OF THE METRO	0	0	-	500	4,030	-	-		
Sport And Recreation	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Parks	-	NEW		Growth	Community Facilities	Parks	R-NALEDI	0	0	-	1,038	-	-	-		
Sport And Recreation	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Parks	-	NEW		Growth	Community Facilities	Parks	R-SOUTPA N	0	0	-	974	-	-	-		

Sport And Recreation	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Parks	–	NEW	oriented public service An efficient; effective and development-oriented public service An efficient; effective and development-oriented public service	Growth		Community Facilities	Parks	R-WHOLE OF THE METRO	0	0	–	0	2,800	17,000	27,500
Sport And Recreation	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Public Open Space	–	NEW	oriented public service Protect and enhance our environmental assets and natural resources An efficient; effective and development-oriented public service	Growth		Community Facilities	Public Open Space	R-WHOLE OF THE METRO	0	0	–	–	10,000	12,100	13,700
Sport And Recreation	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Nature Reserves	–	NEW	oriented public service An efficient; effective and development-oriented public service	Growth		Community Facilities	Nature Reserves	R-WHOLE OF THE METRO	0	0	–	–	1,000	3,500	–
Sport And Recreation	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Public Ablution Facilities	–	NEW	oriented public service A long and healthy life for all South Africans An efficient; effective and development-oriented public service	Growth		Community Facilities	Public Ablution Facilities	R-WHOLE OF THE METRO	0	0	–	–	2,400	–	–
Sport And Recreation	Capital:Non-Infrastructure:New:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	NKPA2_SO3_OS O4_Sports	NEW	oriented public service An efficient; effective and development-oriented public service	Growth		Sport And Recreation Facilities	Outdoor Facilities	R-WHOLE OF THE METRO	0	0	215	–	1,500	7,850	3,000
Public Safety	Capital:Non-Infrastructure:New:Furniture And Office Equipment	–	NEW	oriented public service An efficient; effective and development-oriented public service	Growth		Furniture And Office	Furniture And Office Equipment	R-WHOLE OF THE METRO	0	0	–	–	120	–	–

Public Safety	Capital:Non-Infrastructure:New:Machinery And Equipment	–	NEW	development-oriented public service An efficient; competitive and responsive economic infrastructure network	Growth		Equipment Machinery And Equipment	Machinery And Equipment	R-WHOLE OF THE METRO	0	0	353	–	1,225	1,130	1,305
Housing	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Bulk Mains	–	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	R-BLOEM NORTH/SOUTH	0	0	–	9,600	9,765	–	–
Housing	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Bulk Mains	–	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	R-BOTSHA BELO	0	0	–	45,364	–	–	–
Housing	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Bulk Mains	–	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	R-THABANCHU	0	0	–	2,450	–	–	–
Housing	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Bulk Mains	–	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	R-WHOLE OF THE METRO	0	0	–	13,417	8,248	35,122	32,374

Housing	Capital:Infrastructure:Existing:Renewal:Sanitation Infrastructure:Reticulation	–	RENEWAL	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Sanitation Infrastructure	Reticulation	R-BOTSHA BELO	0	0	–	2,161	–	–	–
Housing	Capital:Infrastructure:Existing:Renewal:Sanitation Infrastructure:Reticulation	–	RENEWAL	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Sanitation Infrastructure	Reticulation	R-WHOLE OF THE METRO	0	0	–	9,500	21,938	40,826	32,500
Housing	Capital:Infrastructure:Existing:Upgrading:Electrical Infrastructure:Lv Networks	A123	UPGRADING	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Electrical Infrastructure	Lv Networks	R-WHOLE OF THE METRO	0	0	–	–	14,509	19,767	–
Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	NKPA2_SDO3_O SO4_Water	NEW	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Water Supply Infrastructure	Bulk Mains	R-BOTSHA BELO	0	0	–	–	28,000	–	–
Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	NKPA2_SDO3_O SO4_Water	NEW	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Water Supply Infrastructure	Bulk Mains	R-WHOLE OF THE METRO	0	0	–	2,878	8,902	28,425	42,000

Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution	–	NEW	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Water Supply Infrastructure	Distribution	R- BLOEM NORTH/ SOUTH	0	0	–	3,000	46,440	77,658	56,962
Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution	–	NEW	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Water Supply Infrastructure	Distribution	R- BOTSHA BELO	0	0	–	14,339	18,867	13,634	–
Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution	–	NEW	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Water Supply Infrastructure	Distribution	R- NALEDI	0	0	–	2,820	2,418	2,907	5,373
Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution	–	NEW	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Water Supply Infrastructure	Distribution	R- SOUTPA N	0	0	–	2,590	2,960	–	–
Housing	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution	–	NEW	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Water Supply Infrastructure	Distribution	R- WHOLE OF THE METRO	0	0	–	49,110	94,499	16,880	40,974

Housing	Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation	–	NEW	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Sanitation Infrastructure	Reticulation	R- BLOEM NORTH/ SOUTH	0	0	–	13,510	3,000	–	–
Housing	Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation	–	NEW	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Sanitation Infrastructure	Reticulation	R- BOTSHA BELO	0	0	–	17,556	24,401	36,000	43,130
Housing	Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation	–	NEW	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Sanitation Infrastructure	Reticulation	R- THABA NCHU	0	0	–	6,331	–	–	–
Housing	Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation	–	NEW	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Sanitation Infrastructure	Reticulation	R- WHOLE OF THE METRO	0	0	–	20,062	–	–	–
Housing	Capital:Infrastructure:New:Roads Infrastructure:Roads	–	NEW	An efficient; competitive and responsive economic infrastructure network	Growth		Roads Infrastructure	Roads	R- WHOLE OF THE METRO	0	0	–	1,000	3,789	–	–

Housing	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	–	NEW	An efficient; competitive and responsive economic infrastructure network An efficient; effective and development-oriented public service A long and healthy life for all South Africans An efficient; effective and development-oriented public service A comprehensive; responsive and sustainable social protection system An efficient; effective and development-oriented	Growth		Roads Infrastructure	Road Structures	R-WHOLE OF THE METRO	0	0	–	59,779	60,408	78,020	44,000
Planning And Development	Capital:Non-Infrastructure:New:Computer Equipment	–	NEW		Growth		Computer Equipment	Computer Equipment	R-WHOLE OF THE METRO	0	0	527	–	–	–	–
Planning And Development	Infrastructure:Existing:Upgrading:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	–	UPGRADING		Inclusion and Access		Sport And Recreation Facilities	Outdoor Facilities	R-BLOEM NORTH/SOUTH	0	0	–	4,779	–	–	–
Planning And Development	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Centres	–	NEW		Growth		Community Facilities	Centres	R-THABANCHU	0	0	–	7,149	–	–	–
Planning And Development	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Fire/Ambulance Stations	–	NEW		Growth		Community Facilities	Fire/Ambulance Stations	R-BLOEM NORTH/SOUTH	0	0	–	6,381	–	–	–
Planning And Development	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Public Open Space	–	NEW		Growth		Community Facilities	Public Open Space	R-BLOEM NORTH/SOUTH	0	0	3,100	3,444	2,776	–	–

Planning And Development	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Public Open Space	–	NEW	public service An efficient; effective and development-oriented public service An efficient; effective and development-oriented public service An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Community Facilities	Public Open Space	R-BOTSHA BELO	0	0	1,514	–	1,036	–	3,224
Planning And Development	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Public Open Space	–	NEW	public service An efficient; effective and development-oriented public service An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Community Facilities	Public Open Space	R-WHOLE OF THE METRO	0	0	705	6,796	10,050	2,781	7,589
Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	–	NEW	public service An efficient; effective and development-oriented public service An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Roads Infrastructure	Road Structures	R-BLOEM NORTH/SOUTH	0	0	92,273	122,303	77,427	37,788	96,109
Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	–	NEW	public service An efficient; effective and development-oriented public service An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Roads Infrastructure	Road Structures	R-BOTSHA BELO	0	0	5,259	12,407	14,964	14,022	24,358
Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	–	NEW	public service An efficient; effective and development-oriented public service An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Roads Infrastructure	Road Structures	R-THABANCHU	0	0	–	–	3,451	2,511	–

Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	–	NEW	An efficient; competitive and responsive economic infrastructure network	Growth		Roads Infrastructure	Road Structures	R-WHOLE OF THE METRO	0	0	–	53,836	8,061	9,302	17,014
Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Road Furniture	–	NEW	An efficient; competitive and responsive economic infrastructure network	Growth		Roads Infrastructure	Road Furniture	R-WHOLE OF THE METRO	0	0	–	300	386	690	–
Road Transport	Capital:Infrastructure:New:Storm Water Infrastructure:Drainage Collection	–	NEW	An efficient; competitive and responsive economic infrastructure network	Growth		Storm Water Infrastructure	Drainage Collection	R-BLOEM NORTH/SOUTH	0	0	–	–	–	2,070	2,579
Road Transport	Capital:Non-Infrastructure:New:Machinery And Equipment	–	NEW		Growth		Machinery And Equipment	Machinery And Equipment	R-WHOLE OF THE METRO	0	0	1,789	2,000	1,200	1,000	–
Road Transport	Capital:Non-Infrastructure:New:Transport Assets	–	NEW		Growth		Transport Assets	Transport Assets	R-BOTSHA BELO	0	0	–	–	–	7,000	–
Road Transport	Capital:Non-Infrastructure:New:Transport Assets	–	NEW		Growth		Transport Assets	Transport Assets	R-THABANCHUR	0	0	–	–	–	7,000	–
Road Transport	Capital:Non-Infrastructure:New:Transport Assets	–	NEW		Growth		Transport Assets	Transport Assets	R-WHOLE OF THE METRO	0	0	56,165	218,903	163,505	235,597	230,200
Road Transport	Capital:Non-Infrastructure:Existing:Upgrading: Intangible Assets:Computer Software And Applications	–	UPGRADING	An efficient; effective and development-	Governance		Licences And Rights	Computer Software And Applications	R-WHOLE OF THE METRO	0	0	–	–	1,000	–	–

Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	–	NEW	oriented public service An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Electrical Infrastructure	Lv Networks	R-WHOLE OF THE METRO	0	0	1,640	–	–	–	–
Energy Sources	Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:Hv Substations	–	RENEWAL	oriented public service An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Electrical Infrastructure	Hv Substations	R-WHOLE OF THE METRO	0	0	251	–	–	–	–
Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Water Treatment Works	C123	RENEWAL	oriented public service An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Water Supply Infrastructure	Water Treatment Works	R-BLOEM NORTH/SOUTH	0	0	650	857	9,076	28,713	20,500
Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Bulk Mains	–	RENEWAL	oriented public service An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	R-BLOEM NORTH/SOUTH	0	0	–	2,296	10,826	48,118	111,823
Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Bulk Mains	–	RENEWAL	oriented public service An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	R-THABANCHU	0	0	–	429	12,091	8,721	5,731

Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Bulk Mains	–	RENEWAL	infrastructure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Water Supply Infrastructure	Bulk Mains	R-WHOLE OF THE METRO	0	0	24,018	116,636	61,848	43,526	36,501
Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution	–	NEW	infrastructure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Water Supply Infrastructure	Distribution	R-BLOEM NORTH/SOUTH	0	0	8,222	1,793	–	–	–
Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Distribution	–	NEW	infrastructure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Water Supply Infrastructure	Distribution	R-WHOLE OF THE METRO	0	0	34,912	18,270	27,928	9,339	6,254
Water Management	Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation	–	NEW	infrastructure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Sanitation Infrastructure	Reticulation	R-THABANCHU	0	0	4,036	–	–	–	–
Water Management	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	–	NEW	infrastructure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Roads Infrastructure	Road Structures	R-WHOLE OF THE METRO	0	0	–	–	1,612	–	–

Water Management	Capital:Non-Infrastructure:Existing:Renewal:Community Assets:Community Facilities:Public Open Space	–	RENEWAL	infrastructure network An efficient; effective and development-oriented public service An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Community Facilities	Public Open Space	R-WHOLE OF THE METRO	0	0	–	–	403	–	–
Waste Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Bulk Mains	–	RENEWAL	infrastructure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Bulk Mains	R-BLOEM NORTH/SOUTH	0	0	3,991	–	–	–	–
Waste Water Management	Capital:Infrastructure:Existing:Renewal:Water Supply Infrastructure:Bulk Mains	–	RENEWAL	infrastructure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Water Supply Infrastructure	Bulk Mains	R-WHOLE OF THE METRO	0	0	–	750	–	–	–
Waste Water Management	Capital:Infrastructure:Existing:Renewal:Sanitation Infrastructure:Reticulation	–	RENEWAL	infrastructure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Sanitation Infrastructure	Reticulation	R-BLOEM NORTH/SOUTH	0	0	(0)	22,705	17,836	47,017	1,194
Waste Water Management	Capital:Infrastructure:Existing:Renewal:Sanitation Infrastructure:Reticulation	–	RENEWAL	infrastructure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access	Sanitation Infrastructure	Reticulation	R-BOTSHA BELO	0	0	–	27,525	16,121	7,849	–

Waste Water Management	Capital:Infrastructure:Existing:Renewal:Sanitation Infrastructure:Reticulation	–	RENEWAL	ure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Sanitation Infrastructure	Reticulation	R-NALEDI	0	0	–	480	–	–	–
Waste Water Management	Capital:Infrastructure:Existing:Renewal:Sanitation Infrastructure:Reticulation	–	RENEWAL	ure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Sanitation Infrastructure	Reticulation	R-SOUTPANN	0	0	–	1,905	806	581	716
Waste Water Management	Capital:Infrastructure:Existing:Renewal:Sanitation Infrastructure:Reticulation	–	RENEWAL	ure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Sanitation Infrastructure	Reticulation	R-THABANCHU	0	0	–	500	–	–	–
Waste Water Management	Capital:Infrastructure:Existing:Renewal:Sanitation Infrastructure:Reticulation	–	RENEWAL	ure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Sanitation Infrastructure	Reticulation	R-WHOLE OF THE METRO	0	0	3,471	37,446	31,122	57,169	65,062
Waste Water Management	Capital:Infrastructure:Existing:Renewal:Sanitation Infrastructure:Waste Water Treatment Works	–	RENEWAL	economic infrastructure	Inclusion and Access		Sanitation Infrastructure	Waste Water Treatment Works	R-BLOEM NORTH/SOUTH	0	0	–	–	11,503	24,890	30,670

Waste Water Management	Capital:Infrastructure:Existing:Renewal:Sanitation Infrastructure:Waste Water Treatment Works	–	RENEWAL	ure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Sanitation Infrastructure	Waste Water Treatment Works	R-BOTSHA BELO	0	0	–	–	13,096	28,338	34,918
Waste Water Management	Capital:Infrastructure:Existing:Renewal:Sanitation Infrastructure:Waste Water Treatment Works	–	RENEWAL	ure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Sanitation Infrastructure	Waste Water Treatment Works	R-THABANCHU	0	0	–	–	15,367	1,913	–
Waste Water Management	Capital:Infrastructure:Existing:Renewal:Sanitation Infrastructure:Waste Water Treatment Works	–	RENEWAL	ure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Sanitation Infrastructure	Waste Water Treatment Works	R-WHOLE OF THE METRO	0	0	–	–	6,046	2,907	3,582
Waste Water Management	Capital:Infrastructure:New:Water Supply Infrastructure:Bulk Mains	NKPA2_SDO3_O SO4_Water	NEW	ure network An efficient; competitive and responsive economic infrastructure network	Growth		Water Supply Infrastructure	Bulk Mains	R-WHOLE OF THE METRO	0	0	–	–	1,330	727	322
Waste Water Management	Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation	–	NEW	economic infrastructure	Growth		Sanitation Infrastructure	Reticulation	R-NALEDI	0	0	773	602	–	–	–

Waste Water Management	Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation	–	NEW	ure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Sanitation Infrastructure	Reticulation	R-SOUTPA N	0	0	–	1,439	–	–	–
Waste Water Management	Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation	–	NEW	ure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Sanitation Infrastructure	Reticulation	R-THABANCHU	0	0	–	15,386	–	–	–
Waste Water Management	Capital:Infrastructure:New:Sanitation Infrastructure:Reticulation	–	NEW	ure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Sanitation Infrastructure	Reticulation	R-WHOLE OF THE METRO	0	0	3,725	–	–	–	–
Waste Water Management	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	–	NEW	ure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Roads Infrastructure	Road Structures	R-WHOLE OF THE METRO	0	0	–	–	290	–	–
Waste Management	Capital:Infrastructure:New:Solid Waste Infrastructure:Landfill Sites	–	NEW	economic infrastructure An efficient; competitive and responsive economic infrastructure	Growth		Solid Waste Infrastructure	Landfill Sites	R-BLOEM NORTH/SOUTH	0	0	1,453	109	3,224	1,453	1,791

Waste Management	Capital:Infrastructure:New:Solid Waste Infrastructure:Landfill Sites	–	NEW	ure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Solid Waste Infrastructure	Landfill Sites	R-BOTSHABELO	0	0	–	2,550	2,015	1,163	1,433
Waste Management	Capital:Infrastructure:New:Solid Waste Infrastructure:Landfill Sites	–	NEW	ure network An efficient; competitive and responsive economic infrastructure network	Growth		Solid Waste Infrastructure	Landfill Sites	R-NALEDI	0	0	2,850	3,697	–	–	–
Waste Management	Capital:Infrastructure:New:Solid Waste Infrastructure:Landfill Sites	–	NEW	ure network An efficient; competitive and responsive economic infrastructure network	Growth		Solid Waste Infrastructure	Landfill Sites	R-THABANCHU	0	0	–	827	–	–	–
Waste Management	Capital:Infrastructure:New:Solid Waste Infrastructure:Landfill Sites	–	NEW	ure network An efficient; competitive and responsive economic infrastructure network	Growth		Solid Waste Infrastructure	Landfill Sites	R-WHOLE OF THE METRO	0	0	1,028	5,329	2,418	2,035	1,791
Waste Management	Capital:Infrastructure:New:Solid Waste Infrastructure:Waste Transfer Stations	–	NEW	economic infrastructure	Growth		Solid Waste Infrastructure	Waste Transfer Stations	R-THABANCHU	0	0	–	–	806	–	–

Other	Capital:Non-Infrastructure:New:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	NKPA2_SO3_OS O4_Sports	NEW	ure network A long and healthy life for all South Africans A long and healthy life for all South Africans	Growth		Sport And Recreation Facilities	Outdoor Facilities	R-BOTSHA BELO	0	0	–	–	4,500	4,500	1,500
Other	Capital:Non-Infrastructure:New:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	NKPA2_SO3_OS O4_Sports	NEW	ure network A long and healthy life for all South Africans A long and healthy life for all South Africans	Growth		Sport And Recreation Facilities	Outdoor Facilities	R-WHOLE OF THE METRO	0	0	1,629	2,000	6,900	4,200	2,500
Parent Capital expenditure												309,757	1,118,462	1,015,353	1,159,574	1,185,735
Entities: <i>List all capital projects grouped by Entity</i>																
Centlec																
Road Transport	Capital:Non-Infrastructure:New:Machinery And Equipment	–	NEW	An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure	Growth		Machinery And Equipment	Machinery And Equipment	R-WHOLE OF THE METRO	0	0	–	1,650	1,200	2,000	1,000
Energy Sources	Capital:Infrastructure:Existing: Upgrading:Electrical Infrastructure:Hv Transmission Conductors	–	UPGRADING	An efficient; competitive and responsive economic infrastructure	Inclusion and Access		Electrical Infrastructure	Hv Transmission Conductors	R-WHOLE OF THE METRO	0	0	–	604	313	1,087	1,136
Energy Sources	Capital:Infrastructure:Existing: Upgrading:Electrical Infrastructure:Mv Networks	–	UPGRADING	An efficient; competitive and responsive economic infrastructure	Inclusion and Access		Electrical Infrastructure	Mv Networks	R-WHOLE OF THE METRO	0	0	11,288	6,359	2,965	10,301	10,765

Energy Sources	Capital:Infrastructure:Existing: Upgrading:Electrical Infrastructure:Lv Networks	A123	UPGRADING	ure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Electrical Infrastructure	Lv Networks	R-WHOLE OF THE METRO	0	0	4,103	5,440	2,815	9,781	10,221
Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Power Plants	-	NEW	ure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Electrical Infrastructure	Power Plants	R-WHOLE OF THE METRO	0	0	-	1,813	313	1,087	1,136
Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Hv Substations	-	NEW	ure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Electrical Infrastructure	Hv Substations	R-WHOLE OF THE METRO	0	0	-	16,335	2,198	7,636	7,980
Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Mv Networks	-	NEW	ure network An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Electrical Infrastructure	Mv Networks	R-WHOLE OF THE METRO	0	0	11,604	8,851	7,395	13,042	13,629
Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	-	NEW	economic infrastructure An efficient; competitive and responsive economic infrastructure network An efficient; competitive and responsive economic infrastructure network	Growth		Electrical Infrastructure	Lv Networks	R-WHOLE OF THE METRO	0	0	57,632	79,958	41,653	51,967	58,693

Energy Sources	Capital:Non-Infrastructure:New:Computer Equipment	–	NEW	ure network An efficient; effective and developm ent-oriented public service An efficient; effective and developm ent-oriented public service	Growth		Computer Equipment	Computer Equipment	R-WHOLE OF THE METRO	0	0	14,794	5,243	3,183	11,058	11,555
Energy Sources	Capital:Non-Infrastructure:New:Furniture And Office Equipment	–	NEW		Growth		Furniture And Office Equipment	Furniture And Office Equipment	R-WHOLE OF THE METRO	0	0	4,998	132	69	238	249
Energy Sources	Capital:Non-Infrastructure:New:Machinery And Equipment	–	NEW		Growth		Machinery And Equipment	Machinery And Equipment	R-WHOLE OF THE METRO	0	0	–	1,000	–	–	–
Energy Sources	Capital:Non-Infrastructure:New:Transport Assets	–	NEW		Growth		Transport Assets	Transport Assets	R-WHOLE OF THE METRO	0	0	–	21,072	6,254	23,608	25,525
Energy Sources	Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:Hv Substations	–	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Electrical Infrastructure	Hv Substations	R-WHOLE OF THE METRO	0	0	–	907	469	2,152	2,249
Energy Sources	Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:Mv Networks	–	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Electrical Infrastructure	Mv Networks	R-WHOLE OF THE METRO	0	0	1,504	4,731	2,063	7,079	7,377

Energy Sources	Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:Lv Networks	–	RENEWAL	An efficient; competitive and responsive economic infrastructure network	Inclusion and Access		Electrical Infrastructure	Lv Networks	R-WHOLE OF THE METRO	0	0	119	1,872	969	3,366	3,518
Energy Sources	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Centres	–	NEW	An efficient; effective and development-oriented public service	Growth		Community Facilities	Centres	R-WHOLE OF THE METRO	0	0	4,009	25,212	3,665	12,732	13,304
Energy Sources	Capital:Non-Infrastructure:New:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	NKPA2_SO3_OS04_Sports	NEW	A long and healthy life for all South Africans	Growth		Sport And Recreation Facilities	Outdoor Facilities	R-WHOLE OF THE METRO	0	0	188	519	269	934	976
Entity Capital expenditure												110,239	181,698	75,791	158,066	169,311
Total Capital expenditure												419,996	1,300,160	1,091,144	1,317,640	1,355,046

13. LEGISLATION COMPLIANCE STATUS

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. In Year Reporting

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published performance on the municipality's website.

2. Internship Programme

The municipality is participating in the Municipal Financial Management Internship programme and will employ three (3) interns to undergo training in various divisions of the Financial services Departments after the previous seven (7) were absorbed.

3. Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

4. Audit Committee – Internal Audit – Me A Schmidt

The committee is functioning with 4 appointed members.

5. Risk Management

The Chief Risk Officer was appointed since 1 October 2018. To date the strategic risk register had been completed and most of the operational risk registers.

6. Service Delivery and Implementation Plan

The detail SDBIP document is at a draft stage and will be finalised after approval of the 2021/22 MTREF in May 2021.

7. Annual Report

Annual Report for the 2019/20 financial year is compiled in terms of the MFMA and National Treasury requirements, however it has not yet been tabled to council due to the exemption of National Treasury Notice no 43582/3 – no 851 (05 August 2020).

8. Property Rates Act

The new Municipal Property Rates Act No 6 of 2004 was fully implemented on the 1st July 2009.

CITY MANAGER'S QUALITY CERTIFICATION

I, **Adv. Tankiso Mea**, the Municipal Manager of the Mangaung Metropolitan Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipality Finance Management Act and the regulations made under the Act and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the Municipality

Print name:

Municipal Manager of the Mangaung Metropolitan Municipality (MAN)

Signature: _____

Date: _____

EXCO REPRESENTATIVE'S QUALITY CERTIFICATION

I, **M.M. Mofokeng, EXCO Representative (Free State Province)**, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipality Finance Management Act and the regulations made under the Act and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the Municipality

Print name:

EXCO Representative (Free State Province)

Signature: _____

Date: _____

MAN Mangaung - Contact Information

A. GENERAL INFORMATION

Municipality	MAN Mangaung
Grade	6
Province	FS FREE STATE
Web Address	mangaung .co.za
e-mail Address	

1 Grade in terms of the Remuneration of Public Office Bearers Act.

B. CONTACT INFORMATION

Postal address:	
P.O. Box	P O Box 3704
City / Town	Bloemfontein
Postal Code	9301
Street address	
Building	Bram Fischer Building
Street No. & Name	De Villiers Street
City / Town	Bloemfontein
Postal Code	9301
General Contacts	
Telephone number	0514058911
Fax number	086 656 5846

C. POLITICAL LEADERSHIP

Speaker:	
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Secretary/PA to the Deputy Mayor/Executive Mayor:

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D. MANAGEMENT LEADERSHIP

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Secretary/PA to the Municipal Manager:

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Chief Financial Officer

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Secretary/PA to the Chief Financial Officer

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Official responsible for submitting financial information

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Official responsible for submitting financial information

ID Number	
Title	
Name	
Telephone number	
Cell number	
Fax number	
E-mail address	