



**SERVICE DELIVERY
AND BUDGET
IMPLEMENTATION
PLAN
[2026/2027]**



Foreword by the Executive Mayor

This Service Delivery and Budget Implementation Plan (SDBIP) considered various National and Provincial priorities, in particular the Medium-Term Development Plan (MTDP), which indicates the three (3) strategic goals of national government, to improve the quality of life of communities. Moreover, the revised FSGDS 2050 was considered to ensure that, the city implements strategies that are aligned to the province.

As the budget gives effect to the strategic priorities of the municipality, it is important to complement the budget and the IDP with a management and implementation plan. This SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved, and these are implemented by the administration over the next twelve months.

Thus 2026/2027 SDBIP, Strategic Priorities has identified five specific pillars to address existing infrastructure and social gaps:

Institutional Capacity: Enhancing the city's ability to translate IDP community needs into funded, measurable performance indicators.

Infrastructure & Roads: Executing a Comprehensive Integrated Transport Plan to fix public and economic transit routes.

Spatial Transformation: Developing sustainable human settlements through the Catalytic Land Development Programme.

Land Equity: Providing inclusive access to land and formal ownership.

Economic Growth: Leveraging the momentum to drive job creation and rural development.

The Mangaung Metropolitan Municipality's primary focus continues to be the comprehension of communities' developmental requirements and the execution of initiatives related to those needs and preferences. Crucially, the city is improving its capacity to comprehend legality and grasp the functions and expectations of each of the three spheres of government. This is done in order to improve ties even further and hasten the fulfilment of the requirements and goals of the community.



Clr Gregory Nihatasi

Executive Mayor

Mangaung Metropolitan Municipality

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MANGAUNG METROPOLITAN MUNICIPALITY

2026/2027

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

1. Introduction

The Service Delivery and Budget Implementation Plan (SDBIP) serve as the operational blueprint for executing the municipality's service delivery commitments and budget allocations for the 2026/2027 financial year, in full compliance with the Municipal Finance Management Act (MFMA), 2003 (Act 56 of 2003). As a legally binding instrument, the SDBIP formalizes the partnership between the administration, Council, and the Mangaung community by translating the City's strategic objectives into measurable deliverables. It establishes clear quarterly service delivery targets and performance indicators, which are directly linked to the performance agreements of senior managers, thereby reinforcing the municipality's performance management framework.

A core objective of the SDBIP is to enhance accountability and transparency across all levels of municipal governance. It provides a structured mechanism for the administration to report to Council, and in turn, enables Councilors to demonstrate progress to their communities. The plan also serves as a critical tool for budget execution, performance tracking, and the realization of strategic goals outlined in the Integrated Development Plan (IDP). By embedding measurable outputs and defined timeframes, the SDBIP empowers the Municipal Manager to assess senior management performance, allows the Mayor to evaluate the Municipal Manager's effectiveness, and gives the community a clear basis to monitor the municipality's overall service delivery performance.

Aligned with the principles of developmental local government enshrined in the White Paper on Local Government and Section 152(a) of the Constitution of the Republic of South Africa (1996), the SDBIP underscores the municipality's commitment to democratic governance and public accountability. As a dynamic management tool, it integrates in-year performance data, including quarterly service delivery milestones and monthly budget projections, while ensuring that every service delivery output is directly linked to budgetary allocations. The plan delineates specific responsibilities for senior and top management, allocates necessary resources, and sets deadlines to ensure timely implementation of key activities.

Structured as a multi-layered document, the SDBIP's top tier presents consolidated service delivery targets aligned with strategic leadership, providing a high-level overview for Council endorsement. This publicly accessible layer includes ward-specific information on capital projects and critical service delivery initiatives, enabling Ward Councilors and Committee members to effectively oversee localized implementation. The subsequent layers, developed by top management, delve into detailed operational plans, breaking down outputs into actionable activities and assigning accountability to middle and junior managers. This phased approach is essential for progressively extending the performance management system across all levels of the organization, ensuring alignment with the municipality's broader governance and service delivery objectives.

2. MFMA legislative requirement

In terms of Section 53 (1) I (ii) of the MFMA, the SDBIP is defined as a detailed plan approved by the mayor of a municipality for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate the following:

- (a) projections for each month of –
 - (i) revenue to be collected, by source; and
 - (ii) operational and capital expenditure, by vote
- (b) service delivery targets and performance indicators for each quarter, and other matters prescribed being a management and implementation plan (not a policy proposal)

The SDBIP is not required to be approved by the council. According to Section 53 of the MFMA, the Executive Mayor is expected to approve the SDBIP within 28 days after the approval of the budget. This section requires him or her to take all reasonable steps to ensure that the SDBIP is approved within 28 days. In addition, the Executive Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are circulated or made public within 14 days after its approval.

3. The statutory planning context as introduced by circular 88

The metropolitan municipalities have been encouraged to institutionalise the planning, budgeting and reporting reforms through the metros longer term frameworks and strategies, spatial development frameworks (SDFs), integrated development plans (IDPs), MTREF budgets, service delivery and budget implementation plans (SDBIPs) and their reporting in terms of Circular 88 indicators.

Moreover, the Municipal Systems Act and Municipal Finance Management Act provides a legal framework around which a municipal planning must occur. The Spatial Planning and Land Use Management Act of 2013, in combination with the Division of Revenue Act, has given impetus as an additional planning instrument for metropolitan municipalities with a distinct spatial imperative for the built environment. Figure 1 illustrates how these planning instruments relate to the results-chain and the targeted spread of indicators.

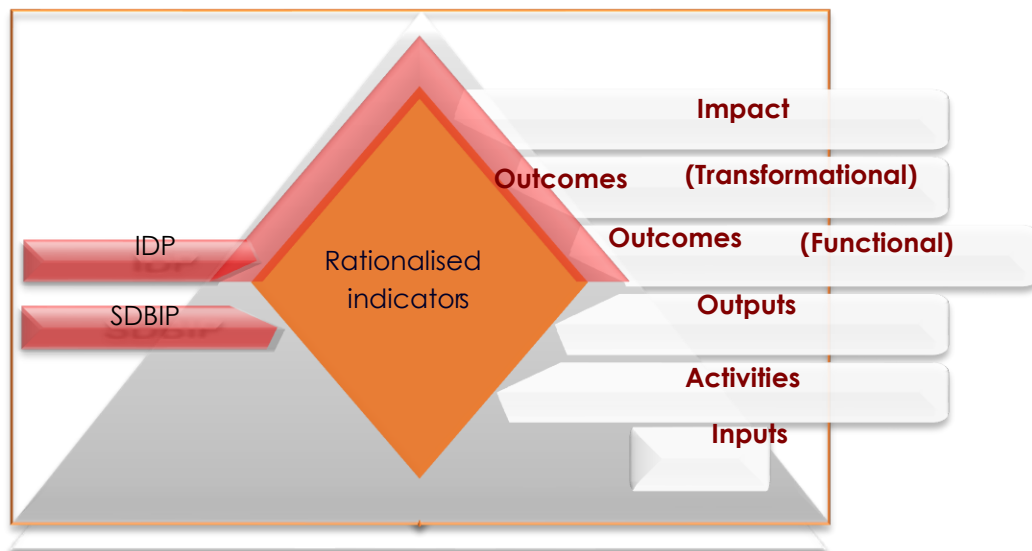


Figure 1: Performance indicators on the results-chain as the focus of the reporting reforms work

From the above it is clear that each planning instrument is intended to correspond to a distinct results-chain level and that this should guide and inform the selection and application of indicators in these planning documents. Also apparent is that the emphasis of the rationalised set of indicators is to ensure a leaner, more

streamlined and strategic set of indicators is prioritised and tracked, particularly between the output and outcome levels.

3.1 Clarifying the IDP and SDBIP interface

Component 3 of MFMA Circular No. 13 has been widely interpreted by municipalities. As a result, many municipalities have blurred the lines between selecting outcome and output indicators in their IDPs and SDBIPs and reporting on them in their quarterly and annual reports. In line with the original intention of the SDBIPs, this circular seeks to clarify that the SDBIP should only be concerned with performance information that speaks to “products or services” directly produced or delivered within the control of the municipality, otherwise known as outputs. The targets set for these indicators should therefore be informed by the resourcing allocation derived from the prioritisation and strategic direction set out in the IDP. Similarly, the IDP should be concerned primarily with the outcomes and set targets in relation to these over the medium term.

The following is intended to provide conceptual clarity with regards to the planned and reporting instruments appropriate for the respective result chain level.

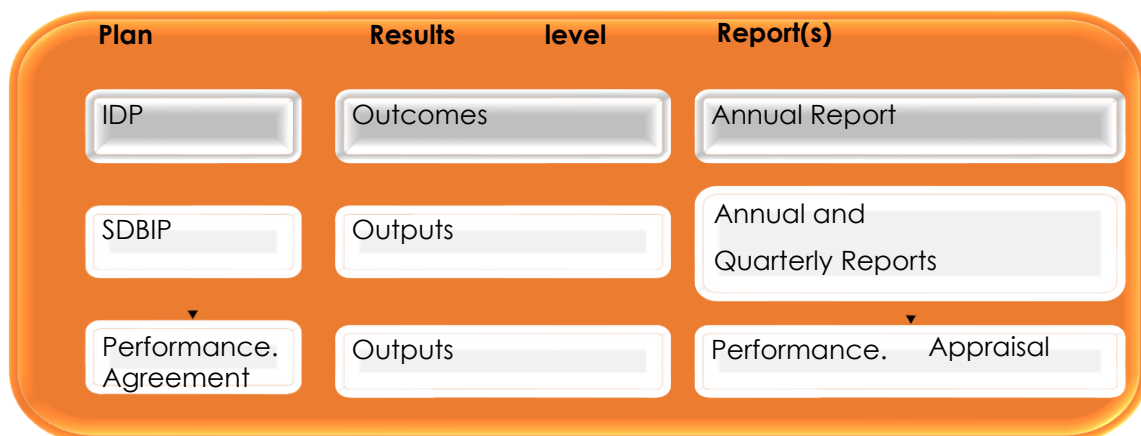


Figure 2: Planning and reporting instruments and their result level

In Figure 2 there is an important relationship between the Outcomes (Functional) and the Outputs (Functional) reflected in the SDBIP. The indicators were crafted at outcome and output level with a common conceptual frame and it is expected that both would find expression in terms of annual reporting so that this logical linkage can be made.

4. Linking the IDP and the Budget

Integrated Development Planning requires many different planning processes to be brought together and co-ordinated. In terms of linking service plans or service delivery and budget implementation plans of the individual department in the Municipality with the other planning processes in the IDP, the departments routinely produce operational plans, capital plans, annual budgets, institutional and staffing plans, etc. to take the IDP forward. Clearly it is not feasible to include these details within the IDP document.

The MTREF budget is allocated against these key performance areas at a municipal level. Corporate objectives with measurable key performance indicators (KPIs) and targets are identified. The municipal planning processes undertaken at departmental and sub-department levels yields objectives with indicators, targets and resource allocation (includes the budgets) at these various levels.

5. Reporting on SDBIP

This section covers reporting on the SDBIP as a way of linkage with the oversight and monitoring operations of the Municipal administration.

Various reporting requirements are outlined in the MFMA. Both the mayor and the accounting officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA requires. The reports then allow the Mangaung Metropolitan Council (Ward and Proportional Representative Councillors) to monitor the implementation of service delivery programmes and initiatives across the Municipality.

5.1 Monthly Reporting

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur monthly. This reporting must be conducted by the accounting officer of a municipality no later than 10 working days, after the end of each month.

Reporting must include the following:

- (i) actual revenue, per source;
- (ii) actual borrowings;
- (iii) actual expenditure, per vote; actual capital expenditure, per vote;
- (iv) the amount of any allocations received

If necessary, explanation of the following must be included in the monthly reports:

- (a) Any material variances from the municipality's projected revenue by source, and from the municipality's expenditure projections per vote
- (b) Any material variances from the service delivery and budget implementation plan and; Any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain within the municipalities approved budget.

5.2 Quarterly Reporting

Section 52 (d) of the MFMA compels the mayor to submit a report to the council on the implementation of the budget and the financials of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the mayor's quarterly report.

5.3 Mid-year Reporting

Section 72(1) (a) of the MFMA outlines the requirements for mid-year reporting. The accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year considering:

- (i) the monthly statements referred to in section 71 of the first half of the year
- (ii) the municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (iii) the past year's annual report, and progress on resolving problems identified in the annual report; and
- (iv) the performance of every municipal entity under the sole or shared control of the municipality, considering reports in terms of Section 88 from any such entities.

Based on the outcomes of the mid-year budget and performance assessment report, an adjustments budget may be tabled if actual revenue or expenditure amounts are materially different from the projections contained in the budget or the SDBIP. The SDBIP is also a living document and may be modified based on the mid-year performance review. Thus, the SDBIP remains a kind of contract that holds the Mangaung Metropolitan Municipality accountable to the community.

5.4 Mangaung Strategic Scorecard with IDP strategic objectives

The city has five (5) strategic development objectives as underlined and bolded below and will be reported in this strategic SDBIP as a top layer Scorecard of the City.

- Spatial Transformation:** Implement and integrated and targeted strategy that transforms the spatial and economic legacy of Mangaung.
- Economic Growth:** Boost economic development by strengthening organisational performance
- Service Delivery Improvement:** Strengthen service delivery as a priority for economic growth
- Financial Health Improvement:** Implement a financial recovery plan that rebuilds financial Strength
- Organisational Strength:** Strengthen the organisation – the heart of it all

5.5 Three-Year Capital Plan (SA6)

MAN Mangaung - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

| Strategic Objective | MTDP Service Outcome | IUDF | Ref | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|------------------------------|---|----------------------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| ORGANIZATIONAL STRENGTH | | Governance | | 1 881 | 2 121 | 3 596 | 500 | - | - | - | - | - |
| ORGANIZATIONAL STRENGTH | | Growth | | 1 455 | 1 873 | 682 | 2 500 | 1 500 | 1 500 | 250 | 2 258 | 2 267 |
| ORGANIZATIONAL STRENGTH | A comprehensive; responsive and sustainable social protection system | Growth | | - | 1 556 | 1 186 | 1 000 | 3 000 | 3 000 | - | - | - |
| ORGANIZATIONAL STRENGTH | A long and healthy life for all South Africans | Growth | | - | - | - | - | 720 | 720 | 720 | 744 | 768 |
| ORGANIZATIONAL STRENGTH | A long and healthy life for all South Africans | Inclusion and Access | | - | - | - | - | - | - | - | - | - |
| ORGANIZATIONAL STRENGTH | An efficient; competitive and responsive economic infrastructure network | Growth | | 115 851 | 50 744 | 60 379 | 3 000 | 38 905 | 38 905 | 3 000 | 1 000 | - |
| ORGANIZATIONAL STRENGTH | An efficient; competitive and responsive economic infrastructure network | Inclusion and Access | | - | 66 238 | 948 | - | - | - | - | - | - |
| ORGANIZATIONAL STRENGTH | An efficient; effective and development-oriented public service | Governance | | 49 | 1 181 | - | 8 582 | 6 542 | 6 542 | 5 000 | 3 825 | 3 000 |
| ORGANIZATIONAL STRENGTH | An efficient; effective and development-oriented public service | Growth | | 4 900 | 10 784 | 13 058 | 38 822 | 35 029 | 35 029 | 56 750 | 52 344 | 41 739 |
| ORGANIZATIONAL STRENGTH | An efficient; effective and development-oriented public service | Inclusion and Access | | 203 | 300 | - | 10 000 | 10 000 | 10 000 | 25 000 | 20 000 | 20 000 |
| ORGANIZATIONAL STRENGTH | Create a better South Africa and contribute to a better Africa and a better world | Growth | | - | - | - | - | - | - | - | - | - |
| FINANCIAL HEALTH IMPROVEMENT | | Growth | | - | - | 1 807 | 4 421 | 3 695 | 3 695 | 2 500 | 1 500 | 1 500 |
| FINANCIAL HEALTH IMPROVEMENT | An efficient; competitive and responsive economic infrastructure network | Growth | | 24 979 | 17 731 | 41 588 | 35 000 | 31 000 | 31 000 | 33 000 | 34 089 | 35 180 |
| FINANCIAL HEALTH IMPROVEMENT | An efficient; competitive and responsive economic infrastructure network | Inclusion and Access | | - | - | - | 500 | 450 | 450 | - | 12 643 | 10 063 |
| FINANCIAL HEALTH IMPROVEMENT | An efficient; effective and development-oriented public service | Growth | | 4 748 | 8 953 | 87 623 | 51 500 | 13 841 | 13 841 | 46 000 | 43 000 | 26 000 |
| SERVICE DELIVERY IMPROVEMENT | | Governance | | - | - | - | - | - | - | 1 650 | 676 | 706 |
| SERVICE DELIVERY IMPROVEMENT | | Growth | | 25 614 | 688 | 965 | 160 007 | 135 449 | 135 449 | 108 984 | 97 818 | 75 965 |
| SERVICE DELIVERY IMPROVEMENT | A comprehensive; responsive and sustainable social protection system | Growth | | - | 1 499 | 695 | 10 000 | - | - | - | - | - |
| SERVICE DELIVERY IMPROVEMENT | A comprehensive; responsive and sustainable social protection system | Inclusion and Access | | - | - | - | - | - | - | - | - | - |
| SERVICE DELIVERY IMPROVEMENT | A long and healthy life for all South Africans | Growth | | - | - | 955 | 10 500 | 3 000 | 3 000 | 10 500 | 9 000 | 9 000 |
| SERVICE DELIVERY IMPROVEMENT | A long and healthy life for all South Africans | Inclusion and Access | | - | - | 435 | 3 500 | 2 300 | 2 300 | - | - | - |
| SERVICE DELIVERY IMPROVEMENT | An efficient; competitive and responsive economic infrastructure network | Growth | | 147 172 | 104 948 | 138 620 | 286 007 | 328 370 | 328 370 | 554 808 | 679 659 | 751 090 |
| SERVICE DELIVERY IMPROVEMENT | An efficient; competitive and responsive economic infrastructure network | Inclusion and Access | | 92 203 | 77 302 | 206 927 | 494 857 | 550 015 | 550 015 | 340 572 | 247 548 | 307 411 |
| SERVICE DELIVERY IMPROVEMENT | An efficient; effective and development-oriented public service | Governance | | - | 710 | - | - | - | - | - | - | - |
| SERVICE DELIVERY IMPROVEMENT | An efficient; effective and development-oriented public service | Growth | | 2 048 | 16 310 | 45 530 | 17 800 | 43 850 | 43 850 | 54 587 | 58 619 | 60 940 |
| SERVICE DELIVERY IMPROVEMENT | An efficient; effective and development-oriented public service | Inclusion and Access | | - | 242 | 237 | - | - | - | - | - | - |
| SERVICE DELIVERY IMPROVEMENT | Protect and enhance our environmental assets and natural resources | Growth | | - | - | - | 7 000 | 2 558 | 2 558 | 10 000 | 13 000 | - |

| Strategic Objective | MTDP Service Outcome | IUDF | Ref | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|--|--|-----------------------------|-----|----------------|----------------|----------------|----------------------|------------------|------------------|---|------------------|--------------------|
| | | | | | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast |
| R thousand | | | | | | | | | | | | |
| ECONOMIC GROWTH | | Governance | | – | – | – | – | – | – | – | – | – |
| ECONOMIC GROWTH | | Growth | | 85 659 | 57 174 | 27 352 | 2 200 | 2 200 | 2 200 | 2 000 | 1 350 | – |
| ECONOMIC GROWTH | A long and healthy life for all South Africans | Growth | | 2 241 | – | – | – | – | – | – | – | – |
| ECONOMIC GROWTH | An efficient; competitive and responsive economic infrastructure network | Growth | | – | – | – | – | – | – | 1 000 | 3 000 | 2 000 |
| ECONOMIC GROWTH | An efficient; competitive and responsive economic infrastructure network | Inclusion and Access | | – | – | – | – | – | – | – | – | – |
| ECONOMIC GROWTH | An efficient; effective and development-oriented public service | Governance | | 111 | – | – | – | – | – | – | – | – |
| ECONOMIC GROWTH | An efficient; effective and development-oriented public service | Growth | | 100 | 3 176 | 219 | 1 000 | 500 | 500 | – | 5 000 | – |
| ECONOMIC GROWTH | An efficient; effective and development-oriented public service | Inclusion and Access | | – | 417 | 6 378 | – | – | – | – | – | – |
| ECONOMIC GROWTH | Protect and enhance our environmental assets and natural resources | Growth | | 1 228 | 1 217 | – | 1 750 | 1 750 | 1 750 | – | – | – |
| SPATIAL TRANSFORMATION | | Governance | | – | – | – | – | – | – | – | – | – |
| SPATIAL TRANSFORMATION | | Growth | | 70 888 | 42 074 | 6 059 | – | – | – | – | – | – |
| SPATIAL TRANSFORMATION | A comprehensive; responsive and sustainable social protection system | Growth | | 4 045 | 2 053 | 26 077 | 17 000 | 28 000 | 28 000 | 3 300 | – | – |
| SPATIAL TRANSFORMATION | A long and healthy life for all South Africans | Inclusion and Access | | – | – | – | – | – | – | – | – | – |
| SPATIAL TRANSFORMATION | An efficient; competitive and responsive economic infrastructure network | Growth | | 73 484 | 90 976 | 116 275 | 131 495 | 129 793 | 129 793 | 123 363 | 145 956 | 161 056 |
| SPATIAL TRANSFORMATION | An efficient; competitive and responsive economic infrastructure network | Inclusion and Access | | 5 885 | 839 | 5 781 | 6 750 | 4 278 | 4 278 | 7 350 | 7 428 | 6 505 |
| SPATIAL TRANSFORMATION | An efficient; effective and development-oriented public service | Growth | | 30 463 | 15 876 | 29 713 | 38 298 | 40 298 | 40 298 | 12 937 | 14 620 | 6 000 |
| Allocations to other priorities | | | 3 | | | | | | | | | |
| Total Capital Expenditure | | | 1 | 695 210 | 576 985 | 823 085 | 1 343 987 | 1 417 042 | 1 417 042 | 1 403 271 | 1 455 077 | 1 521 188 |

6. Revenue and Expenditure Projections

6.1 Monthly Projections of Revenue by Source and Expenditure by Type (SA25)

| Description | Ref | Budget Year 2026/27 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|-----|---------------------|---------|---------|---------|----------|----------|---------|----------|---------|---------|---------|---------|---|------------------------|------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Revenue | | | | | | | | | | | | | | | | |
| Exchange Revenue | | | | | | | | | | | | | | | | |
| Service charges - Electricity | | 396,353 | 396,353 | 396,353 | 396,353 | 396,353 | 396,353 | 396,353 | 396,353 | 396,353 | 396,353 | 396,353 | 396,354 | 4,756,241 | 5,097,788 | 5,225,312 |
| Service charges - Water | | 136,768 | 136,768 | 136,768 | 136,768 | 136,768 | 136,768 | 136,768 | 136,768 | 136,768 | 136,768 | 136,768 | 136,768 | 1,641,219 | 1,788,423 | 1,948,850 |
| Service charges - Waste Water Management | | 56,271 | 56,271 | 56,271 | 56,271 | 56,271 | 56,271 | 56,271 | 56,271 | 56,271 | 56,271 | 56,271 | 56,271 | 675,254 | 697,537 | 719,859 |
| Service charges - Waste Management | | 18,906 | 18,906 | 18,906 | 18,906 | 18,906 | 18,906 | 18,906 | 18,906 | 18,906 | 18,906 | 18,906 | 18,906 | 226,877 | 234,364 | 241,864 |
| Sale of Goods and Rendering of Services | | 4,579 | 4,579 | 4,579 | 4,579 | 4,579 | 4,579 | 4,579 | 4,579 | 4,579 | 4,579 | 4,579 | 4,579 | 54,942 | 56,722 | 58,505 |
| Agency services | | | | | | | | | | | | | | | | |
| Interest | | | | | | | | | | | | | | | | |
| Interest earned from Receivables | | 57,708 | 57,708 | 57,708 | 57,708 | 57,708 | 57,708 | 57,708 | 57,708 | 57,708 | 57,708 | 57,708 | 57,708 | 692,492 | 715,344 | 738,235 |
| Interest earned from Current and Non Current Assets | | 9,708 | 9,708 | 9,708 | 9,708 | 9,708 | 9,708 | 9,708 | 9,708 | 9,708 | 9,708 | 9,708 | 9,708 | 116,500 | 120,345 | 124,196 |
| Dividends | | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 10 | 11 | 12 |
| Rent on Land | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Rental from Fixed Assets | | 3,785 | 3,785 | 3,785 | 3,785 | 3,785 | 3,785 | 3,785 | 3,785 | 3,785 | 3,785 | 3,785 | 3,786 | 45,425 | 46,924 | 48,425 |
| Licence and permits | | | | | | | | | | | | | | | | |
| Special rating levies | | | | | | | | | | | | | | | | |
| Construction Contract Revenue | | | | | | | | | | | | | | | | |
| Development Charges | | | | | | | | | | | | | | | | |
| Operational Revenue | | 9,589 | 9,589 | 9,589 | 9,589 | 9,589 | 9,589 | 9,589 | 9,589 | 9,589 | 9,589 | 9,589 | 9,589 | 115,064 | 118,830 | 122,602 |
| Non-Exchange Revenue | | | | | | | | | | | | | | | | |
| Property rates | | 194,189 | 194,189 | 194,189 | 194,189 | 194,189 | 194,189 | 194,189 | 194,189 | 194,189 | 194,189 | 194,189 | 194,190 | 2,330,273 | 2,407,172 | 2,484,202 |
| Surcharges and Taxes | | | | | | | | | | | | | | | | |
| Fines, penalties and forfeits | | 3,632 | 3,632 | 3,632 | 3,632 | 3,632 | 3,632 | 3,632 | 3,632 | 3,632 | 3,632 | 3,632 | 3,632 | 43,589 | 44,843 | 46,099 |
| Licences or permits | | 146 | 146 | 146 | 146 | 146 | 146 | 146 | 146 | 146 | 146 | 146 | 146 | 1,748 | 1,806 | 1,863 |
| Transfer and subsidies - Operational | | 116,319 | 116,319 | 116,319 | 116,319 | 116,319 | 116,319 | 116,319 | 116,319 | 116,319 | 116,319 | 116,319 | 116,319 | 1,395,832 | 1,466,561 | 1,510,421 |
| Interest | | 18,921 | 18,921 | 18,921 | 18,921 | 18,921 | 18,921 | 18,921 | 18,921 | 18,921 | 18,921 | 18,921 | 18,921 | 227,057 | 234,549 | 242,055 |
| Fuel Levy | | 36,138 | 36,138 | 36,138 | 36,138 | 36,138 | 36,138 | 36,138 | 36,138 | 36,138 | 36,138 | 36,138 | 36,138 | 433,651 | 472,859 | 510,137 |
| Operational Revenue | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |

| Description | Ref | Budget Year 2026/27 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|--|-----|---------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|------------------------|------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Gains on disposal of Fixed and Intangible Assets | | 829 | 829 | 829 | 829 | 829 | 829 | 829 | 829 | 829 | 829 | 829 | 829 | 9,953 | 10,281 | 10,610 |
| Other Gains | | 10,896 | 10,896 | 10,896 | 10,896 | 10,896 | 10,896 | 10,896 | 10,896 | 10,896 | 10,896 | 10,896 | 10,896 | 130,757 | 1,877 | 1,937 |
| Discontinued Operations | | | | | | | | | | | | | | | | |
| Total Revenue (excluding capital transfers and contributions) | | 1,074,740 | 1,074,740 | 1,074,740 | 1,074,740 | 1,074,740 | 1,074,740 | 1,074,740 | 1,074,740 | 1,074,740 | 1,074,740 | 1,074,740 | 1,074,742 | 12,896,884 | 13,516,238 | 14,035,185 |
| Expenditure | | | | | | | | | | | | | | | | |
| Employee related costs | | 233,763 | 233,763 | 233,763 | 233,763 | 233,763 | 233,763 | 233,763 | 233,763 | 233,763 | 233,763 | 233,763 | 233,751 | 2,806,052 | 2,913,361 | 3,049,071 |
| Remuneration of councillors | | 7,212 | 7,212 | 7,212 | 7,212 | 7,212 | 7,212 | 7,212 | 7,212 | 7,212 | 7,212 | 7,212 | 7,212 | 86,541 | 91,084 | 95,866 |
| Bulk purchases - electricity | | 259,985 | 259,985 | 259,985 | 259,985 | 259,985 | 259,985 | 259,985 | 259,985 | 259,985 | 259,985 | 259,985 | 259,985 | 3,119,815 | 3,260,207 | 3,406,916 |
| Inventory consumed | | 64,734 | 64,734 | 64,734 | 64,734 | 64,734 | 64,734 | 64,734 | 64,734 | 64,734 | 64,734 | 64,733 | 64,733 | 776,809 | 760,690 | 756,596 |
| Debt impairment | | 134,066 | 134,066 | 134,066 | 134,066 | 134,066 | 134,066 | 134,066 | 134,066 | 134,066 | 134,066 | 134,066 | 134,066 | 1,608,788 | 1,703,505 | 1,768,138 |
| Depreciation, amortisation and impairment | | 81,697 | 81,697 | 81,697 | 81,697 | 81,697 | 81,697 | 81,697 | 81,697 | 81,697 | 81,697 | 81,697 | 81,696 | 980,358 | 1,016,583 | 1,046,506 |
| Interest, Dividends and Rent on Land | | 10,212 | 10,212 | 10,212 | 10,212 | 10,212 | 10,212 | 10,212 | 10,212 | 10,212 | 10,212 | 10,212 | 10,212 | 122,547 | 120,002 | 120,002 |
| Contracted services | | 76,157 | 76,157 | 76,157 | 76,157 | 76,157 | 76,157 | 76,157 | 76,157 | 76,157 | 76,157 | 76,155 | 76,155 | 914,245 | 950,928 | 1,004,521 |
| Transfers and subsidies | | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 833 | 10,000 | 11,000 | 12,000 |
| Irrecoverable debts written off | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Operational costs | | 41,950 | 41,950 | 41,950 | 41,950 | 41,950 | 41,950 | 41,950 | 41,950 | 41,950 | 41,950 | 41,950 | 41,945 | 507,214 | 535,527 | 528,075 |
| Disposal of Fixed and Intangible Assets | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Losses | | 33,292 | 33,292 | 33,292 | 33,292 | 33,292 | 33,292 | 33,292 | 33,292 | 33,292 | 33,292 | 33,292 | 33,292 | 399,500 | 379,525 | 368,139 |
| Total Expenditure | | 943,900 | 943,900 | 943,900 | 943,900 | 943,900 | 943,900 | 943,900 | 943,900 | 943,900 | 943,900 | 943,900 | 943,879 | 11,331,870 | 11,742,413 | 12,155,832 |
| Surplus/(Deficit) | | 130,841 | 130,841 | 130,841 | 130,841 | 130,841 | 130,841 | 130,841 | 130,841 | 130,841 | 130,841 | 130,841 | 130,863 | 1,565,014 | 1,773,824 | 1,879,352 |
| Transfers and subsidies - capital (monetary allocations) | | 88,607 | 88,607 | 88,607 | 88,607 | 88,607 | 88,607 | 88,607 | 88,607 | 88,607 | 88,607 | 88,607 | 88,607 | 1,063,282 | 1,151,705 | 1,294,398 |
| Transfers and subsidies - capital (in-kind) | | | | | | | | | | | | | | | | |
| Surplus/(Deficit) after capital transfers & contributions | | 219,447 | 219,447 | 219,447 | 219,447 | 219,447 | 219,447 | 219,447 | 219,447 | 219,447 | 219,447 | 219,447 | 219,470 | 2,628,296 | 2,925,529 | 3,173,751 |
| Income Tax | | | | | | | | | | | | | | | | |
| Surplus/(Deficit) after income tax | | 219,447 | 219,447 | 219,447 | 219,447 | 219,447 | 219,447 | 219,447 | 219,447 | 219,447 | 219,447 | 219,447 | 219,470 | 2,628,296 | 2,925,529 | 3,173,751 |
| Share of Surplus/Deficit attributable to Joint Venture | | | | | | | | | | | | | | | | |
| Share of Surplus/Deficit attributable to Minorities | | | | | | | | | | | | | | | | |
| Surplus/(Deficit) attributable to municipality | | 219,447 | 219,447 | 219,447 | 219,447 | 219,447 | 219,447 | 219,447 | 219,447 | 219,447 | 219,447 | 219,447 | 219,470 | 2,628,296 | 2,925,529 | 3,173,751 |
| Share of Surplus/Deficit attributable to Associate | | | | | | | | | | | | | | | | |
| Intercompany/Parent subsidiary transactions | | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 120,000 | 120,000 | 120,000 |
| Surplus/(Deficit) for the year | 1 | 229,447 | 229,447 | 229,447 | 229,447 | 229,447 | 229,447 | 229,447 | 229,447 | 229,447 | 229,447 | 229,447 | 229,470 | 2,748,296 | 3,045,529 | 3,293,751 |

6.2 Monthly Projections of Revenue and Expenditure by Vote (SA26)

| Description | Ref | Budget Year 2026/27 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|-----|---------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|------------------------|------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Revenue by Vote | | | | | | | | | | | | | | | | |
| Vote 01 - City Manager | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Vote 02 - Executive And Council | | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 50 | 50 | 50 |
| Vote 03 - Corporate Services | | 397 | 397 | 397 | 397 | 397 | 397 | 397 | 397 | 397 | 397 | 397 | 397 | 4,765 | 4,943 | 5,124 |
| Vote 04 - Financial Services | | 220,248 | 220,248 | 220,248 | 220,248 | 220,248 | 220,248 | 220,248 | 220,248 | 220,248 | 220,248 | 220,248 | 220,248 | 2,642,975 | 2,736,026 | 2,828,152 |
| Vote 05 - Community And Social Development | | 53,352 | 53,352 | 53,352 | 53,352 | 53,352 | 53,352 | 53,352 | 53,352 | 53,352 | 53,352 | 53,352 | 53,352 | 640,228 | 671,455 | 700,419 |
| Vote 06 - Planning And Human Settlement | | 6,218 | 6,218 | 6,218 | 6,218 | 6,218 | 6,218 | 6,218 | 6,218 | 6,218 | 6,218 | 6,218 | 6,218 | 74,620 | 73,380 | 66,640 |
| Vote 07 - Economic And Rural Development | | 4,667 | 4,667 | 4,667 | 4,667 | 4,667 | 4,667 | 4,667 | 4,667 | 4,667 | 4,667 | 4,667 | 4,667 | 56,000 | 57,188 | 58,378 |
| Vote 08 - Roads And Transport | | 30,180 | 30,180 | 30,180 | 30,180 | 30,180 | 30,180 | 30,180 | 30,180 | 30,180 | 30,180 | 30,180 | 30,180 | 362,155 | 317,928 | 281,015 |
| Vote 09 - Water And Sanitation | | 363,536 | 363,536 | 363,536 | 363,536 | 363,536 | 363,536 | 363,536 | 363,536 | 363,536 | 363,536 | 363,536 | 363,536 | 4,362,434 | 4,693,792 | 5,051,246 |
| Vote 10 - Municipal General | | 56,550 | 56,550 | 56,550 | 56,550 | 56,550 | 56,550 | 56,550 | 56,550 | 56,550 | 56,550 | 56,550 | 56,550 | 678,597 | 719,594 | 760,826 |
| Vote 11 - Public Safety And Security | | 3,080 | 3,080 | 3,080 | 3,080 | 3,080 | 3,080 | 3,080 | 3,080 | 3,080 | 3,080 | 3,080 | 3,080 | 36,955 | 38,175 | 39,396 |
| Vote 12 - Centlec | | 435,116 | 435,116 | 435,116 | 435,116 | 435,116 | 435,116 | 435,116 | 435,116 | 435,116 | 435,116 | 435,116 | 435,116 | 5,221,389 | 5,475,412 | 5,658,338 |
| Vote 13 - N/A1 | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 14 - N/A | | | | | | | | | | | | | | | | |
| Vote 15 - Other | | | | | | | | | | | | | | | | |
| Total Revenue by Vote | | 1,173,347 | 1,173,347 | 1,173,347 | 1,173,347 | 1,173,347 | 1,173,347 | 1,173,347 | 1,173,347 | 1,173,347 | 1,173,347 | 1,173,347 | 1,173,349 | 14,080,166 | 14,787,943 | 15,449,583 |
| Expenditure by Vote to be appropriated | | | | | | | | | | | | | | | | |
| Vote 01 - City Manager | | 13,689 | 13,689 | 13,689 | 13,689 | 13,689 | 13,689 | 13,689 | 13,689 | 13,689 | 13,689 | 13,689 | 13,688 | 164,263 | 165,219 | 172,157 |
| Vote 02 - Executive And Council | | 17,240 | 17,240 | 17,240 | 17,240 | 17,240 | 17,240 | 17,240 | 17,240 | 17,240 | 17,240 | 17,240 | 17,238 | 206,876 | 217,249 | 228,090 |
| Vote 03 - Corporate Services | | 32,649 | 32,649 | 32,649 | 32,649 | 32,649 | 32,649 | 32,649 | 32,649 | 32,649 | 32,649 | 32,649 | 32,646 | 391,784 | 410,833 | 426,695 |
| Vote 04 - Financial Services | | 60,620 | 60,620 | 60,620 | 60,620 | 60,620 | 60,620 | 60,620 | 60,620 | 60,620 | 60,620 | 60,620 | 60,619 | 730,981 | 760,519 | 791,457 |
| Vote 05 - Community And Social Development | | 52,415 | 52,415 | 52,415 | 52,415 | 52,415 | 52,415 | 52,415 | 52,415 | 52,415 | 52,415 | 52,415 | 52,411 | 629,648 | 658,689 | 689,159 |
| Vote 06 - Planning And Human Settlement | | 16,393 | 16,393 | 16,393 | 16,393 | 16,393 | 16,393 | 16,393 | 16,393 | 16,393 | 16,393 | 16,393 | 16,391 | 196,846 | 205,231 | 215,605 |
| Vote 07 - Economic And Rural Development | | 5,342 | 5,342 | 5,342 | 5,342 | 5,342 | 5,342 | 5,342 | 5,342 | 5,342 | 5,342 | 5,342 | 5,342 | 64,373 | 67,781 | 71,346 |
| Vote 08 - Roads And Transport | | 69,374 | 69,374 | 69,374 | 69,374 | 69,374 | 69,374 | 69,374 | 69,374 | 69,374 | 69,374 | 69,374 | 69,372 | 832,921 | 892,288 | 918,990 |
| Vote 09 - Water And Sanitation | | 224,186 | 224,186 | 224,186 | 224,186 | 224,186 | 224,186 | 224,186 | 224,186 | 224,186 | 224,186 | 224,186 | 224,184 | 2,690,227 | 2,739,669 | 2,807,562 |
| Vote 10 - Municipal General | | 16,957 | 16,957 | 16,957 | 16,957 | 16,957 | 16,957 | 16,957 | 16,957 | 16,957 | 16,957 | 16,957 | 16,957 | 203,480 | 189,493 | 196,190 |
| Vote 11 - Public Safety And Security | | 32,517 | 32,517 | 32,517 | 32,517 | 32,517 | 32,517 | 32,517 | 32,517 | 32,517 | 32,517 | 32,517 | 32,516 | 390,254 | 411,336 | 427,852 |

| Description | Ref | Budget Year 2026/27 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|----------|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---|------------------------|------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Vote 12 - Centlec | | 402,269 | 402,269 | 402,269 | 402,269 | 402,269 | 402,269 | 402,269 | 402,269 | 402,269 | 402,269 | 402,269 | 402,266 | 4,827,226 | 5,020,958 | 5,207,415 |
| Vote 13 - N/A1 | | 249 | 249 | 249 | 249 | 249 | 249 | 249 | 249 | 249 | 249 | 249 | 249 | 2,992 | 3,149 | 3,314 |
| Vote 14 - N/A | | | | | | | | | | | | | | | | |
| Vote 15 - Other | | | | | | | | | | | | | | | | |
| Total Expenditure by Vote | | 943,900 | 943,900 | 943,900 | 943,900 | 943,900 | 943,900 | 943,900 | 943,900 | 943,900 | 943,900 | 943,900 | 943,879 | 11,331,870 | 11,742,413 | 12,155,832 |
| Surplus/(Deficit) before assoc. | | 229,447 | 229,447 | 229,447 | 229,447 | 229,447 | 229,447 | 229,447 | 229,447 | 229,447 | 229,447 | 229,447 | 229,470 | 2,748,296 | 3,045,529 | 3,293,751 |
| Income Tax | | | | | | | | | | | | | | | | |
| Share of Surplus/Deficit attributable to Minorities | | | | | | | | | | | | | | | | |
| Intercompany/Parent subsidiary transactions | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) | 1 | 229,447 | 229,447 | 229,447 | 229,447 | 229,447 | 229,447 | 229,447 | 229,447 | 229,447 | 229,447 | 229,447 | 229,470 | 2,748,296 | 3,045,529 | 3,293,751 |

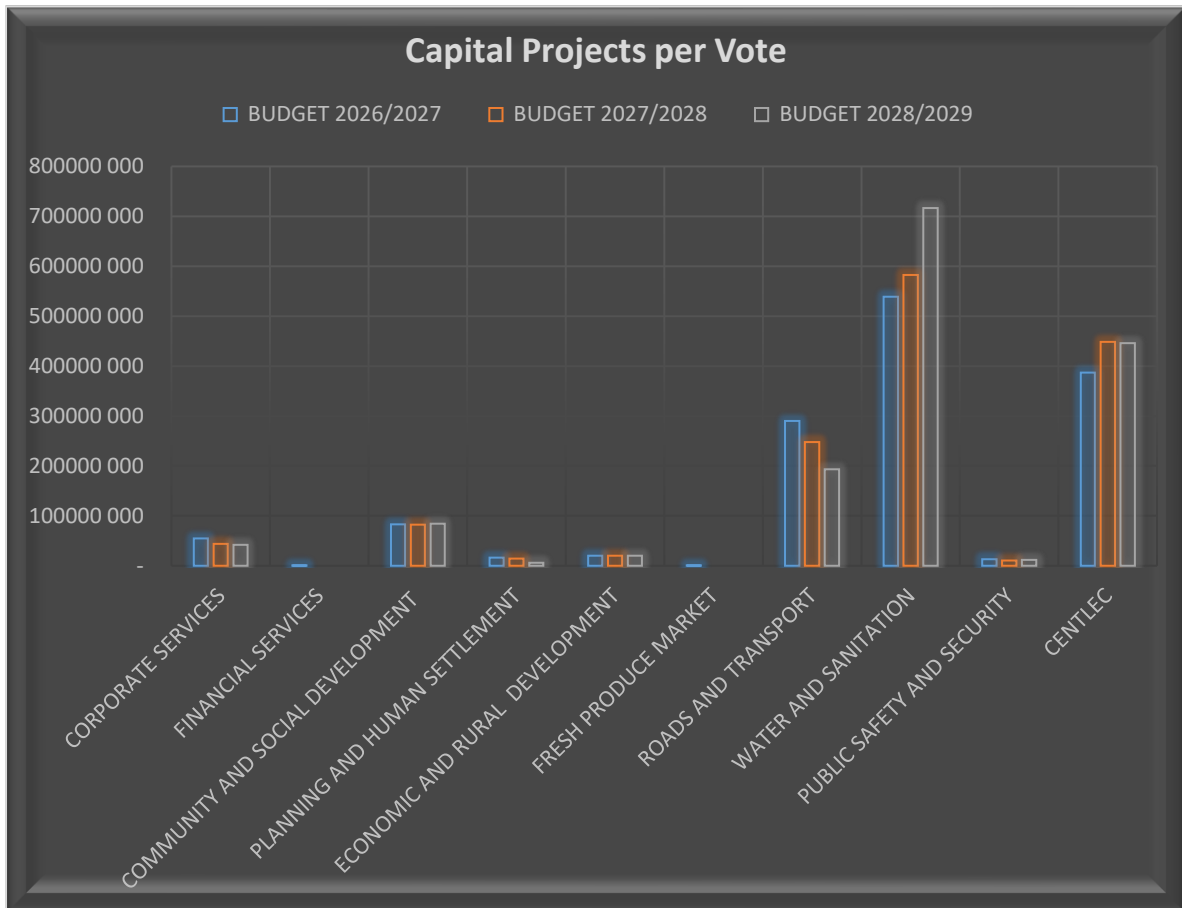
6.3 Consolidated Budgeted Monthly Capital Expenditure (Municipal vote) (SA28)

| Description | Ref | Budget Year 2026/27 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|-----|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---|------------------------|------------------------|
| | | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Multi-year expenditure to be appropriated | 1 | | | | | | | | | | | | | | | |
| Vote 01 - City Manager | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 02 - Executive And Council | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 03 - Corporate Services | | 4,417 | 4,417 | 4,417 | 4,417 | 4,417 | 4,417 | 4,417 | 4,417 | 4,417 | 4,417 | 4,417 | 4,417 | 53,000 | 43,674 | 41,739 |
| Vote 04 - Financial Services | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 05 - Community And Social Development | | 5,990 | 5,990 | 5,990 | 5,990 | 5,990 | 5,990 | 5,990 | 5,990 | 5,990 | 5,990 | 5,990 | 5,990 | 71,885 | 71,355 | 84,034 |
| Vote 06 - Planning And Human Settlement | | 679 | 679 | 679 | 679 | 679 | 679 | 679 | 679 | 679 | 679 | 679 | 679 | 8,146 | 14,620 | 6,000 |
| Vote 07 - Economic And Rural Development | | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 | 1,750 | 21,000 | 23,000 | 22,000 |
| Vote 08 - Roads And Transport | | 24,149 | 24,149 | 24,149 | 24,149 | 24,149 | 24,149 | 24,149 | 24,149 | 24,149 | 24,149 | 24,149 | 24,149 | 289,790 | 247,974 | 193,253 |
| Vote 09 - Water And Sanitation | | 44,774 | 44,774 | 44,774 | 44,774 | 44,774 | 44,774 | 44,774 | 44,774 | 44,774 | 44,774 | 44,774 | 44,774 | 537,292 | 582,648 | 716,895 |
| Vote 10 - Municipal General | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 11 - Public Safety And Security | | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 6,000 | 6,120 | 6,521 |
| Vote 12 - Centlec | | 32,265 | 32,265 | 32,265 | 32,265 | 32,265 | 32,265 | 32,265 | 32,265 | 32,265 | 32,265 | 32,265 | 32,265 | 387,181 | 448,622 | 445,698 |
| Vote 13 - N/A1 | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 14 - N/A | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 15 - Other | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital multi-year expenditure sub-total | 2 | 114,525 | 114,525 | 114,525 | 114,525 | 114,525 | 114,525 | 114,525 | 114,525 | 114,525 | 114,525 | 114,525 | 114,524 | 1,374,294 | 1,438,012 | 1,516,139 |
| Single-year expenditure to be appropriated | | | | | | | | | | | | | | | | |
| Vote 01 - City Manager | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 02 - Executive And Council | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 03 - Corporate Services | | 146 | 146 | 146 | 146 | 146 | 146 | 146 | 146 | 146 | 146 | 146 | 146 | 1,750 | - | - |
| Vote 04 - Financial Services | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 05 - Community And Social Development | | 945 | 945 | 945 | 945 | 945 | 945 | 945 | 945 | 945 | 945 | 945 | 945 | 11,346 | 13,000 | - |
| Vote 06 - Planning And Human Settlement | | 674 | 674 | 674 | 674 | 674 | 674 | 674 | 674 | 674 | 674 | 674 | 674 | 8,091 | - | - |
| Vote 07 - Economic And Rural Development | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 08 - Roads And Transport | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 09 - Water And Sanitation | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 10 - Municipal General | | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 83 | 1,000 | - | - |
| Vote 11 - Public Safety And Security | | 566 | 566 | 566 | 566 | 566 | 566 | 566 | 566 | 566 | 566 | 566 | 566 | 6,790 | 4,065 | 5,049 |

| Description | Ref | Budget Year 2026/27 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|--|-----|---------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---|------------------------|------------------------|
| | | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Vote 12 - Centlec | | - | - | - | - | - | - | - | - | - | - | - | | | | |
| Vote 13 - N/A1 | | - | - | - | - | - | - | - | - | - | - | - | | | | |
| Vote 14 - N/A | | - | - | - | - | - | - | - | - | - | - | - | | | | |
| Vote 15 - Other | | - | - | - | - | - | - | - | - | - | - | - | | | | |
| Capital single-year expenditure sub-total | 2 | 2,415 | 2,415 | 2,415 | 2,415 | 2,415 | 2,415 | 2,415 | 2,415 | 2,415 | 2,415 | 2,415 | 2,415 | 28,977 | 17,065 | 5,049 |
| Total Capital Expenditure | 2 | 116,939 | 116,939 | 116,939 | 116,939 | 116,939 | 116,939 | 116,939 | 116,939 | 116,939 | 116,939 | 116,939 | 116,938 | 1,403,271 | 1,455,077 | 1,521,188 |

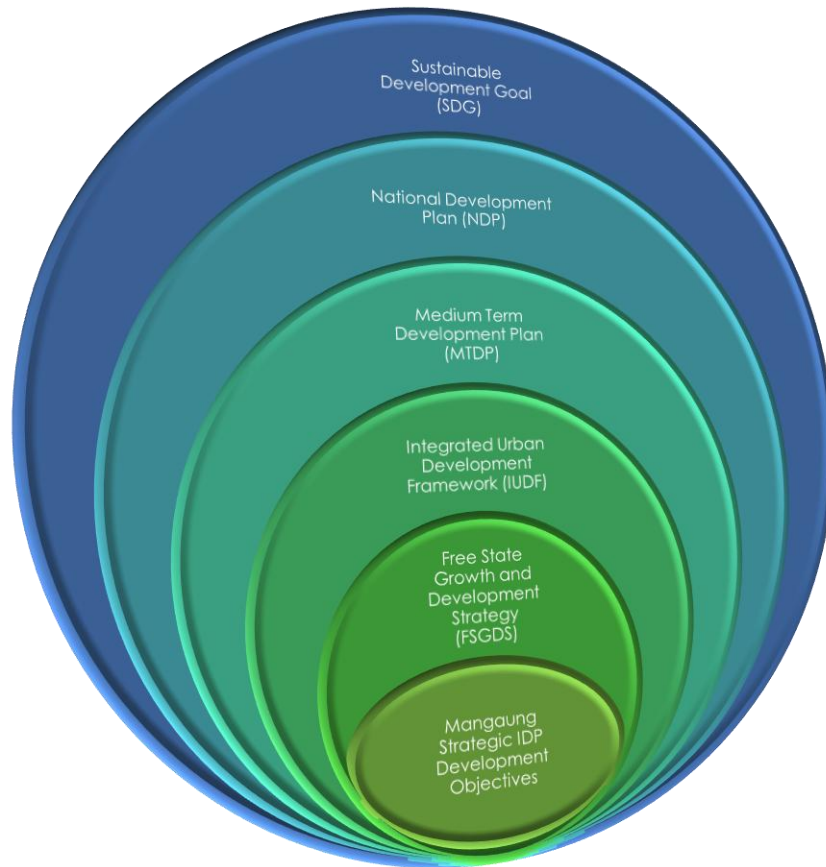
7. Departments Capital Budget Allocation

| BUDGET BY VOTE | BUDGET 2026/2027 | BUDGET 2027/2028 | BUDGET 2028/2029 |
|----------------------------------|----------------------|----------------------|----------------------|
| CORPORATE SERVICES | 54 750 000 | 43 673 547 | 41 738 501 |
| FINANCIAL SERVICES | 1 000 000 | - | - |
| COMMUNITY AND SOCIAL DEVELOPMENT | 83 231 002 | 82 354 750 | 84 033 606 |
| PLANNING AND HUMAN SETTLEMENT | 16 237 317 | 14 620 230 | 6 000 000 |
| ECONOMIC AND RURAL DEVELOPMENT | 20 000 000 | 20 000 000 | 20 000 000 |
| FRESH PRODUCE MARKET | 750 000 | - | - |
| ROADS AND TRANSPORT | 289 790 373 | 247 973 600 | 193 253 319 |
| WATER AND SANITATION | 538 791 650 | 582 648 109 | 716 894 964 |
| PUBLIC SAFETY AND SECURITY | 12 790 000 | 10 185 200 | 11 570 204 |
| CENTLEC | 387 180 712 | 448 621 744 | 445 697 640 |
| TOTAL | 1 404 521 054 | 1 450 077 180 | 1 519 188 233 |



8. Mangaung Programmes / Projects and MFMA Circular 88

This section is aligned with the International and National Policy Frameworks including total number of KPIs per department:



| Name of Department | Number of Indicators |
|----------------------------------|----------------------|
| CENTLEC | 10 |
| COMMUNITY AND SOCIAL DEVELOPMENT | 10 |
| FINANCIAL SERVICES | 28 |
| PUBLIC SAFETY AND SECURITY | 7 |
| CORPORATE SERVICES | 12 |
| PLANNING AND HUMAN SETTLEMENT | 15 |
| ECONOMIC AND RURAL DEVELOPMENT | 6 |
| ROADS AND TRANSPORT | 12 |
| WATER AND SANITATION | 20 |
| OFFICE OF THE CITY MANAGER | 7 |
| TOTAL INDICATORS | 127 |

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | BASIC SERVICE DELIVERY | | | | | | | | |
|--|--|---|--|--|--|--------------------------------|---|---|--|---|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | STRATEGIC PRIORITY 2: REDUCE POVERTY AND TACKLE HIGH COST OF LIVING. | | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | 02 – INCLUSION AND ACCESS | | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | ENERGY AND ELECTRICITY | | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | SDG 7 – ENSURE ACCESS TO AFFORDABLE, RELIABLE, SUSTAINABLE AND MODERN ENERGY FOR ALL | | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | SERVICE DELIVERY IMPROVEMENT | | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| C1 | EE1. Improved access to electricity | 1) Network designs are completed and wayleaves applications received. 2) The installation of MV and LV networks are completed with 818 house connections been achieved so far. | EE1.11 Number of dwellings provided with connections to the mains electricity supply by the municipality | 790 dwellings provided with electricity connections by 30 June 2027 | Surveying, Wayleave Applications and Designing of the networks | Drilling and planting of poles | Stringing of MV and LV networks, Earthing, transformer installation and energization of the network | 790 dwellings provided with electricity connections by 30 June 2027 | <ul style="list-style-type: none"> Certificate of compliance Meter installation form | R27 612 712 |
| C2 | | The Percentage of valid customer applications 36/36] 100%. | EE1.13 Percentage of valid customer applications for new electricity connections processed in terms of municipal service standards | 90% of valid customer applications for new electricity connections processed in terms of municipal service standards during 2026/27 FY | 90% | 90% | 90% | 90% | <ul style="list-style-type: none"> Application form Quotation Proof of payment Meter installation form. Excel spreadsheet for connections completed | CENTLEC Internal Resources will be utilised on all activities |
| C3 | EE2. Improved affordability of electricity | 5,1% | EE2.11 Percentage of total residential electricity provision allocated as Free Basic Electricity (FBE) | 3% of residential electricity provision allocated as Free Basic Electricity (FBE) by 30 June 2027 | 3% | 3% | 3% | 3% | <ul style="list-style-type: none"> MMR Detailed calculations for determination of percentage of total residential electricity provision allocated as FBE | CENTLEC Internal Resources will be utilized on all activities |

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | | BASIC SERVICE DELIVERY | | | | | | | |
|--|--|--|--|--|-----------------------------------|---------------------|---------------------|---------------------|--|---|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | | STRATEGIC PRIORITY 2: REDUCE POVERTY AND TACKLE HIGH COST OF LIVING. | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | | 02 – INCLUSION AND ACCESS | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | | IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | | ENERGY AND ELECTRICITY | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | | SDG 7 – ENSURE ACCESS TO AFFORDABLE, RELIABLE, SUSTAINABLE AND MODERN ENERGY FOR ALL | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | | SERVICE DELIVERY IMPROVEMENT | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| C4 | EE3. Improved reliability of electricity service | Multiple: 94,61% Single: 84,97% | EE3.11 Percentage of unplanned outages that are restored to supply within industry standard timeframes | a) After unplanned interruptions which affects more than one customer i.e., multiple customer interruption/outage , the customers supply should be restored as follows: 98% within 24 hours as per NERSA requirement | 98% within 24 hours | 98% within 24 hours | 98% within 24 hours | 98% within 24 hours | Spreadsheet with calculations | CENTLEC Internal Resources will be utilised on all activities |
| | | | | b) After an unplanned interruption which affects a single i.e., individual customer interruption/outage, the customers supply should be restored as follows: 98% within 24h as per NERSA requirement | 98% within 24 hours | 98% within 24 hours | 98% within 24 hours | 98% within 24 hours | | |
| C5 | | 98.21% | EE3.21 Percentage of planned maintenance performed | Complete 95% of planned maintenance by 30 June 2027 | 95% | 95% | 95% | 95% | <ul style="list-style-type: none"> Approved maintenance plan Evidence of maintenance conducted. Spreadsheet with calculations | CENTLEC Internal Resources will be utilised on all activities |

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | | BASIC SERVICE DELIVERY | | | | | | | |
|---|-------------------------------------|---------------------------------|---|---|---|---|---|---|---|--|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | | STRATEGIC PRIORITY 2: REDUCE POVERTY AND TACKLE HIGH COST OF LIVING. | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | | 02 – INCLUSION AND ACCESS | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | | IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | | ENERGY AND ELECTRICITY | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | | SDG 7 – ENSURE ACCESS TO AFFORDABLE, RELIABLE, SUSTAINABLE AND MODERN ENERGY FOR ALL | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | | SERVICE DELIVERY IMPROVEMENT | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| C6 | | | EE3.22 Percentage of repairs coverage | 6% of total operational spend on repairs and maintenance of electricity infrastructure as a % of total operational cost | N/A | N/A | N/A | 6% of total operational spend on repairs and maintenance of electricity utilities as a % of total operational cost ¹ | <ul style="list-style-type: none"> Schedule of operational expenditure spent on repairs and maintenance Schedule of total operational costs. Invoices for operational expenditure spent on repairs and maintenance Invoices for operational expenditure | |
| C7 | | | EE4.41 Industrial and commercial metering performance | 95% of metered industrial and commercial customers billed per month throughout 2026/27 FY year. | 95% of metered industrial and commercial customers billed per month throughout Quarter 1. | 95% of metered industrial and commercial customers billed per month throughout Quarter 2. | 95% of metered industrial and commercial customers billed per month throughout Quarter 3. | 95% of metered industrial and commercial customers billed per month throughout Quarter 4. | <ul style="list-style-type: none"> Readings uploaded and billed on accounts. Schedule indicating total number of meters read and billed. | CENTLEC Internal Resources will be utilized in all activities. |
| C8 | EE4. Improved energy sustainability | | EE4.42 Prepayment efficiency | 80% of active prepayment meters purchase per | 80% of active prepayment meters purchase per | 80% of active prepayment meters purchase per | 80% of active prepayment meters purchase per month | 80% of active prepayment meters purchase per | <ul style="list-style-type: none"> MMR Detailed Calculations reflecting the | CENTLEC Internal Resources will be utilized in all activities. |

¹ Expenditure on bulk purchases is excluded from the total operational expenditure on the denominator as recommended by National Treasury.

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | | BASIC SERVICE DELIVERY | | | | | | | |
|---|------------------------------|---|---|--|---|---|---|---|---|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | | STRATEGIC PRIORITY 2: REDUCE POVERTY AND TACKLE HIGH COST OF LIVING. | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | | 02 – INCLUSION AND ACCESS | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | | IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | | ENERGY AND ELECTRICITY | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | | SDG 7 – ENSURE ACCESS TO AFFORDABLE, RELIABLE, SUSTAINABLE AND MODERN ENERGY FOR ALL | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | | SERVICE DELIVERY IMPROVEMENT | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| | | | | month throughout 2026/27 FY year. | month throughout Quarter 1. | month throughout Quarter 2. | throughout Quarter 3. | month throughout Quarter 4. | formula and percentage achieved. | |
| C9 | | | EE4.43 Percentage of automated meter reading coverage | 50% of automated meter reading coverage for industrial and commercial customer throughout 2026/27 FY year. | 35% of automated meter reading coverage for industrial and commercial customer by end of Quarter 1. | 40% of automated meter reading coverage for industrial and commercial customer by end of Quarter 2. | 45% of automated meter reading coverage for industrial and commercial customer by end of Quarter 3. | 50% of automated meter reading coverage for industrial and commercial customer by end of Quarter 4. | <ul style="list-style-type: none"> List of Industrial and Commercial Meters Detailed Calculations reflecting the formula and percentage achieved. | R7 325 000,00 |
| C10 | Providing of Public Lighting | 1.Councillor' s engagement s on the locations for 30 high mast lights have been completed. 2.Thirty (30) foundations have been pegged, casted and are curing in Q2 for 2025-26 FY. | Number of new high mast lights installed within Mangaung Metropolitan Municipality area of supply | 6 new high mast lights installed within Mangaung Metropolitan Municipality. area of supply by 30 June 2027 | Councillor engagement on the location of high mast lights in their ward and designs | Foundations to be pegged, casted, cured and procurement of material | Delivery and erection of high mast | Connections and commissioning of high masts light | <ul style="list-style-type: none"> Pictures of installed high mast lights Certificate of Compliance | R4 750 000 |

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | BASIC SERVICE DELIVERY | | | | | | | | |
|---|--|--|---|---------------------------------|-----------------------------------|-----|-----|-----|---------------------------------------|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | STRATEGIC PRIORITY 2: REDUCE POVERTY AND TACKLE HIGH COST OF LIVING. | | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | 02 – INCLUSION AND ACCESS | | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | ENVIRONMENT & WASTE | | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | GOAL 13 – TAKE URGENT ACTION TO COMBAT CLIMATE CHANGE AND ITS IMPACTS BY REGULATING EMISSIONS AND PROMOTING DEVELOPMENTS IN RENEWABLE ENERGY. GOAL 15 – PROTECT, RESTORE AND PROMOTE SUSTAINABLE USE OF TERRESTRIAL ECOSYSTEMS, SUSTAINABLY MANAGE FORESTS, COMBAT DESERTIFICATION, AND HALT AND REVERSE LAND DEGRADATION AND HALT BIODIVERSITY LOSS. | | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | SERVICE DELIVERY IMPROVEMENT | | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| CSD1 | ENV1. Improved air quality | Specifications finalised for the Refurbishment of Pelonomi and Bayswater Air Quality Stations for submission to SCM | ENV1.12 Percentage of AQ monitoring stations providing adequate data over a reporting year | 30% | A/T ¹ | A/T | A/T | 30% | Data sheet | OPEX |
| CSD2 | ENV2. Improved solid waste management | 204 050 | ENV2.31 Percentage functionality of municipal weighbridge infrastructure | 30% | A/T | A/T | A/T | 30% | Data Sheets / Data from weighbridges | OPEX |
| CSD3 | | New indicator | ENV 2.32 Percentage compliance of waste management facilities | 55% | A/T | A/T | A/T | 55% | Spreadsheet with calculations | OPEX |
| CSD4 | | New indicator | ENV2.33 Percentage of landfill sites with airspace monitoring | 30% | A/T | A/T | A/T | 30% | Spreadsheet with calculations | OPEX |
| CSD5 | ENV3. Increased access to refuse removal | 53% | ENV 3.11 Percentage of recognised informal settlements receiving basic waste removal services | 75% | 75% | 75% | 75% | 75% | Waste collection schedule | OPEX |

¹ Annual Target

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | BASIC SERVICE DELIVERY | | | | | | | | |
|---|---|--|--|---|---|---|---|---|---|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | STRATEGIC PRIORITY 2: REDUCE POVERTY AND TACKLE HIGH COST OF LIVING. | | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | 02 – INCLUSION AND ACCESS | | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | ENVIRONMENT & WASTE | | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | GOAL 13 – TAKE URGENT ACTION TO COMBAT CLIMATE CHANGE AND ITS IMPACTS BY REGULATING EMISSIONS AND PROMOTING DEVELOPMENTS IN RENEWABLE ENERGY. GOAL 15 – PROTECT, RESTORE AND PROMOTE SUSTAINABLE USE OF TERRESTRIAL ECOSYSTEMS, SUSTAINABLY MANAGE FORESTS, COMBAT DESERTIFICATION, AND HALT AND REVERSE LAND DEGRADATION AND HALT BIODIVERSITY LOSS. | | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | SERVICE DELIVERY IMPROVEMENT | | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| CSD6 | ENV5 inland water resources maintained. | 215 | ENV5.21 Number of inland water samples tested for monitoring purposes | 160 Inland water samples tested | 40 | 40 | 40 | 40 | <ul style="list-style-type: none"> List of sampling logs Sampling form Lab results | OPEX |
| KPA: FINANCIAL VIABILITY ¹ | | | | | | | | | | |
| CSD7 | GG3. Improved municipal administration | n/a | GG 3.11 Number of repeat audit findings | 0 repeat audit findings | 0 repeat audit findings | 0 repeat audit findings | N/A | N/A | Audit Report | OPEX |
| CSD8 | FM1. Enhanced municipal budgeting and budget implementation | 27.57% | FM1.11 Total Capital Expenditure as a percentage of Total Capital Budget | 100% | 25% | 50% | 75% | 100% | Payment Certificates | OPEX |
| CSD9 | | 538 344 448 – 32% | FM1.12 Total Operating Expenditure as a percentage of Total Operating Expenditure Budget | 95% | 25% | 50% | 75% | 95% | <ul style="list-style-type: none"> Orders Invoices | OPEX |
| CSD10 | | GRN's submitted and paid. Service Providers paid | FM4.31 Creditors payment period | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | <ul style="list-style-type: none"> Invoices GRN's Delivery book | OPEX |

¹ The Financial Viability indicators are included as part of the FRP and improvement of audit outcomes, these indicators are not part of the Basic Services KPA.

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | FINANCIAL VIABILITY | | | | | | | | |
|--|---|---|--|---------------------------------|-----------------------------------|-------------------------|------|------|---------------------------------------|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | STRATEGIC PRIORITY 3 : A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE. | | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | 01 – SPATIAL INTEGRATION | | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | INCLUSIVE ECONOMIC GROWTH, JOB CREATION, AND SUSTAINABLE RURAL DEVELOPMENT | | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | FINANCIAL MANAGEMENT | | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | GOAL 11 – MAKE CITIES AND HUMAN SETTLEMENT INCLUSIVE, SAFE, RESILIENT AND SUSTAINABLE | | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | FINANCIAL HEALTH IMPROVEMENTS | | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| F1 | GG3. Improved municipal administration | n/a | GG 3.11 Number of repeat audit findings | 0 repeat audit findings | 0 repeat audit findings | 0 repeat audit findings | N/A | N/A | Audit report | OPEX |
| F2 | FM1. Enhanced municipal budgeting and budget implementation 50% | 50.21% | FM1.11 Total Capital Expenditure as a percentage of Total Capital Budget | 100% | 15% | 40% | 70% | 100% | Sec 71 report | CAPEX |
| F3 | | | FM1.12 Total Operating Expenditure as a percentage of Total Operating Expenditure Budget | 95% | 25% | 50% | 75% | 95% | Sec 71 Report | OPEX |
| F4 | | 50% | FM1.13 Total Operating Revenue as a percentage of Total Operating Revenue Budget | 100% | 25% | 50% | 75% | 100% | Sec 71 Report | OPEX |
| F5 | | | FM1.14 Service Charges and Property Rates Revenue as a percentage of Service Charges and Property Rates Revenue Budget | 100% | 25% | 50% | 75% | 100% | Sec 71 Report | OPEX |
| F6 | FM2. Improved financial sustainability and liability management | 100% | FM2.21 Cash backed reserves reconciliation at year end | 100% | 100% | 100% | 100% | 100% | Sec 71 Report | OPEX |

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | FINANCIAL VIABILITY | | | | | | | | |
|---|--------------------------------------|--|--|---------------------------------|-----------------------------------|---------------------|---------------------|---------------------|---------------------------------------|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | STRATEGIC PRIORITY 3 : A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE. | | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | 01 – SPATIAL INTEGRATION | | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | INCLUSIVE ECONOMIC GROWTH, JOB CREATION, AND SUSTAINABLE RURAL DEVELOPMENT | | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | FINANCIAL MANAGEMENT | | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | GOAL 11 – MAKE CITIES AND HUMAN SETTLEMENT INCLUSIVE, SAFE, RESILIENT AND SUSTAINABLE | | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | FINANCIAL HEALTH IMPROVEMENTS | | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| F7 | FM3. Improved liquidity management | 2 months | FM3.11 Cash/Cost coverage ratio | 1-3 months coverage | 1-3 months coverage | 1-3 months coverage | 1-3 months coverage | 1-3 months coverage | Sec 71 Report | OPEX |
| F8 | | 0.699 :1 | FM3.12 Current ratio (current assets/current liabilities) | 0.80:1 | 0.80:1 | N/A | N/A | N/A | AFS | OPEX |
| F9 | | 210% | FM3.13 Trade payables to cash ratio | 2.5:1 | 2:1 | 1.5:1 | 2:1 | 2.5:1 | Section 71 | OPEX |
| F10 | | 0.20 | FM3.14 Liquidity ratio | 2:1 | 2:1 | N/A | N/A | N/A | AFS 2026 submitted to AGSA | OPEX |
| F11 | FM4. Improved expenditure management | 17.4 days | FM4.31 Creditors payment period | 30 days | 30 days | 30 days | 30 days | 30 days | Payment report days | OPEX |
| F12 | | R660m vs R7395 (2025 audited AFS) 8.9% | Contracted services be 5% of Total OPEX | 5% | A/T | A/T | A/T | 5% | Approved budget | OPEX |
| F13 | FM5. Improved asset management | 7.4% | FM5.11 Percentage of total capital expenditure funded from own funding (Internally generated funds + Borrowings) | 24% | 24% | N/A | N/A | N/A | Approved Budget | CAPEX |
| F14 | | 75% | FM5.12 Percentage of total capital expenditure funded from capital conditional grants | 76% | 76% | N/A | N/A | N/A | Approved Budget | CAPEX |
| F15 | | 9.0% | FM5.21 Percentage of total capital expenditure on renewal/upgrading of existing assets | 24% | A/T | A/T | A/T | 24% | Section 71 | CAPEX |

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | FINANCIAL VIABILITY | | | | | | | | |
|---|---|--|--|----------------------------------|-----------------------------------|----------|----------|----------|---------------------------------------|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | STRATEGIC PRIORITY 3 : A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE. | | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | 01 – SPATIAL INTEGRATION | | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | INCLUSIVE ECONOMIC GROWTH, JOB CREATION, AND SUSTAINABLE RURAL DEVELOPMENT | | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | FINANCIAL MANAGEMENT | | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | GOAL 11 – MAKE CITIES AND HUMAN SETTLEMENT INCLUSIVE, SAFE, RESILIENT AND SUSTAINABLE | | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | FINANCIAL HEALTH IMPROVEMENTS | | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| F16 | | 27.1% | FM5.22 Renewal/Upgrading of Existing Assets as a percentage of Depreciation/Asset impairment | 35% (as per the approved budget) | A/T | A/T | A/T | 35% | Section 71 | CAPEX |
| F17 | | 2.1% | FM5.31 Repairs and Maintenance as a percentage of property, plant, equipment and investment property | 3,2% | 0,5% | 0,75% | 2% | 3,2% | Section 71 | CAPEX |
| F18 | FM7. Improved revenue and debtors' management | 366.8 days | FM7.11 Debtors payment period | 430 days | 450 days | 450 days | 450 days | 430 days | Section 71 | OPEX |
| F19 | | 74% | FM7.12 Collection rate ratio | 85% | 85% | 85% | 85% | 85% | Section 71 | OPEX |
| F20 | LED2. Improved levels of economic activity in | 50% | LED2.11 Percentage of budgeted rates revenue collected | 85% | 75% | 80% | 82% | 85% | Section 71 | OPEX |
| F21 | | | LED 2.12 Percentage of the municipality's operating budget spent on indigent relief for free basic services | 8% | 2% | 4% | 6% | 8% | Section 71 | OPEX |
| F22 | LED3. Improved ease of doing business within the municipal area | 100% | LED3.21 Percentage of revenue clearance certificates issued within 10 working days from the time of completed application received | 95% | 95% | 95% | 95% | 95% | Rates clearance report | OPEX |
| F23 | | 108.86 days | LED3.31 Average number of days from the point of advertising to the letter of award per 80/20 procurement process | 120 days | 120 days | 120 days | 120 days | 120 days | SCM report | OPEX |

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | | FINANCIAL VIABILITY | | | | | | | |
|---|---------------------------------------|---------------------------------|--|---------------------------------|-----------------------------------|------|------|------|---------------------------------------|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | | STRATEGIC PRIORITY 3 : A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE. | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | | 01 – SPATIAL INTEGRATION | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | | INCLUSIVE ECONOMIC GROWTH, JOB CREATION, AND SUSTAINABLE RURAL DEVELOPMENT | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | | FINANCIAL MANAGEMENT | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | | GOAL 11 – MAKE CITIES AND HUMAN SETTLEMENT INCLUSIVE, SAFE, RESILIENT AND SUSTAINABLE | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | | FINANCIAL HEALTH IMPROVEMENTS | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| F24 | | 100% | LED3.32 Percentage of municipal payments made to service providers who submitted complete forms within 30-days of invoice submission | 95% | 95% | 95% | 95% | 95% | Payment report | OPEX/CAPEX |
| F25 | | 71.9% | LED1.11 Percentage of municipal operating expenditure spent on contracted services physically residing within the municipal area | 95% | 25% | 50% | 75% | 95% | SCM report | OPEX/CAPEX |
| F26 | FM6. Improved supply chain management | Indicator exempted | FM6.12 Percentage of awarded tenders [over R200k], published on the municipality's website | 100% | 100% | 100% | 100% | 100% | SCM report | OPEX/CAPEX |
| F27 | | Indicator exempted | FM6.13 Percentage of tender cancellations | 0% | 0% | 0% | 0% | 0% | SCM report | OPEX/CAPEX |
| F28 | | N/A | FM7.34 Net Surplus /Deficit Margin for Refuse | 5% | 5% | 5% | 5% | 5% | Section 71 report | OPEX |

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | BASIC SERVICE DELIVERY | | | | | | | | |
|--|---|--|---|---|---|---|---|---|--|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | STRATEGIC PRIORITY 3 : A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE. | | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | 02 – INCLUSION AND ACCESS | | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | FIRE AND DISASTER SERVICES | | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | GOAL 11 – MAKE CITIES AND HUMAN SETTLEMENTS INCLUSIVE, SAFE, RESILIENT AND SUSTAINABLE GOAL 16 – PROMOTE PEACEFUL AND INCLUSIVE SOCIETIES FOR SUSTAINABLE DEVELOPMENT, PROVIDE ACCESS TO JUSTICE FOR ALL AND BUILD EFFECTIVE, ACCOUNTABLE AND INCLUSIVE INSTITUTIONS AT ALL LEVELS. | | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | SERVICE DELIVERY IMPROVEMENT | | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| PSS1 | FD1. Mitigated effects of fires and disasters | 77% fire incidents attended within 18minutes | FD 1.11 Percentage compliance with the required attendance time for structural firefighting incidents | 60% of fire incidents attended within 14 minutes after dispatched by Control Centre | 60% of fire incidents attended within 14 minutes after dispatched by Control Centre | 60% of fire incidents attended within 14 minutes after dispatched by Control Centre | 60% of fire incidents attended within 14 minutes after dispatched by Control Centre | 60% of fire incidents attended within 14 minutes after dispatched by Control Centre | Register of calls recorded | OPEX |
| PSS2 | Creating Safer Communities | 56x Crime prevention Conducted | Number of crime prevention and street trading operations conducted | 80 | 20 | 20 | 20 | 20 | <ul style="list-style-type: none"> Register Docket of operations conducted | OPEX |
| PSS3 | | 36743 traffic fines to be issued | Number of fines issued to intensify law Enforcement due to a culture of disregard for traffic rules and regulations | 7 500 | 1 875 | 1 875 | 1 875 | 1 875 | Register of fines issued | OPEX |

KPA: FINANCIAL VIABILITY ¹

¹ The Financial Viability indicators are included as part of the FRP and improvement of audit outcomes, these indicators are not part of the Basic Services KPA.

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | BASIC SERVICE DELIVERY | | | | | | | | |
|---|---|--|--|---|---|---|---|---|---|--|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | STRATEGIC PRIORITY 3 : A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE. | | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | 02 – INCLUSION AND ACCESS | | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | FIRE AND DISASTER SERVICES | | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | GOAL 11 – MAKE CITIES AND HUMAN SETTLEMENTS INCLUSIVE, SAFE, RESILIENT AND SUSTAINABLE GOAL 16 – PROMOTE PEACEFUL AND INCLUSIVE SOCIETIES FOR SUSTAINABLE DEVELOPMENT, PROVIDE ACCESS TO JUSTICE FOR ALL AND BUILD EFFECTIVE, ACCOUNTABLE AND INCLUSIVE INSTITUTIONS AT ALL LEVELS. | | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | SERVICE DELIVERY IMPROVEMENT | | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| PSS4 | GG3. Improved municipal administration | n/a | GG 3.11 Number of repeat audit findings | 0 repeat audit findings | 0 repeat audit findings | 0 repeat audit findings | N/A | N/A | Audit Report | OPEX |
| PSS5 | FM1. Enhanced municipal budgeting and budget implementation | 0% | FM1.11 Total Capital Expenditure as a percentage of Total Capital Budget | 100% | 25% | 50% | 75% | 100% | Payment Certificates | OPEX |
| PSS6 | | Q1 379 959 505 Q2 197050 585 53.93% | FM1.12 Total Operating Expenditure as a percentage of Total Operating Expenditure Budget | 95% | 25% | 50% | 75% | 95% | <ul style="list-style-type: none"> Orders Invoices | OPEX |
| PSS7 | | All 19 GRN'S submitted within 15 days after submissions by service providers received. (It amounted to R31 796 902.86) | FM4.31 Creditors payment period | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | <ul style="list-style-type: none"> Invoices GRN's Delivery book |

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | GOOD GOVERNANCE AND PUBLIC PARTICIPATION | | | | | | | | |
|---|--|---|---|---------------------------------|-----------------------------------|--------|--------|--------|---|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | STRATEGIC PRIORITY 3 : A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE. | | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | 02 – INCLUSION AND ACCESS 03 – GROWTH 04 – GOVERNANCE | | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | GOOD GOVERNANCE IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | GOOD GOVERNANCE | | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | GOAL 8 – PROMOTE SUSTAINED, INCLUSIVE AND SUSTAINABLE ECONOMIC GROWTH, FULL AND PRODUCTIVE EMPLOYMENT AND DECENT WORK FOR ALL. GOAL 17 – STRENGTHEN THE MEANS OF IMPLEMENTATION AND REVITALIZE THE GLOBAL PARTNERSHIP FOR SUSTAINABLE DEVELOPMENT. | | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | ORGANISATIONAL STRENGTH | | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| CS1 | GG1. Improved municipal capability | 61.45% | GG 1.21 Staff vacancy rate | 59.60% | 59.90% | 59.80% | 59.70% | 59.60% | Vacancy rate Report | OPEX |
| CS2 | | The process is ongoing to enable filling of the vacancies | GG1.22 Percentage of vacant posts filled within 6 months | 40% | 0% | 0% | 40% | 40% | Movement Report | OPEX |
| CS3 | GG2. Improved municipal responsiveness | 100% | GG 2.11 Percentage of ward committees with 6 or more ward committee members (excluding the ward councillor) | 100% | 100% | 100% | 100% | 100% | <ul style="list-style-type: none"> Agenda of Meetings Attendance register | OPEX |
| CS4 | | 51% | GG 2.12 Percentage of wards that have held a quarterly councillor-convened community meeting | 100% | 100% | 100% | 100% | 100% | <ul style="list-style-type: none"> Agenda of Meetings Attendance register | OPEX |
| CS5 | | 70% | GG2.31 Percentage of official complaints responded to through the municipal complaint management system | 70% | 70% | 70% | 70% | 70% | Stats of calls logged | OPEX |

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | | GOOD GOVERNANCE AND PUBLIC PARTICIPATION | | | | | | | |
|---|---|--|---|---------------------------------|-----------------------------------|-------------------------|-----|-----|---------------------------------------|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | | STRATEGIC PRIORITY 3 : A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE. | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | | 02 – INCLUSION AND ACCESS 03 – GROWTH 04 – GOVERNANCE | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | | GOOD GOVERNANCE IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | | GOOD GOVERNANCE | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | | GOAL 8 – PROMOTE SUSTAINED, INCLUSIVE AND SUSTAINABLE ECONOMIC GROWTH, FULL AND PRODUCTIVE EMPLOYMENT AND DECENT WORK FOR ALL. GOAL 17 – STRENGTHEN THE MEANS OF IMPLEMENTATION AND REVITALIZE THE GLOBAL PARTNERSHIP FOR SUSTAINABLE DEVELOPMENT. | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | | ORGANISATIONAL STRENGTH | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| CS6 | GG3. Improved municipal administration | 22.75% | GG 3.12 Percentage of councillors who have declared their financial interests | 100% | 100% | N/A | N/A | N/A | Declaration of Interest Forms | OPEX |
| CS7 | GG5. Zero tolerance of fraud and corruption | 38 | GG 5.11 Number of active suspensions longer than three months | 0 | 0 | 0 | 0 | 0 | List of Suspension letters | OPEX |
| CS8 | | 193 individuals connected to learnerships through Municipal interventions. | LED 1.31 Number of individuals connected to apprenticeships and learnerships through municipal interventions | 300 | 50 | 50 | 100 | 100 | List of beneficiaries | OPEX |
| KPA: FINANCIAL VIABILITY¹ | | | | | | | | | | |
| CS9 | GG3. Improved municipal administration | N/A | GG 3.11 Number of repeat audit findings | 0 repeat audit findings | 0 repeat audit findings | 0 repeat audit findings | N/A | N/A | Audit Report | OPEX |

¹ The Financial Viability indicators are included as part of the FRP and improvement of audit outcomes.

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | | GOOD GOVERNANCE AND PUBLIC PARTICIPATION | | | | | | | |
|---|---|--|---|---|---|---|---|---|---------------------------------------|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | | STRATEGIC PRIORITY 3 : A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE. | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | | 02 – INCLUSION AND ACCESS 03 – GROWTH 04 – GOVERNANCE | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | | GOOD GOVERNANCE IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | | GOOD GOVERNANCE | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | | GOAL 8 – PROMOTE SUSTAINED, INCLUSIVE AND SUSTAINABLE ECONOMIC GROWTH, FULL AND PRODUCTIVE EMPLOYMENT AND DECENT WORK FOR ALL. GOAL 17 – STRENGTHEN THE MEANS OF IMPLEMENTATION AND REVITALIZE THE GLOBAL PARTNERSHIP FOR SUSTAINABLE DEVELOPMENT. | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | | ORGANISATIONAL STRENGTH | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| CS10 | FM1. Enhanced municipal budgeting and budget implementation | 0.97% | FM1.11 Total Capital Expenditure as a percentage of Total Capital Budget | 95% | 15% | 40% | 67% | 95% | Payment Certificates | OPEX |
| CS11 | | 46.41% | FM1.12 Total Operating Expenditure as a percentage of Total Operating Expenditure Budget | 95% | 25% | 50% | 75% | 95% | Sec 71 report | OPEX |
| CS12 | | Planning documents have been completed and a site-to-site Disaster Recovery as a Service project has been implemented ahead of schedule. | FM4.31 Creditors payment period | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Payment report | OPEX |

8.6 Planning and Human Settlement

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION BASIC SERVICE DELIVERY | | | | | | | | |
|---|---|--|---|---------------------------------|-----------------------------------|-----|-----|-----|---------------------------------------|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | STRATEGIC PRIORITY 2: REDUCE POVERTY AND TACKLE HIGH COST OF LIVING. | | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | 01 – SPATIAL INTEGRATION 02 – INCLUSION AND ACCESS 03 – GROWTH | | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | INCLUSIVE ECONOMIC GROWTH, JOB CREATION, AND SUSTAINABLE RURAL DEVELOPMENT IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | HOUSING / COMMUNITY FACILITIES | | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | GOAL 9 - BUILD RESILIENT INFRASTRUCTURE, PROMOTE INCLUSIVE AND SUSTAINABLE INDUSTRIALIZATION AND FOSTER INNOVATION. GOAL 13 – TAKE URGENT ACTION TO COMBAT CLIMATE CHANGE AND ITS IMPACTS BY REGULATING EMISSIONS AND PROMOTING DEVELOPMENTS IN RENEWABLE ENERGY. | | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | SPATIAL TRANSFORMATION SERVICE DELIVERY IMPROVEMENTS | | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| HUMAN SETTLEMENT KPA: BASIC SERVICES | | | | | | | | | | |
| None | HS1. Improved access to adequate housing. | N/A | HS1.11 Number of subsidised housing units constructed using various Human Settlements Programmes ¹ | | | | | | | |
| None | | N/A | HS1.13 Hectares of land acquired for Human Settlements in the municipal area ² | | | | | | | |
| PHS1 | | | HS1.12 Number of serviced sites | 531 | 0 | 18 | 390 | 123 | Beneficiary list and happy letters | OPEX |
| PHS2 | | 172 | HS1.22 Number of title deeds registered to beneficiaries | 1000 | 250 | 250 | 250 | 250 | Beneficiary list | OPEX |

¹ Project included as requirement of MFMA circular 88. However, it is implemented by the provincial government, therefore the municipality won't be able to report on it.

² The indicator is included as part of the MFMA circular 88. However, due to no funding, the municipality won't be reporting in the current financial year.

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION BASIC SERVICE DELIVERY | | | | | | | | |
|---|-----------------------|--|---|---------------------------------|-----------------------------------|-----|-----|-----|---|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | STRATEGIC PRIORITY 2: REDUCE POVERTY AND TACKLE HIGH COST OF LIVING. | | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | 01 – SPATIAL INTEGRATION 02 – INCLUSION AND ACCESS 03 – GROWTH | | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | INCLUSIVE ECONOMIC GROWTH, JOB CREATION, AND SUSTAINABLE RURAL DEVELOPMENT IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | HOUSING / COMMUNITY FACILITIES | | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | GOAL 9 - BUILD RESILIENT INFRASTRUCTURE, PROMOTE INCLUSIVE AND SUSTAINABLE INDUSTRIALIZATION AND FOSTER INNOVATION. GOAL 13 – TAKE URGENT ACTION TO COMBAT CLIMATE CHANGE AND ITS IMPACTS BY REGULATING EMISSIONS AND PROMOTING DEVELOPMENTS IN RENEWABLE ENERGY. | | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | SPATIAL TRANSFORMATION SERVICE DELIVERY IMPROVEMENTS | | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| PHS3 | | 1250 | Number PTOs issued to beneficiaries | 1500 | 375 | 375 | 375 | 375 | Beneficiary list | OPEX |
| PHS4 | | N/A | Allocations of residential sites | 1500 | 375 | 375 | 375 | 375 | Beneficiary list | OPEX |
| PHS5 | | 1 Informal settlement assessed renumerated and classified | HS1.31 Number of informal settlements assessed (enumerated and classified) | 10 | 0 | 0 | 0 | 10 | <ul style="list-style-type: none"> Upgrading plans Socio-economic surveys | R2 000 000 |
| PHS6 | | N/A | HS1.32 Number of informal settlements upgraded to Phase 2 | 4 | 0 | 0 | 0 | 4 | <ul style="list-style-type: none"> Specialist studies Draft layout plans | CAPEX |
| PHS7 | | New | HS2.21 Number of residential properties developed through state subsidised Human Settlement programmes entering the municipal valuation roll. | A/T | A/T | A/T | A/T | A/T | Provincial list and Valuation roll | OPEX |
| PHS8 | ENV4. Biodiversity is | N/A | ENV4.11 Percentage of biodiversity priority area within the municipality | 13% | 0 | 0 | 0 | 13% | SDF | OPEX |

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | | MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION BASIC SERVICE DELIVERY | | | | | | | |
|---|--|---------------------------------|--|--|-----------------------------------|-------------------------|---------|---------|---------------------------------------|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | | STRATEGIC PRIORITY 2: REDUCE POVERTY AND TACKLE HIGH COST OF LIVING. | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | | 01 – SPATIAL INTEGRATION 02 – INCLUSION AND ACCESS 03 – GROWTH | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | | INCLUSIVE ECONOMIC GROWTH, JOB CREATION, AND SUSTAINABLE RURAL DEVELOPMENT IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | | HOUSING / COMMUNITY FACILITIES | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | | GOAL 9 - BUILD RESILIENT INFRASTRUCTURE, PROMOTE INCLUSIVE AND SUSTAINABLE INDUSTRIALIZATION AND FOSTER INNOVATION. GOAL 13 – TAKE URGENT ACTION TO COMBAT CLIMATE CHANGE AND ITS IMPACTS BY REGULATING EMISSIONS AND PROMOTING DEVELOPMENTS IN RENEWABLE ENERGY. | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | | SPATIAL TRANSFORMATION SERVICE DELIVERY IMPROVEMENTS | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| PHS9 | conserved and enhanced | N/A | ENV4.21 Percentage of biodiversity priority areas protected | 3% | 0 | 0 | 0 | 3% | SDF | OPEX |
| PLANNING KPA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION | | | | | | | | | | |
| PHS10 | HS2. Improved functionality of the residential property market | 38 average days | HS2.22 Average number of days taken to process building applications of less than 500 square meters | Approval of building applications less than 500 square metres within 30 days | 30 days | 30 days | 30 days | 30 days | Stats/ report with calculations | OPEX |
| PHS11 | | 31.27 average days | LED 3.13 Average number of days taken to process building application of 500 square meters or more | Approval of building applications more than 500 square metres within 60 days | 60 days | 60 days | 60 days | 60 days | Stats/ report with calculations | OPEX |
| KPA: FINANCIAL VIABILITY ³ | | | | | | | | | | |
| PHS12 | GG3. Improved municipal administration | n/a | GG 3.11 Number of repeat audit findings | 0 repeat audit findings | 0 repeat audit findings | 0 repeat audit findings | N/A | N/A | Audit Report | OPEX |

³ The Financial Viability indicators are included as part of the FRP and improvement of audit outcomes, these indicators are not part of the Basic Services KPA.

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION BASIC SERVICE DELIVERY | | | | | | | | |
|---|---|--|--|---|---|---|---|---|---|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | STRATEGIC PRIORITY 2: REDUCE POVERTY AND TACKLE HIGH COST OF LIVING. | | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | 01 – SPATIAL INTEGRATION 02 – INCLUSION AND ACCESS 03 – GROWTH | | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | INCLUSIVE ECONOMIC GROWTH, JOB CREATION, AND SUSTAINABLE RURAL DEVELOPMENT IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | HOUSING / COMMUNITY FACILITIES | | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | GOAL 9 - BUILD RESILIENT INFRASTRUCTURE, PROMOTE INCLUSIVE AND SUSTAINABLE INDUSTRIALIZATION AND FOSTER INNOVATION. GOAL 13 – TAKE URGENT ACTION TO COMBAT CLIMATE CHANGE AND ITS IMPACTS BY REGULATING EMISSIONS AND PROMOTING DEVELOPMENTS IN RENEWABLE ENERGY. | | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | SPATIAL TRANSFORMATION SERVICE DELIVERY IMPROVEMENTS | | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| PHS13 | FM1. Enhanced municipal budgeting and budget implementation | 107.73% | FM1.11 Total Capital Expenditure as a percentage of Total Capital Budget | 100% | 25% | 50% | 75% | 100% | Payment Certificates | OPEX |
| PHS14 | | Planning 40% | FM1.12 Total Operating Expenditure as a percentage of Total Operating Expenditure Budget | 95% | 25% | 50% | 75% | 95% | <ul style="list-style-type: none"> Orders Invoices | OPEX |
| PHS15 | | Planning: 2 GRN's submitted 1-4days No response from Human Settlements | FM4.31 Creditors payment period | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | <ul style="list-style-type: none"> Invoices GRN's (Delivery book) | OPEX |

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | LOCAL ECONOMIC DEVELOPMENT | | | | | | | | |
|---|---|---|--|---------------------------------|-----------------------------------|-------------------------|---------|---------|---------------------------------------|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | STRATEGIC PRIORITY 1: INCLUSIVE GROWTH AND JOB CREATION | | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | 01 – SPATIAL INTEGRATION 02 – INCLUSION AND ACCESS 03 – GROWTH | | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | INCLUSIVE ECONOMIC GROWTH, JOB CREATION, AND SUSTAINABLE RURAL DEVELOPMENT IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | LOCAL ECONOMIC DEVELOPMENT | | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | GOAL 2 – END HUNGER, ACHIEVE FOOD SECURITY AND IMPROVED NUTRITION AND PROMOTE SUSTAINABLE AGRICULTURE GOAL 8 – PROMOTE SUSTAINED, INCLUSIVE AND SUSTAINABLE ECONOMIC GROWTH, FULL AND PRODUCTIVE EMPLOYMENT AND DECENT WORK FOR ALL. | | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | ECONOMIC GROWTH | | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| ERD1 | LED3. Improved ease of doing business within the municipal area | 29 days | LED3.11 Average time taken to finalise business license applications | 21 days | 21 days | 21 days | 21 days | 21 days | Register of applicants | OPEX |
| ERD2 | | 60 days | LED 3.12 Average time taken to finalise informal trading permits | 21 days | 21 days | 21 days | 21 days | 21 days | Register of applicants | OPEX |
| KPA: FINANCIAL VIABILITY ⁴ | | | | | | | | | | |
| ERD3 | GG3. Improved municipal administration | n/a | GG 3.11 Number of repeat audit findings | 0 repeat audit findings | 0 repeat audit findings | 0 repeat audit findings | N/A | N/A | Audit Report | OPEX |
| ERD4 | FM1. Enhanced municipal budgeting and budget implementation | ERD 1. 22% | FM1.11 Total Capital Expenditure as a percentage of Total Capital Budget | 100% | 25% | 50% | 75% | 100% | Payment Certificates | OPEX |

⁴ The Financial Viability indicators are included as part of the FRP and improvement of audit outcomes, these indicators are not part of the Basic Services KPA.

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | | LOCAL ECONOMIC DEVELOPMENT | | | | | | | |
|---|------------------|---------------------------------|---|---|---|---|---|---|--|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | | STRATEGIC PRIORITY 1: INCLUSIVE GROWTH AND JOB CREATION | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | | 01 – SPATIAL INTEGRATION 02 – INCLUSION AND ACCESS 03 – GROWTH | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | | INCLUSIVE ECONOMIC GROWTH, JOB CREATION, AND SUSTAINABLE RURAL DEVELOPMENT IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | | LOCAL ECONOMIC DEVELOPMENT | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | | GOAL 2 – END HUNGER, ACHIEVE FOOD SECURITY AND IMPROVED NUTRITION AND PROMOTE SUSTAINABLE AGRICULTURE GOAL 8 – PROMOTE SUSTAINED, INCLUSIVE AND SUSTAINABLE ECONOMIC GROWTH, FULL AND PRODUCTIVE EMPLOYMENT AND DECENT WORK FOR ALL. | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | | ECONOMIC GROWTH | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| ERD5 | | ERD 28.5% FPM 43.7% | FM1.12 Total Operating Expenditure as a percentage of Total Operating Expenditure Budget | 95% | 25% | 50% | 75% | 95% | <ul style="list-style-type: none"> Orders Invoices | OPEX |
| ERD6 | | 3 GRNs submitted in 1-7 days | FM4.31 Creditors payment period | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | <ul style="list-style-type: none"> Invoices GRN's Delivery book | OPEX |

8.8 Roads/Stormwater and Transport

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | | BASIC SERVICE DELIVERY | | | | | | | |
|---|--|--|---|---------------------------------|-----------------------------------|------|------|------|---------------------------------------|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | | STRATEGIC PRIORITY 2: REDUCE POVERTY AND TACKLE HIGH COST OF LIVING | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | | 02 – INCLUSION AND ACCESS | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | | IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | | ROADS AND STORMWATER WATER AND SANITATION | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | | GOAL 6 – ENSURE AVAILABILITY AND SUSTAINABLE MANAGEMENT OF WATER AND SANITATION FOR ALL. GOAL 9 – BUILD RESILIENT INFRASTRUCTURE, PROMOTE INCLUSIVE AND SUSTAINABLE INDUSTRIALIZATION AND FOSTER INNOVATION. | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | | SERVICE DELIVERY IMPROVEMENT | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| RST1 | TR 4. Improved satisfaction with public transport services | 53% bus trips were on time | TR4.21 Percentage of municipal bus services 'on time' | 75% | 75% | 75% | 75% | 75% | Spreadsheet with calculation | OPEX |
| RST2 | TR 5. Improved access to public | Preliminary designs were conducted for 38 access points Phase 1A | TR5.11 Number of scheduled public transport access points added | 20 | A/T | A/T | A/T | 20 | Drawings of access points | CAPEX |
| RST3 | | 100% (22 037 bus trip conducted were | TR5.31 Percentage of scheduled municipal bus trips that are universally accessible | 100% | 100% | 100% | 100% | 100% | Spreadsheet with calculation | OPEX |
| RST4 | TR 6. Improved quality of municipal road network | 30.19% | TR6.11 Percentage of unsurfaced road graded | 30% | A/T | A/T | A/T | 30% | Progress Report | OPEX |
| RST5 | | 119% | TR6.12 Percentage of surfaced municipal road lanes which has been resurfaced and resealed | 1% | 0 ¹⁰ | 0.6% | 0.7% | 1% | Progress Reports | R 28 280 000.00 |

¹⁰ Construction stage

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | BASIC SERVICE DELIVERY | | | | | | | | |
|---|---|---|--|---------------------------------|-----------------------------------|-------------------------|-------|-------|---------------------------------------|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | STRATEGIC PRIORITY 2: REDUCE POVERTY AND TACKLE HIGH COST OF LIVING | | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | 02 – INCLUSION AND ACCESS | | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | ROADS AND STORMWATER WATER AND SANITATION | | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | GOAL 6 – ENSURE AVAILABILITY AND SUSTAINABLE MANAGEMENT OF WATER AND SANITATION FOR ALL. GOAL 9 – BUILD RESILIENT INFRASTRUCTURE, PROMOTE INCLUSIVE AND SUSTAINABLE INDUSTRIALIZATION AND FOSTER INNOVATION. | | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | SERVICE DELIVERY IMPROVEMENT | | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| RST6 | | Construction stage (0 km) Excavations Road Layers. | TR6.13 KMs of new municipal road network | 2 km | 0km ¹¹ | 0km | 0km | 2 km | Progress reports | R 174 000 000.00 |
| RST7 | | 64.29% | TR 6.21 Percentage of reported pothole complaints resolved within standard municipal response time | 40% | 32% | 36% | 38% | 40% | Progress Reports | OPEX |
| RST8 | | | Kilometres of stormwater refurbished | 1km | 0 ¹² | 0.3km | 0.3km | 0.4km | Progress Reports | R 10 000 000.00 |
| KPA: FINANCIAL VIABILITY ¹³ | | | | | | | | | | |
| RST9 | GG3. Improved municipal administration | N/A | GG 3.11 Number of repeat audit findings | 0 repeat audit findings | 0 repeat audit findings | 0 repeat audit findings | N/A | N/A | Audit Report | OPEX |
| RST10 | FM1. Enhanced municipal budgeting and budget implementation | 45.65% | FM1.11 Total Capital Expenditure as a percentage of Total Capital Budget | 95% | 15% | 40% | 67% | 95% | Trial Balance | R 212 980 163 |

¹¹ Construction stage

¹² Construction stage

¹³ The Financial Viability indicators are included as part of the FRP and improvement of audit outcomes, these indicators are not part of the Basic Services KPA.

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | | BASIC SERVICE DELIVERY | | | | | | | |
|---|------------------|---------------------------------|---|---|---|---|---|---|---------------------------------------|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | | STRATEGIC PRIORITY 2: REDUCE POVERTY AND TACKLE HIGH COST OF LIVING | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | | 02 – INCLUSION AND ACCESS | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | | IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | | ROADS AND STORMWATER WATER AND SANITATION | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | | GOAL 6 – ENSURE AVAILABILITY AND SUSTAINABLE MANAGEMENT OF WATER AND SANITATION FOR ALL. GOAL 9 – BUILD RESILIENT INFRASTRUCTURE, PROMOTE INCLUSIVE AND SUSTAINABLE INDUSTRIALIZATION AND FOSTER INNOVATION. | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | | SERVICE DELIVERY IMPROVEMENT | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| RST11 | | 33.4% | FM1.12 Total Operating Expenditure as a percentage of Total Operating Expenditure Budget | 95% | 25% | 50% | 75% | 95% | Trial Balance | OPEX |
| RST12 | | None | FM4.31 Creditors payment period | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | Submit GRN and Invoices to finance department within 15 days after submissions by Service providers | SAMS report Submission sheet | OPEX |

8.9 Water & Sanitation

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | BASIC SERVICE DELIVERY | | | | | | | | |
|---|--|---|--|--|-----------------------------------|-----|-----|-----|---------------------------------------|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | STRATEGIC PRIORITY 2: REDUCE POVERTY AND TACKLE HIGH COST OF LIVING | | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | 02 – INCLUSION AND ACCESS | | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | ROADS AND STORMWATER WATER AND SANITATION | | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | GOAL 6 – ENSURE AVAILABILITY AND SUSTAINABLE MANAGEMENT OF WATER AND SANITATION FOR ALL. GOAL 9 – BUILD RESILIENT INFRASTRUCTURE, PROMOTE INCLUSIVE AND SUSTAINABLE INDUSTRIALIZATION AND FOSTER INNOVATION. | | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | SERVICE DELIVERY IMPROVEMENT | | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| WS1 | WS1. Improved access to sanitation | 110 new sewer connection meeting minimum standard | WS1.11 Number of new sanitation connections meeting minimum standards. | 795 new sanitation connections meeting minimum standards | 0 ¹⁴ | 210 | 290 | 295 | Progress Reports | R 51 931 000 |
| WS2 | WS2. Improved access to water | 110 new water connection meeting minimum standard | WS2.11 Number of new water connections meeting minimum standards | 600 new water connections meeting minimum standards | 30 | 90 | 180 | 300 | Progress reports | R 4 000 000 |
| WS3 | WS3. Improved quality of water and sanitation services | 94.5% | WS3.11 Percentage of callouts responded to within 24 hours (sanitation/wastewater) | 70% | 25% | 50% | 60% | 70% | Summary of job cards spreadsheet | OPEX |
| WS4 | | 89.4% | WS3.21 Percentage of callouts responded to within 48 hours (water) | 74% | 25% | 50% | 70% | 74% | Summary of job cards spreadsheet | OPEX |

¹⁴ Construction stage

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | BASIC SERVICE DELIVERY | | | | | | | | |
|---|---|---|--|---|-----------------------------------|-----|-----|-------|--|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | STRATEGIC PRIORITY 2: REDUCE POVERTY AND TACKLE HIGH COST OF LIVING | | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | 02 – INCLUSION AND ACCESS | | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | ROADS AND STORMWATER WATER AND SANITATION | | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | GOAL 6 – ENSURE AVAILABILITY AND SUSTAINABLE MANAGEMENT OF WATER AND SANITATION FOR ALL. GOAL 9 – BUILD RESILIENT INFRASTRUCTURE, PROMOTE INCLUSIVE AND SUSTAINABLE INDUSTRIALIZATION AND FOSTER INNOVATION. | | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | SERVICE DELIVERY IMPROVEMENT | | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| WS5 | WS4. Improved quality of water (incl. wastewater) | 66.5% | WS4.11 Percentage of water treatment capacity unused | 45.3% | A/T | A/T | A/T | 45.3% | Daily meter readings | OPEX |
| WS6 | | 43.9% | WS4.21 Percentage of trade effluent producers inspected for compliance. | 75% | A/T | A/T | A/T | 75% | Progress Report | OPEX |
| WS7 | | 0 (Inflow meter at Sterkwater WWTW) | WS4.31 Percentage of wastewater treatment capacity unused | 0% | A/T | A/T | A/T | 0% | Daily meter readings | OPEX |
| WS8 | WS5. Improved water sustainability | 291.70 | WS5.21 Infrastructure leakage index | 8.5 | A/T | A/T | A/T | 8.5 | Water Balance | R 88 200 000.00 |
| WS9 | | N/A | Number of water meters replaced/installed and uploaded on the billing system | 2762 water meters replaced/installed and uploaded on the billing system | 650 | 650 | 700 | 762 | <ul style="list-style-type: none"> Monthly progress Report. Instruction forms & Job cards sheets. A List of job cards. Pictures of work done. | |

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | BASIC SERVICE DELIVERY | | | | | | | | |
|---|-------------------------------|---|--|--|-----------------------------------|--------|-------|-------|---|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | STRATEGIC PRIORITY 2: REDUCE POVERTY AND TACKLE HIGH COST OF LIVING | | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | 02 – INCLUSION AND ACCESS | | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | ROADS AND STORMWATER WATER AND SANITATION | | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | GOAL 6 – ENSURE AVAILABILITY AND SUSTAINABLE MANAGEMENT OF WATER AND SANITATION FOR ALL. GOAL 9 – BUILD RESILIENT INFRASTRUCTURE, PROMOTE INCLUSIVE AND SUSTAINABLE INDUSTRIALIZATION AND FOSTER INNOVATION. | | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | SERVICE DELIVERY IMPROVEMENT | | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| WS10 | | N/A | Number of prepaid water meters replaced/installed | 4500 prepaid water meters replaced/installed | 0 | 1500 | 1500 | 1500 | <ul style="list-style-type: none"> Monthly progress Report. Instruction forms & Job cards sheets. A List of job cards. Pictures of work done. | |
| WS11 | | 142 l/capita/day | WS5.31 Percentage of total water connections metered | 76% | A/T | A/T | A/T | 76% | Spreadsheet of metered connections | R 40 000 000.00 |
| WS12 | | 64% | WS5.32 Percentage of metering performance | 68% | A/T | A/T | A/T | 68% | Spreadsheet of metered connections | R 66 000 000.00 |
| WS13 | Improved water sustainability | N/A | Kilometres of pipeline replaced | 5 Kilometres of pipeline replaced | 0,25km | 0,75km | 1,5km | 2,5km | Progress reports. | R 18 000 000.00 |
| WS14 | | n/a | Kilometer of refurbishment of sanitation infrastructure in MMM | 3KM | 0.5 km | 0.5 km | 1km | 1km | Progress reports. | R 15 300 000.00 |

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | | BASIC SERVICE DELIVERY | | | | | | | |
|---|---|---------------------------------|---|--|--|--|--|--|---------------------------------------|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | | STRATEGIC PRIORITY 2: REDUCE POVERTY AND TACKLE HIGH COST OF LIVING | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | | 02 – INCLUSION AND ACCESS | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | | IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | | ROADS AND STORMWATER WATER AND SANITATION | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | | GOAL 6 – ENSURE AVAILABILITY AND SUSTAINABLE MANAGEMENT OF WATER AND SANITATION FOR ALL. GOAL 9 – BUILD RESILIENT INFRASTRUCTURE, PROMOTE INCLUSIVE AND SUSTAINABLE INDUSTRIALIZATION AND FOSTER INNOVATION. | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | | SERVICE DELIVERY IMPROVEMENT | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| KPA: FINANCIAL VIABILITY ¹⁵ | | | | | | | | | | |
| WS15 | GG3. Improved municipal administration | n/a | GG 3.11 Number of repeat audit findings | 0 repeat audit findings | 0 repeat audit findings | 0 repeat audit findings | N/A | N/A | Audit Report | OPEX |
| WS16 | FM1. Enhanced municipal budgeting and budget implementation | 25.90 % | FM1.11 Total Capital Expenditure as a percentage of Total Capital Budget | 95% | 15% | 40% | 67% | 95% | Trial Balance | R 525 619 527 |
| WS17 | | 57.41% | FM1.12 Total Operating Expenditure as a percentage of Total Operating Expenditure Budget | 95% | 25% | 50% | 75% | 95% | Trial balance | OPEX |
| WS18 | | 68 | FM4.31 Creditors payment period | Submit GRN and Invoices to finance department within 15 days after submissions | Submit GRN and Invoices to finance department within 15 days after submissions | Submit GRN and Invoices to finance department within 15 days after submissions | Submit GRN and Invoices to finance department within 15 days after submissions | Submit GRN and Invoices to finance department within 15 days after submissions | Invoices and GRN | OPEX |

¹⁵ The Financial Viability indicators are included as part of the FRP and improvement of audit outcomes, these indicators are not part of the Basic Services KPA.

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | BASIC SERVICE DELIVERY | | | | | | | | |
|---|------------------|---|---|---------------------------------|-----------------------------------|----------------------|----------------------|----------------------|---------------------------------------|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | STRATEGIC PRIORITY 2: REDUCE POVERTY AND TACKLE HIGH COST OF LIVING | | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | 02 – INCLUSION AND ACCESS | | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | IMPROVED QUALITY OF LIFE AND SOCIAL COHESION | | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | ROADS AND STORMWATER WATER AND SANITATION | | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | GOAL 6 – ENSURE AVAILABILITY AND SUSTAINABLE MANAGEMENT OF WATER AND SANITATION FOR ALL. GOAL 9 – BUILD RESILIENT INFRASTRUCTURE, PROMOTE INCLUSIVE AND SUSTAINABLE INDUSTRIALIZATION AND FOSTER INNOVATION. | | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | SERVICE DELIVERY IMPROVEMENT | | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| | | | | by Service providers | by Service providers | by Service providers | by Service providers | by Service providers | | |
| WS19 | | Deficit | FM7.32 Net Surplus /Deficit Margin for Water | breakeven | breakeven | breakeven | breakeven | breakeven | Sec 71 report | OPEX |
| WS20 | | -10% | FM7.33 Net Surplus /Deficit Margin for Wastewater | 5% | 5% | 5% | 5% | 5% | Sec 71 report | OPEX |

8.10 Office of the City Manager and Project Management Office

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | GOOD GOVERNANCE AND PUBLIC PARTICIPATION | | | | | | | | |
|---|---|---|---|---|--|---|--|---|--|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | STRATEGIC PRIORITY 3: A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE | | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | 02 – INCLUSION AND ACCESS 03 – GROWTH, 04 – GOVERNANCE | | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | GOOD GOVERNANCE | | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | GOOD GOVERNANCE | | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | GOAL 8 – PROMOTE SUSTAINED, INCLUSIVE AND SUSTAINABLE ECONOMIC GROWTH, FULL AND PRODUCTIVE EMPLOYMENT AND DECENT WORK FOR ALL. GOAL 17 - STRENGTHEN THE MEANS OF IMPLEMENTATION AND REVITALIZE THE GLOBAL PARTNERSHIP FOR SUSTAINABLE DEVELOPMENT. | | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | <ul style="list-style-type: none"> ORGANISATIONAL STRENGTH | | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| OCM1 | Ensure good governance and effective management of the city | 1 (2024/2025) Assessment concluded | Conduct performance evaluations for Municipal Manager and Senior Managers | 4 assessments conducted | 1 | 1 | 1 | 1 | Performance Assessment reports | OPEX |
| OCM2 | | The Service Level Agreement and accompanying research proposal between MMM and the UFS have been reviewed by the Legal section, with feedback provided in early January. Training and data collection will resume in the current quarter. | Conduct research to produce accurate data for decision making and to enhance service delivery | Conduct research to produce accurate data for decision making and to enhance service delivery | Conduct research to produce accurate data for decision making and to enhance service delivery | Conduct research to produce accurate data for decision making and to enhance service delivery | Conduct research to produce accurate data for decision making and to enhance service delivery | Conduct research to produce accurate data for decision making and to enhance service delivery | Research Report / Progress Report | OPEX |
| OCM3 | Enhance compliant grant spending and qualitative delivery of services | Presented a consolidated project assessment report to EMT 2.Reviewal of 1st quarter performance reporting on ISUPG and USDG to National Department of | Provide support for the preparation of annual capital programs and budget implementation within approved planning timelines | Provide support for the preparation of annual capital programs and budget implementation within approved planning timelines | <ul style="list-style-type: none"> Technical Services PERDHS W&S Reform Solid Waste Management IPTN | N/A | <ul style="list-style-type: none"> Technical Services PERDHS W&S Reform Solid Waste Management IPTN | N/A | <ul style="list-style-type: none"> Progress reports Approved Business plans Approved MTREF budget | OPEX |

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | GOOD GOVERNANCE AND PUBLIC PARTICIPATION | | | | | | | | |
|---|------------------|---|---|---|---|---|---|---|--|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | STRATEGIC PRIORITY 3: A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE | | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | 02 – INCLUSION AND ACCESS 03 – GROWTH, 04 – GOVERNANCE | | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | GOOD GOVERNANCE | | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | GOOD GOVERNANCE | | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | GOAL 8 – PROMOTE SUSTAINED, INCLUSIVE AND SUSTAINABLE ECONOMIC GROWTH, FULL AND PRODUCTIVE EMPLOYMENT AND DECENT WORK FOR ALL. GOAL 17 - STRENGTHEN THE MEANS OF IMPLEMENTATION AND REVITALIZE THE GLOBAL PARTNERSHIP FOR SUSTAINABLE DEVELOPMENT. | | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | <ul style="list-style-type: none"> ▪ ORGANISATIONAL STRENGTH | | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| | | Human Settlements (NDHS). 3.Pesentation on Non-financial Performance to Q1 Mangaung by National Department of Human Settlements. | | | | | | | | |
| OCM4 | | | Monitor, evaluate and coordinate capital and catalytic projects as per project plan | Monitor, evaluate and coordinate capital and catalytic projects as per project plan | Monitor, evaluate and coordinate capital and catalytic projects as per project plan | Monitor, evaluate and coordinate capital and catalytic projects as per project plan | Monitor, evaluate and coordinate capital and catalytic projects as per project plan | Monitor, evaluate and coordinate capital and catalytic projects as per project plan | <ul style="list-style-type: none"> • Project progress reports. • Checklist • Attendance register • Approved Business plans • Approved MTREF budget • Expenditure Reports • Design Stages progress Reports | OPEX |

| NATIONAL KEY PERFORMANCE AREA (NKPA) | | GOOD GOVERNANCE AND PUBLIC PARTICIPATION | | | | | | | | |
|---|---|---|---|---|---|---|---|---|--|-----------------------------|
| MEDIUM TERM DEVELOPMENT PLAN (MTDP) | | STRATEGIC PRIORITY 3: A CAPABLE, ETHICAL AND DEVELOPMENTAL STATE | | | | | | | | |
| INTEGRATED URBAN DEVELOPMENT FRAMEWORK (IUDF) | | 02 – INCLUSION AND ACCESS 03 – GROWTH, 04 – GOVERNANCE | | | | | | | | |
| FREE STATE GROWTH AND DEVELOPMENT STRATEGY (FSGDS) | | GOOD GOVERNANCE | | | | | | | | |
| CIRCULAR 88 REPORTING REFORMS | | GOOD GOVERNANCE | | | | | | | | |
| SUSTAINABLE DEVELOPMENT GOAL (SDG) | | GOAL 8 – PROMOTE SUSTAINED, INCLUSIVE AND SUSTAINABLE ECONOMIC GROWTH, FULL AND PRODUCTIVE EMPLOYMENT AND DECENT WORK FOR ALL. GOAL 17 - STRENGTHEN THE MEANS OF IMPLEMENTATION AND REVITALIZE THE GLOBAL PARTNERSHIP FOR SUSTAINABLE DEVELOPMENT. | | | | | | | | |
| MANGAUNG STRATEGIC IDP DEVELOPMENT OBJECTIVES | | <ul style="list-style-type: none"> ▪ ORGANISATIONAL STRENGTH | | | | | | | | |
| KPI No | Strategic Intent | 2025/2026 Performance (Q1 – Q2) | Output Indicators (SDBIP) | Annual Target (SDBIP) 2026/2027 | SDBIP Quarterly Targets 2026/2027 | | | | Portfolio of Evidence to be submitted | Budget Allocation 2026/2027 |
| | | | | | Q1 | Q2 | Q3 | Q4 | | |
| OCM5 | | New | Conduct reviews of project progress and ensure alignment with approved project plans | Conduct reviews of project progress and ensure alignment with approved project plans | Quarterly reviews of project progress and alignment with approved project plans | Quarterly reviews of project progress and alignment with approved project plans | Quarterly reviews of project progress and alignment with approved project plans | Quarterly reviews of project progress and alignment with approved project plans | <ul style="list-style-type: none"> • Project Plan • Project Progress report • Project Risk Register | OPEX |
| OCM6 | | New | Ensure all contractual disputes identified are reported to Contract Management within 30 days | Ensure all contractual disputes identified are reported to Contract Management within 30 days | Report disputes identified | Report disputes identified | Report disputes identified | Report disputes identified | <ul style="list-style-type: none"> • Dispute register • Project Risk Register | OPEX |
| OCM7 | LED1. Growing inclusive local economies | 712 Number of work opportunities created | LED1.21 Number of work opportunities created by the municipality through Public Employment Programmes (incl. EPWP, CWP and other related employment programmes) | 3160 | 790 | 790 | 790 | 790 | Register of beneficiaries | OPEX |

9. Compliance Indicators and Questions

These set of indicators does not require quarterly and annual targets as per MFMA Circular 88. However, quarterly and annual reporting to National Treasury is compulsory.

Compliance Indicators

| Number | Compliance indicators | Indicator application | | | |
|------------------|--|-----------------------|---|---|---|
| | | M | I | D | L |
| C1 (GG) | Number of signed performance agreements by the MM and section 56 managers: | Y | Y | Y | Y |
| C2 (GG) | Number of Executive Committee or Mayoral Executive meetings held | Y | Y | Y | Y |
| C3 (GG) | Number of Council portfolio committee meetings held | Y | Y | Y | Y |
| C4 (GG) | Number of MPAC meetings held | Y | Y | Y | Y |
| C5 (GG) | Number of recognised traditional leaders within your municipal boundary | Y | Y | Y | Y |
| C6 (GG) | Number of formal (minuted) meetings between the Mayor, Speaker and MM were held to deal with municipal matters | Y | Y | Y | Y |
| C7 (GG) | Number of formal (minuted) meetings - to which all senior managers were invited- held | Y | Y | Y | Y |
| C8 (GG) | Number of councillors completed training | Y | Y | Y | Y |
| C9 (GG) | Number of municipal officials completed training | Y | Y | Y | Y |
| C10 (GG) | Number of work stoppages occurring | Y | Y | Y | Y |
| C11 (GG) | Number of litigation cases instituted by the municipality | Y | Y | Y | Y |
| C12 (GG) | Number of litigation cases instituted against the municipality | Y | Y | Y | Y |
| C13 (GG) | Number of forensic investigations instituted | Y | Y | Y | Y |
| C14 (GG) | Number of forensic investigations concluded | Y | Y | Y | Y |
| C15 (GG) | Number of days of sick leave taken by employees | Y | Y | Y | Y |
| C17 (GG) | Number of temporary employees employed | Y | Y | Y | Y |
| C18 (GG) | Number of approved demonstrations in the municipal area | Y | Y | Y | Y |
| C19 (GG) | Number of recognised traditional and Khoi-San leaders in attendance (sum of) at all council meetings | Y | Y | Y | Y |
| C20 (ENV) | Number of permanent environmental health practitioners employed by the municipality | Y | Y | Y | Y |
| C21 (ENV) | Number of approved environmental health practitioner posts in the municipality | Y | Y | Y | Y |

| Number | Compliance indicators | Indicator application | | | |
|-----------|---|-----------------------|---|---|---|
| | | M | I | D | L |
| C22 (GG) | Number of Council meetings held | Y | Y | Y | Y |
| C23 (GG) | Number of disciplinary cases for misconduct relating to fraud and corruption | Y | Y | Y | Y |
| C24 (GG) | Number of council meetings disrupted | Y | Y | Y | Y |
| C25 (GG) | Number of protests reported | Y | Y | Y | Y |
| C26 (GG) | R-value of all tenders awarded | Y | Y | Y | Y |
| C27 (GG) | Number of all awards made in terms of Section 36 of the MFMA Municipal Supply Chain Management Regulations | Y | Y | Y | Y |
| C28 (GG) | R-value of all awards made in terms of Section 36 of the MFMA Municipal Supply Chain Management Regulations | Y | Y | Y | Y |
| C29 (GG) | Number of approved applications for rezoning a property for commercial purposes | Y | Y | Y | Y |
| C41 (GG) | Number of approved engineer posts in the municipality | Y | Y | Y | Y |
| C42 (GG) | Number of registered engineers employed in approved posts | Y | Y | Y | Y |
| C43 (GG) | Number of engineers employed in approved posts | Y | Y | Y | Y |
| C44 (GG) | Number of disciplinary cases in the municipality | Y | Y | Y | Y |
| C45 (GG) | Number of finalised disciplinary cases | Y | Y | Y | Y |
| C46 (ENV) | Number of approved waste management posts in the municipality | Y | Y | Y | Y |
| C47 (ENV) | Number of waste management posts filled | Y | Y | Y | Y |
| C52 (HS) | Number of maintained sports facilities | Y | Y | Y | Y |
| C53 (HS) | Square meters of maintained public outdoor recreation space | Y | Y | Y | Y |
| C54 (HS) | Number of municipality-owned community halls | Y | Y | Y | Y |
| C55(HS) | Number of housing recipients issued with title deeds | Y | N | N | N |
| C57 (EE) | Number of registered electricity consumers with an embedded generation system | Y | Y | N | Y |
| C58 (EE) | Total non-technical electricity losses in MWh (estimate) | Y | Y | N | Y |
| C59 (EE) | Number of municipal buildings that consume renewable energy | Y | Y | Y | Y |
| C60(WS) | Total number of sewer connections | Y | Y | Y | Y |

| Number | Compliance indicators | Indicator application | | | |
|------------------|--|-----------------------|---|---|---|
| | | M | I | D | L |
| C61 (WS) | Total number of chemical toilets in operation | Y | Y | Y | Y |
| C62 (WS) | Total number of Ventilation Improved Pit Toilets (VIPs) | Y | Y | Y | Y |
| C63 (WS) | Total volume of water delivered by water trucks | Y | Y | Y | Y |
| C64 (TR) | R-value of all direct municipal vehicle operational costs for public transport | Y | Y | N | N |
| C65 (TR) | Total number of scheduled public transport access points | Y | Y | N | N |
| C66 (TR) | Number of passenger trips on scheduled municipal bus services | Y | Y | N | N |
| C67 (FD) | Number of paid full-time firefighters employed by the municipality | Y | Y | Y | Y |
| C69 (FD) | Number of 'displaced persons' to whom the municipality delivered assistance | Y | Y | Y | Y |
| C71 (LED) | Number of procurement processes where disputes were raised | Y | Y | Y | Y |
| C72 (FD) | Date of the last municipal Disaster Management Plan tabled at Council | Y | N | Y | N |
| C73 (FD) | Number of structural fires occurring in informal settlements | Y | Y | Y | Y |
| C74 (FD) | Number of dwellings in informal settlements affected by structural fires (estimate) | Y | Y | Y | Y |
| C75 (FD) | Number of people displaced within the municipal area | Y | N | Y | N |
| C76 (LED) | Number of SMMEs and informal businesses benefitting from municipal digitisation support programmes rolled out directly or in partnership with other stakeholders | Y | Y | Y | Y |
| C77 (LED) | B-BBEE Procurement Spend on Empowering Suppliers that are at least 51% black owned based | Y | Y | Y | Y |
| C78 (LED) | B-BBEE Procurement Spend on Empowering Suppliers that are at least 30% black women owned | Y | Y | Y | Y |
| C79 (LED) | B-BBEE Procurement Spend from all Empowering Suppliers based on the B-BBEE Procurement | Y | Y | Y | Y |
| C80 (LED) | Date of the last Council adopted Development Charges policy | Y | Y | N | N |
| C81 (LED) | Number of new business license applications | Y | Y | N | N |
| C82 (LED) | Value of Commercial Projects Constructed by adding all of the estimated costs of construction values on building permits | Y | Y | N | N |
| C83 (LED) | Number of building plans approved after first review | Y | Y | N | N |

| Number | Compliance indicators | Indicator application | | | |
|-----------|--|-----------------------|---|---|---|
| | | M | I | D | L |
| C84(LED) | Number of building plans submitted for review | Y | Y | N | Y |
| C85(LED) | Number of business licenses renewed | Y | Y | N | N |
| C86 (LED) | Number of households in the municipal area registered as indigent | Y | Y | Y | Y |
| C87 (LED) | Number of firms in the formal sector split across 1-digit SIC codes | Y | N | N | N |
| C88 (LED) | Number of businesses registered with the South African Revenue Service within the municipal area | Y | N | N | N |
| C89 (GG) | Number of meetings of the Executive or Mayoral Committee postponed due to lack of quorum | Y | Y | Y | Y |
| C90 (ENV) | Date of the last Climate Change Needs and Response Assessment tabled at Council | Y | N | Y | N |
| C91 (ENV) | Date of the last Climate Change Response Implementation Plan tabled at Council | Y | N | Y | N |
| C92 (GG) | Number of agenda items deferred to the next council meeting | Y | Y | Y | Y |
| C93 (FM) | Number of awards made in terms of SCM Reg 32 | Y | Y | Y | Y |
| C94 (FM) | Number of requests approved for deviation from approved procurement plan | Y | Y | Y | Y |
| C95 (FM) | Number of residential properties in the billing system | Y | Y | Y | Y |
| C96 (FM) | Number of non-residential properties in the billing system | Y | Y | Y | Y |
| C97 (FM) | Number of properties in the valuation roll | Y | Y | N | Y |
| C98 (LED) | Number of building plan applications approved | Y | Y | N | Y |
| C99 (EE) | Number of electricity connection applications received | Y | Y | N | Y |
| C100 (GG) | Quarterly salary bill of suspended officials | Y | Y | Y | Y |
| C101(GG) | Number of dismissals for fraud and corruption | Y | Y | Y | Y |
| C102(ENV) | Number of incidents of improper disposal of medical waste responded to by the municipality | Y | Y | Y | Y |
| C103(ENV) | Number of notifiable medical condition investigations following the prescribed protocols | Y | Y | Y | Y |
| C104(ENV) | Number of foodborne disease outbreak investigations following the prescribed protocols | Y | Y | Y | Y |
| C105(EE) | Installed capacity of approved embedded generators on the municipal distribution network | Y | Y | N | Y |

Compliance questions

The following are compliance questions requiring a periodic response from municipalities in open-text format.

| No. | Compliance questions | Category of application | | | |
|------|---|-------------------------|---|---|---|
| | | M | I | D | L |
| Q2. | Has the IDP been adopted by Council by the target date? | Y | Y | Y | Y |
| Q4. | What are the main causes of work stoppage in the past quarter by type of stoppage? | Y | Y | Y | Y |
| Q5. | How many public meetings were held in the last quarter at which the Mayor or members of the Mayoral/Executive committee provided a report back to the public? | Y | Y | Y | Y |
| Q6. | When was the last scientifically representative community feedback survey undertaken in the municipality? | Y | Y | Y | Y |
| Q7. | What are the biggest causes of complaints or dissatisfaction from the community feedback survey? Indicate the top four issues in order of priority. | Y | Y | Y | Y |
| Q17. | Does the Municipality have a dedicated SMME support unit or facility in place either directly or in partnership with a relevant role-player? | Y | Y | Y | Y |
| Q18. | What economic incentive policies adopted by Council does the municipality have by date of adoption? | Y | Y | Y | Y |
| Q19. | Is the municipal supplier database aligned with the Central Supplier Database? | Y | Y | Y | Y |
| Q20. | What is the number of steps a business must comply with when applying for a construction permit before final document is received? | Y | Y | N | Y |
| Q21. | What is the organisational location of the disaster risk management function within your municipality? (Specify the placement and highest level filled post within it). | Y | N | Y | N |
| Q22. | Please list the name of the structure and date of every meeting of an official IGR structure that the municipality participated in this quarter: | Y | Y | Y | Y |
| Q23. | Where is the organisational responsibility for the IGR support function located within the municipality (inclusive of the reporting line)? | Y | Y | Y | Y |
| Q24. | Is the MPAC functional? List the reasons why if the answer is not 'Yes'. | Y | Y | Y | Y |
| Q25. | Has a report by the Executive Committee on all decisions it has taken been submitted to Council this financial year? | Y | Y | Y | Y |

10. Capital Projects Per Wards

MAN Mangaung - Supporting Table SA36 Consolidated detailed capital budget

| R thousand | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|--|--|-------------------------|------|--------|---------------|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Function | Project Description | Project Number | Type | IUDF | GPS Longitude | GPS Latitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Parent municipality: | | | | | | | | | | | | | | | |
| <i>List all capital projects grouped by Function</i> | | | | | | | | | | | | | | | |
| Administrative And Corporate Support | Equipment (Screens) - Idp Office | PC002003005_00012 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | 20 | - | - | - | - |
| Administrative And Corporate Support | Recording Equipment | PC002003005_00015 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 1 500 | - | - |
| Cemeteries, Funeral Parlours And Crematoriums | R/Place Of Fence - Bots Cemetery | PC002003002001011_00002 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 5000000 | - | - | - | - | - |
| Cemeteries, Funeral Parlours And Crematoriums | R/Place Of Fence - Memorium Cemtery X2 | PC002003002001011_00001 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 5000000 | - | - | - | - | - |
| Cemeteries, Funeral Parlours And Crematoriums | R/Place Of Fence - Bots Cemetery | PC002003002001014_00080 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | 5 000 | - | - | - | - |
| Cemeteries, Funeral Parlours And Crematoriums | R/Place Of Fence - Memorium Cemtery X2 | PC002003002001014_00079 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | 5 000 | - | - | - | - |
| Cemeteries, Funeral Parlours And Crematoriums | Replacement Fence - Southpark Cemetery | PC002003002001014_00063 | NEW | Growth | 0 | 0 | 7291663,64 | 2172936,57 | 0 | 0 | - | - | - | - | - |
| Community Parks (Including Nurseries) | Tools Equipment | PC002003005_00017 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 246 | - | - |
| Community Parks (Including Nurseries) | Purchase Of Animals | PC002003002001002_00004 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 1800000 | - | - | 1 000 | - | - |
| Community Parks (Including Nurseries) | Development Of Nalisview Cemetery | PC002003002001011_00001 | NEW | Growth | 0 | 0 | 694701,63 | 1498924,15 | 0 | 0 | - | - | - | - | - |
| Community Parks (Including Nurseries) | Development Open Space | PC002003002001013_00007 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 1 000 | - | - |
| Community Parks (Including Nurseries) | Regional Park Development - Batho | PC002003002001013_00002 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 2000000 | - | - | - | 2 000 | - |

| R thousand | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|---------------------------------------|--|-------------------------|---------|----------------------|---------------|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Function | Project Description | Project Number | Type | IUDF | GPS Longitude | GPS Latitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Community Parks (Including Nurseries) | Upgrading The Park Next The Bots Mall | PC002003002001013_00014 | NEW | Growth | 0 | 0 | 676690 | 0 | 0 | 1500000 | - | - | - | - | - |
| Community Parks (Including Nurseries) | City Ent Beautification - Maselsp Dr | PC002003002001014_00051 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 1000000 | - | - | 1 500 | - | - |
| Community Parks (Including Nurseries) | City Ent Beautification - Nel Mandela Dr | PC002003002001014_00049 | NEW | Growth | 0 | 0 | 144540 | 0 | 0 | 1000000 | - | - | 1 500 | - | - |
| Community Parks (Including Nurseries) | City Ent Beautification - Ray Mhlaba Rd | PC002003002001014_00048 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 1000000 | - | - | - | - | - |
| Community Parks (Including Nurseries) | Erosion Control On Naval Hill | PC002003002001014_00073 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 1000000 | 000 | 1 | 5 000 | 5 000 | 5 000 |
| Community Parks (Including Nurseries) | Veld Rehabilitatio Camp (2ha):Naval Hill | PC002003002001014_00070 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 250 | 50 | 50 |
| Community Parks (Including Nurseries) | Upgrading Of Bloemfontein Zoo | PC002003002001015_00001 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 7000000 | 558 | 2 | 10 000 | 13 000 | - |
| Community Parks (Including Nurseries) | Recreation Of Parks - Vista Park | PC002003002002002_00042 | NEW | Growth | 0 | 0 | 955202,5 | 0 | 0 | 1000000 | - | - | 1 500 | - | - |
| Finance | Tools & Equipment | PC002003009_00050 | NEW | Growth | 0 | 0 | 1312470 | 0 | 0 | 0 | - | - | - | - | - |
| Finance | Tools & Equipment | PC002003009_00072 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 2921000 | 245 | 3 | - | - | - |
| Finance | Tools And Equipment(Ewp) | PC002003009_00025 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 1 000 | - | - |
| Fire Fighting And Protection | 5 X Level A Hazmat (Gas Tight)prot Suits | PC002003009_00025 | NEW | Growth | 0 | 0 | 55818,96 | 0 | 0 | 0 | - | - | - | - | - |
| Fire Fighting And Protection | Emergency Search And Rescue Drone | PC002003009_00058 | NEW | Growth | 0 | 0 | 142990,1 | 0 | 0 | 0 | - | - | - | - | - |
| Fire Fighting And Protection | Firefight Nozzle & Monitor Replace Prog | PC002003009_00053 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 210000 | 210 | - | 210 | - | - |
| Fire Fighting And Protection | Pressure And Flow Meter | PC002003009_00057 | NEW | Growth | 0 | 0 | 146955 | 0 | 0 | 0 | 350 | - | - | - | - |
| Fleet Management | Electronic Oil Management System | PC002003009_00068 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 1100000 | 100 | 1 | - | 1 200 | - |
| Fleet Management | Tools & Equipment For Mechanics | PC002003009_00024 | NEW | Growth | 0 | 0 | 36339,26 | 0 | 0 | 100000 | 100 | - | - | 150 | - |
| Fleet Management | Vehicles | PC002003010_00019 | NEW | Growth | 0 | 0 | 27315492,46 | 57173736,99 | 0 | 0 | - | - | 2 000 | - | - |
| Fleet Management | Filling Station Refurbishment | PC002003002001022_00001 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 5 000 | - |
| Health Services | Medical Equipment | PC002002001009_00001 | RENEWAL | Governance | 0 | 0 | 327538,58 | 0 | 75655,22 | 500000 | - | - | - | - | - |
| Housing | Kgatelopele - Install Water/Sewer Retic | PC001001001004006_00086 | RENEWAL | Inclusion and Access | 0 | 0 | 32192 | 0 | 0 | 0 | - | - | - | - | - |
| Housing | L/Park (100)Inst Water Int Sewer Ret | PC001001001004006_00020 | RENEWAL | Inclusion and Access | 0 | 0 | 1898354,53 | 0 | 0 | 0 | - | - | - | - | - |
| Housing | Matlhar W&S - Instal W & S (3108 U) | PC001001001004006_00054 | RENEWAL | Inclusion and Access | 0 | 0 | 508098,24 | 190178,57 | 0 | 0 | - | - | - | - | - |

| R thousand | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|------------------------|---|----------------------------|-----------|----------------------|---------------|--------------|-----------------|-----------------|-----------------|----------------------|-------------------|--------------------|---|------------------------|------------------------|
| Function | Project Description | Project Number | Type | IUDF | GPS Longitude | GPS Latitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Housing | Seroalo Ext 26 - Installation Of W & S (1 | PC001001001004006_00055 | RENEWAL | Inclusion and Access | 0 | 0 | 72957,09 | 560427,39 | 0 | 0 | - | - | - | - | - |
| Housing | Vista Park 3 | PC001001001004006_00055 | RENEWAL | Inclusion and Access | 0 | 0 | 334385 | 29434888,65 | 0 | 0 | - | - | - | - | - |
| Housing | Acquis Land Informal Settlement Relocate | PC001002004007_00036 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | 905 ³⁸ | - | - | - | - |
| Housing | Botshb Sec R - Install Water (1000 U) | PC001002004007_00018 | NEW | Growth | 0 | 0 | 1675188,71 | 0 | 0 | 0 | - | - | - | - | - |
| Housing | Dewetsdorp Ext 7 Water & Sewer Construct | PC001002004007_00045 | NEW | Growth | 0 | 0 | 1932143,48 | 0 | 0 | 0 | - | - | - | - | - |
| Housing | Mkhonto Erf 32109 - Ins Retic (111 U) | PC001002004007_00008 | NEW | Growth | 0 | 0 | 3537210,73 | 0 | 0 | 0 | - | - | - | - | - |
| Housing | Soutpan - Install Retic (22 U) | PC001002004007_00015 | NEW | Growth | 0 | 0 | -0,01 | 5818740,79 | 124779,79 | 0 | - | - | - | - | - |
| Housing | Bloemside 4510 - Instal Water & Sanit | PC001002005002_00036 | NEW | Growth | 0 | 0 | 1968369,54 | 0 | 0 | 0 | - | - | - | - | - |
| Housing | Bots Sec H1708 & G1011-Instal Water & Sew | PC001002005002_00038 | NEW | Growth | 0 | 0 | 380658,42 | 0 | 0 | 0 | - | - | - | - | - |
| Housing | Dewetsdorp Water And Sewer | PC001002005002_00041 | NEW | Growth | 0 | 0 | 16652431,13 | 6551624,43 | 0 | 0 | - | - | - | - | - |
| Housing | Freedom Square & Marikana Water & Sewer | PC001002005002_00040 | NEW | Growth | 0 | 0 | 13322742,37 | 0 | 0 | 0 | - | - | - | - | - |
| Housing | Section N Instal Water & Sewer | PC001002005002_00026 | NEW | Growth | 0 | 0 | 1560877,2 | 0 | 0 | 0 | - | - | - | - | - |
| Housing | Section T Instal Sewer | PC001002005002_00024 | NEW | Growth | 0 | 0 | 5264998,86 | 0 | 0 | 0 | - | - | - | - | - |
| Housing | Soutpan (Ikgomotseng) Water Sewer Const | PC001002005002_00026 | NEW | Growth | 0 | 0 | 11766197,28 | 0 | 0 | 0 | - | - | - | - | - |
| Housing | Thaba Nchu Ext.27 Ratau Wat Sewer Const | PC001002005002_00027 | NEW | Growth | 0 | 0 | 2318580,29 | 0 | 0 | 0 | - | - | - | - | - |
| Human Resources | Recording Equipment | PC002003005_00008 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 500000 | - | - | 250 | - | - |
| Information Technology | Councillors Computer Equipment | PC002003004_00039 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 2 500 | - | - |
| Information Technology | Data Centre Infrastructure | PC002003004_00003 | NEW | Growth | 0 | 0 | 0 | 6501260,08 | 0 | 7000000 | 340 ⁵ | - | - | - | - |
| Information Technology | Desktops And Laptops | PC002003004_00016 | NEW | Growth | 0 | 0 | 3473008,62 | 3183057,71 | 3046790,71 | 5000000 | 574 ⁹ | - | 1 000 | 1 000 | 1 000 |
| Information Technology | Ict Network Equipment | PC002003004_00018 | NEW | Growth | 0 | 0 | 149798 | 14463,81 | 0 | 2446165 | 319 ¹ | - | - | - | - |
| Information Technology | Data Projectors | PC002003005_00009 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 600435 | - | - | - | - | - |
| Information Technology | Proc 30x20 Tablets/E Pubs(Fire Train) | PC002003005_00020 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 350 | - |
| Information Technology | Ict Security | PC002002002007002004_00001 | UPGRADING | Governance | 0 | 0 | 0 | 644610,33 | 0 | 1082103 | 542 ² | - | - | - | - |
| Information Technology | Proc Dis Mngmnt Info System (Dmis) | PC002002002007002004_00006 | UPGRADING | Governance | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 825 | - |
| Information Technology | Digital Contact Centre | PC002003002001002_00010 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 3 500 | 2 500 | 2 500 |

| R thousand | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | | |
|--|--|----------------------------|---------|----------------------|---------------|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|--------|
| Function | Project Description | Project Number | Type | IUDF | GPS Longitude | GPS Latitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 | |
| Information Technology | Infra Modernisation/Network Connectivity | PC002003002001002_00008 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 7 500 | 7 499 | 7 739 | |
| Marketing, Customer Relations, Publicity And Media Co-Ordination | Paving Of Internal Roads | PC001002006002_00161 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 1 000 | 3 000 | 2 000 | |
| Marketing, Customer Relations, Publicity And Media Co-Ordination | Market Towing Trolleys | PC002003009_00051 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 1000000 | 000 | 1 | - | - | - | |
| Mayor And Council | Procure Cameras & Equipment | PC002003009_00024 | NEW | Growth | 0 | 0 | 16963,91 | 272202,68 | 0 | 500000 | 500 | - | - | - | - | |
| Municipal Manager, Town Secretary And Chief Executive | Hawking Stalls Botshabelo- | PC002002001002001018_00002 | RENEWAL | Inclusion and Access | 0 | 0 | 6378075,35 | 0 | 0 | 0 | - | - | - | - | - | |
| Municipal Manager, Town Secretary And Chief Executive | Fencing Of Farms And Commonages | PC002003002001014_00038 | NEW | Growth | 0 | 0 | 219438,52 | 1150032,12 | 0 | 0 | - | - | - | - | - | |
| Municipal Manager, Town Secretary And Chief Executive | Thaba Nchu Container Park | PC002003002001014_00068 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 1000000 | 500 | - | - | - | - | |
| Municipal Manager, Town Secretary And Chief Executive | Waihoek Precinct Redevelopment | PC002003002001014_00075 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 10275000 | 275 | 10 | - | 20 000 | 20 000 | 20 000 |
| Municipal Manager, Town Secretary And Chief Executive | Groundwater Augment(Borehole Windmills) | PC002003002001015_00002 | NEW | Growth | 0 | 0 | 0 | 0 | 1227666 | 1750000 | 750 | 1 | - | - | - | |
| Police Forces, Traffic And Street Parking Control | Development Indoor Shooting Range | PC002002001002002001_00001 | RENEWAL | Inclusion and Access | 0 | 0 | 434782,61 | 0 | 0 | 2000000 | 300 | 1 | - | - | - | |
| Police Forces, Traffic And Street Parking Control | Parking Meters | PC002002001009_00011 | RENEWAL | Governance | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 650 | 676 | 706 | |
| Police Forces, Traffic And Street Parking Control | 12 Gage Shotguns | PC002003009_00028 | NEW | Growth | 0 | 0 | 0 | 79269,6 | 0 | 180000 | 180 | - | 180 | 187 | 195 | |
| Police Forces, Traffic And Street Parking Control | 9mm Handguns | PC002003009_00027 | NEW | Growth | 0 | 0 | 0 | 572156 | 0 | 1000000 | 000 | 1 | - | 1 100 | 1 144 | 1 180 |
| Police Forces, Traffic And Street Parking Control | Alarm System | PC002003009_00069 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 1 000 | 1 040 | 1 100 | |
| Police Forces, Traffic And Street Parking Control | Blue Lights & Sirens | PC002003009_00026 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 200000 | 200 | - | 200 | 208 | 217 | |

| R thousand | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|---|--|-------------------------|------|--------|---------------|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Function | Project Description | Project Number | Type | IUDF | GPS Longitude | GPS Latitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Police Forces, Traffic And Street Parking Control | Breatherlazers | PC002003009_00020 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 100 | - | 120 |
| Police Forces, Traffic And Street Parking Control | Bullet Proof Vests | PC002003009_00031 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 500000 | 500 | - | 500 | 550 | 575 |
| Police Forces, Traffic And Street Parking Control | Cctv | PC002003009_00013 | NEW | Growth | 0 | 0 | 618980 | 0 | 0 | 1200000 | 200 | 1 | 3 000 | 3 000 | 3 260 |
| Police Forces, Traffic And Street Parking Control | Installation Of Anpr System With Kombie | PC002003009_00071 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 2200000 | 200 | 2 | - | - | - |
| Police Forces, Traffic And Street Parking Control | Metal Walkthrough Detector X Ray Scanner | PC002003009_00021 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 2000000 | 000 | 2 | 2 000 | - | - |
| Police Forces, Traffic And Street Parking Control | Speed Law Enforce Cameras- Handheld Cam | PC002003009_00038 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 250 | 260 | 275 |
| Police Forces, Traffic And Street Parking Control | Speed Law Enforcement Fixed Cameras | PC002003009_00039 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 600 | - | 680 |
| Police Forces, Traffic And Street Parking Control | Dev Impoundment Yard For Stray Animals | PC002003002001002_00006 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 1500000 | 500 | 1 | - | - | - |
| Police Forces, Traffic And Street Parking Control | Upg Control Centre (Maint Lease To Own) | PC002003002001002_00007 | NEW | Growth | 0 | 0 | 8386579,13 | 0 | 0 | 0 | - | - | 3 000 | 3 120 | 3 260 |
| Pollution Control | Refurb Of Air Quality Station (Pelenomi) | PC002003002001004_00002 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 1500000 | - | - | - | - | - |
| Pollution Control | Refurb Of Air Quality Statn (Bayswater) | PC002003002001004_00004 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 1500000 | 500 | 1 | - | - | - |
| Pollution Control | Refurb Of Air Quality Statn (Kagisanong) | PC002003002001004_00003 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 1500000 | 500 | 1 | 1 000 | - | - |
| Public Transport | Prelim + Detailed Infrastr Design | PC001002002001_00033 | NEW | Growth | 0 | 0 | 7029860,88 | 0 | 0 | 3000000 | 400 | 10 | 3 439 | 657 | - |
| Public Transport | Annual Compensation To Licence Holders | PC002003010_00039 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 17 308 | 17 308 | 41 407 |
| Public Transport | Industry Transformation | PC002003010_00032 | NEW | Growth | 0 | 0 | 6058800 | 0 | 0 | 0 | - | - | - | - | - |
| Public Transport | Industry Transformation (Taxi Advisory) | PC002003010_00037 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 23388000 | - | - | - | - | - |
| Public Transport | Interim Bus Depot | PC002003010_00038 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 19428571 | 429 | 14 | - | - | - |
| Public Transport | Iptn Aptms Installation Auto | PC002003010_00038 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 4 800 | 2 544 | - |
| Public Transport | Iptn Bus Fleet | PC002003010_00022 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 88800000 | 800 | 88 | 50 073 | 47 881 | 14 265 |
| Public Transport | Iptn Fare Collec (Afc) Installation Auto | PC002003010_00035 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 7080000 | 080 | 7 | 3 200 | 1 696 | - |
| Public Transport | Non-Motorised Transp Sidewalks- Cyclew | PC002003010_00034 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 2500000 | 500 | 2 | 2 230 | - | 2 356 |
| Public Transport | Open Bus Stations (Bus Stop Shelter) | PC002003010_00031 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 520000 | 520 | - | 733 | 500 | 1 000 |

| R thousand | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|-------------------------|--|-------------------------|------|--------|---------------|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Function | Project Description | Project Number | Type | IUDF | GPS Longitude | GPS Latitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Recreational Facilities | Swimming Pools X3 Suction Machines | PC002003009_00004 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 1000000 | 700 | - | - | - | - |
| Recreational Facilities | Refurbish Of Botshabelo Swimming Pool | PC002003002002002_00040 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 3 000 | 4 500 | 4 500 |
| Recreational Facilities | Refurbish Of Thaba Nchu Swimming Pool | PC002003002002002_00041 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 3 000 | 4 500 | 4 500 |
| Recreational Facilities | Upg & Rehab Arthur Nathan S/ Pool | PC002003002002002_00039 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 5000000 | - | - | 2 000 | - | - |
| Roads | Refurbishment Management System: R & S | PC001002004006_00005 | NEW | Growth | 0 | 0 | 4150000 | 1971581,75 | 2499544,73 | 0 | - | - | - | - | - |
| Roads | Batho Upgrading Of Roads And Stormwater | PC001002006002_00100 | NEW | Growth | 0 | 0 | 591594,66 | 0 | 0 | 9509213 | 999 | 5 | 11 521 | 1 151 | - |
| Roads | Bloemside 4510 - Roads And Stormwater | PC001002006002_00149 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 2000000 | 999 | - | 1 582 | 7 582 | 2 000 |
| Roads | Bobo Street | PC001002006002_00137 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 1 000 | 5 000 |
| Roads | Bots West - Instal Main Roads/ S/Water | PC001002006002_00138 | NEW | Growth | 0 | 0 | 10790549,37 | 0 | 0 | 14200000 | 997 | 11 | 11 000 | - | - |
| Roads | Bulk Stormwater Phase 5 | PC001002006002_00085 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 1 000 | 2 969 |
| Roads | Bulk Stormwater Ramakgari | PC001002006002_00160 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 1 000 | 1 000 |
| Roads | Bulk Stormwater Rocklands | PC001002006002_00086 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 1 000 | 2 969 |
| Roads | Culverts On The S/W Canal For Access A | PC001002006002_00144 | NEW | Growth | 0 | 0 | 1877859,61 | 0 | 0 | 0 | - | - | - | - | - |
| Roads | Culverts On The S/W Canal For Access B | PC001002006002_00145 | NEW | Growth | 0 | 0 | 1015286,28 | 0 | 0 | 0 | - | - | - | - | - |
| Roads | Dr Belcher/Mgregor Interchange | PC001002006002_00046 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 617 | 617 |
| Roads | Gabions Replace Damaged Culverts Roads | PC001002006002_00141 | NEW | Growth | 0 | 0 | 3940109,75 | 1005694,88 | 0 | 4000000 | 263 | 7 | - | - | - |
| Roads | Grassl& Ph 4 - Roads & S/Water | PC001002006002_00137 | NEW | Growth | 0 | 0 | 3724770,62 | 0 | 0 | 16500000 | 003 | 14 | 25 404 | 1 404 | - |
| Roads | Kokozela Street Rocklands | PC001002006002_00136 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 1 000 | 5 000 |
| Roads | L/Park (100) Inst Internal Roads Stormw | PC001002006002_00150 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 1 000 | - | - |
| Roads | Mapangwana Street | PC001002006002_00035 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 11 789 | 1 000 | 7 789 |
| Roads | Moipolai Street | PC001002006002_00157 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 500 | 5 000 | 5 000 |
| Roads | Nallies View Cemeteries Project Access R | PC001002006002_00153 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 2000000 | 501 | 4 | 29 000 | 13 000 | 20 000 |
| Roads | Nelson Mandela Bridge | PC001002006002_00081 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 1 000 | 4 513 |
| Roads | Police Station Upgrading Of Roads | PC001002006002_00152 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 1000000 | 500 | - | 1 000 | 5 000 | 2 000 |
| Roads | Provision Of Roads And Stormwater | PC001002006002_00139 | NEW | Growth | 0 | 0 | 1885317,76 | 0 | 0 | 10500000 | 500 | 10 | 12 783 | 8 397 | - |

| R thousand | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|------------|--|----------------------|------|--------|---------------|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Function | Project Description | Project Number | Type | IUDF | GPS Longitude | GPS Latitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Roads | Ramailane Street | PC001002006002_00138 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 1 000 | 5 000 |
| Roads | Refur Damaged Stone Picting Inst Gabions | PC001002006002_00147 | NEW | Growth | 0 | 0 | 279976,06 | 0 | 0 | 0 | - | - | - | - | - |
| Roads | Regrav Road & Repairing S/W Canal | PC001002006002_00142 | NEW | Growth | 0 | 0 | 2250978,27 | 0 | 0 | 0 | - | - | - | - | - |
| Roads | Rehab Z3 Road (Thubisi Primary School) | PC001002006002_00158 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 500 | 4 000 | 1 000 |
| Roads | Rehab Streets Zone 2/Thubies Thaba Nchu | PC001002006002_00156 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 2 500 | - | - |
| Roads | Rehabilitation Of Streets Castelyn | PC001002006002_00155 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 5 000 | - | - |
| Roads | Rehabilitation Of Streets Tau Street | PC001002006002_00154 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 10 000 | - | - |
| Roads | Reinstall 450mm Diameter Culverts | PC001002006002_00146 | NEW | Growth | 0 | 0 | 5386614,37 | 0 | 0 | 0 | - | - | - | - | - |
| Roads | Resealing Of Streets Sand Du Plessis Rd: Estoire | PC001002006002_00052 | NEW | Growth | 0 | 0 | 4293679,52 | 24900638,17 | 39335355,68 | 8874793 | 308 | - | 10 780 | 7 529 | 1 000 |
| Roads | Section R Access Road & Bridge | PC001002006002_00136 | NEW | Growth | 0 | 0 | 1381670,84 | 0 | 0 | 24536669 | 537 | 24 | 18 909 | 1 236 | - |
| Roads | Stormwater Refurbishment | PC001002006002_00084 | NEW | Growth | 0 | 0 | 9980071,31 | 13585342,92 | 7668741,51 | 5247573 | 378 | 6 | 10 000 | 5 500 | 2 000 |
| Roads | T1428a Man Rd 198 199&200 Boch | PC001002006002_00106 | NEW | Growth | 0 | 0 | 583232,7 | 0 | 2513557,16 | 9867173 | 238 | 6 | 2 260 | - | - |
| Roads | T1430c 7th Str Botshb Section H (Ro) | PC001002006002_00110 | NEW | Growth | 0 | 0 | -0,02 | -0,01 | 6770907,87 | 0 | 857 | 2 | - | - | - |
| Roads | T1432 Man 10786 Bergman Square (Ro) | PC001002006002_00111 | NEW | Growth | 0 | 0 | 282306,9 | 0 | 0 | 11372011 | 023 | 11 | 14 563 | - | - |
| Roads | T1520 First Avenue Pedestrian Bridge | PC001002006002_00112 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | - | 1 000 |
| Roads | T1522 Tha Rd 2029 2044 & 2031 Upg | PC001002006002_00113 | NEW | Growth | 0 | 0 | 2803452,91 | 0 | 0 | 10024285 | 935 | 12 | 1 000 | - | - |
| Roads | T1523 Bot Rd 304 305 308 Section G Upg | PC001002006002_00114 | NEW | Growth | 0 | 0 | 0 | 0 | 1094216 | 444553 | 825 | 2 | 500 | 16 564 | 2 200 |
| Roads | T1523b Victoria & Kolbe Intersection | PC001002006002_00115 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | - | 1 000 |
| Roads | T1524 Bot Rd 437 Section A Upg | PC001002006002_00116 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 144958 | 145 | - | 500 | 17 699 | 5 000 |
| Roads | T1525 Bot Rd 601 Section D Upg | PC001002006002_00117 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 1 000 | 3 000 |
| Roads | T1526 Lefikeng & Roma Str Sect U & J Upg | PC001002006002_00118 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 800 | 2 507 |
| Roads | T1527b Bochabela Sts Upg | PC001002006002_00120 | NEW | Growth | 0 | 0 | 7784335,57 | 0 | 0 | 12697701 | 979 | 20 | 1 260 | - | - |
| Roads | T1527c Bochabela Sts Upg | PC001002006002_00121 | NEW | Growth | 0 | 0 | 3024335,82 | 0 | 0 | 13247305 | 373 | 15 | 1 260 | - | - |
| Roads | T1528 Man Rd 11388 & 11297 Jb Mafora Upg | PC001002006002_00122 | NEW | Growth | 0 | 0 | 911424,48 | 0 | 0 | 490787 | 401 | - | 500 | 12 059 | 2 486 |
| Roads | T1534 Vereniging Av Ext Bridge Over Rail | PC001002006002_00128 | NEW | Growth | 0 | 0 | -0,01 | 0 | 0 | 0 | - | - | - | - | - |

| R thousand | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|------------|--|-------------------------|---------|----------------------|---------------|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Function | Project Description | Project Number | Type | IUDF | GPS Longitude | GPS Latitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Roads | T1534b Vereniging Avenue Ext Roads | PC001002006002_00129 | NEW | Growth | 0 | 0 | -0,01 | 8532275,09 | 10648874,56 | 0 | - | - | - | - | - |
| Roads | T1536 Heavy Rehab Zastron St | PC001002006002_00130 | NEW | Growth | 0 | 0 | 2929583,99 | 0 | 0 | 21100730 | 139 | - | 3 000 | 16 000 | 5 000 |
| Roads | T1537 Heavy Rehab Nelson M&Ela St | PC001002006002_00131 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 101513 | 64 | - | - | 2 000 | 6 000 |
| Roads | T1538 Upg Inters St George St & Pres Br& | PC001002006002_00132 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 1 000 | 3 331 |
| Roads | T1539 Upgrade Traffic Intersections | PC001002006002_00133 | NEW | Growth | 0 | 0 | 3164213,27 | 0 | 0 | 10194374 | 290 | 15 | 1 010 | 4 000 | 2 000 |
| Roads | Thambo Street | PC001002006002_00139 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 1 000 | 5 000 |
| Roads | Upg Roads Stormwater Kgotla Ya Barolong | PC001002006002_00159 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 1 000 | 1 000 |
| Roads | Upg Stormwater Systems Mmm | PC001002006002_00126 | NEW | Growth | 0 | 0 | -0,02 | 25907580,83 | 28565331,06 | 0 | - | - | - | - | - |
| Roads | Upgrading Of Du Plessis Str- Bfn | PC001002006002_00140 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 1 391 | 5 000 | 3 405 |
| Roads | Zcc Road Ward 11 | PC001002006002_00151 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 1000000 | 500 | - | 10 500 | 5 000 | 3 000 |
| Roads | Zim Street Phase 2 | PC001002006002_00038 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 1000000 | 500 | 1 | 1 406 | 5 286 | 1 000 |
| Roads | Replace Obsolete Illegal Signage & Traff | PC001002006003_00001 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 1 000 | 2 735 |
| Roads | Connector Street Nicolai & Calliope | PC001002007001_00002 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 2 000 | 4 702 | 6 000 |
| Roads | T1433 Bainsvlei M/Water Bulk S/Water Upg | PC001002007001_00001 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 197317 | 197 | - | 197 | 3 500 | 5 000 |
| Roads | Upgrading Thokozani Avenue Rockl&S | PC001002007001_00001 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 391 | 3 702 | 3 702 |
| Roads | Road Maint Supplies Machine | PC002002001009_00011 | RENEWAL | Governance | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 1 000 | - | - |
| Sewerage | Bloemspuit Urgent Refurbishment | PC001001001004006_00072 | RENEWAL | Inclusion and Access | 0 | 0 | 9998217,49 | 0 | 0 | 0 | - | - | - | - | - |
| Sewerage | Refurbishment Of Wwtw - Udfg | PC001001001004006_00061 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 0 | 706 | 39 | - | - | - |
| Sewerage | All Sewer Solutions Inmal Settlements | PC001001001004007_00006 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 3500000 | 000 | 2 | 8 000 | 7 000 | 25 000 |
| Sewerage | Botshb Sec R - Install Water (1000 U) | PC001001001004007_00009 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 25000000 | 391 | 16 | - | - | - |
| Sewerage | Klipfontein Water Connections | PC001001001004007_00003 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 540000 | - | - | - | - | - |
| Sewerage | Mkhonto Erf 32109 - Ins Refic (111 U) | PC001001001004007_00004 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 14940942 | 941 | 21 | - | - | - |
| Sewerage | Ratau Hlam Wat & Sew- Alf System (114 U) | PC001001001004007_00005 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 2000000 | 000 | 12 | - | - | - |
| Sewerage | Turflaagte Zcc/ Bobo And Winkie Direko | PC001001001004007_00007 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 10000000 | 690 | - | - | - | - |
| Sewerage | Turflaagte Zcc/ Naturena | PC001001001004007_00008 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 3000000 | 750 | - | - | - | - |
| Sewerage | Bloemside 4510 - Instal W & S | PC001001001005002_00062 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 1500000 | 0 | - | - | - | - |

| R thousand | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | | |
|------------|--|-------------------------|---------|----------------------|---------------|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|--------|
| Function | Project Description | Project Number | Type | IUDF | GPS Longitude | GPS Latitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 | |
| Sewerage | Bloemside 7 - Inst W & S Retic 500 Units | PC001001001005002_00080 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 10000500 | - | - | - | - | - | |
| Sewerage | Bloemside 9/10-Insta W&S Retic 200 Units | PC001001001005002_00079 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 12500000 | 600 | 10 | - | - | - | |
| Sewerage | Bots Farm 826 Rel Area Interim W & S | PC001001001005002_00074 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 4500000 | 0 | - | - | - | - | |
| Sewerage | Bots Section H1708 & G1011 - Instal W & | PC001001001005002_00063 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 13009280 | 009 | 13 | - | - | - | |
| Sewerage | Bots Section K Rel Area Interim W & S | PC001001001005002_00075 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 4500000 | 450 | - | - | - | - | |
| Sewerage | Botsh Section K P/Station Rising Main | PC001001001005002_00042 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 10000000 | 100 | - | - | - | - | |
| Sewerage | Botshabelo Main Outfall Sewer | PC001001001005002_00054 | RENEWAL | Inclusion and Access | 0 | 0 | 18688134,94 | 0 | 0 | 10000000 | 000 | 2 | - | 25 449 | 20 669 | 19 897 |
| Sewerage | Botshabelo Section E1905 - Install W & S | PC001001001005002_00064 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 1658600 | 659 | 1 | - | 2 535 | - | - |
| Sewerage | Botshb Sec D - Install Sewer Retic(100u) | PC001001001005002_00082 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 980000 | 250 | 1 | - | 12 506 | 11 300 | 15 000 |
| Sewerage | Botshb Sec M - Install Sewer Retic(100u) | PC001001001005002_00083 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 1005000 | 250 | 1 | - | 9 500 | 13 000 | 15 000 |
| Sewerage | Dewetsdorp Ext 7 W & S | PC001001001005002_00084 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 3900500 | 201 | 2 | - | 4 650 | - | 20 000 |
| Sewerage | Dewetsdorp Ext 8 W & S | PC001001001005002_00085 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 6500000 | 771 | 17 | - | - | - | - |
| Sewerage | Ext Thaba Nchu Wwtw (Seloshesha) (Civil) | PC001001001005002_00101 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 10 000 | 10 000 | - |
| Sewerage | Farm Ext 2727 Interim W & S | PC001001001005002_00078 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 450000 | 350 | - | - | 3 000 | 9 801 | 15 000 |
| Sewerage | L/Park (100)Inst Water Int Sewer Ret | PC001001001005002_00065 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 18362287 | 000 | 7 | - | 6 741 | - | - |
| Sewerage | Lourierpark Rel Area - Interim W & S | PC001001001005002_00073 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 450000 | 250 | - | - | - | - | - |
| Sewerage | Matlhar W&S _ Instal W & S (3108 U) | PC001001001005002_00066 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 5850900 | 801 | - | - | - | - | - |
| Sewerage | Mmm Waste Wat Treatment Works Refurb | PC001001001005002_00058 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 48500000 | 294 | 27 | - | - | - | - |
| Sewerage | Mmm Waste Water Treatment Works Refurb | PC001001001005002_00098 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 40 000 | 37 000 | 40 000 |
| Sewerage | Morojaneng Interim W & S | PC001001001005002_00076 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 450000 | 250 | - | - | 4 859 | 5 655 | 15 000 |
| Sewerage | Portion 3 Of Seloshesha Interim W & S | PC001001001005002_00077 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 450000 | 450 | - | - | 4 985 | 9 651 | 15 000 |
| Sewerage | Ref Sewer Systems - Sec L Botshabelo | PC001001001005002_00111 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 3 300 | - | - |
| Sewerage | Refur Of Sewer Systems (Ro) | PC001001001005002_00001 | RENEWAL | Inclusion and Access | 0 | 0 | 54093432,58 | 8684243,9 | 2476003,31 | 18000000 | 362 | 39 | - | - | - | - |
| Sewerage | Refur Sewer Syst Of Sewer York St Baysw | PC001001001005002_00095 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 1 600 | - | - |
| Sewerage | Refur Sewer Systems Unspecified | PC001001001005002_00093 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | - | - | 15 000 |
| Sewerage | Refur Sludge Digesters Bloemspuit Wwtw | PC001001001005002_00092 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 2 074 | 2 142 | 10 000 |
| Sewerage | Refurb Of Sewer Systems - Blomanda | PC001001001005002_00113 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 6 800 | - | - |

| R thousand | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|------------|---|-------------------------|---------|----------------------|---------------|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Function | Project Description | Project Number | Type | IUDF | GPS Longitude | GPS Latitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Sewerage | Refurb Of Sewer Systems - Moduling | PC001001001005002_00112 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 3 600 | - | - |
| Sewerage | Refurb Sludge Digesters B/Spruit Wwtw | PC001001001005002_00053 | RENEWAL | Inclusion and Access | 0 | 0 | 597376,88 | 0 | 0 | 2000000 | 951 | 3 | - | - | - |
| Sewerage | Section C Water & Sewer | PC001001001005002_00071 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 784193 | 000 | 5 | - | - | - |
| Sewerage | Section N Instal Water & Sewer | PC001001001005002_00072 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 23497843 | 997 | 18 | - | 6 000 | - |
| Sewerage | Seroalo Ext 26 - Installation Of W & S (1 | PC001001001005002_00067 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 2842597 | 043 | 8 | - | - | - |
| Sewerage | Sonderwat Ph 2 80/Inst Water Int Sew Ref | PC001001001005002_00068 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 7895356 | 495 | - | - | - | - |
| Sewerage | Soutpan (Ikgomotseng) Water Sewer Const | PC001001001005002_00069 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 3750000 | 620 | 3 | - | - | - |
| Sewerage | Soutpan W & S Constru | PC001001001005002_00060 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 1450000 | 450 | 1 | - | - | - |
| Sewerage | Sterkwater Wwtw Ph3 Civil (Sludge Stream) | PC001001001005002_00099 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 9 000 | - |
| Sewerage | Sterkwater Wwtw Ph3 Mech/Elec (Liq Str) | PC001001001005002_00100 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 8 000 | 10 000 |
| Sewerage | Sterkwater Wwtw Ph3 Mech/Elec Sludge Str | PC001001001005002_00114 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 8 000 | - |
| Sewerage | Tambo Square - Instal W & S | PC001001001005002_00081 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 1500000 | 500 | 3 | - | - | - |
| Sewerage | Thaba Nchu Ext.27 Ratau Wat Sewer Const | PC001001001005002_00070 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 2000000 | 167 | 9 | - | - | - |
| Sewerage | Veerkraal W & S | PC001001001005002_00061 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 1950800 | 0 | - | - | 5 000 | 2 471 |
| Sewerage | Water Borne Sanitation Mangaung Ward 17 | PC001001001005002_00033 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 4000000 | 0 | - | - | - | - |
| Sewerage | Water Borne Sanitation Mangaung Ward 17 | PC001001001005002_00091 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 4 000 | 18 000 |
| Sewerage | Water Borne Sanitation Mangaung Ward 8 | PC001001001005002_00032 | RENEWAL | Inclusion and Access | 0 | 0 | 880821,11 | 430045,52 | 0 | 6000000 | 000 | 6 | - | - | - |
| Sewerage | Water Borne Sanitation Mangaung Ward 8 | PC001001001005002_00090 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 6 000 | 10 000 |
| Sewerage | House Connections Refurb Informal Settle | PC001001001005003_00012 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 5000000 | 500 | 3 | - | - | - |
| Sewerage | Refurbishment Of Wwtw's | PC001001001005003_00004 | RENEWAL | Inclusion and Access | 0 | 0 | 11865645,15 | 2111170,56 | 1699873,78 | 0 | - | - | - | - | - |
| Sewerage | Botshb Sec R -- Inst Water- Infra (Ro) | PC001002005002_00029 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | 309 | 4 | - | - | - |
| Sewerage | Dewetsdorp Water And Sewer (Roll Over) | PC001002005002_00031 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | 129 | 1 | - | - | - |
| Sewerage | Exte Thaba Nchu Wwtw (Selossha) (Ro) | PC001002005002_00016 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 13000000 | 706 | 4 | - | - | - |
| Sewerage | Ikgomotseng Water And Sewer Constr (Ro) | PC001002005002_00034 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | 147 | 1 | - | - | - |
| Sewerage | Mkhonto(Saliva) Erf Inst Watr & San (Ro) | PC001002005002_00033 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | 39 | - | - | - | - |
| Sewerage | Mmm Wwtw Refurbishment | PC001002005002_00025 | NEW | Growth | 0 | 0 | 13225645,33 | 0 | 0 | 0 | - | - | - | - | - |

| R thousand | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | | |
|---------------------------------------|--|----------------------|------|--------|---------------|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|--------|
| Function | Project Description | Project Number | Type | IUDF | GPS Longitude | GPS Latitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 | |
| Sewerage | Thaba Nchu/Moraka/Ratau W & San (Ro) | PC001002005002_00032 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | 856 | 3 | - | - | - | |
| Sewerage | Upgrade Sewerage Infra Freedom Sq | PC001002005002_00035 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | 500 | | - | - | - | |
| Sewerage | Upgrade Sewerage Infra Freedom Sq (Ro) | PC001002005002_00030 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | 442 | 4 | - | - | - | |
| Solid Waste Disposal (Landfill Sites) | 3 High Press W/Machines For L&Fill Sites | PC001002002001_00042 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 90000 | 90 | | - | - | - | |
| Solid Waste Disposal (Landfill Sites) | Multipurpose Recycling Facility | PC001002002001_00050 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | | - | 1 000 | - | |
| Solid Waste Disposal (Landfill Sites) | New Fence At Southern Landfill Site | PC001002002001_00011 | NEW | Growth | 0 | 0 | 4386971,71 | 0 | 0 | 3000000 | 000 | 3 | - | - | - | |
| Solid Waste Disposal (Landfill Sites) | New Off Building Soutpan | PC001002002001_00033 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | | - | 300 | 2 200 | |
| Solid Waste Disposal (Landfill Sites) | R/Place Of Fence At Soutpan L&Fill Site | PC001002002001_00034 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | | - | 1 900 | - | |
| Solid Waste Disposal (Landfill Sites) | Ref Bins Businesses / Trade Was/Removal | PC001002002001_00032 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 943000 | 943 | 2 | - | 1 000 | - | |
| Solid Waste Disposal (Landfill Sites) | Refuse Bins For Cbd's In Metro | PC001002002001_00013 | NEW | Growth | 0 | 0 | 710950 | 0 | 0 | 943000 | 443 | 1 | - | 1 000 | - | |
| Solid Waste Disposal (Landfill Sites) | Rehab Of Northern Landfill Site | PC001002002001_00062 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | | - | 13 935 | 53 105 | 69 984 |
| Solid Waste Disposal (Landfill Sites) | Rehab Of Northern Landfill Sites | PC001002002001_00031 | NEW | Growth | 0 | 0 | 4899334,91 | 2654978,6 | 0 | 15000000 | 800 | 9 | - | - | - | |
| Solid Waste Disposal (Landfill Sites) | Signboards Prohibiting Illegal Dumping | PC001002002001_00035 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 100000 | - | | - | - | - | |
| Solid Waste Disposal (Landfill Sites) | Upgrade And Refurb Botsh Landfill Sites | PC001002002001_00005 | NEW | Growth | 0 | 0 | 516211,5 | 0 | 0 | 500000 | 000 | 1 | - | - | - | |
| Solid Waste Disposal (Landfill Sites) | Upgrade Refurb Southern Landfill Sites | PC001002002001_00009 | NEW | Growth | 0 | 0 | 714152,82 | 2660334,05 | 0 | 1000000 | 200 | 2 | - | - | - | |
| Solid Waste Disposal (Landfill Sites) | Waste Collection Vehicles Plant/Equipm | PC001002002001_00061 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | | - | 23 000 | - | |
| Solid Waste Disposal (Landfill Sites) | Waste Drop Off Facility | PC001002002001_00049 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | | - | 1 000 | - | |
| Solid Waste Disposal (Landfill Sites) | Landfill Site Vehicles Plant/Equipment | PC002003005_00019 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | | - | 9 000 | - | |

| R thousand | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|---|---|----------------------------|---------|----------------------|---------------|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Function | Project Description | Project Number | Type | IUDF | GPS Longitude | GPS Latitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Solid Waste Removal | 4 X H/Pressure Machines For Waste Depots | PC001002002001_00060 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 100 | - | - |
| Sports Grounds And Stadiums | Stor/Mech Filtr & Dist Water: Bram Fisc B | PC001002004007_00042 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 3000000 | - | - | 3 000 | 1 000 | - |
| Sports Grounds And Stadiums | Refrurb Of Refrige Fresh Produce Market | PC002002001002001017_00004 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 300322,5 | 203235,4 | 10000000 | 000 | 10 | 25 000 | 20 000 | 20 000 |
| Sports Grounds And Stadiums | Line Mark Machine For Sport Field Turf | PC002002001002002002_00015 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 1500000 | 000 | 1 | - | - | - |
| Sports Grounds And Stadiums | Refrurb Of Hvac System: Bram Fisher | PC002002001003001001_00003 | RENEWAL | Governance | 0 | 0 | 0 | 0 | 0 | 7500000 | 000 | 4 | 5 000 | 3 000 | 3 000 |
| Sports Grounds And Stadiums | Install Solar Panel (Pv)- Mun Buildings | PC002002001009_00012 | RENEWAL | Governance | 0 | 0 | 3268895,72 | 1346150,72 | 0 | 0 | - | - | - | - | - |
| Sports Grounds And Stadiums | Furniture City Hall | PC002003005_00011 | NEW | Growth | 0 | 0 | 920485,47 | 0 | 0 | 1000000 | 000 | 2 | 1 500 | 1 500 | 1 500 |
| Sports Grounds And Stadiums | Acces Con Equip B/Fischer & 6 Oth Build | PC002003009_00050 | NEW | Growth | 0 | 0 | 0 | 903099,24 | 1455062,03 | 2000000 | 000 | 1 | - | 2 000 | 2 000 |
| Sports Grounds And Stadiums | Cleaning Equipment | PC002003009_00033 | NEW | Growth | 0 | 0 | 664596,22 | 0 | 0 | 0 | - | - | - | - | - |
| Sports Grounds And Stadiums | Refrurb Of Bram Fisher Building | PC002003002001002_00004 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 4 000 | 4 000 | 4 000 |
| Sports Grounds And Stadiums | Fencing Hist Build B/Fisprecinct | PC002003002001011_00002 | NEW | Growth | 0 | 0 | 1185529,45 | 1556244,7 | 0 | 1000000 | 000 | 3 | - | - | - |
| Sports Grounds And Stadiums | Refrurb Gabriel Dic Build & Pres: Met Pol | PC002003002001014_00062 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 2000000 | 000 | 1 | - | - | - |
| Town Planning, Building Regulations And Enforcement And City Engineer | Storage System Building Plans Bram Fisc | PC002003005_00006 | NEW | Growth | 0 | 0 | 1797304,76 | 0 | 0 | 0 | - | - | - | - | - |
| Town Planning, Building Regulations And Enforcement And City Engineer | Construction Of A New Community Centre I | PC002003002001002_00001 | NEW | Growth | 0 | 0 | 16285758,77 | 4918184,45 | 0 | 19300900 | 301 | 20 | 620 | - | - |
| Town Planning, Building Regulations And Enforcement And City Engineer | Fire Station Botshabelo | PC002003002001005_00001 | NEW | Growth | 0 | 0 | 26077413,23 | 2053293,39 | 4045208,52 | 17000000 | 000 | 28 | 3 300 | - | - |
| Town Planning, Building Regulations And Enforcement And City Engineer | Formalisation Of Infill Planning | PC002003002001014_00063 | NEW | Growth | 0 | 0 | 956543 | 0 | 0 | 5000000 | 000 | 6 | 1 600 | 5 200 | 6 000 |
| Town Planning, Building Regulations And Enforcement And City Engineer | Infill Planning Various Even In Mmm | PC002003002001014_00084 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 1 626 | 820 | - |
| Town Planning, Building Regulations And | L Survey Port 3 Seloshesha 900 | PC002003002001014_00086 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 3 600 | - |

| R thousand | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|---|--|-------------------------|------|--------|---------------|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Function | Project Description | Project Number | Type | IUDF | GPS Longitude | GPS Latitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Enforcement And City Engineer | | | | | | | | | | | | | | | |
| Town Planning, Building Regulations And Enforcement And City Engineer | L Survey Remainder Farm Botsh 826 | PC002003002001014_00087 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 5 000 | - |
| Town Planning, Building Regulations And Enforcement And City Engineer | Land Surve Remainder Farm Veekraal 605 | PC002003002001014_00066 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 1600000 | 600 | 1 | - | - | - |
| Town Planning, Building Regulations And Enforcement And City Engineer | Land Surveying Botshabelo K | PC002003002001014_00064 | NEW | Growth | 0 | 0 | 1467468,2 | 0 | 0 | 1200000 | 200 | 1 | - | - | - |
| Town Planning, Building Regulations And Enforcement And City Engineer | Land Surveying Farm Klipfontein | PC002003002001014_00062 | NEW | Growth | 0 | 0 | 821889,5 | 0 | 0 | 570000 | 247 | 1 | - | - | - |
| Town Planning, Building Regulations And Enforcement And City Engineer | Land Surveying Farm X2727 | PC002003002001014_00066 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 500000 | 500 | - | 2 500 | - | - |
| Town Planning, Building Regulations And Enforcement And City Engineer | Subdivision Of Various Erven In Heidedal | PC002003002001014_00083 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 1 671 | - | - |
| Town Planning, Building Regulations And Enforcement And City Engineer | Survey New Tship P13 Of Farm Sepane 901 | PC002003002001014_00085 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 1 145 | - | - |
| Town Planning, Building Regulations And Enforcement And City Engineer | Surveying Morojaneng | PC002003002001014_00066 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 3000000 | 868 | 2 | - | 100 | - |
| Town Planning, Building Regulations And Enforcement And City Engineer | Township Estab Remainder Farm Botsh 826 | PC002003002001014_00067 | NEW | Growth | 0 | 0 | 2405410 | 0 | 0 | 3500000 | 500 | 3 | - | 2 120 | - |
| Town Planning, Building Regulations And Enforcement And City Engineer | Township Establish Port 3 Selosesha 900 | PC002003002001014_00065 | NEW | Growth | 0 | 0 | 3210000 | 0 | 0 | 2300000 | 755 | 1 | - | 1 555 | - |
| Town Planning, Building Regulations And | Township Establishment Farm Klipfontien | PC002003002001014_00016 | NEW | Growth | 0 | 0 | 902024 | 0 | 0 | 0 | - | - | - | - | - |

| R thousand | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|---|---|-------------------------|---------|----------------------|---------------|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Function | Project Description | Project Number | Type | IUDF | GPS Longitude | GPS Latitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Enforcement And City Engineer | | | | | | | | | | | | | | | |
| Town Planning, Building Regulations And Enforcement And City Engineer | Township Establishment Farm X2727 | PC002003002001014_00065 | NEW | Growth | 0 | 0 | 1246330 | 2849995,95 | 0 | 1327000 | 327 | 1 | - | - | - |
| Town Planning, Building Regulations And Enforcement And City Engineer | Township Establishment Morojaneng | PC002003002001014_00068 | NEW | Growth | 0 | 0 | 620448,63 | 0 | 0 | 0 | - | - | - | - | - |
| Water Distribution | Maselspoort Whw Upgrade (Phase 1) | PC001001001004005_00003 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 2000000 | 200 | 2 | - | - | - |
| Water Distribution | Bloem Northern Bulk Distributio Pipeline | PC001001001004006_00077 | RENEWAL | Inclusion and Access | 0 | 0 | 476673,37 | 215945,6 | 0 | 3000000 | 000 | - | - | - | - |
| Water Distribution | Bulk Check Meters: Install & Refur | PC001001001004006_00081 | RENEWAL | Inclusion and Access | 0 | 0 | 4203800,83 | 965982,24 | 0 | 0 | - | - | - | - | - |
| Water Distribution | Bulk Check Meters: Installation & Refurb | PC001001001004006_00056 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 4000000 | 000 | 4 | - | - | - |
| Water Distribution | Construction Of A New Store Room | PC001001001004006_00064 | RENEWAL | Inclusion and Access | 0 | 0 | 621874,77 | 0 | 0 | 4100000 | 100 | 4 | - | 2 568 | - |
| Water Distribution | Dam Refurbish (Civil;Mech & Electrical) | PC001001001004006_00074 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 2000000 | 0 | - | - | - | - |
| Water Distribution | Dewetsdorp - Borehole Refurbishment | PC001001001004006_00075 | RENEWAL | Inclusion and Access | 0 | 0 | -0,01 | 521739,1 | 0 | 5000000 | - | - | - | - | - |
| Water Distribution | Dewetsdorp - Steel Tank Pumpstation Refur | PC001001001004006_00076 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 2000000 | 400 | 1 | - | - | - |
| Water Distribution | Integ/Optim Telemetry/Scada System Water | PC001001001004006_00057 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 1500000 | 633 | 6 | - | 20 800 | - |
| Water Distribution | M/Poort Whw Upgrading (M/Poort Filters) | PC001001001004006_00047 | RENEWAL | Inclusion and Access | 0 | 0 | 37629399,7 | 6715684,75 | 379420,12 | 20100000 | 599 | 50 | - | - | - |
| Water Distribution | Maselsp Water Re-Use (Gravity To Newwtw) | PC001001001004006_00030 | RENEWAL | Inclusion and Access | 0 | 0 | 873739,24 | 161383,63 | 0 | 3000000 | 0 | - | - | - | - |
| Water Distribution | Maselsp Water Re-Use Grav Line Mockesdam | PC001001001004006_00029 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 103941,63 | 0 | 3000000 | 700 | - | - | - | - |
| Water Distribution | Maseslpoort-Udfg | PC001001001004006_00059 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 0 | 000 | 14 | - | - | - |
| Water Distribution | Metering Of Unmetered Sites | PC001001001004006_00005 | RENEWAL | Inclusion and Access | 0 | 0 | 77025 | 12868863,39 | 0 | 14000000 | 000 | 14 | - | - | - |
| Water Distribution | N/Hill New B Distr Pipe & Asso Works Rez | PC001001001004006_00048 | RENEWAL | Inclusion and Access | 0 | 0 | 530811,25 | 371503,75 | 0 | 3000000 | 358 | 1 | - | - | - |
| Water Distribution | New 45 MI Longridge Reservoir | PC001001001004006_00078 | RENEWAL | Inclusion and Access | 0 | 0 | 1485583 | 0 | 0 | 2000000 | 800 | 1 | - | - | - |
| Water Distribution | New Grasland Reservoir Feasibility Study | PC001001001004006_00084 | RENEWAL | Inclusion and Access | 0 | 0 | 3341968,7 | 260869,56 | 0 | 2000000 | - | - | - | - | - |
| Water Distribution | New Groenvlei 20ml Reser& Bulk Supp Line | PC001001001004006_00079 | RENEWAL | Inclusion and Access | 0 | 0 | 1479593,31 | 312152,07 | 0 | 2000000 | 000 | 1 | - | - | - |
| Water Distribution | Pellissier Reservoir | PC001001001004006_00051 | RENEWAL | Inclusion and Access | 0 | 0 | 340374,62 | 336060,15 | 868750,9 | 1500000 | 016 | 4 | - | - | - |

| R thousand | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|--------------------|--|-------------------------|---------|----------------------|---------------|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Function | Project Description | Project Number | Type | IUDF | GPS Longitude | GPS Latitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Water Distribution | Prepaid Prog (Automated Meters) | PC001001001004006_00038 | RENEWAL | Inclusion and Access | 0 | 0 | 178570,37 | 8507201,32 | 14660289 | 45200000 | 200 45 | - | 50 000 | - | - |
| Water Distribution | Prepaid Prog (Automated Meters)-Udfg | PC001001001004006_00058 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 0 | 000 30 | - | - | - | - |
| Water Distribution | Refur Of Water Supply Systems (Ro) | PC001001001004006_00062 | RENEWAL | Inclusion and Access | 0 | 0 | 30014689,68 | 13939943,98 | 0 | 14000000 | 443 8 | - | - | - | - |
| Water Distribution | Refur& Upgr Sluice Gate System At Masels | PC001001001004006_00080 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 5000000 | 1 | - | - | - | - |
| Water Distribution | Refurb/Repl Valves Audit Assoc Pert Work | PC001001001004006_00063 | RENEWAL | Inclusion and Access | 0 | 0 | 7442281,42 | 0 | 0 | 6297704 | 298 6 | - | - | - | - |
| Water Distribution | Refurbishment Of Water Supply Systems-Udfg | PC001001001004006_00060 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 0 | 000 20 | - | - | - | - |
| Water Distribution | Vanstadensrus-Dam Abstract B/Hole Refur | PC001001001004006_00082 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 3000000 | 643 1 | - | - | - | - |
| Water Distribution | Maselspoort Wtw Upgrade | PC001001001005002_00054 | RENEWAL | Inclusion and Access | 0 | 0 | 163297,18 | 598199,22 | 866528,6 | 2000000 | 346 | - | - | - | - |
| Water Distribution | Dev & Implementation Of Sam Mast Module | PC001002004006_00003 | NEW | Growth | 0 | 0 | 501566,99 | 2225133,01 | 154607,6 | 1250000 | 250 1 | - | - | - | - |
| Water Distribution | Additional 45 Ml Longridge Reservoir | PC001002004007_00071 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 500 | 15 000 | 28 345 |
| Water Distribution | Adv Treatment Processes Mpoort Wtw | PC001002004007_00089 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 100 | 1 000 | 1 000 |
| Water Distribution | Automated Meter Reading And Prepaid Prog | PC001002004007_00091 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 44 510 | 5 764 | 11 904 |
| Water Distribution | Bloemfn North Bulk Distribution Pipeline | PC001002004007_00070 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 500 | 17 416 | 18 125 |
| Water Distribution | Bloemside 9/10-Insta W&S Retic 200 Units | PC001002004007_00058 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 12 500 | 30 930 | 61 000 |
| Water Distribution | Borehole Refurbishment | PC001002004007_00068 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 3 000 | 2 500 | 2 000 |
| Water Distribution | Botshabelo Farm 826 Rel Area Int Wat/Sew | PC001002004007_00057 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 700 | 9 686 | 10 000 |
| Water Distribution | Bulk Check Meters Inst/Refurbishment | PC001002004007_00094 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 1 500 | 4 000 | 5 000 |
| Water Distribution | Constr New Grassland Reservoir | PC001002004007_00087 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 1 000 | 1 000 |
| Water Distribution | Construction Of A New Store Room | PC001002004007_00096 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 7 500 | - | - |
| Water Distribution | Dam Refurbishment (Civil/Mech/Elec) | PC001002004007_00067 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 2 104 | 4 628 | 6 000 |
| Water Distribution | Hamilton Park Pump Station Refurbishment | PC001002004007_00028 | NEW | Growth | 0 | 0 | 552008,17 | 0 | 13358884,33 | 5000000 | 540 | - | - | - | - |
| Water Distribution | Hamilton Park Pump Station Refurbishment | PC001002004007_00082 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 8 000 | 12 000 | - |
| Water Distribution | Infill Prov Of Water Service - Bots West | PC001002004007_00098 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 4 360 | - | - |
| Water Distribution | Infill Prov Water Services - Bloem South | PC001002004007_00097 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 13 080 | - | - |
| Water Distribution | Infill Prov Water Serv- Thaba Nchu South | PC001002004007_00099 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 4 360 | - | - |
| Water Distribution | Interim Water Informal Settle | PC001002004007_00042 | NEW | Growth | 0 | 0 | 3456458,55 | 0 | 0 | 7000000 | 000 5 | - | 3 000 | 6 000 | 5 000 |

| R thousand | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|--------------------|--|----------------------|------|--------|---------------|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Function | Project Description | Project Number | Type | IUDF | GPS Longitude | GPS Latitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Water Distribution | Klipfontein Water Connections | PC001002004007_00050 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 500 | 18 506 | 7 000 |
| Water Distribution | Lourierpark Reio Area-Inter Water Sewer | PC001002004007_00056 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 1 500 | 11 856 | 4 000 |
| Water Distribution | M/P Water Re-Use (Pump Stat)(Ro) | PC001002004007_00023 | NEW | Growth | 0 | 0 | 315855,84 | 929978,6 | 0 | 7000000 | 98 | - | - | - | - |
| Water Distribution | Makurung Internal Water Retic | PC001002004007_00035 | NEW | Growth | 0 | 0 | 0 | 0 | 259200 | 3000000 | 325 | 10 | - | - | - |
| Water Distribution | Makurung Internal Water Reticulation | PC001002004007_00043 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 22 000 | 10 000 | - |
| Water Distribution | Maselspoort Wtw Pipeline And Upgrade | PC001002004007_00083 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 13 024 | 13 600 | 20 400 |
| Water Distribution | Maselspoort Wtw Upgr Maselspoort Filters | PC001002004007_00062 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 1 000 | - | - |
| Water Distribution | Maselspt Water R/U(Grav Line Mockesdam) | PC001002004007_00079 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 700 | 12 000 | 35 000 |
| Water Distribution | Maselspt Water R/U(Pump Sta/Rising Main) | PC001002004007_00081 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 700 | 13 000 | 25 000 |
| Water Distribution | Maselspt Water Reuse (Gravity To Newrtw) | PC001002004007_00080 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 400 | 14 000 | 30 000 |
| Water Distribution | Maitlhar W&S _ Instal W & S (3108 U) | PC001002004007_00048 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 1 257 | 18 500 | 10 000 |
| Water Distribution | Naval Hill Bulk Distr Pline/Asso Wrk Rez | PC001002004007_00063 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 1 659 | 21 416 | 42 125 |
| Water Distribution | New Groenvlei 20ml Reserv/Bulk Sup Line | PC001002004007_00072 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 500 | 3 000 | 15 000 |
| Water Distribution | New Reservoir In Thaba Nchu (20ml) | PC001002004007_00064 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 10 000 | 23 000 | 27 000 |
| Water Distribution | Pellissier Reservoir | PC001002004007_00065 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 3 000 | 22 000 | 33 000 |
| Water Distribution | Pres& N/Work Zon Man(Aud Val)(Ro) | PC001002004007_00032 | NEW | Growth | 0 | 0 | 10982402,44 | 0 | 0 | 8000000 | 000 | 8 | - | - | - |
| Water Distribution | Pressure/Network Zone Mment (Incl Audit) | PC001002004007_00093 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 2 777 | 6 000 | 6 000 |
| Water Distribution | Provision Of Bulk Water Supply | PC001002004007_00038 | NEW | Growth | 0 | 0 | 4756632,99 | 0 | 0 | 11000000 | 000 | 9 | 7 000 | 10 000 | 6 000 |
| Water Distribution | Ratau Hlam Wat & Sew-Aft System (114 U) | PC001002004007_00052 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 6 000 | 9 000 | 12 000 |
| Water Distribution | Ref Water Sup Syst/Refurb Water Plines | PC001002004007_00075 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 17 659 | 4 500 | 4 500 |
| Water Distribution | Ref Water Sup Syst/Refurb Water Pumps | PC001002004007_00074 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 4 500 | 4 500 | 4 500 |
| Water Distribution | Ref Water Sup Syst/Refurb Water Tanks | PC001002004007_00077 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 4 500 | 4 500 | 4 500 |
| Water Distribution | Ref Water Sup Syst/Refurb Water Valves | PC001002004007_00076 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 8 000 | 4 500 | 4 500 |
| Water Distribution | Ref/Upg Sluice Gate System Maselspoort | PC001002004007_00073 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 5 543 | 15 000 |

| R thousand | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|--|---|----------------------------|-----------|----------------------|---------------|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Function | Project Description | Project Number | Type | IUDF | GPS Longitude | GPS Latitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Water Distribution | Refurb/Repl Valves/Audit Repair Asso Wrk | PC001002004007_00095 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 4 000 | 4 000 | 4 000 |
| Water Distribution | Rehabilitation Of Mockesdam | PC001002004007_00088 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | - | 818 | 1 000 |
| Water Distribution | Repl Water Meters/Metering Unmetered Sit | PC001002004007_00090 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 13 000 | 5 000 | 5 000 |
| Water Distribution | Section C Water & Sewer | PC001002004007_00053 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 6 000 | 9 000 | 13 000 |
| Water Distribution | Seroalo Ext 26 - Installation Of W & S (1 | PC001002004007_00049 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 5 000 | 10 000 | 1 100 |
| Water Distribution | Sonderwat Ph 2 80/Inst Water Int Sew Ref | PC001002004007_00051 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 281 | 15 000 | 7 000 |
| Water Distribution | Tambo Square - Instal Water Sewer | PC001002004007_00059 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 1 000 | 10 000 | 9 000 |
| Water Distribution | Tele/Scada System (Water) - Integr/Opt | PC001002004007_00085 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 20 000 | 6 797 | 5 000 |
| Water Distribution | Turflaagte Zcc/ Bobo Winkie Direko | PC001002004007_00054 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 3 055 | 8 000 | 5 000 |
| Water Distribution | Turflaagte Zcc/ Naturena | PC001002004007_00055 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 3 500 | 8 000 | 7 000 |
| Water Distribution | W1501: Gariep Water Augmentation Project | PC001002004007_00066 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 100 | - | - |
| Water Distribution | Wat Sys Man Opt Tele Scada | PC001002004007_00040 | NEW | Growth | 0 | 0 | 1652173,06 | 1851387,28 | 2305362,59 | 0 | - | - | - | - | - |
| Water Distribution | Dam Safe Res(Mockes S/Srus M/Poort Dam | PC002002001002001014_00003 | RENEWAL | Inclusion and Access | 0 | 0 | 236601,56 | 242010 | 0 | 0 | - | - | - | - | - |
| Parent Capital expenditure | | | | | | | | | | | 1 114 | | 1 | 1 | 1 |
| | | | | | | | | | | | 451 | | 016 090 | 006 455 | 075 491 |
| Entities: | | | | | | | | | | | | | | | |
| <i>List all capital projects grouped by Entity</i> | | | | | | | | | | | | | | | |
| Entity A | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| Centlec | | | | | | | | | | | | | | | |
| Electricity | Remedial Work 132kv Southern Lines | PC001001002001004_00001 | UPGRADING | Inclusion and Access | 0 | 0 | -189664,97 | 753594,21 | 462188,14 | 7200000 | 000 | 1 | 10 000 | 11 561 | 15 235 |
| Electricity | Extension And Upgrading Of The 11kv Netw | PC001001002001007_00002 | UPGRADING | Inclusion and Access | 0 | 0 | 4716300,95 | 839415,03 | 3110269,53 | 3600000 | 600 | 3 | 5 000 | 5 000 | 4 000 |
| Electricity | Refur Protec & Scada Systems Dist Centr | PC001001002001007_00001 | UPGRADING | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 900000 | 750 | 4 | 5 941 | 6 868 | 9 051 |
| Electricity | Replacement Of Oil Plant | PC001001002001007_00003 | UPGRADING | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 900000 | 400 | - | 400 | 413 | 426 |
| Electricity | Refurbishment Of High Mast Lights | PC001001002001008_00002 | UPGRADING | Inclusion and Access | 0 | 0 | 5936000,88 | 5218529,28 | 5709129 | 7650000 | 740 | 6 | 10 000 | 10 000 | 10 000 |

| R thousand | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|-------------|--|-------------------------|-----------|----------------------|---------------|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Function | Project Description | Project Number | Type | IUDF | GPS Longitude | GPS Latitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Electricity | Upgrading And Extension Of Lv Network | PC001001002001008_00001 | UPGRADING | Inclusion and Access | 0 | 0 | 1168892,31 | 0 | 2671209,79 | 3150000 | 678 | - | 2 350 | 2 428 | 2 505 |
| Electricity | Establishment Of New 30mwp Solar Farm | PC001002001001_00001 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 2250000 | - | - | 3 000 | 3 000 | 3 000 |
| Electricity | Inter Company - Integrated Nat. Elec (M | PC001002001002_00002 | NEW | Growth | 0 | 0 | 0 | 0 | 305812,41 | 3000000 | 700 | 5 | 10 000 | 10 000 | 4 000 |
| Electricity | Security Equipment (Cctv) | PC001002001002_00003 | NEW | Growth | 0 | 0 | 0 | 0 | 12086188,32 | 4050000 | - | - | - | - | - |
| Electricity | Electrification Internal Projects | PC001002001007_00002 | NEW | Growth | 0 | 0 | 2777219,5 | 1124415,8 | 5959351,89 | 4050000 | 443 | 3 | 6 000 | 6 000 | 5 000 |
| Electricity | Bloem: C/Y-Est 33/11kv 20mva Firm Supdc | PC001002001008_00019 | NEW | Growth | 0 | 0 | 0 | 0 | 9600246,88 | 9000000 | 288 | 24 | 14 000 | 16 185 | 21 329 |
| Electricity | Bloem: N/Stad-Upg 132/11kv 20mva Firm Dc | PC001002001008_00020 | NEW | Growth | 0 | 0 | 0 | 0 | 5880359 | 4500000 | 888 | 9 | 8 000 | 9 249 | 12 188 |
| Electricity | Botsh: Upg Sub T (2nd Trans Scada Equi | PC001002001008_00017 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 10 000 | 11 561 | 15 235 |
| Electricity | Botsh: Upg Sub W (C/Work B/W 2nd Tra S/D | PC001002001008_00018 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 9675000 | - | - | 14 000 | 16 185 | 21 329 |
| Electricity | Electrification (Usdg Grant) | PC001002001008_00016 | NEW | Growth | 0 | 0 | 24801458,08 | 25848047,14 | 24915443,78 | 33000000 | 000 | 33 | - | - | - |
| Electricity | Electrification Projects (Isupp) | PC001002001008_00018 | NEW | Growth | 0 | 0 | 12748530,37 | 23671731,08 | 37524612,33 | 34000000 | 000 | 34 | 27 613 | 40 000 | 34 000 |
| Electricity | Infra Catalyst Projects | PC001002001008_00021 | NEW | Growth | 0 | 0 | 4759746,7 | 0 | 0 | 7650000 | 650 | 7 | 5 000 | 5 000 | 4 000 |
| Electricity | Install Prepaid Meters | PC001002001008_00007 | NEW | Growth | 0 | 0 | 499141,6 | 457441,42 | 443519 | 450000 | 450 | - | 300 | 310 | 320 |
| Electricity | Installation Of Public Lighting | PC001002001008_00005 | NEW | Growth | 0 | 0 | 11194913,9 | 1156048,49 | 5855198,46 | 5040000 | 040 | 2 | 4 750 | 4 907 | 5 064 |
| Electricity | Meter Project | PC001002001008_00003 | NEW | Growth | 0 | 0 | 24978907,25 | 17731402,66 | 41588304,05 | 35000000 | 000 | 31 | 33 000 | 34 089 | 35 180 |
| Electricity | Meter Projects | PC001002001008_00011 | NEW | Growth | 0 | 0 | 893733,12 | 376033,34 | 203304,7 | 0 | - | - | - | - | - |
| Electricity | Public Connections | PC001002001008_00010 | NEW | Growth | 0 | 0 | 430222,32 | 638347,44 | 23623,2 | 0 | - | - | - | - | - |
| Electricity | Public Electricity Connections | PC001002001008_00001 | NEW | Growth | 0 | 0 | 9348200,11 | 9710010,43 | 6980560,08 | 14500000 | 500 | 14 | 15 000 | 15 495 | 15 991 |
| Electricity | Rep Brittle Overhead Connections | PC001002001008_00004 | NEW | Growth | 0 | 0 | 332718,01 | -119646,27 | 169585,71 | 1125000 | 975 | 1 | 1 500 | 1 550 | 1 599 |
| Electricity | Rep Overhead Line Equipm S/Lights Poles | PC001002001008_00023 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 15 000 | 17 341 | 22 853 |
| Electricity | Rep Streetlight Vandal U/Ground Cables-- | PC001002001008_00024 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | - | - | 5 000 | 5 165 | 5 330 |
| Electricity | Replace Decrypt Cables Mv-Hv | PC001002001008_00018 | NEW | Growth | 0 | 0 | 0 | 0 | 4489604,96 | 6300000 | 750 | 7 | 8 200 | 9 480 | 12 493 |
| Electricity | Replace Decrypt Cables Mv-Hv | PC001002001008_00019 | NEW | Growth | 0 | 0 | 0 | 0 | 349317,42 | 2250000 | - | - | 2 600 | 3 006 | 3 961 |
| Electricity | S/Lights Replace Pole Trns Poles Section | PC001002001008_00006 | NEW | Growth | 0 | 0 | 2970384,94 | 4138299,05 | 13376585,21 | 3150000 | 172 | 7 | 7 500 | 7 500 | 7 500 |

| R thousand | | | | | | | 2022/23 | 2023/24 | 2024/25 | Current Year 2025/26 | | | 2026/27 Medium Term Revenue & Expenditure Framework | | |
|-----------------------------------|---|-------------------------|---------|----------------------|---------------|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Function | Project Description | Project Number | Type | IUDF | GPS Longitude | GPS Latitude | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2026/27 | Budget Year +1 2027/28 | Budget Year +2 2028/29 |
| Electricity | Servitudes Land (Incl Invest Remune Reg | PC001002001008_00002 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 630000 | 536 | - | 700 | 723 | 746 |
| Electricity | Upgrade 132/11kv 20mva Dc Shannon B | PC001002001008_00017 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 2700000 | - | - | - | - | - |
| Electricity | Computer Equipment (Covid-19) | PC002003004_00036 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 1500000 | 350 | 1 | 7 000 | 7 000 | 3 000 |
| Electricity | Implem Business Cont Disaster Recov Inf | PC002003004_00015 | NEW | Growth | 0 | 0 | 0 | 0 | 65504066,77 | 4000000 | 241 | 8 | 33 000 | 30 000 | 18 000 |
| Electricity | Upgrade & Refurb Computer Network | PC002003004_00034 | NEW | Growth | 0 | 0 | 4747929,3 | 7657935,85 | 22118871,48 | 10000000 | 250 | 4 | 6 000 | 6 000 | 5 000 |
| Electricity | Furniture And Office Equipment | PC002003005_00003 | NEW | Growth | 0 | 0 | 1210420,42 | 14123530,9 | 8265695,12 | 200000 | 850 | 3 | 4 000 | 4 000 | 2 000 |
| Electricity | Vending Back Office | PC002003005_00005 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 500000 | 000 | 20 | - | 12 643 | 10 320 |
| Electricity | Digital Radio System Equipment Disabled Persons | PC002003009_00017 | NEW | Growth | 0 | 0 | 0 | 0 | 495000 | 1500000 | 450 | - | 1 500 | 1 500 | 1 500 |
| Electricity | Protection Test Unit | PC002003010_00035 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 1800000 | 580 | 1 | 1 500 | 1 500 | 1 500 |
| Electricity | Vehicles | PC002003010_00019 | NEW | Growth | 0 | 0 | 22606629,22 | 0 | 0 | 8000000 | 000 | 12 | 20 000 | 20 000 | 7 833 |
| Electricity | Replacement Of 110v Batteries | PC001001001001002_00001 | RENEWAL | Inclusion and Access | 0 | 0 | 2557179 | 1317680 | 0 | 1800000 | 800 | 2 | 3 811 | 4 406 | 5 806 |
| Electricity | Bulk Meter Refurbishment | PC001001001001007_00002 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 500000 | 450 | - | - | 12 643 | 10 063 |
| Electricity | Replacement Of 11kv Switchgears | PC001001001001007_00004 | RENEWAL | Inclusion and Access | 0 | 0 | 288110,11 | 894801,92 | 91688,76 | 3150000 | 150 | - | 5 200 | 6 012 | 7 922 |
| Electricity | Replacement Of 32v Batteries | PC001001001001007_00005 | RENEWAL | Inclusion and Access | 0 | 0 | 1546710 | 0 | 0 | 1800000 | 800 | 2 | 3 200 | 3 699 | 4 875 |
| Electricity | Transformer Replace & Other Related Equi | PC001001001001007_00003 | RENEWAL | Inclusion and Access | 0 | 0 | -1259793,77 | 10344759,35 | 10894892,49 | 22500000 | 000 | 25 | 30 513 | 35 275 | 46 487 |
| Electricity | Installation Of High Voltage Test Equipm | PC001001001001008_00004 | RENEWAL | Inclusion and Access | 0 | 0 | 0 | 0 | 0 | 2250000 | 250 | 2 | 1 125 | 1 162 | 1 199 |
| Electricity | Rep Low Volt Decrepit 2/4/8 Way Boxes | PC001001001001008_00002 | RENEWAL | Inclusion and Access | 0 | 0 | 115104,38 | 658554,6 | 2402425,62 | 1890000 | 418 | 1 | 1 418 | 1 464 | 1 511 |
| Electricity | Shifting Of Connection And Replacement S | PC001001001001008_00001 | RENEWAL | Inclusion and Access | 0 | 0 | 1058835,67 | 560840,32 | 484558,63 | 2250000 | 725 | 1 | - | - | - |
| Electricity | Repair Mmm Dist Dist Centre | PC002003002001002_00003 | NEW | Growth | 0 | 0 | 837950 | 0 | 4458375 | 1800000 | - | - | 5 441 | 5 620 | 5 800 |
| Electricity | Repair Vista Dist Dist Centre | PC002003002001002_00005 | NEW | Growth | 0 | 0 | 0 | 0 | 16306622,15 | 4500000 | 500 | 7 | 22 651 | 26 186 | 34 510 |
| Electricity | Van Stadensrus - New Multipurpose Centre | PC002003002001002_00006 | NEW | Growth | 0 | 0 | 854462,38 | 175134,41 | 8514289,78 | 10000000 | 500 | 5 | 15 000 | 15 495 | 5 000 |
| Electricity | Training & Development | PC002003002002002_00038 | NEW | Growth | 0 | 0 | 0 | 0 | 0 | 0 | 720 | - | 720 | 744 | 768 |
| Entity Capital expenditure | | | | | | | | | | | 302 | | 387 181 | 448 622 | 445 698 |
| Total Capital expenditure | | | | | | | | | | | 1 417 | | 1 | 1 | 1 |
| | | | | | | | | | | | 042 | | 403 271 | 455 077 | 521 188 |